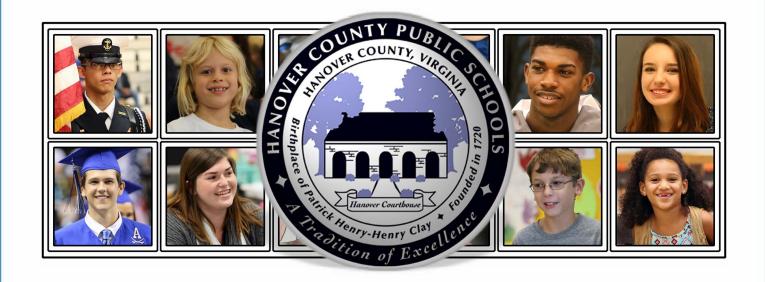
# FY2018 ADOPTED BUDGET



# 2017-2018 Fiscal Year Budget



GOVERNMENT FINANCE OFFICERS ASSOCIATION

# Distinguished Budget Presentation Award

PRESENTED TO

# Hanover County Public Schools Virginia

For the Fiscal Year Beginning

July 1, 2016

Jeffry P. Ense

Executive Director



### Hanover County Public Schools

www.Hanover.k12.va.us

#### SCHOOL BOARD

Susan (Sue) P. Dibble, Chair South Anna District

Roger S. Bourassa, Vice Chair Mechanicsville District

Robert L. Hundley, Jr. Chickahominy District

John F. Axselle III Beaverdam District

Marla G. Coleman Henry District

> Ola Hawkins Ashland District

Norman K. Sulser Cold Harbor District

#### ADMINISTRATIVE STAFF

Dr. Michael B. Gill Superintendent of Schools

Terry S. Stone
Assistant Superintendent – Business and Operations

Jennifer E. Greif
Assistant Superintendent for Instructional Leadership and Chief Academic Officer

Mandy A. Baker
Assistant Superintendent – Human Resources

 $\label{eq:Amanda L. Six} A manda \ L. \ Six$  Director of Budget and Financial Reporting

This document was prepared by the Budget & Financial Reporting Department, Hanover County Public Schools, 200 Berkley Street, Ashland, Virginia 23005-1399. For additional information, please contact Terry S. Stone, Assistant Superintendent of Business and Operations or Amanda L. Six, Director of Budget and Financial Reporting at (804) 365-4503 or e-mail asix @hcps.us

# FY2017-2018 Operating Budget Table of Contents

Introduction	Page	Compensation & Position Information	Page
Cover	1	Teacher Salary Schedule	172
GFOA Distinguished Budget Award	2	Uniform Salary Scale and Position Listing	173
School Board and Budget Staff	3	Temporary Personnel Salary Schedule	175
Table of Contents	4	Activities Stipend List	177
Superintendent's Message	6	Activities Stipend Scale	179
Budget Development Calendar	8	Leadership Stipends	180
Description of Hanover County	9	Fringe Benefit & Insurance Rates	181
Long-range Plan Goals and Strategies	13		
Organization Chart	20		
Financial Policies	24	Capital Improvement Program (CIP)	
County Basis of Accounting and Fund Control	29	CIP Process	183
County Debt Policy	33	CIP Summary of Sources & Uses	184
Description of Funds	34	Five-Year Technology Plan	185
School Fund Relationships	36	Capital Projects by Type	186
Budget Goals	43	Capital Project by School	188
Budget Advisory Groups	44		
		School Nutrition Services (SNS)	
		SNS Fund Description	191
Budget Summary		Revenue Summary	192
Summary of Changes in Revenue & Expenditures	46	Budget Summary	194
Revenue Summary	47		
Expense Summary	49	Enrollment and Capacity	
Fund Balances	52	Enrollment History & Forecast Summary	206
Staffing Allocations Summary	53	Enrollment Change by School Year	210
		Comparison of Membership & Capacity	211
Operating Budget		Capacity Summary	212
Revenue Detail	55		
Budget Detail by Cost Center	64	Supplemental Information	
School Based Expense Budget Targets	111	Virginia Department of Education Entitlement Sheet	214
Expenditure Summary by School	113	Composite Index Calculation	220
Elementary Schools	114	Personnel Listing by Title	222
Middle Schools	131	Long Range Educational Technology Plan Average	230
High Schools	136	Per Pupil Expenditures	269
Instructional Leadership	143	Schedule of Student Fees	273
Administrative & Support Services	152	Cost Center Managers	275
Special Revenue	161	Community Statistics	276
		Glossary	277

# HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

### **INTRODUCTION**





200 Berkley Street
Ashland, Virginia 23005-1399
Phone: (804) 365-4500
Fax: (804) 365-4680

hanover@hcps.us

Michael B. Gill, Ed. D.

www.hcps.us

Michael B. Gill, Ed. D. Superintendent of Schools

May 9, 2016

Dear Members of the School Board,

I am pleased to present the adopted FY2018 budget. Each fiscal planning year presents a unique set of opportunities and challenges that must be considered carefully in order to meet the needs of our students, staff, and community. I am confident that this budget places the highest priority on meeting these needs and advancing education in Hanover County.

This budget represents the exhaustive efforts of many who are passionate about ensuring that Hanover County Public Schools remains exceptional, and I am grateful for their valuable contributions. This process involved engaging both internal and external stakeholders, including employees, administrators, parents, various community advisory committees, School Board members, and county staff. In addition, a newly reinstituted Budget Advisory Focus Group, comprised of school employees, parents, and business leaders assisted with prioritizing budget items.

Fiscal challenges at the state level continue to impact us locally. A revenue shortfall caused the state to eliminate funding to localities previously designated for employee salary increases. This resulted in a loss of \$1.2 million in expected revenue. In addition, a shortfall in the state's balance of the Virginia Retirement System (VRS) caused an unexpected acceleration of payments by all school divisions, which resulted in increased expenses of approximately \$2 million. Combined, this led to a net impact of over \$3 million in either lost revenue or increased expenditures from the state for FY2018. In addition, the rising cost of health care continues to be a concern.

Despite these challenges, I am encouraged by what we will be able to accomplish through this budget. This is due, in many ways, to the strong support of our local funding partners, who have made funding education a priority. The key highlights of the adopted FY2018 budget are as follows:

- 2% salary increase for all employees (effective July 1<sup>st</sup>)
- A Five-Year Technology Plan that includes:
  - Full replacement of technology infrastructure at all buildings
  - Laptops for all teachers
  - ❖ 1-to-1 computing devices for all middle and high school students
  - 8 technology support personnel
  - 7 Instructional Technology Resource Teachers
- 7 new positions, including a School Safety Coordinator
- 8 students slots at CodeRVA, the new regional high school for computer science
- Full funding of our portion of the Virginia Retirement System

We are proud of our *Tradition of Excellence* and recognize that we must strategically build our future in order to remain exceptional. This proposed budget is a key component of our continuous efforts in this regard and highlights the importance of collaboration, partnerships, and the relentless pursuit of excellence. It firmly supports our division's mission, vision, beliefs, and strategic plan, as well as promotes an equitable, relevant, and innovative education for all students. It also represents an investment in our students, as well as the community we humbly serve. Thank you for your continued support of Hanover County Public Schools.

In education,

Michael Gill, Ed.D.

**Superintendent of Schools** 

#### FY2018 Budget Development Calendar

	Policies		
	Adopt 2016-2017 School Board Goals	School Board	September
	Pre-Budget School Board Work Session / Planning Meeting Review Preliminary Revenue & Develop Preliminary Budget Goals	School Board / Superintendent	September 16
	Distribute Proposed Budget Goals to the Community	·	September
	Public Input Regarding Development of the FY2018 Budget	School Board	October 11
	Capital Improvements Budget Developed	Facilities Planning	Oct-Dec.
	Staffing / Compensation FY2018 Enrollment Projections Developed	Facilities Planning / Finance	October
Development	School Based Staff Recommendations Developed	Principals / Personnel	October
	Staffing requests reviewed and Recommendations Established	Senior Staff	November
	Operating Expenses		
	School Allocations Developed and Distributed	Finance	October 10
	Support Department Budget Targets Established	Senior Staff	October 10
	Budget Requests Due	Principals / Department Heads	October 31
	Expense Budget Requests Compiled	Finance / Senior Staff	November
	Revenue		
	Review County Funding Target	Finance	Oct Dec.
	Budget Advisory Focus Group	School Staff and Outside Stakeholders	October 17
	Budget Advisory Focus Group	School Staff and Outside Stakeholders	November 21
	State Revenue Projection Established	Finance	December
	Other Revenue Sources Projected	Finance / Program Directors	December
	Compensation Budget Reviewed	Senior Staff	November 28
	Expense Budgets Reviewed and Priorities Established	Senior Staff	November 28
Balancing	Preliminary Budget Scenarios Developed	Senior Staff	December 9
	County Funding Target Established	School & County Staffs	December 9
	Budget Advisory Focus Group	School Staff and Outside Stakeholders	December 12
	Superintendent's Budget Request Established	Superintendent	January 9
	Superintendent's Budget Summary Posted & Distributed	Finance	January 16
	Budget Roll out to Divison Leaders' at monthly meeting	Superintendent & Staff	January 17
	Community Meetings Discussing School's Budget	Superintendent & Staff	Jan - Feb
School Bo	1 3 1 9	Superintendent & Staff	January 24
Budget Rev	3	School Board	January 31
	School Board Work Session and Budget Adoption	School Board	February 14
& Approv		School Board	January 22
5	County Administrator's Budget Presentation*	County Administrator	February 15
Board of Su Revi	, , , , , , , , , , , , , , , , , , , ,	School Board & Superintendent	February 15
	County Budget Public Hearing*	Board of Supervisors	April 5
Appropi		Board of Supervisors	April 12
	Final Approval by School Board	School Board	May 9

<sup>\*</sup>Board of Supervisors' Review and Appropriation Dates are tentative based on similar schedule as last year.

# FY2017-2018 Operating Budget Description of Hanover County

#### **County History**

The County of Hanover, Virginia was formed on November 26, 1720 by the Virginia General Assembly in "An Act for dividing New Kent County." It is named for King George I of England, who, at the time he came to the throne, was Elector of Hanover in Germany. Two of the County's native sons, Patrick Henry and Henry Clay, distinguished themselves as orators, patriots, and statesmen in the early history of this country. Prior to English colonization in the 17th century, the Pamunkey Indians populated this area. The northern boundary, the Pamunkey River, carries their name, and they maintain a reservation on the lower part of the river in neighboring King William County. The Town of Ashland, Virginia, was incorporated in 1858 and is located within the County. The Town was originally founded as a summer community by the Richmond, Fredericksburg, and Potomac (R,F&P) Railway.

#### **Demographic and Economic Factors**

Located in central Virginia about 15 miles north of Richmond and 70 miles south of Washington, D.C., the County lies in the Commonwealth's Piedmont and Coastal regions. The County is bordered by the counties of Caroline, King William, New Kent, Henrico, Goochland, Spotsylvania, and Louisa, and by the Pamunkey (where the North and South Anna Rivers merge), North Anna and Chickahominy Rivers. The County is comprised of 471 square miles, or 301,000 acres, with approximately 33% of the land utilized for agricultural purposes and 33% for forestal purposes. The County's residential, commercial and industrial areas are growing at moderate rates. New residents are attracted to Hanover's exceptional schools, low taxes and low crime rate. The County houses Randolph-Macon College, founded in 1830.

#### **Transportation**

Based upon its proximity to Richmond and its rural character, the County has been an attractive location for businesses relocating or expanding and for real estate developers interested in the opportunities in the area's residential and commercial markets. The County is primarily served by Interstates 95 and 295, with Interstate 95 connecting the County to the metropolitan Richmond area to the south and providing the passage to Fredericksburg and Washington, D.C. to the north. Interstate 295 connects the east and west portions of the County together and represents a "loop" around the metropolitan Richmond area. U.S. Routes 1 and 301 are north/south primary roads: Route 1 runs parallel to I-95 and 301 runs northeastward toward Annapolis, Maryland. Maintenance of the primary and secondary roads of the County is under the jurisdiction of the Virginia Department of Transportation. Railroad passenger service is provided by Amtrak. Air transportation needs are served by the Richmond International Airport (RIC), located in neighboring Henrico County, while the Hanover County Municipal Airport operates primarily for small business and personal aircraft.

#### **Tourism**

Home of the internationally renowned Hanover Tomato, the County has a rich history and proud heritage. The landscape is marked by numerous historic sites and homes, including Scotchtown, the Hanover County Courthouse and the Hanover Tavern. There are two (2) national battlefields maintained and opened year-round. Over two million visitors annually enjoy the thrills of Kings Dominion, a 630-acre amusement park featuring over 100 rides and shows. In addition to its tourism sites, the County is a point of origin from which many of the area's historical, amusement and entertainment options can be visited.

#### **Description of Government**

Hanover County is a political subdivision of the Commonwealth of Virginia and operates under the traditional Board form of government with a County Administrator. The County is divided into seven magisterial districts, each of which is represented by an elected member of the Board of Supervisors. Within the seven-member Board of Supervisors, a chairman and vice-chairman are selected by the Board

## FY2017-2018 Operating Budget Description of Hanover County

members to serve on an annual basis. The Board is responsible for formulating policy, directing certain governmental services and appointing members of various boards and agencies to implement specific policies or provide certain services. The County Administrator is appointed by the Board and implements Board policies, directs business and administrative procedures, and provides recommendations for various County boards and agency appointments. The County has taxing powers subject to statewide restrictions and tax limits. Hanover County Public Schools are operated by a seven-member School Board, the members of which are appointed by the Board of Supervisors. A Superintendent is appointed by the School Board to administer the operations of the public schools. Operations of the School Board are independent of the Board of Supervisors as prescribed by Virginia law. The Town of Ashland provides certain additional levels of service to its residents. The ordinances and regulations of the County, with certain limitations as prescribed by State law, generally apply to Ashland. Property in Ashland is subject to both Ashland and County taxation, and Ashland may incur bonded indebtedness without the approval of the County.

**Population:** In 2015, the County's population was estimated at 105,456, which is a 1.3% increase from 101,124 in 2014. Since 2006, population has grown by 7.5% at an average of 0.8% annual growth rate.

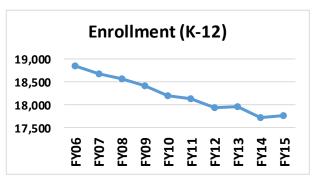
Per Capita Income (2015): \$48,746

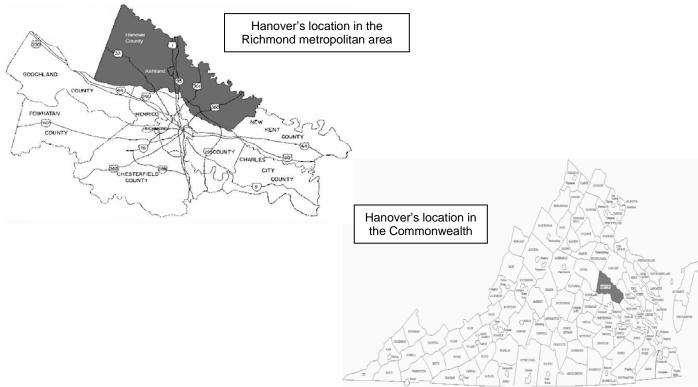
Median Age (Bureau of Census): 41.5

Unemployment Rate (Dec. 2015): 3.5%

Estimated School Enrollment (Sept. 2015)

K-12: 17,776





# FY2017-2018 Operating Budget Description of Hanover County

#### The School District

Over 18,000 students attend the twenty-five comparably successful schools; fifteen elementary, four middle, four high, one alternative, and one technical school. All schools are accredited by the Virginia Department of Education and the Southern Association of Colleges and Schools.

Hanover County's on-time graduation rate of 95.1% and its dropout rate of 3.4% ranks second and fourth, respectively, in the Commonwealth for divisions with membership of 15,000 students or greater. These statistics, coupled with standardized test scores among the very best in Virginia, illustrate the district's philosophy to provide our students a quality education for lifelong success. Hanover County teachers enjoy excellent student-teacher ratios, many active parent volunteers, abundant technological equipment, a beginning teacher mentor program, peer coaching, and many other professional development opportunities, including tuition reimbursement. The Department of Human Resources welcomes applications for teaching positions year round.

The district is directed by an appointed seven member School Board, all of whom serve four-year terms. The Superintendent of Schools is appointed by the School Board to supervise daily operations. The School Board functions independently of the County Board but is required to prepare and submit an annual budget to the County Board of Supervisors for the Board's consideration. Because the School Board can neither levy taxes nor incur indebtedness under Virginia law, the local costs of the school system are provided by appropriation from the Board of Supervisors. The funds necessary to construct school facilities are provided by capital appropriations from the County or by general obligation bonds approved by voters and issued by the County.



# FY2017-2018 Operating Budget Description of Hanover County

Formed as an Independent County	November 26, 1720
Present Form of Government	Board of Supervisors/County Administrator
	471 square miles
	105,456
	\$48,746
<b>9</b> ( )	41.5
Unemployment Rate (Dec. 2015)	3.5%
Hanover County Tax Rates (2015 rates p	
	\$.81
	\$3.57
•	\$3.57
Merchants' Capital	\$1.90
Town of Ashland overlapping Tax Rates	
	\$.09
1 2	\$.77
Machinery and Tools	\$.77
Education	
	15
	4
	4
	1
	1
K-12 Enrollment September 2015	17,776
Libraries (County served by the Pumunk	ey Regional Library
	6
Active Cardholders (2015 actual)	82,096
Parks and Recreation	
	10
·	4
Park Visitation (2015 actual)	1,277,158
Public Safety	
Sheriff	00.4
	234
Fire/EMS	475
	175
	600
•	12
kescue Squaas	4
Full Time Equivalent Employment – 2017	
County	
Education	2,497.00

FY2017-2018 Operating Budget 2012-2018 Long-Range Plan

#### VISION

To be recognized as a leader in education by building on our Tradition of Excellence.

#### **MISSION**

Hanover County Public Schools is a student-centered, community-driven organization that provides a quality education for lifelong success.

#### **BELIEFS**

- 1. We believe a quality education encourages each child and challenges him or her to develop an individual path to success.
- 2. We believe a safe, supportive and collaborative environment is essential to student development and achievement.
- 3. We believe highly qualified staff, and dedicated parents and volunteers, make the greatest positive impact on student learning.
- 4. We believe in preparing all children to be contributing, productive members of our diverse, global society.
- 5. We believe that excellence is the standard for continuous improvement in teaching and learning.
- 6. We believe the continued success of the school system is dependent upon strong community partnerships.
- 7. We believe learning is a lifelong process.

#### **PARAMETERS**

#### **Never**

- Tolerate discrimination.
- Tolerate illegal activity or unethical behavior.
- Tolerate abusive or violent behavior.

#### **Always**

- Maintain high expectations for staff and student performance.
- Recruit and retain the most qualified staff.
- Be accountable and transparent.
- Consider the safety, health and wellness of the school community.
- Promote an expectation of respectful behavior.
- Pursue and encourage family and community involvement.

# FY2017-2018 Operating Budget 2012-2018 Long-Range Plan

GOAL #1: To provide the highest quality education and appropriate support for each student while meeting and exceeding state, national, and international standards.

#### **Objectives**

#### 1-1. Increase student achievement and academic performance.

Action Plans

- 1-1.1 Annually increase all measures of academic success for all students using a baseline established in 2012-13.
- 1-1.2 By 2016, 100% of core content course offerings (language arts, math, social studies, and science) will embed 21st Century Learning themes in curriculum course materials and assessments as means to enhance academic and workplace readiness skills.

#### 1-2. Strategically integrate technology as a learning tool.

Action Plans

- 1-2.1 By 2013-2014, review technology plan/develop technology plan.
- 1-2.2 By 2013-2014, define the purpose of online learning.
- 1-2.3 By 2014-2015, develop and implement robust online learning options.

#### 1-3. Promote technical education as a professional option.

Action Plans

- 1-3.1 By 2012-2013, 80% of Career and Technical Education program completers will complete a state approved credentialing exam.
- 1-3.2 By 2013-2014, 70% of eligible Career and Technical Education program completers will graduate with an industry certification.
- 1-3.3 By 2014-2015, Hanover County Public Schools Career and Technical Education programs will meet or exceed the state prescribed Performance Standards for the following two areas: completers participating in credentialing tests and completers passing credentialing tests.

#### 1-4. Adopt and implement a process for program evaluation.

Action Plans

1-4.1 Develop, adopt and implement School Board policy and regulation for evaluating existing and new instructional programs and supplemental instructional initiatives/programs.

# FY2017-2018 Operating Budget 2012-2018 Long-Range Plan

**GOAL #2:** To employ and retain highly qualified staff.

#### **Objectives**

#### 2-1. Offer competitive employee compensation and benefits.

Action Plans

- 2-1.1 By Spring 2013, develop a measurement tool to gather recruiting and retention data for all staff.
- 2-1.2 By Spring 2013, develop a survey to gather data from employees on tangible and intangible benefits.
- 2-1.3 By Winter 2013, establish a competitive salary benchmark +/-3% salary margin as compared with surrounding school systems.

#### 2-2. Attract qualified applicants to maintain our competitive edge.

Action Plans

- 2-2.1 Annually target state approved teacher preparation programs with highest percentage of qualified applicants employed by Hanover County Public Schools, and maintain relationship with University career centers, to include attending specific Teacher Recruitment Fairs.
- 2-2.2 Annually review and maintain the Hanover County Public Schools website to ensure the recruitment pages are readily navigable to attract qualified applicants.
- 2-2.3 Annually explore and enhance utilization of technologies to highlight Hanover County Public Schools.
- 2-2.4 By Fall 2013, review critical shortage areas and pursue flexibility in recruiting for these areas.
- 2-2.5 By Fall 2013, enhance substitute procedures to entice licensed personnel to stay with Hanover County Public Schools and increase the number of credentialed teachers in classes as substitutes.

#### 2-3. Provide relevant professional development.

- 2-3.1 By September 2012, revise the professional development web page on the Hanover County Public Schools website to ensure ease of use and access to information and resources.
- 2-3.2 By Fall 2013, implement a system to review performance data, yearly goals, and needs identified by faculty and staff, in order to provide on-going professional development opportunities in support of improving practice.
- 2-3.3 Develop and implement policy for a professional development model which is based on needs identified through a collaborative review of performance data by employee and supervisor.

# FY2017-2018 Operating Budget 2012-2018 Long-Range Plan

#### GOAL #2: To employ and retain highly qualified staff.

#### Objectives (continued)

#### 2-4. Promote a culture that inspires and recognizes excellence.

#### Action Plans

- 2-4.1 By Spring 2013, review our hiring processes to ensure that individuals selected for employment are supportive of and will enhance our culture of supporting student well being.
- 2-4.2 By Spring 2013, measure internal customer satisfaction as related to core values and beliefs supported by Division leadership and a positive work environment.
- 2-4.3 By Fall 2013, expand communication methods and structures to all employees.
- 2-4.4 Annually celebrate successes that recognize excellence.

#### 2-5. <u>Implement evaluation systems based on student achievement/performance.</u>

- 2-5.1 Develop and implement performance evaluation systems for teachers, principals, the superintendent, and other licensed personnel.
- 2-5.2 By July 2014, provide online support mechanisms to assist teachers and administrators with collection and analysis of performance management data, student academic growth data, professional development data, and scheduling of evaluation observations and review conferences.

# FY2017-2018 Operating Budget 2012-2018 Long-Range Plan

GOAL #3: To ensure safe, secure and efficient facilities and learning environments.

#### **Objectives**

#### 3-1. Continually evaluate and refine plans for safety and security.

Action Plans

- 3-1.1 Conduct an annual assessment of a four phase, all hazards approach to crisis management including: Mitigation/Prevention, Preparedness, Response and Recovery.
- 3-1.2 Conduct an annual assessment of procedures and practices for mitigation and prevention of crises and preparing for, responding to, and recovering from emergencies.

#### 3-2. Identify and deploy resources to meet facility needs.

Action Plans

3-2.1 By fall 2013, develop for School Board approval, a five-year facility maintenance improvement plan.

#### 3-3. Continue to improve energy efficiency and conservation efforts.

- 3-3.1 Develop and implement an energy efficiency and conservation strategic plan.
- 3-3.2 Annually reduce energy consumption.

# FY2017-2018 Operating Budget 2012-2018 Long-Range Plan

GOAL #4: To increase and sustain family involvement, community partnerships, and student engagement.

#### **Objectives**

#### 4-1. Promote our Mission, Beliefs, and Vision.

Action Plans

- 4-1.1 Beginning with the 2012-2013 school year, all schools and departments will engage in a systemic process to promote and communicate a system-wide purpose for student success through its Mission, Beliefs, and Vision.
- 4-1.2 By fall 2015, leadership at all levels will implement a continuous improvement process that provides clear direction for improving conditions that support student learning.

#### 4-2. Communicate the value of a Hanover K-12 education.

Action Plans

- 4-2.1 Annually maintain and/or increase the percentage of students and stakeholders who have a high degree of satisfaction with the quality of teaching, learning, and working environment provided by Hanover County Public Schools.
- 4-2.2 Annually increase methods of outreach to community stakeholders through initiatives such as AM 1700, a county government operated radio station, and all local media outlets, to promote positive school activities and involvement.

## 4-3. <u>Identify specific opportunities to increase family, business, and community involvement.</u>

Action Plans

- 4-3.1 Annually, each school will increase volunteer hours.
- 4-3.2 Increase volunteer efforts across the Division.

### 4-4. <u>Identify creative ways to collaborate with business and community organizations for professional development, instruction, and recognition.</u>

Action Plans

4-4.1 Each school will add at least two new business partners annually.

#### 4-5. Promote community service and citizenship.

Action Plans

4-5.1 Develop and implement a program which promotes community service and citizenship for Hanover County Public Schools students.

# FY2017-2018 Operating Budget 2012-2018 Long-Range Plan

#### GOAL #5: To proactively manage resources effectively and efficiently.

#### **Objectives**

#### 5-1. Maintain transparency.

#### Action Plans

- 5-1.1 Beginning in August 2014, survey stakeholders to identify division needs for students, staff and community.
- 5-1.2 Within the 2013-2014 school year, improve the standardization of school websites to ensure that basic information is easily accessible and is consistently located regardless of the school.
- 5-1.3 Within the 2013-2014 school year, explore the opportunity for Division/school mobile applications engaging existing resources to develop the capability.
- 5-1.4 Beginning in September 2014, the annual budget document will allocate salary and benefit expenditures to the specific schools to demonstrate the total annual costs allocated per school.

#### 5-2. Increase operational efficiencies.

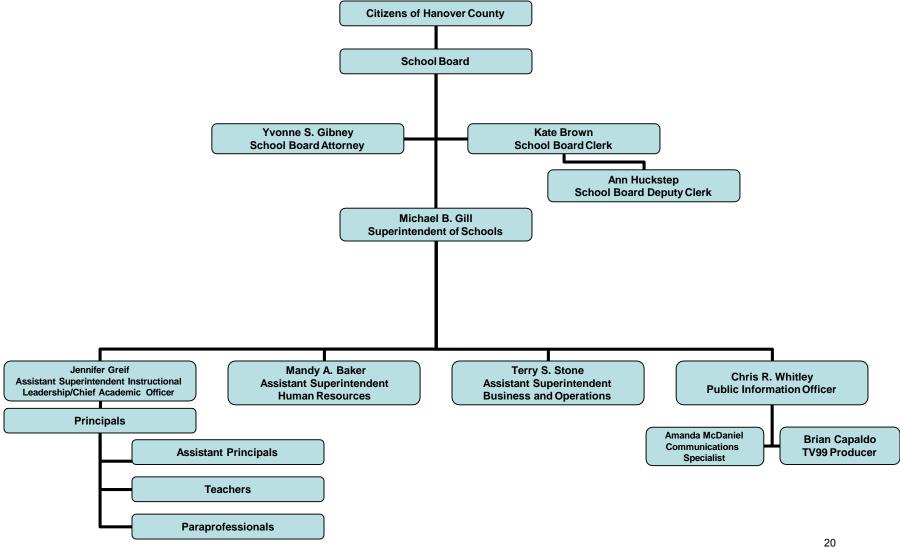
#### Action Plans

- 5-2.1 Meet the Virginia Department of Planning and Budget expectation to implement 50% of the efficiency review recommendations or dollar value of the recommendations within two years of the audit completion.
- 5-2.2 Beginning in September 2014, explore the opportunity for an incentive program for employees that encourages the exchange of ideas of savings and added efficiencies.
- 5-2.3 Beginning in June 2014, conduct an annual review of the efficiency review recommendations that were not implemented to determine if they should be implemented in the future.

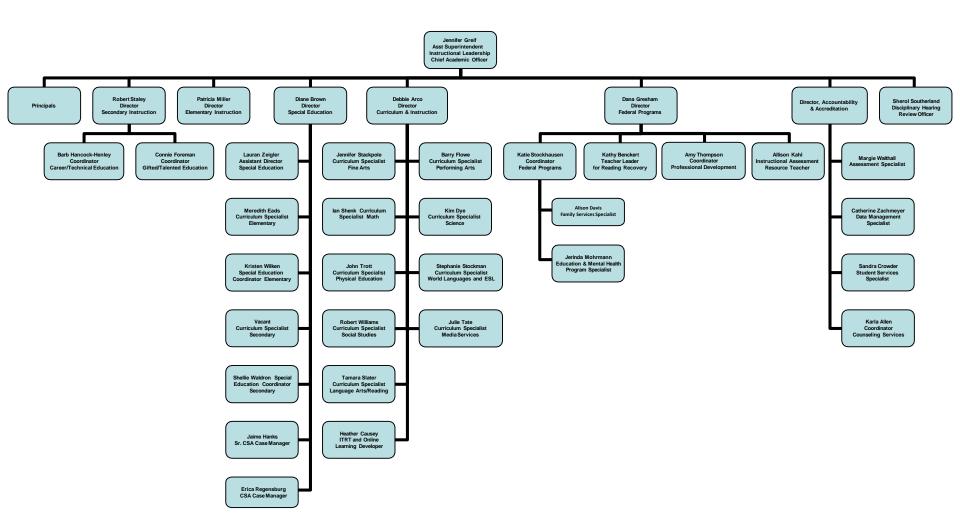
#### 5-3. Adopt and implement a performance measurement process.

- 5-3.1 Beginning in September 2014, establish a Division-wide performance measure advisory committee.
- 5-3.2 In September 2015, develop an action plan for areas of under-performance as identified by the performance measure reporting.
- 5-3.3 Beginning in 2016, annually report to the School Board performance measure results and progress of action plans.

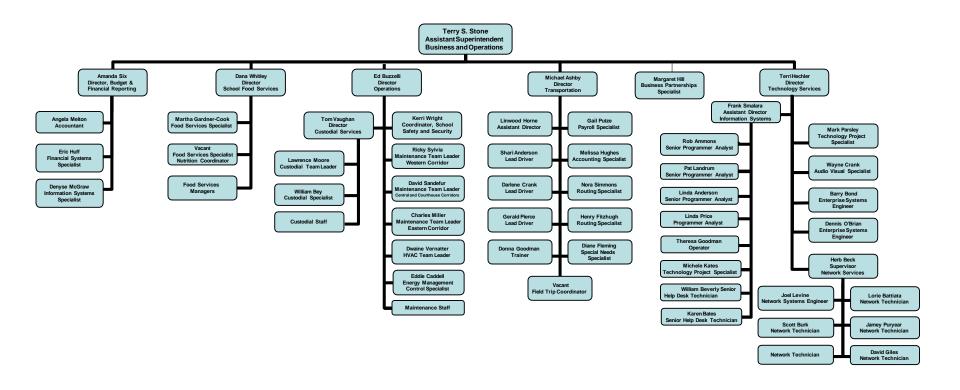
### Hanover County Public Schools Organizational Chart



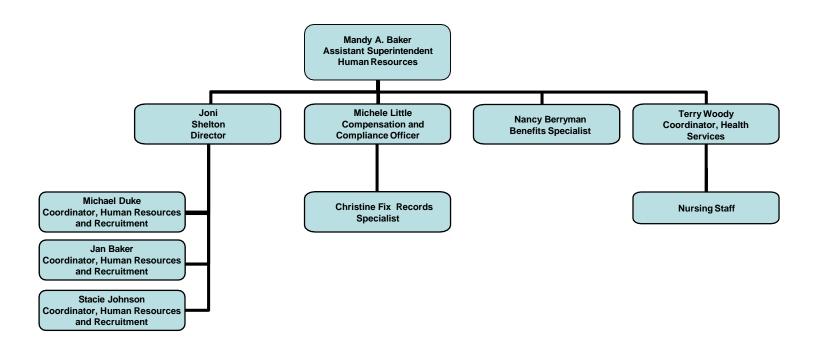
# Hanover County Public Schools Organizational Chart Instructional Leadership



# Hanover County Public Schools Organizational Chart Business and Operations



# Hanover County Public Schools Organizational Chart Human Resources



### FY2017-2018 Operating Budget Financial Policies

The Hanover County School Board annual budget is the financial outline of the Hanover County Public Schools' education and support programs. It presents a proposed plan of expenditures and the expected means of financing those expenditures. After adoption, it provides the primary means of managing expenditures.

The fiscal year is defined as beginning on the first day of July and ending on the thirtieth day of the following June.

The division superintendent is responsible for seeing that the annual school budget is prepared and presented to the School Board for adoption. The annual budget will reflect estimated revenues, sources of these revenues, estimated expenditures, and the planned amounts that may be spent under each account code.

#### **Budget Calendar**

The division superintendent or his designee shall prepare a budget calendar identifying all deadlines for the annual budget making process. The calendar shall include a work session for reviewing the budget and at least one public hearing on the budget. Notice of the time and place for the public hearing must be published at least ten days in advance, in a newspaper having general circulation within the school division.

#### **Budget Preparation**

On or before March 1<sup>st</sup> of each year the division superintendent shall present to the Hanover County School Board an operating budget, which contains a complete financial plan for the operation of the public schools for the ensuing fiscal year. The budget shall be organized in accordance with state law and guidelines set forth by the Virginia Board of Education and shall contain both a line item and program expenditure format.

#### **Public Hearings**

Opportunity shall be provided for the public to be heard regarding its educational priorities both before and after the formulation of the division superintendent's budget.

#### **Board Approval**

On or before April 1<sup>st</sup> the School Board shall act to approve (with or without revision) the division superintendent's budget and shall forward it to the Hanover County Board of Supervisors, together with a request for approval of the budget and the required appropriation. Included with the budget shall be a message from the division superintendent containing a description of the important features of the budget plan, an explanation of all salient changes in estimated receipts and recommended expenditures as compared with the current and preceding fiscal years and a summary of the proposed budget showing these comparisons.

#### **Final Board Action**

Following action by the Hanover County Board of Supervisors on the total budget, the School Board shall give final approval to the budget within the framework of the funds available.

### FY2017-2018 Operating Budget Financial Policies

#### Implementation

The Hanover County School Board shall manage and control the funds made available to the School Board for the public schools and may incur costs and expenses. The division superintendent or his designee shall be responsible for administering the School Board budget consistent with School Board policies and applicable state and federal laws. The division superintendent or his designee shall use appropriate fiscal planning and management methods modeled after the best accepted business practices and directed toward the educational goals of the school division.

LEGAL REFERENCE: Code of Virginia, 1950, as amended, §§ 15.2-2500 through 15.2-2513, 22.1-90 through 22.1-95, 22.1-97 through 22.1-98; Virginia Board of Education Regulations Governing Classification of Expenditures, 8 VAC 20-210-10, and Governing Reduction of State Aid When Length of School Term Below One Hundred Eighty School Days, 8 VAC 20-520-10; Hanover County School Board Policy and Regulation Manual, Policy 3.2.

Recodified: August 2000

#### TRANSFER OF FUNDS

If the Hanover County Board of Supervisors approves the School Board budget by total expenditures, funds may be transferred by the School Board from one category to another. If funds are appropriated by major classifications, no funds shall be expended by the School Board except in accordance with such classifications without the consent of the Board of Supervisors.

The division superintendent or his designee is authorized by the School Board to make line item transfers within major budget categories. Transfers within the major budget categories that do not affect the categorical totals require approval as follows:

- 1. Budget transfers in excess of \$50,000 must be approved by the School Board.
- 2. The division superintendent must approve budget transfers in excess of \$20,000 and up to \$50,000.
- 3. The division superintendent's designee may approve budget transfers up to \$20,000.

The financial services office will maintain a log of all budget transfers, which will be available for School Board review.

LEGAL REFERENCE: Code of Virginia, 1950, as amended, §§ 22.1-78, 22.1-89 through 22.1-124; Virginia Board of Education Regulations Governing Classification of Expenditures, 8VAC 20-210-10 and Governing Financial Retention Schedule, 8 VAC 20-260-10; Hanover County School Board Policy and Regulation Manual, Policy 3.2.

Recodified: August 2000

### FY2017-2018 Operating Budget Financial Policies

#### **CUSTODY AND DISBURSEMENT OF SCHOOL FUNDS**

All public money except money generated by school activities and classified "school activity fund (internal) accounts" must be deposited with the Hanover County Treasurer, who shall be in charge of the receipts, custody and disbursement of Hanover County School Board funds. Checks must be drawn on the School Board account by the Hanover County Treasurer, Hanover, Virginia.

#### Receipt/Disbursement of Funds

The School Board shall receive monthly reports regarding the receipt of revenues and the expenditure of school funds. The School Board authorizes the fiscal agent (discussed in "Authorized Signatures" below) to receive revenue and make payments on behalf of the School Board and under the supervision of the division superintendent.

#### State Funds

State funds, both categorical and general, are based upon objective formulae. The division superintendent or his designee shall file the reports and forms to secure the amount of state funds to which the school board is entitled.

#### Federal Funds

The receipt and use of federal funds must be approved by the School Board. The School Board may request of the Hanover County Board of Supervisors an appropriation in anticipation of the receipt of federal funds for any specific project or program. The funds for such federally funded program or project shall be maintained and accounted for in accordance with state and federal requirements.

#### **Authorized Signatures**

Authorized signatures for all checks for the payment of claims against the School Board shall be those of the Hanover County Administrator and the Hanover County Treasurer. The School Board shall, at its annual organizational meeting, appoint an agent to represent the School Board in financial and contractual matters, including review and approval of all claims. A record of such approval and order or authorization shall be made and kept with the records of the School Board.

#### Personal Loans

No personal loans of any kind shall be made from school funds.

### FY2017-2018 Operating Budget Financial Policies

#### School Activity Funds

All funds derived from extracurricular school activities, at individual Hanover County schools, such as entertainment, athletic contests, club dues, materials fees and other activities of the school involving school personnel, students or property shall be classified as internal school accounts and shall be administered in accordance with regulations of the Virginia Board of Education.

The division superintendent shall provide all Hanover County schools a student activity fund accounting manual that provides detailed procedures for safeguarding, accounting for, and managing activity funds in accordance with Board of Education regulations. All funds received in connection with school activities shall be handled under the budgetary control of the administration. The division superintendent shall provide an annual report (audit) to the School Board concerning the balances in the internal school accounts.

LEGAL REFERENCE: Code of Virginia, 1950, as amended, §§ 22.1-78, 22.1-88 through 22.1-90, 22.1-116, 22.1-122; Hanover County School Board Policy and Regulation Manual, Policies 3.3.1, 3.3.8, 3.3.9.

Recodified: August 2000

#### FINANCIAL ACCOUNTING AND REPORTING

The division superintendent or his designee shall establish and be responsible for implementing an accounting system that satisfies the Virginia Department of Education's regulations regarding accounting practices and that is consistent with applicable federal, state, and local laws. The Hanover County School Board shall receive monthly financial statements, including statements of revenues and expenditures, showing the financial condition of the school division as of the last day of the preceding month.

#### <u>Inventories</u>

The division superintendent or his designee shall be responsible for the inventory of all fixed assets of the school division. Each school shall keep a complete inventory of all equipment listing the make, source, date of purchase, model, serial number, and other identifying data.

#### School Level Accounting System

Each school is required to maintain an accurate, up-to-date accounting system of all money collected and disbursed by the school. These funds will be deposited in accounts in the name of the school. Each school shall keep a complete inventory of all equipment, listing the make, source, date of purchase, model, serial number, and other identifying data.

A record of all receipts and disbursements will be maintained in accordance with procedures promulgated by the division superintendent and in accordance with regulations issued by the Virginia Board of Education.

### FY2017-2018 Operating Budget Financial Policies

Each principal shall prepare and forward to the division superintendent or his designee monthly financial statements, including a statement of revenues and expenditures, showing the financial condition of the school as of the last day of the preceding month.

#### Audits

In accordance with state and federal law, all financial records of the school division will be audited following the close of each fiscal year.

LEGAL REFERENCE: Code of Virginia, 1950, as amended, §§ 15.2-2511, 22.1-68, 22.1-90, 22.1-115 through 22.1-121, 22.1-122; Virginia Board of Education Regulations Governing Financial Records Retention Schedule, 8 VAC 20-260-10; Governing Textbook Fund Management and Handling on Local Level, 8 VAC 20-270-10; Governing School Lunch Sale of Food Items, 8 VAC 20-290-10; Governing School Activity Funds 8-VAC20-240-10; and Governing the School Breakfast Programs, 8 VAC 20-580-10; Hanover County School Board Policy and Regulation Manual, Policy 3.3.2.

Recodified: August 2000

#### CAPITAL IMPROVEMENT PLAN

The Hanover County School Board is responsible for the regular operation and orderly development of all school facilities. The School Board will concern itself with both short- and long-range planning. The Hanover County School Board, in cooperation with the division superintendent, shall draft a capital improvement plan which will project school division capital needs over a ten-year period and will include recommendations regarding timing, location, costs and savings associated with new building requirements and/or restoration and renewal of existing school facilities. Individual capital projects shall be assigned priorities. The plan shall be reviewed and updated annually. Copies shall be submitted to the Hanover County Board of Supervisors.

Decisions pertaining to educational specifications for new buildings and renovations may be developed after input from a broad-based committee representing the staff and community. The committee will present to the division superintendent its recommendations for facilities utilization, development and closure.

Recommendations to the School Board shall be supported by researched facts and figures that support the feasibility and need for construction and/or renovation. Ten-year enrollment projections used for this purpose will be prepared under the direction of the division superintendent and will be reviewed and brought up-to-date annually.

LEGAL REFERENCE: Code of Virginia, 1950, as amended, §§ 22.1-78, 22.1-79(3), 22.1-253.13:6(A); Hanover County School Board Policy and Regulation Manual, Policy 4.3.2.

Recodified: August 2000

# FY2017-2018 Operating Budget County Basis of Accounting and Fund Control

#### **Basis of Accounting**

The County's accounting records are maintained on a modified accrual basis for the General Fund, Special Revenue Funds, and Capital Improvement Funds. Under the modified accrual basis of accounting, Revenues are recognized when susceptible to accrual, i.e., as soon as they are both measurable and available. Revenues from intergovernmental reimbursement grants are recorded when earned. Other revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the County considers general property tax and other intergovernmental revenues to be available if they are collected within 31 days of the end of the current fiscal period, and are due on or before the last day of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

#### **Funds Accounting**

The accounts of the County and its discretely presented component units (Hanover County Public Schools and the Economic Development Authority) are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts, which comprise assets, liabilities, fund equities, revenues, and expenditures, or expenses, as appropriate. The various funds are summarized by governmental or business-type activities in the general purpose financial statements, while component units are reported in separate columns/rows. The following fund types and account groups are used by the County:

A. <u>Governmental Fund Type</u> – Governmental type funds are those through which most governmental functions of the County are financed. The acquisition, use, and balances of the County's expendable financial resources and the related liabilities (except those accounted for in proprietary funds) are reported through governmental funds. The measurement focus is upon determination of changes in financial position, rather than upon net income determination. The County's governmental fund types are:

General Fund – The general fund is the chief operating fund of the County. All general tax revenues and other receipts that are not allocated by law or other contractual agreement to another fund are accounted for in this fund. From this fund are paid the general operating expenditures, the fixed charges, and the capital improvement costs that are not paid through other funds. This fund contains the operating budgets for most traditional local government programs such as Public Safety, Parks and Recreation, and Public Works.

<u>Special Revenue Funds</u> – Special revenue funds account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes. Special revenue funds consist of the Comprehensive Services and Community Services funds of the primary government; the School, Food Service, and Textbook Funds of the School Board component unit; and the Economic Development Authority Fund.

# FY2017-2018 Operating Budget County Basis of Accounting and Fund Control

- Comprehensive Services Fund This fund reflects revenues and expenditures associated with providing child-centered, family-focused, and community-based system of services for youth with emotional or behavioral problems. Revenues are derived from General Fund transfers, state aid, and reimbursements from various insurance programs.
- 2. Community Services Fund This fund reflects revenues and expenditures associated with providing a comprehensive system of community-based mental health, mental retardation, and substance abuse services. Revenues are generated primarily from General Fund transfers, charges for services, and state and federal aid.
- 3. School Fund The School Fund is the primary operating fund for all education-related governmental activities. Revenues come primarily from General Fund transfers and state and federal aid.
- 4. Food Services Fund The Food Service Fund accounts for all of the operations of the school food services program. Revenues are generated from charges for services and state and federal aid.
- 5. Textbook Fund The Textbook Fund provides administration, maintenance, and control over all of the textbooks used in the schools. Revenues are derived from General Fund transfers and state aid.
- 6. Economic Development Authority (EDA) Fund This fund reflects revenues and expenditures associated with the issuance of tax-exempt industrial development revenue bonds to qualifying enterprises wishing to utilize that form of financing. Those bonds representing limited obligations of the EDA are to be repaid solely from the revenue and receipts derived from the projects funded with the proceeds. The debt outstanding does not constitute a debt or pledge of the faith and credit of the County or the EDA.

<u>Capital Improvement Funds</u> – Capital improvement funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds. The County maintains two capital improvement funds.

- County Improvement Fund This fund controls the financing and construction of
  most non-educational County facilities, such as parks, libraries, and public safety
  facilities. The Board of Supervisors approves these projects through the County's
  Capital Improvement Program (CIP). Revenue sources for this fund include
  transfers of local tax funding from the General Fund, the issuance of debt, and grants
  and developer contributions (proffers).
- 2. School Improvement Fund This fund controls the financing and construction of local educational facilities. Revenue sources consist of local tax funding from the General Fund, the issuance of debt, and developer contributions.

# FY2017-2018 Operating Budget County Basis of Accounting and Fund Control

B. <u>Proprietary Fund Type</u> – Proprietary funds are used to account for a government's business-type activities. The services provided in these funds are intended to recover all or a significant portion of their costs through user fees. The County's proprietary fund types are:

<u>Enterprise Funds</u> – Enterprise Funds are used to provide services that are financed and operated similarly to those of a private business enterprise. The County has two enterprise funds: Public Utilities Fund and Airport Fund.

- Public Utilities Fund This fund accounts for the operation and maintenance of the County's water and sewer system. The County's Department of Public Utilities operates and maintains public water and wastewater systems in the Suburban Service Area, the Hanover Courthouse Area and five rural residential subdivisions. Operations and capital expenditures are funded with revenues generated from customer user fees and one-time fees paid for capacity at the time of connection to the system.
- Airport Fund An Airport Fund was created in February 2007 to account for the County's oversight of the Hanover County Airport. A fixed base operator (FBO) handles the day-to-day operations of the airport. Revenues are derived primarily from rental income provided by the FBO, state aid, and General Fund transfers.

<u>Internal Service Funds</u> – Internal Service Funds are used to account for the costs of operations for services provided to other County departments. The County has two internal service funds: Fleet Services Fund and Self-Insurance Fund.

- 1. Fleet Services Fund This fund accounts for the operations of the County garage. Services provided include preventative maintenance and repair of County and School vehicles and maintenance. Revenues are derived from inter-fund charges.
- 2. Self-Insurance Fund This fund provides for the fiscal management of the County and School Board health insurance premiums. Revenues are generated primarily from premiums charged to employees and to departments.
- C. <u>Fiduciary Fund Type</u> Fiduciary funds are used to report resources that are used to report assets held for others and cannot be used to support the locality's programs. The County has five fiduciary funds; however, only the following two are appropriated.
  - 1. Bell Creek Community Development Authority Fund This fund is used for the collection of revenue to provide for the repayment of the 2003 Special Assessment bonds issued for the Bell Creek Community Development Authority.
  - 2. Lewistown Commerce Center Community Development Authority Fund This fund is used for the collection of revenue to provide for the repayment of the 2007 Revenue bonds issued for the Lewistown Commerce Center Community Development Authority.

# FY2017-2018 Operating Budget County Basis of Accounting and Fund Control

#### **Basis of Budgeting**

In most cases, the County's budget follows the same basis of accounting used in preparing the County's Comprehensive Annual Financial Report (CAFR), which is prepared in accordance with generally accepted accounting principles (GAAP). Several exceptions should be noted. The budget document does not include the following funds listed as Fiduciary Funds in the CAFR: the Escrow Fund, Special Welfare Fund, and the Retiree Medical Benefits trust. Fiduciary funds are used to account for resources received and held in a fiduciary capacity for the benefit of individuals, private organizations, or other governments. In addition, budgets for the proprietary funds are adopted in accordance with GAAP with the exception that the budget recognizes the flow of funds (i.e., payment of debt principal is budgeted and depreciation is not budgeted).

NOTE: This information is from the County's budget document. The County and Schools share an accounting system, budget and accounting structures.

# FY2017-2018 Operating Budget County Debt Policy

#### I. Background

- A. This policy establishes the maximum level of indebtedness that would allow the County to maintain a positive financial position.
- B. A debt policy also addresses the purposes for the types of debt that will be issued.

#### II. Issuance Guidelines

- A. The County will not use short-term borrowing to finance operating needs.
- B. The maturity of any debt will not exceed the expected useful life of the project for which the debt is issued.
- Debt shall not constitute an unreasonable burden to residents and taxpayers.
- D. Debt ratios for general governmental debt:
  - i. Debt as a percentage of assessed value will not exceed 2.5%.
  - ii. The debt per capita will not exceed a ratio of \$1,900 as of June 30, 2007, growing annually at 2%.
  - iii. Debt service as a percentage of general governmental expenditures will not exceed 10%.
  - iv. Debt per capita income will not exceed a ratio of \$5,000.

For purposes of these debt ratios, contingent obligations of the General Fund extending beyond the current fiscal year incurred subject to annual appropriation (i.e., Support Agreement debt) shall be treated on a par with general obligation debt and will be included in the calculation of debt ratio limits.

- E. At least 25% of total debt will be repaid within 5 years and at least 50% of total debt within 10 years.
- F. Variable rate debt will be limited to 10% of total outstanding debt.
- G. Debt coverage ratios for public utility and airport debt will be in compliance with all debt covenants and all debt coverage ratios will meet or exceed minimal legal thresholds.
- H. The following issuances of debt require approval and appropriation of the proceeds by the Board of Supervisors.
  - Bond and revenue anticipation notes
  - ii. General obligation bonds
  - iii. VPSA Bonds and State Literary Fund loans
  - iv. Revenue bonds
  - v. Capital acquisition leases and notes
  - vi. Refundings and refinancings, excluding proprietary fund debt that does not require appropriation of debt proceeds
  - vii. Moral obligation debt
- In order to seek timely access to market conditions, proposals for refundings and refinancings can be solicited with County Administrator's authorization noting that Board approval is still needed for any issuance of debt.

NOTE: This is Hanover County's general government debt policy. All debt for school facilities is issued through the County.

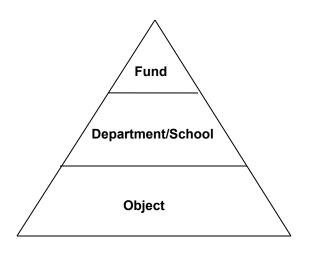
# FY2017-2018 Operating Budget Description of School Funds

This document details the financial plan for the three funds appropriated by the Board of Supervisors and managed by the School Board. Each adopted budget must be balanced with revenues equaling expenditures annually for each fund. The funds are:

- 1. <u>General Fund</u> This fund, comprising 89.3% of the total School budget, finances the majority of the district's daily operating functions. Approximately 95% of the revenue is received from state and local sources. Incorporated within the General Fund are the district's Special Revenue accounts. These accounts are the second largest component of the operating fund and comprise nearly 5% of the total budget. These accounts are used to record the proceeds of special revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditure for specific purposes. The division receives program revenue from state and federal entities with the single largest award being Title VI-B Section 611 IDEA, followed by Title I and Head Start.
- 2. <u>School Nutrition Services Fund</u> School Nutrition Services funds cafeteria operations allowing the division to meet the nutritional needs of its students. Nearly 74% of the revenue in this fund is generated by the sale of meals to students, staff, and parents. The balance of funding is from State and Federal sources. This fund comprises 3.6% of the total budget.
- Capital Improvement Fund This fund finances construction projects, facility improvements, technology projects, and school buses with a per unit cost of \$50,000 or more. While the size of the fund can vary greatly depending on the need for large projects, the FY2017-2018 capital budget is 7.1% of the total budget. Primary funding sources include debt proceeds and local funds.

Note: Student Activity Funds are separate funds held at each school. Funds are collected from students and are used solely for activities benefiting the student body. Activity Funds are not appropriated by the Board of Supervisors and therefore are not included in this document.

#### **Levels of Financial Responsibility**



**Fund** - All school funding is appropriated by the Board of Supervisors at the fund level, e.g., General Fund, School Nutrition Services, and Capital Improvement Program. This is the legal level of responsibility.

**Department/School** – Within each fund, the School Board manages funds by department. Each principal and school board director is responsible to ensure departmental allocations from the School Board are not exceeded.

**Object** – Funds are further allocated into object codes determined by the planned use – salaries, health insurance, contracts, utilities, etc. Principals and managers use object codes to further ensure expenditures occur as planned.

# FY2017-2018 Operating Budget Description of School Funds

Expenditures in each fund are categorized by the type of expenditure. These categories are:

<u>Salaries and Benefits</u> - All payroll costs for full-time and part-time employees, as well as all fringe benefit costs including Social Security, life insurance, retirement, medical insurance, unemployment insurance, and worker's compensation.

<u>Operating</u> - All non personnel expenditures excluding capital. This includes all payments for utilities, postage, telecommunications, insurance, travel, educational supplies and equipment, office supplies, and contractual services required by the School Board including printing, maintenance agreements, advertising expenses, and other contracted services.

<u>Capital Outlay</u> - All expenditures that result in the acquisition of new assets or improvements to existing assets valued at \$5,000 or more.

<u>Debt Service</u> - The County is responsible for the issuance of all debt for the School Board. This category reflects the portion of debt service attributable to school facilities and land purchases. During the FY2014 budget development process, schools' debt service was moved to the County's Debt Service Fund.

### FY2017-2018 Operating Budget School Fund Relationships

Hanover County Public Schools' mission is focused on providing a student-centered, community-driven school district that assures a quality education for success in a changing world. The Hanover County School Board is charged with the responsibility of preserving and enhancing public education in Hanover. The seven member body is appointed to four-year terms by the Board of Supervisors of Hanover County. The chief administrator and executive officer appointed by the School Board is Superintendent of Schools, Dr. Michael B. Gill.

Hanover County Public Schools is one of three school divisions with membership of 15,000 or more, rated as Fully Accredited for the 2015-2016 school year, based on the performance of students on Standards of Learning (SOL) tests in English, mathematics, science and history during 2014-2015. For a school to earn full accreditation, students must achieve adjusted pass rates of at least 75 percent on English reading and writing SOL tests, and of at least 70 percent on assessments in mathematics, science and history. High schools must also meet a benchmark for graduation and completion.

The quality of the school system has produced many accolades for Hanover's students and teachers. Hanover is fully accredited by the Southern Association of Colleges and Schools Council on Accreditation and School Improvement (SACS CASI) and AdvancED. In addition, Hanover was the first Virginia school district to receive the U. S. Senate Productivity and Quality Award for Continuing Excellence.

In an effort to align effectively with its mission statement, Hanover County Public Schools is divided into four (4) central departmental areas of responsibility: Instructional Leadership; Business and Operations; Human Resources; and Administration and Communication. The following descriptions are provided for each area of responsibility.

Instructional Leadership is responsible for: accreditation, curriculum development, instructional programming, accountability and performance measurement, student classification and academic requirements, guidance, library/media, textbooks, instructional materials, development of the school calendar, summer school, long-range planning, evaluation and reporting.

Business and Operations is responsible for: management of funds, budget planning, the annual operating budget, grant management, student activity fund accounting, grants/gifts/bequests, business partnerships, district policy development, school nutrition services, technology services, capital facility planning and budgeting, maintenance, custodial services, facility usage, pupil transportation and records management.

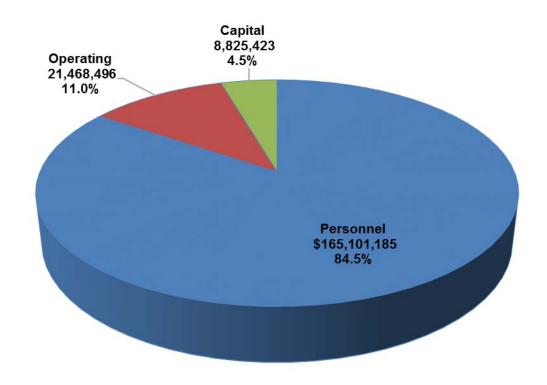
Human Resources is responsible for: recruiting, staffing, professional development and evaluation, personnel policies and goals, board/staff communication, student health services, personnel records, ethics, hiring, conditions of employment, appointments, transfers, resignations, compensation, fringe benefits, and compliance with state and federal programs for Occupational Safety and Health Act (OSHA), Family and Medical Leave Act (FMLA) and Americans with Disabilities Act (ADA).

Administration and Communication is responsible for: administrative services for the Superintendent and the School Board, community and media relations, School Board relations, legislative services, school security and safety policy development, district website content, TV99 and publications.

# FY2017-2018 Operating Budget School Fund Relationships

#### **BUDGET SUMMARY - ALL FUNDS**

	FY2015-16	FY2016-17	FY2017-18			
Revenues	Actual	Budget	Budget		\$ Change	% Change
Other Revenue (non-county)	\$101,456,728	\$103,527,358	\$105,624,104	\$	2,096,746	2.0%
Local Revenue	72,304,898	79,529,000	82,723,000		3,194,000	4.0%
Capital Fund Revenue	2,402,417	13,900,000	7,048,000		(6,852,000)	-49.3%
Total Revenue	\$176,164,043	\$196,956,358	\$195,395,104	\$	(1,561,254)	-0.8%
Expenditures						
Personnel	\$152,882,894	\$160,150,376	\$165,101,185	\$	4,950,809	3.1%
Operating	18,916,410	21,106,656	21,468,496	Ψ	361,840	1.7%
Capital	5,556,646	15,699,326	8,825,423		(6,873,903)	-43.8%
Total Expenditures	\$177,355,950	\$196,956,358	\$195,395,104	\$	(1,561,254)	-0.8%



## FY2017-2018 Operating Budget School Fund Relationship

#### **BUDGET HIGHLIGHTS**

The FY2017-2018 budget reflects the input of School Board members, School staff, and parent and professional organizational representatives working together as a budget advisory focus group to develop a budget that maximizes resources. The focus remains on maintaining educational opportunities for our students. Specific budget highlights include:

- 2% salary increase for all employees (effective July 1st)
- A Five-Year Technology Plan that includes:
  - o Full replacement of technology infrastructure at all buildings
  - Laptops for all teachers
  - 1-to-1 computing devices for all middle and high school students
  - o 8 technology support personnel
  - o 7 Instructional Technology Resource Teachers
  - o 6 new positions, including a School Safety Coordinator
- 8 students slots at CodeRVA, the new regional high school for computer science
- Full funding of our portion of the Virginia Retirement System

As noted, Hanover County Public Schools operates three (3) separate funds; the School Operating Fund, the School Nutrition Services Fund and the School Capital Improvement Program Fund.

The School Operating Fund, comprising slightly over 89% of the district's resources, encompasses six (6) functional components: Instruction, General Support, Pupil Transportation, Operations and Maintenance, Facilities and Other Uses of Funds.

Instruction is comprised of three (3) levels of education: elementary, middle, and high school education. The fifteen (15) elementary schools are Battlefield Park, Beaverdam, Cold Harbor, Cool Spring, Elmont, Henry Clay, John M. Gandy, Kersey Creek, Laurel Meadow, Mechanicsville, Pearson's Corner, Pole Green, Rural Point, South Anna, and Washington-Henry. The four (4) middle schools include Chickahominy, Liberty, Oak Knoll, and Stonewall Jackson, and the four (4) high schools are Atlee, Hanover, Lee-Davis, and Patrick Henry. The division also provides an alternative learning opportunity at The Georgetown School as well as a Career and Technical education curriculum at The Hanover Center for Trades and Technology.

General Support includes the Executive Board, Superintendent, Administration and Communications, Budget and Financial Reporting, Information Technology, and Human Resources. Additionally, school based services of Health Services, Psychological Services, and Speech/Audiology Services are included in this component.

The School Transportation Program plays a vital role in the education process in the County. In addition to providing safe and effective transportation to and from school, buses also transport students to extracurricular activities such as educational field trips, band and choral concerts, and sporting events.

Operations and Maintenance provides technical and maintenance support enabling all facilities to remain in full and efficient operation. Services provided daily by staff include repairs and/or work in the following areas: carpentry, doors and locks, alarms and security systems, heating, ventilation, and air conditioning, electrical, plumbing, painting, welding, roof repairs, grounds, refrigeration, kitchen equipment, and many other tasks. Additionally, the custodial services department provides complete custodial services to schools throughout the district.

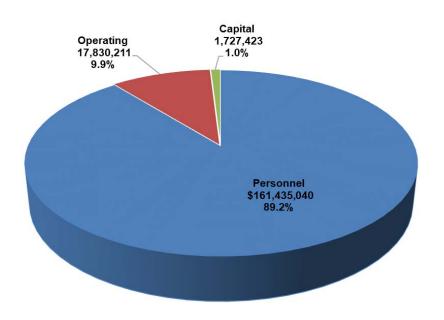
Facilities oversees construction and facility planning activities and is responsible for the acquisition and placement of temporary classrooms.

Other Use of Funds - debt service costs were reported under this category. Debt service was moved to the County's Debt Service Fund in FY2014.

# FY2017-2018 Operating Budget School Fund Relationship

#### **BUDGET SUMMARY - GENERAL FUND**

	FY2015-16	FY2016-17	FY2017-18		
Revenues	Actual	Budget	Budget	\$ Change	% Change
Charges for Services	\$ 797,309	\$ 847,500	\$ 820,000	\$ (27,500)	-3.2%
Recovered Costs	334,302	463,000	353,000	(110,000	-23.8%
Non-Categorical State Aid	751,721	738,612	765,971	27,359	3.7%
Categorical State Aid	67,621,634	67,185,200	69,668,488	2,483,288	3.7%
Sales Tax	18,684,321	19,276,746	18,700,000	(576,746)	-3.0%
Categorical Federal Aid	6,123,841	6,785,100	6,959,715	174,615	2.6%
Miscellaneous	455,503	1,189,200	1,002,500	(186,700)	-15.7%
Local Revenue	72,304,898	79,529,000	82,723,000	3,194,000	4.0%
Use of Fund Balance	-	-	-	-	
Total Revenue	\$ 167,073,529	\$ 176,014,358	\$ 180,992,674	\$ 4,978,316	2.8%
Expenditures					
Personnel	\$ 149,618,153	\$ 156,579,372	\$ 161,435,040	\$ 4,855,668	3.1%
Operating	15,353,414	17,685,660	17,830,211	144,551	0.8%
Capital	1,808,305	1,749,326	1,727,423	(21,903)	-1.3%
Debt Service		-	-	-	0.0%
Total Expenditures	\$ 166,779,872	\$ 176,014,358	\$ 180,992,674	\$ 4,978,316	2.8%

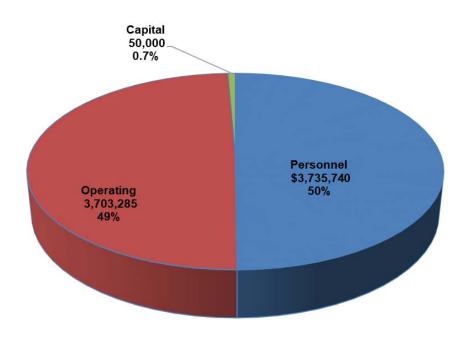


# FY2017-2018 Operating Budget School Fund Relationship

The School Nutrition Services Fund accounts for all of the operations of the school food services program. The elementary and middle schools participate in the National School Breakfast and Lunch Program, which provides subsidized meals to eligible students at reduced or no cost. An a la carte food service program is available at the high schools.

#### **BUDGET SUMMARY - SCHOOL NUTRITION SERVICES FUND**

	F	Y2015-16	F	Y2016-17	F	Y2017-18		
Revenues		Actual		Budget		Budget	\$ Change	% Change
Use of Money & Property	\$	1,288	\$	4,000	\$	-	\$ (4,000)	-100.0%
Charges for Services		4,961,798		5,221,284		4,994,428	(226,856)	-4.5%
Categorical State Aid		47,913		44,716		44,715	(1)	0.0%
Categorical Federal Aid		1,632,932		1,750,000		2,224,880	474,880	21.3%
Miscellaneous		44,166		22,000		225,002	203,002	90.2%
Use of Fund Balance		-		-		-	-	
Total Revenue	\$	6,688,097	\$	7,042,000	\$	7,489,025	\$ 447,025	6.0%
Expenditures								
Personnel	\$	3,189,103	\$	3,571,004	\$	3,735,740	\$ 164,736	4.4%
Operating		3,530,634		3,420,996		3,703,285	282,289	7.6%
Capital		22,120		50,000		50,000	_	0.0%
Total Expenditures	\$	6,741,857	\$	7,042,000	\$	7,489,025	\$ 447,025	6.0%



# FY2017-2018 Operating Budget School Fund Relationship

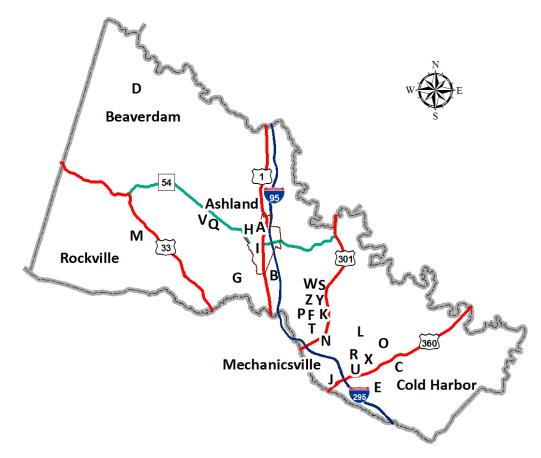
The Capital Improvement Fund finances facility improvements, technology projects, and the purchase of replacement school buses.

#### **BUDGET SUMMARY - CAPITAL IMPROVEMENT PROGRAM**

	F	Y2015-16	FY2016-17	F	Y2017-18		
Revenues		Actual	Budget		Budget	\$ Change	% Change
Debt Service	\$	4,980,000	\$ 10,000,000	\$	4,648,000	\$ (5,352,000)	-53.5%
Other Charges		2,417	-		-	-	0.0%
Prior Year Operating Transfer		1,600,000	3,900,000		2,400,000	(1,500,000)	-38.5%
Total Revenue	\$	6,582,417	\$ 13,900,000	\$	7,048,000	\$ (6,852,000)	-49.3%
Expenditures							
School Buses	\$	961,644	\$ 1,500,000	\$	600,000	\$ (900,000)	-60.0%
Facilities Improvements		1,499,087	10,400,000		1,073,000	(9,327,000)	-89.7%
Technology		1,242,502	2,000,000		5,375,000	3,375,000	168.8%
Total Expenditures	\$	3,703,233	\$ 13,900,000	\$	7,048,000	\$ (6,852,000)	-49.3%

# FY2017-2018 Operating Budget School Fund Relationship

The Capital Improvement Fund accounts for the education facilities for the Hanover County Public Schools include the School Board (A) where all administrative functions are performed and the School Bus Garage (B). There are twenty-five schools in the County including fifteen elementary schools: Battlefield (C), Beaverdam (D), Cold Harbor (E), Cool Spring (F), Elmont (G), Gandy (H), Henry Clay (I), Kersey Creek (W), Mechanicsville (J), Pearson's Corner (K), Rural Point (L), South Anna (M), Washington-Henry (N), Pole Green (O) and Laurel Meadows (X); four middle schools: Chickahominy (P), Liberty (Q), Stonewall Jackson (R), and Oak Knoll (Y); four high schools: Atlee (T), Lee-Davis (U), Patrick Henry (V), and Hanover (S); one trade school: Hanover Center for Trades & Technology; and one alternative school: Georgetown Alternative Education Center (Z).





## FY2018 Budget Goals - Adopted

#### **MissionStatement**

Hanover County Public Schools is a student-centered, community-driven organization that provides a quality education for life long success.

- I. Develop budget proposals to support the stated goal of the superintendent and school board of providing an education system that will foster the success of all students. (*Long-Range Plan Goal #1, 3, & 5*)
  - a. Engage all stakeholders including parents, teachers, staff, business leaders and community in the development of budget priorities
  - b. Plan, prepare and implement a fiscally responsible budget which provides the resources necessary for creating educational opportunities for students that meet our community's expectations
  - c. Maintain appropriate regular elementary, middle and high school academic classroom ratios to promote the value of the individual child
  - d. Emphasize staffing and other resource needs at schools challenged to meet local, state, and federal accountability standards
  - e. Assure a responsive level of transportation service
  - f. Address deferred facility maintenance
  - g. Provide current instructional technology
  - h. Provide desired levels of instructional time, materials, and equipment
  - i. Provide resources to ensure schools are safe for students, school visitors and employees
- II. Provide salary and benefit plans that support Hanover's competitive position and reflect market adjustments where necessary. (Long-Range Plan Goal #2)
- III. Promote instructional programming that supports: (Long-Range Plan Goal #1 & 4)
  - a. Professional Development for instructional, support, and administrative staff
  - b. Curriculum Development and revision in all content and program areas
  - c. Career and Technical Education
  - d. State and Federal Accountability Standards
  - e. Special Education Services
  - f. Technology Integration
  - g. Dual Enrollment
  - h. The Specialty Center at Hanover High
  - i. Advance College Academy
  - i. A commitment to equity
- IV. Develop and maintain a responsive, systematic approach to long-term building maintenance, construction, custodial services, furniture/equipment replacement, technology system upgrades, other operating efficiencies, and long-range financial stability. (*Long-Range Plan Goal #3 & 5*)
- V. Identify the impact of emerging issues and mandates on the school budget, including, but not limited to:
  - a. Virginia Retirement System rate increases
  - b. State revenue fluctuations
  - c. Regional opportunities
  - d. Ongoing pursuit of efficiencies
  - e. Continued evaluation of programs and services
  - f. Active student engagement with individualized course and program selection
  - g. Integrate recommendations from the Facility and Instructional Program Evaluation Committee
  - h. Transportation staffing
  - i. Implementation of new financial and human resource systems
  - j. Increased employee benefit cost

### FY2017-2018 Operating Budget Key Advisory Committees

The following are standing committees that meet regularly to discuss matters pertaining the committee's charge. During the budget process, the Superintendent and/or other district staff meet with committee representatives to discuss budget options and gather information on the potential impacts to various constituents prior to making final budget recommendations to the School Board.

Special Education Advisory Committee (SEAC) – SEAC's mission is to seek to promote educational excellence for students with disabilities by encouraging collaborative partnerships, supporting an inclusive educational environment and recommended best practices that will prepare students for productive citizenship. Committee membership, appointed by the School Board, is comprised of persons with disabilities, parents/guardians of students with disabilities, public/county human service agency representatives, community/civic organization representatives, and business/industry representatives. This committee meets monthly during the school year to work with the district to improve the performance of children with disabilities.

<u>The Gifted and Talented Advisory Committee (GTAC)</u> – GTAC is composed of parents, teachers, administrators, support staff, and community members that are appointed by the School Board. The Committee prepares and submits annually, through the division superintendent, written recommendations to advise the school board regarding the extent to which the Gifted Education Plan for the previous year was implemented. The committee is an additional contact for corporate and community support. The Committee interacts with other advisory committees concerning divisional and regional activities as needed.

<u>Teacher Advisory Committee (TAC)</u> – TAC consists of one teacher representative from each school. The committee's purpose is to advise the Superintendent on matters relating to operation of the schools, to assist in the formulation of plans and policies, to communicate teacher concerns to the Superintendent, and to disseminate information from the Superintendent to other teachers at individual schools. TAC meets monthly during the school year.

<u>Classified Personnel Advisory Committee (CAC)</u> – CAC consists of one classified (uniform pay schedule) employee from each school/work site and the School Board office. The purpose of the committee is the same as TAC, to provide two-way communication between the Superintendent and classified employees. CAC also meets monthly during the school year.

<u>Finance Committee</u> – This School Board Committee is made up for two School Board members. The Finance Committee serves as the Board's liaison with staff on all fiscal related issues including budget, Capital Improvement Plan, audit, financial reporting, compensation and employee benefit topics and finance policies & regulations.

<u>Budget Advisory Focus Group (BAFG)</u> – BAFG membership includes teachers, parents, principals, business leaders, community leaders, employee group representatives, and representation from the School Board. The group meets throughout the budget process. The group receives preliminary budget data, introduces new budget initiatives or choices for analysis, and ultimately prioritizes budget options. This information is provided to senior leadership for consideration during budget formulation.

# HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

## **BUDGET SUMMARY**



### FY2017-2018 General Fund Operating Budget Summary of Changes in Revenues and Expenditures

## General Operating Fund Revenues

	Dollar Amount
FY2016-17 Revenue Sources	\$ 176,014,358
Local Revenue	
Regular Operations	\$ 3,194,000
Local Revenue Increase	\$ 3,194,000
State Revenue	
Sales Tax	\$ (576,746)
Standards of Quality	482,953
Incentive Programs - Compensation Supplement	(243,459)
Categorical	27,359
Lottery Proceeds	2,241,818
Other	1,976
State Revenue Increase	\$ 1,933,901
Federal Revenue	174,615
Other Revenue	(324,200)
Total Revenue Increase	\$ 4,978,316
FY2017-2018 Total Revenues	\$ 180,992,674

## **Expenditures**

		Dollar Amount
FY2016-17 General Fund Expenditure Budget	FTEs	\$ 176,014,358
Expenditure Adjustments		
Salaries and Benefits		
2% Compensation Increase Effective July 1		\$ 2,100,000
VRS Retirement Rate and Health Insurance Premium Increase		2,821,000
Staffing (3 Instructional Technology Resource Teachers, 1 ESL Teacher, Coordinator		659,886
of School Safety, convert HHS trainer to HCPS employee, postion reclassification)	7.0	059,000
Other Charges (Code RVA, Tuition and Testing, Kronos Maintenance, Dreambox)		247,430
Savings through Attrition and OPEB Adjustment		(850,000)
Expenditure Increase	7.0	\$ 4,978,316
FY2017-2018 Total Expenditures	7.0	\$ 180,992,674

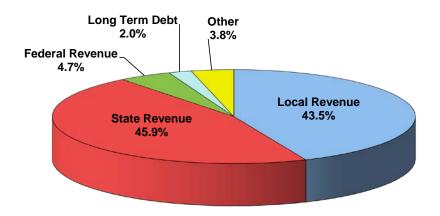
FY2017-2018 Budget Revenue Summary

		FY2014-15	I	FY2015-16	I	FY2016-17		FY2017-18		Chang	
Description		Actual		Actual		Budget		Budget		Amount	Percent
Average Daily Membership		17,734		17,776		17,751		17,555		-196	-1.1%
			G	eneral Fund							
Local Revenue											
Operations	\$	74,453,688	\$	72,304,898	\$	79,529,000	\$	82,723,000	\$	3,194,000	4.0%
Debt Service		-		-		-		-		-	0.0%
Subtotal - Local Revenue	\$	74,453,688	\$	72,304,898	\$	79,529,000	\$	82,723,000	\$	3,194,000	4.0%
State Revenue											
Sales Tax	\$	18,206,793	\$	18,684,321	\$	19,276,746	\$	18,700,000		(576,746)	-3.0%
SOQ		65,410,803		65,137,376		64,215,519		64,698,472		482,953	0.8%
Incentive		819,218		1,421,158		1,867,020		1,093,067		(773,953)	-41.5%
Categorical		87,677		103,721		90,612		117,971		27,359	30.2%
Lottery Proceeds		1,224,241		1,259,049		1,395,161		4,167,473		2,772,312	198.7%
Other State		452,273		452,051		355,500		357,476		1,976	0.6%
Subtotal, State Revenue	\$	86,201,005	\$	87,057,676	\$	87,200,558	\$	89,134,459	\$	1,933,901	2.2%
Federal Revenue	\$	7,080,137	\$	6,123,841	\$	6,785,100	\$	6,959,715		174,615	2.6%
Other Revenue											
Tuition & Fees	\$	847,114	\$	797,309	\$	847,500	\$	820,000		(27,500)	-3.2%
Recovered Costs		380,122		334,302		463,000		353,000		(110,000)	-23.8%
Micscellaneous Revenue		615,611		455,503		1,189,200		1,002,500		(186,700)	-15.7%
Subtotal, General Fund Revenue	\$	169,577,677	\$	167,073,529	\$	176,014,358	\$	180,992,674	\$	4,978,316	2.8%
			Te	xtbook Fund	ł						
		FY2014-15		FY2015-16		FY2016-17		FY2017-18		Chang	1e
Description		Actual		Actual		Budget		Budget		Amount	Percent
Local Revenue	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
State Revenue		-		-		-		-		-	0.0%
Other Revenue		-		-		-		-		-	0.0%
Subtotal, Textbook Fund	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
		Scho	ool	Nutrition Se	rvic	es					
										Chang	10
		FY2014-15	FY2015-16 FY2016-17 FY2017-18			FY2016-17	FY2017-18		Cilaii	10	
Description		FY2014-15 Actual		FY2015-16 Actual		FY2016-17 Budget		FY2017-18 Budget		Amount	Percent
Description Prior Year Fund Balance	\$		\$		\$		\$		\$		
Prior Year Fund Balance		Actual		Actual		Budget		Budget	\$	Amount	Percent
Prior Year Fund Balance		Actual		Actual	\$	Budget	\$	Budget		Amount	Percent 0.0%
Prior Year Fund Balance State Revenue	\$	Actual -	\$	Actual -	\$	Budget -	\$	Budget -		Amount -	<b>Percent 0.0%</b> 0.0%
Prior Year Fund Balance State Revenue School Breakfast/Lunch	\$	Actual - 49,443	\$	<b>Actual</b> - 47,913	\$	- 44,716	\$	- 44,715		Amount - (1)	<b>Percent 0.0%</b> 0.0%
Prior Year Fund Balance State Revenue School Breakfast/Lunch Federal Revenue Other Revenue	\$	Actual - 49,443	\$	<b>Actual</b> - 47,913	\$	- 44,716	\$	- 44,715		Amount - (1)	0.0% 0.0% 0.0% 27.1%
Prior Year Fund Balance State Revenue School Breakfast/Lunch Federal Revenue	\$	49,443 1,605,984	\$	47,913 1,632,932	\$	44,716 1,750,000	\$	44,715 2,224,880 4,994,428 225,002	\$	- (1) 474,880	0.0% 0.0% 27.1% -4.4%
Prior Year Fund Balance State Revenue School Breakfast/Lunch Federal Revenue Other Revenue Sales & Other Charges Refunds & Rebates	\$	49,443 1,605,984 4,866,158	\$	47,913 1,632,932 4,963,086	\$	44,716 1,750,000 5,225,284 22,000	\$	44,715 2,224,880 4,994,428	\$	(1) 474,880 (230,856)	0.0% 0.0% 0.0% 27.1% -4.4% 922.7%
Prior Year Fund Balance State Revenue School Breakfast/Lunch Federal Revenue Other Revenue Sales & Other Charges	<b>\$</b>	49,443 1,605,984 4,866,158 25,070 <b>6,546,655</b>	<b>\$</b> \$	47,913 1,632,932 4,963,086 44,166 <b>6,688,097</b>	<b>\$</b>	44,716 1,750,000 5,225,284 22,000 <b>7,042,000</b>	<b>\$</b>	44,715 2,224,880 4,994,428 225,002	\$	(1) 474,880 (230,856) 203,002	Percent
Prior Year Fund Balance State Revenue School Breakfast/Lunch Federal Revenue Other Revenue Sales & Other Charges Refunds & Rebates	\$	49,443 1,605,984 4,866,158 25,070 <b>6,546,655</b>	\$ \$ \$	47,913 1,632,932 4,963,086 44,166 6,688,097	\$ \$ \$	44,716 1,750,000 5,225,284 22,000 <b>7,042,000</b>	<b>\$</b> \$	44,715 2,224,880 4,994,428 225,002 7,489,025	\$	(1) 474,880 (230,856) 203,002 447,025	0.0% 0.0% 27.1% -4.4% 922.7% 6.3%
Prior Year Fund Balance State Revenue School Breakfast/Lunch Federal Revenue Other Revenue Sales & Other Charges Refunds & Rebates	\$	49,443 1,605,984 4,866,158 25,070 <b>6,546,655</b>	\$ \$ \$	47,913 1,632,932 4,963,086 44,166 <b>6,688,097</b>	\$ \$ \$	44,716 1,750,000 5,225,284 22,000 <b>7,042,000</b>	<b>\$ \$</b>	44,715 2,224,880 4,994,428 225,002	\$	(1) 474,880 (230,856) 203,002	0.0% 0.0% 27.1% -4.4% 922.7% 6.3%
Prior Year Fund Balance State Revenue School Breakfast/Lunch Federal Revenue Other Revenue Sales & Other Charges Refunds & Rebates Subtotal, Food Services Fund  Description	\$	49,443 1,605,984 4,866,158 25,070 6,546,655  Capit	\$ \$	47,913 1,632,932 4,963,086 44,166 6,688,097 mprovement FY2015-16 Actual	\$ \$ \$	44,716 1,750,000 5,225,284 22,000 <b>7,042,000</b> <b>2und</b> FY2016-17 Budget	<b>\$</b>	44,715 2,224,880 4,994,428 225,002 <b>7,489,025</b> FY2017-18 Budget	\$ <b>\$</b>	(1) 474,880 (230,856) 203,002 447,025 Chang Amount	0.0% 0.0% 27.1% -4.4% 922.7% 6.3%
Prior Year Fund Balance State Revenue School Breakfast/Lunch Federal Revenue Other Revenue Sales & Other Charges Refunds & Rebates Subtotal, Food Services Fund  Description Local Revenue	\$	49,443 1,605,984 4,866,158 25,070 6,546,655  Capit  FY2014-15 Actual 1,600,000	\$ \$ \$	47,913 1,632,932 4,963,086 44,166 6,688,097 mprovement	\$ \$ \$	44,716 1,750,000 5,225,284 22,000 <b>7,042,000</b> <b>2und</b> <b>FY2016-17</b> <b>Budget</b> 3,900,000	<b>\$ \$</b>	44,715 2,224,880 4,994,428 225,002 <b>7,489,025</b> FY2017-18 Budget 2,400,000	\$ <b>\$</b>	(1) 474,880 (230,856) 203,002 447,025 Chang Amount (1,500,000)	922.7% 6.3%
Prior Year Fund Balance State Revenue School Breakfast/Lunch Federal Revenue Other Revenue Sales & Other Charges Refunds & Rebates Subtotal, Food Services Fund  Description Local Revenue Long Term Debt	\$	49,443 1,605,984 4,866,158 25,070 6,546,655  Capit	\$ \$	47,913 1,632,932 4,963,086 44,166 <b>6,688,097</b> mprovement FY2015-16 Actual	\$ \$ \$	44,716 1,750,000 5,225,284 22,000 <b>7,042,000</b> <b>2und</b> FY2016-17 Budget	<b>\$</b>	44,715 2,224,880 4,994,428 225,002 <b>7,489,025</b> FY2017-18 Budget 2,400,000 4,000,000	\$ <b>\$</b>	(1) 474,880 (230,856) 203,002 447,025  Change Amount (1,500,000) (6,000,000)	922.7% 6.3%
Prior Year Fund Balance State Revenue School Breakfast/Lunch Federal Revenue Other Revenue Sales & Other Charges Refunds & Rebates Subtotal, Food Services Fund  Description Local Revenue	\$	49,443 1,605,984 4,866,158 25,070 6,546,655  Capit  FY2014-15 Actual 1,600,000	\$ \$	47,913 1,632,932 4,963,086 44,166 <b>6,688,097</b> mprovement FY2015-16 Actual	\$ \$ \$	44,716 1,750,000 5,225,284 22,000 <b>7,042,000</b> <b>2und</b> <b>FY2016-17</b> <b>Budget</b> 3,900,000	<b>\$</b>	44,715 2,224,880 4,994,428 225,002 <b>7,489,025</b> FY2017-18 Budget 2,400,000	\$ <b>\$</b>	(1) 474,880 (230,856) 203,002 447,025 Chang Amount (1,500,000)	9ercent 0.0% 0.0% 27.1% -4.4% 922.7% 6.3%

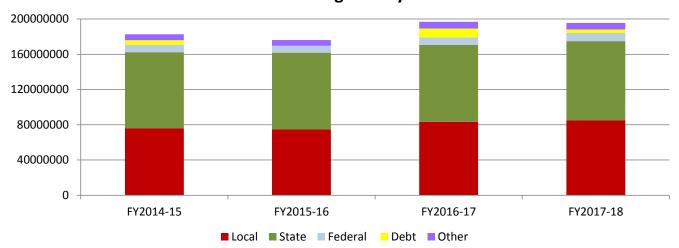
FY2017-2018 Budget Revenue Summary

#### Total, All Funds

	FY2014-15	FY2015-16	FY2016-17	FY2017-18	Chang	ge
Description	Actual	Actual	Budget	Budget	Amount	Percent
Local Revenue	76,053,688	74,704,898	83,429,000	85,123,000	1,694,000	2.0%
State Revenue	86,250,448	87,105,589	87,245,274	89,827,174	1,933,900	3.0%
Federal Revenue	8,686,121	7,756,773	8,535,100	9,184,595	649,495	7.6%
Long Term Debt	4,980,000	-	10,000,000	4,000,000	(6,000,000)	100.0%
Other	6,734,075	6,594,366	7,746,984	7,394,930	(352,054)	-4.5%
Total Revenue, All Funds	\$ 182,704,332	\$ 176,161,626	\$ 196,956,358	\$ 195,529,699	\$ (2,074,659)	-0.7%



#### **Funding History**



Average Daily Membership represents the average number of state supported students enrolled for the period beginning with the first day of school through March 31st of the same school year. This number is used as the basis for determining state SOQ (Standards of Quality) funding. Hanover County's educational programs also include preschool, the Governor's School, adult education, homebound and home schooled. Funding for these students is provided by grants and categorical aide. The total number of students served for 2016-2017 is projected to be 18,849

#### FY2017-2018 Budget Expense Summary

#### General Fund

#### Revenue

	FY2014-15	FY2015-16	FY2016-17	FY2017-18	Chan	ge
Funds	Actual	Actual	Budget	Budget	Dollars	Percent
Local Revenue						
Operations	\$ 74,453,688	\$ 72,304,898	\$ 79,529,000	\$ 82,723,000	\$ 3,194,000	4.0%
Debt Service	-	-	-	-	-	0.0%
Subtotal - Local Revenue	\$ 74,453,688	\$ 72,304,898	\$ 79,529,000	\$ 82,723,000	\$ 3,194,000	4.0%
State Revenue						
Sales Tax	18,206,793	18,684,321	19,276,746	18,700,000	\$ (576,746)	-3.0%
SOQ	65,410,803	65,137,376	64,215,519	64,698,472	482,953	0.8%
Incentive	819,218	1,421,158	1,867,020	1,093,067	(773,953)	-41.5%
Categorical	87,677	103,721	90,612	117,971	27,359	30.2%
Lottery Proceeds	1,224,241	1,259,049	1,395,161	4,167,473	2,772,312	198.7%
Other State Revenue	452,273	452,051	355,500	357,476	1,976	0.6%
Subtotal, State Revenue	\$ 86,201,005	\$ 87,057,676	\$ 87,200,558	\$ 89,134,459	\$ 1,933,901	2.2%
Federal Revenue	\$ 7,080,137	\$ 6,123,841	\$ 6,785,100	\$ 6,959,715	\$ 174,615	2.6%
Other Revenue						
Tuition & Fees	847,114	797,309	847,500	820,000	(27,500)	-3.2%
Recovered Costs	380,122	334,302	463,000	353,000	(110,000)	-23.8%
Miscellaneous Revenue	615,611	455,503	1,189,200	1,002,500	(186,700)	-15.7%
Subtotal, Other Revenue	\$ 1,842,847	\$ 1,587,114	\$ 2,499,700	\$ 2,175,500	\$ (324,200)	-13.0%
Subtotal, General Fund	\$ 169,577,677	\$ 167,073,529	\$ 176,014,358	\$ 180,992,674	\$ 4,978,316	2.8%

	FY2014-15	FY2015-16	FY2016-17	FY2017-18	Chan	ige
Description	Actual	Actual	Budget	Budget	Dollars	Percent
Instruction	\$ 134,599,739	\$ 134,905,159	\$ 141,885,969	\$ 145,299,618	3,413,649	2.4%
General Support	9,292,447	9,176,570	10,590,925	11,019,199	428,274	4.0%
Pupil Transportation	8,103,644	7,976,353	8,435,801	9,058,774	622,973	7.4%
Operations and Maintenance	11,865,251	11,844,356	12,095,194	12,200,275	105,081	0.9%
Facilities	1,685,821	1,321,475	1,303,157	1,322,345	19,188	1.5%
Debt Service	-	-	-	-	-	0.0%
Technology	1,390,185	1,555,959	1,703,312	2,092,463	389,151	22.8%
Subtotal, General Fund	\$ 166,937,087	\$ 166,779,872	\$ 176,014,358	\$ 180,992,674	\$ 4,978,316	2.8%
Salaries and Benefits	\$ 148,945,176	\$ 149,618,153	\$ 156,579,372	\$ 161,435,040	4,855,668	3.1%
Operating	15,864,757	15,353,414	17,685,660	17,830,211	144,551	0.8%
Capital Outlay	2,127,154	1,808,305	1,749,326	1,727,423	(21,903)	-1.3%
Debt Service	· -		-	-	· · · · ·	0.0%
Subtotal, General Fund	\$ 166,937,087	\$ 166,779,872	\$ 176,014,358	\$ 180,992,674	\$ 4,978,316	2.8%

#### Textbook Fund\*

	F۱	′2014-15 FY2015-16		FY2016-17	FY2017-18	Change			
Description		Actual		Actual	Budget	Budget	D	ollars	Percent
Instruction	\$	78,812	\$	-	\$ -	\$ -	\$	-	0.0%
Subtotal, Textbook Fund	\$	78,812	\$	-	\$ -	\$ -	\$	-	0.0%
Salaries and Benefits	\$	-	\$	-	\$ -	\$ -	\$	-	0.0%
Operating		-		-	-	-		-	0.0%
Capital Outlay		78,812		-	-	-		-	0.0%
Subtotal, Textbook Fund	\$	78,812	\$	-	\$ -	\$ -	\$	-	0.0%

## FY2017-2018 Budget Expense Summary

#### **School Nutrition Services**

	F	Y2014-15	F	Y2015-16	FY2016-17	ı	-Y2017-18	Chan	ge
Description		Actual		Actual	Budget		Budget	Dollars	Percent
General Support	\$	6,959,888	\$	6,872,870	\$ 7,042,000	\$	7,489,025	\$ 447,025	6.3%
Subtotal, School Nutrition	\$	6,959,888	\$	6,872,870	\$ 7,042,000	\$	7,489,025	\$ 447,025	6.3%
Salaries and Benefits	\$	3,189,101	\$	3,264,741	\$ 3,571,004	\$	3,735,740	\$ 164,736	4.6%
Operating		3,530,634		3,562,996	3,420,996		3,703,285	282,289	8.3%
Capital Outlay		22,120		45,108	50,000		50,000	-	0.0%
Subtotal, School Nutrition	\$	6,741,855	\$	6,872,845	\$ 7,042,000	\$	7,489,025	\$ 447,025	6.3%

#### Capital Improvement Program Fund

	F	Y2014-15	F	Y2015-16	FY2016-17	FY2017-18		Chan	ge
Description		Actual		Actual	Budget	Budget		Dollars	Percent
Pupil Transportation	\$	616,058	\$	961,644	\$ 1,500,000	\$ 600,000	\$	(900,000)	100.0%
Facilities		4,435,078		1,499,087	10,400,000	1,073,000		(9,327,000)	-89.7%
Safety Enhancements		696,151		-	-	-		-	0.0%
Technology		1,348,836		1,242,502	2,000,000	5,375,000		3,375,000	168.8%
Subtotal, CIP Fund	\$	7,096,123	\$	3,703,233	\$ 13,900,000	\$ 7,048,000	\$	(6,852,000)	-49.3%
Operating	\$	81,800			\$ -	\$ -	9	; -	0.0%
Capital Outlay		3,028,931		3,703,233	13,900,000	7,048,000		(6,852,000)	-49.3%
Debt Service		-		-	-	-		-	0.0%
Subtotal, CIP Fund	\$	3,110,731	\$	3,703,233	\$ 13,900,000	\$ 7,048,000	\$	(6,852,000)	-49.3%

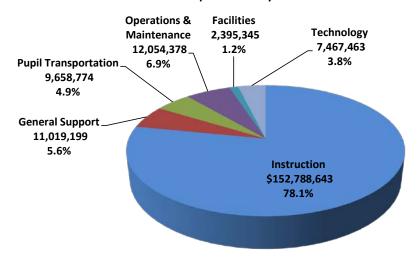
<sup>\*</sup>Textbook fund was incorporated in General Fund in FY2015

FY2017-2018 Budget Expense Summary

#### Total, All Funds

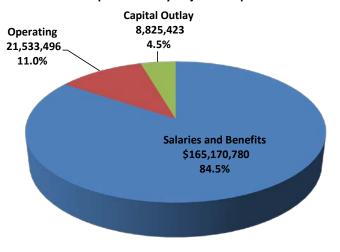
	FY2014-15	FY2015-16	FY2016-17	FY2017-18	Chan	ge
Function Description	Actual	Actual	Budget	Budget	Dollars	Percent
Instruction	\$ 141,638,439	\$ 141,778,029	\$ 148,927,969	\$ 152,788,643	\$ 3,860,674	2.6%
General Support	9,292,447	9,176,570	10,590,925	11,019,199	428,274	4.0%
Pupil Transportation	8,719,702	8,937,997	9,935,801	9,658,774	(277,027)	-2.8%
Operations and Maintenance	11,865,251	11,844,356	12,095,194	12,200,275	105,081	0.9%
Facilities	6,120,899	2,820,562	11,703,157	2,395,345	(9,307,812)	-79.5%
Debt Service	696,151	-	-	-	-	0.0%
Technology	2,739,021	2,798,461	3,703,312	7,467,463	3,764,151	101.6%
Total, All Funds	\$ 181,071,910	\$ 177,355,975	\$ 196,956,358	\$ 195,529,699	\$ (1,426,659)	-0.7%

#### **Expenditures by Function**



	FY2014-15	FY2015-16	FY2016-17	FY2017-18	Chan	ge
Object Group Description	Actual	Actual	Budget	Budget	Dollars	Percent
Salaries and Benefits	\$ 152,134,277	\$ 152,882,894	\$ 160,150,376	\$ 165,170,780	\$ 5,020,404	3.1%
Operating	19,477,191	18,916,410	21,106,656	21,533,496	426,840	2.0%
Capital Outlay	5,257,017	5,556,646	15,699,326	8,825,423	(6,873,903)	-43.8%
Debt Service	-	-	-	-	-	0.0%
Total, All Funds	\$ 176,868,485	\$ 177,355,950	\$ 196,956,358	\$ 195,529,699	\$ (1,426,659)	-0.7%

#### **Expenditures by Object Group**



## FY2016-2017 Operating Budget Fund Balances

	Sch	ool Operating	Fund	School Nutrition Services Fu				
	FY2015-16	FY2016-17	FY2017-18	FY2015-	16	FY2016-17	F	FY2017-18
	Budget	Budget	Budget	Budge	t	Budget		Budget
Revenues								
Use of Money and Property	\$ -	\$ -	\$ -		000 \$	4,000	\$	-
Charges for Services	800,500	847,500	820,000	5,010,	000	5,221,284		4,994,428
Recovered Costs and Misc	1,993,200	1,652,200	1,355,500	22,	000	22,000		225,002
Intergovernmental	93,214,577	93,985,658	96,094,174	1,736,	711	1,794,716		2,269,595
Fund Balance	-	-	-	232,	317	-		-
Transfers In	74,453,688	79,529,000	82,723,000		-	_		
Total Revenues	\$ 170,461,965	\$ 176,014,358	\$ 180,992,674	\$ 7,005,	028	7,042,000	\$	7,489,025
Expenditures								
Salaries and Fringe Benefits	\$ 152,549,963	\$ 156,579,372	\$ 161,435,040	\$ 3,554,	032 \$	3,571,004	\$	3,735,740
Operating Expenditures	17,560,469	17,685,660	17,830,211	3,400,	996	3,420,996	•	3,703,285
Capital Expenditures	1,729,326	1,749,326	1,727,423	50,	000	50,000		50,000
Transfers Out	-	-	-		-	-		-
Debt Service	-	-	-		-	-		-
Principal Payments	-	-	-		-	-		-
Interest Payments	-	-	-		-	-		-
Total Expenditures	\$ 171,839,758	\$ 176,014,358	\$ 180,992,674	\$ 7,005,	028	7,042,000		\$7,489,025
Available for Future Funding								
Needs - June 30, 2016			\$ 3,900,000				\$	
Estimated Fund Balance Availal	ble for Future Fund	ding Needs -						
June 30, 2017			\$ 2,400,000				\$	
Estimated Fund Balance Availal	ole for Future Fund	ding Needs -						
June 30, 2018			\$ 2,400,000				\$	

# Hanover County Public Schools Pupil Teacher Ratio

	Actual Enrollment September 30, 2016	Core Staffing Allocations	Core Staffing Ratio	Resource Staffing Allocations	Overall Ratio
Elementary	7,538	530.00	14.22	45.00	13.11
Middle	4,248	257.17	16.52	52.17	13.73
High	5,965	327.00	18.24	104.33	13.83
	Projected Enrollment September 30, 2017	Core Staffing Allocations	Core Staffing Ratio	Resource Staffing Allocations	Overall Ratio
Elementary	7,422	531	13.98	45.00	12.89
Middle	4,251	257.17	16.53	52.17	13.74
High	5,882	327	17.99	104.33	13.64
System Wide 2016-2017	17,751	1,114.17	18.24	201.50	13.83
System Wide 2017-2018	17,555	1,115.17	15.74	201.50	13.33

# HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

## **OPERATING BUDGET**



# HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

## **REVENUE DETAIL**



#### HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Budget Revenue Detail

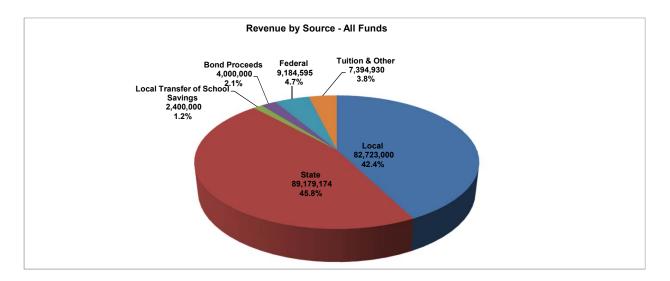
REVENUE	FY2014-15 Actual	FY2015-16 Actual	FY2014-15 Budget	FY2016-17 Budget	FY2017-18 Budget	\$ Change	% Change
FUND 700 CIP TRANS FR COUNTY-SCHLS SAVINGS	1,600,000	2,400,000	1,600,000	3,900,000	2,400,000	(1,500,000)	-38.5%
LOCAL APPROP - DEBT SERVICE	-	-	4,730,200	-	-	-	0.0%
PRIOR YEAR'S BALANCE	-			-		- (4.500.000)	0.0%
Local Revenue TOTAL	1,600,000	2,400,000	6,330,200	3,900,000	2,400,000	(1,500,000)	-38.5%
INTEREST ON INVESTMENTS	2,417	2,417	-	-	-	-	0.0%
PROFFERS	-	-	-	-	-	-	0.0%
Tuition & Other Charges TOTAL	2,417	2,417	-	-	-	-	0.0%
BOND PROCEEDS	4,980,000	_	_	10,000,000	4,000,000	(6,000,000)	100.0%
TECHNOLOGY	<u> </u>	-	-	<u> </u>	648,000	648,000	200.0%
Miscellaneous-Local TOTAL	4,980,000	-	-	10,000,000	4,648,000	(6,000,000)	100.0%
CIP Fund TOTAL	6,582,417	2,402,417	6,330,200	13,900,000	7,048,000	(7,500,000)	-54.0%
FUND 750 GENERAL OPERATING	74 450 000	70.004.000	74.450.000	70 500 000	00 700 000	0.404.000	4.00/
TRANS FR COUNTY-SCHLS SAVINGS Local Revenue TOTAL	74,453,688 <b>74,453,688</b>	72,304,898 <b>72,304,898</b>	74,453,688 <b>74,453,688</b>	79,529,000 <b>79,529,000</b>	82,723,000 82,723,000	3,194,000 <b>3,194,000</b>	4.0%
Edda Nevellae 101AE	74,400,000	72,004,000	74,400,000	73,023,000	02,720,000	0,104,000	4.070
STATE SALES TAX	18,206,793	18,684,321	17,971,861	19,276,746	18,700,000	(576,746)	-3.0%
BASIC STATE AID	47,412,841	47,285,774	47,885,976	45,949,185	45,878,025	(71,160)	-0.2%
VOCATIONAL - SOQ	441,147	442,167	444,084	506,003	503,777	(2,226)	-0.4%
SPECIAL EDUCATION - SOQ	6,711,741	6,727,254	6,756,422	6,679,243	6,649,860	(29,383)	-0.4%
GIFTED & TALENTED SOQ	493,665	494,806	496,951	485,763	483,626	(2,137)	-0.4%
PREVENTION, INTERVENTION, REM	790,908	762,692	570,965	841,810	837,816	(3,994)	-0.5%
RETIREMENT - INSTR SOC SEC - INSTR	5,619,376 2,762,422	5,474,448 2,768,807	5,699,079 2,780,812	5,687,476 2,762,778	6,297,216 2,750,624	609,740 (12,154)	10.7% -0.4%
GROUP LIFE - INSTR	168,056	168.445	190.322	192,281	191,435	(846)	-0.4%
TEXTBOOK SOQ	1,010,647	1,012,983	1,017,376	1,110,980	1,106,093	(4,887)	-0.4%
SOQ SUB-TOTAL	65,410,803	65,137,376	65,841,987	64,215,519	64,698,472	482,953	0.8%
SOQ TOTAL	83,617,596	83,821,697	83,813,848	83,492,265	83,398,472	(93,793)	-0.1%
ADD SUPP RETIRMNT, INFLAT, PRES	_	-	_	-	-	-	0.0%
COMPENSATION SUPPLEMENT	-	773,158	-	688,526	445,067	(243,459)	-35.4%
TECHNOLOGY	648,000	648,000	648,000	648,000	648,000	-	0.0%
SCHOOL SECURITY EQUIPMENT GOVERNOR'S SCHOOL-CTE	53,218 100,000		-	-	-	-	0.0% 0.0%
ALT ASSESSMENT INCENTIVE GRANT	18,000		-	-	-	-	0.0%
Incentive TOTAL	819,218	1,421,158	648,000	1,867,020	1,093,067	(243,459)	-13.0%
GENERAL ADULT EDUCATION	9,182	9,182	9,450	9,450	9,450	_	0.0%
HOMEBOUND INSTRUCTION	42,282	47,387	57,082	46,583	63,219	16,636	35.7%
SPECIAL ED JAIL PROGRAM	36,213	36,951	82,182	34,579	45,302	10,723	31.0%
CAREER SWITCHER		1,000					
SCHOOL SECURITY GRANT	87,677	9,201 <b>103,721</b>	148,714	90,612	117,971	27,359	30.2%
•	·	103,721	140,714	,		21,555	
AT RISK	264,905	265,501	266,747	226,523	225,923	(600)	-0.3%
LOTTERY PER PUPIL ALLOCATION	182,785	198,215	400,205	530,494	2,761,908 321,476	2,231,414	420.6% -3.8%
REDUCED K-3 ENGLISH AS A SECOND LANGUAGE	113,769	126,276	108,754	334,331 141,555	149,811	(12,855) 8,256	-3.6% 5.8%
EARLY READING INTERVENTION	124,095	122,215	137,280	121,294	128,758	7,464	6.2%
GED FUNDING (ISAEP)	23,576	24,413	23,576	23,576	23,576	-	0.0%
SOL ALGEBRA READINESS	86,783	88,663	90,653	84,336	86,811	2,475	2.9%
VIRGINIA PRESCHOOL INITIATIVE	192,132	192,132	320,274	249,572	189,025	(60,547)	-24.3%
FOSTER CARE CHILDREN CAREER & TECHNICAL EDUCATION	113,251 114,813	121,948 109,812	104,483 124,239	113,486 92,356	162,629 105,340	49,143 12,984	43.3% 14.1%
MENTOR TEACHER PROGRAM	8,132	9,874	7,604	8,132	12,216	4,084	50.2%
Lottery TOTAL	1,224,241	1,259,049	1,583,815	1,395,161	4,167,473	2,241,818	160.7%
PROJECT GRADUATION	6,564	3,525	30,000	30,000	26,826	(3,174)	-10.6%
OTHER STATE - RACE TO GED	25,690	9,364	-	13,000	18,150	5,150	39.6%
VA COMMISSION FOR THE ARTS	1,000	1,912	-	_	-	-	0.0%
INFANTS & TODDLERS - STATE	201,519	199,250	125,000	125,000	125,000	-	0.0%
NAT'L BOARD INCENTIVES - STATE RECRUITMENT & RETENTION STEM	207,500 10,000	205,000 8,000	162,500 -	187,500	187,500	-	0.0% 0.0%
POSITIVE BEHAVIOR SPED GRANT	·	25,000		-	-		
Other State TOTAL	452,273	452,051	317,500	355,500	357,476	1,976	0.6%
State Revenue TOTAL	86,201,005	87,057,676	86,511,877	87,200,558	89,134,459	1,933,901	2.2%

#### HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Budget Revenue Detail

REVENUE	FY2014-15 Actual	FY2015-16 Actual	FY2014-15 Budget	FY2016-17 Budget	FY2017-18 Budget	\$ Change	% Change
STUDENTS WITH DISABILITIES IMP	30,000	_	_	_	_	_	
USDA CHILD NUTRITION FUNDING	11,069	13,133	16,700	16,700	12,605	(4,095)	-24.5%
LITERACY INTERVENTION GRT-SPED	15,000	-	-	-	-	-	0.0%
HEAD START	1,020,300	972,355	980,000	980,000	980,000	-	0.0%
TITLE I	1,112,237	1,076,914	990,000	990,000	1,135,000	145,000	14.6%
USDA DONATED COMMODITIES			-	-	-	-	0.0%
PERKINS	149,443	145,057	155,000	155,000	147,000	(8,000)	-5.2%
TITLE VI-B FLOW THRU	3,084,825 74,740	3,088,216	3,200,000	3,200,000	3,210,000	10,000	0.3%
PRESCHOOL 619 ADULT EDUCATION	106,464	72,554 106,552	78,000 145,000	78,000 70,000	76,650 139,500	(1,350) 69,500	-1.7% 99.3%
INFANTS & TODDLERS - FEDERAL	126,339	119,256	120,000	130,000	130,000	09,500	0.0%
TITLE II - TEACHER QUALITY	283,281	(68,942)	350,000	300,000	275,500	(24,500)	-8.2%
JROTC	192,175	233,243	200,000	200,000	200,000	(21,000)	0.0%
TITLE III SUBGRANT	45,196	17,552	-	40,000	28,060	(11,940)	-29.9%
MEDICAID REIMB - SPED	540,929	232,485	314,000	471,400	471,400	-	0.0%
FEDERAL EMERGENCY MANAGEMENT	63,000	-	-	-	-	-	0.0%
CLC- SIG	-	15,455	-	-	-	-	0.0%
MEDICAID EXP/FAMIS (CHIP) - SP	133,432	25,347	27,400	27,400	27,400	-	0.0%
JOBS EDUCATION FUND		-	<del>.</del>			-	0.0%
MEDICAID-PART C	84,762	67,238	118,600	118,600	118,600	-	0.0%
MEDICAID/FAMIS (CHIP) Federal Revenue TOTAL	6,945 <b>7,080,137</b>	7,425	8,000	8,000 <b>6.785.100</b>	8,000	174 645	0.0%
rederal Revenue TOTAL	7,000,137	6,123,841	6,702,700	6,765,100	6,959,715	174,615	2.6%
TUITION - NON-RES EMPLOYEES	123,573	137,299	121,000	121,000	130,000	9,000	7.4%
TUITION - NON-RES STUDENTS	371,059	336,975	356,500	356,500	350,000	(6,500)	-1.8%
SUMMER SCH TUITION-ELEM	4,975	2,705	5,000	5,000	5,000	-	0.0%
SUMMER SCH TUITION-MIDDLE	30,920	25,410	8,000	30,000	25,000	(5,000)	-16.7%
SUMMER SCH TUITION - HIGH	77,043	57,945	65,000	65,000	65,000	-	0.0%
STUDENT FEES REGIONAL GOV'S SCHOOL DRIVER'S EDUCATION FEES	- 141,000	5,735 132,000	- 170,000	170,000	5,000 140,000	5,000	0.0% -17.6%
STUDENT PARKING FEES	98,544	99,240	75,000	100.000	100,000	(30,000)	0.0%
Tuition & Other Charges TOTAL	847,114	797,309	800,500	847,500	820,000	(27,500)	-3.2%
, and the second	•	,	,	•	•	, , ,	
RECOVERED COST - TECHNOLOGY	2,671	1,713	-	-	-	-	
PASSTHRU - FIELD TRIPS	-	-	80,000	-	-	-	0.0%
PASSTHRU - FACILITY USE	-	-	45,000	-	-	- (40.000)	0.0%
PASSTHRU EMPLOYEE RECOVERIES	10,509	10,113	50,000	50,000	10,000	(40,000)	-80.0%
TUITION - J SARGEANT REYNOLDS	293,813	256,252	370,000	370,000	300,000	(70,000)	-18.9% 0.0%
J SARGEANT REYNOLDS - SALARY FACILITY USEAGE RECOVERIES	37,738 35,391	66,223	30,000 20,000	35,000	40,000	5,000	14.3%
PAYMENTS - OTHER AGENCIES	33,391	00,223	8,000	8,000	3,000	(5,000)	-62.5%
IB EXAM FEES	-		-	-	5,000	(3,000)	0.0%
VCU RESEARCH SUBAWARD-MATH	_	-	_	_	_	_	0.0%
Recovered Costs TOTAL	380,122	334,302	603,000	463,000	353,000	(110,000)	-23.8%
REFUNDS & REBATES	31,042	51,240	700,000	700,000	700,000	_	0.0%
HEF TUITION ASSISTANCE	,	2,650	-	-	-	-	0.0%
READING RECOVERY	22,790	7,200	-	-	-	-	0.0%
INSURANCE RECOVERIES	110,873	57,150	80,000	90,000	90,000	-	0.0%
CHANNEL 99 PROJECTS	-	-	500	500	-	(500)	-100.0%
HEALTH SERVICES PROGRAM	1,590	1,970		-	-	-	0.0%
PART C REIMB - FAMILY COPAY	8,236	97	5,000	5,000	5,000	-	0.0%
EMERGING LEADERS	9,675	15,400	10,000	10,000	10,000	-	0.0%
E-RATE REFUNDS	150,949	133,639 162,821	140,000	130,000 154,200	130,000	(154 200)	0.0%
REGIONAL AUTISM EDUC CONSORTIU SALE OF CAPITAL ASSETS	154,200 -	102,821	154,200 2,500	2,500	2,500	(154,200)	-100.0% 0.0%
LONGWOOD COOPERATING TEACHERS	2,294	1,375	2,300	2,300	2,500	-	0.0%
MEDICAID-PART C REIMBURSE	-	-	1,000	-	_	_	0.0%
PART C - PRIVATE INSURANCE	16,359	13,218	10,000	10,000	10,000	-	0.0%
SALE OF NONCAPITAL ASSETS	97,150	4,244	-	-	-	-	0.0%
RANDOLPH-MASCON COOP TEACHERS	7,490	(351)	-	-	-	-	0.0%
DONATIONS-HANOVER WAYSIDE MEM	-	-	-	-	-	-	0.0%
RESERVE FOR INSURANCE RECOVERI	-	-	200,000	-	-	-	0.0%
PRIOR YEAR EXPENDITURE REFUND	971	1,469	12,000	12,000	5,000	(7,000)	-58.3%
MISCELLANEOUS REVENUE Miscellaneous-Local TOTAL	1,992 <b>615,611</b>	3,381 <b>455,503</b>	75,000 <b>1,390,200</b>	75,000 <b>1,189,200</b>	50,000 <b>1,002,500</b>	(25,000) (186,700)	-33.3% -15.7%
	•					, , ,	
General Fund TOTAL	169,577,677	167,073,529	170,461,965	176,014,358	180,992,674	4,978,316	2.8%

#### HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Budget Revenue Detail

REVENUE	FY2014-15 Actual	FY2015-16 Actual	FY2014-15 Budget	FY2016-17 Budget	FY2017-18 Budget	\$ Change	% Change
		-			-		
FUND 980 SCHOOL NUTRITION SERVICES							
PRIOR YEAR'S BALANCE	-	-	232,317	-	-	-	#DIV/0
SCHOOL FOOD PROGRAMS-STATE	49,443	47,913	60,911	44,716	44,715	(1)	0.0%
USDA DONATED COMMODITIES	231,937	242,103	266,600	329,500	315,000	(14,500)	-4.4%
LUNCH PROGRAM	283,807	285,214	285,000	292,900	438,020	145,120	49.5%
BREAKFAST PROGRAM	246,956	262,953	261,000	253,900	348,525	94,625	37.3%
SUPPLEMENTAL FEEDING PROGRAM	843,284	842,662	860,000	870,500	1,123,335	252,835	29.0%
USDA SUMMER FEEDING PROGRAM	-	-	3,200	3,200	-	(3,200)	-100.0%
Federal Revenue TOTAL	1,605,984	1,632,932	1,675,800	1,750,000	2,224,880	474,880	27.1%
INTEREST ON INVESTMENTS	1,731	1,288	4,000	4,000	_	(4,000)	-100.0%
SALES - ELEMENTARY SCHOOLS	1,384,837	1,427,475	1,450,000	1,460,000	1,424,160	(35,840)	-2.5%
SALES - MIDDLE SCHOOLS	963,040	1,002,254	1,090,000	1,073,914	1,001,290	(72,624)	-6.8%
SALES - HIGH SCHOOLS	2,516,550	2,532,070	2,470,000	2,687,370	2,568,978	(118,392)	-4.4%
Sales & Other Charges TOTAL	4,866,158	4,963,086	5,014,000	5,225,284	4,994,428	(230,856)	-4.4%
REFUNDS & REBATES	25,070	44,166	22,000	22,000	225,002	203,002	922.7%
School Nutrition Services Fund TOTAL	6,546,655	6,688,097	7,005,028	7,042,000	7,489,025	447,025	6.3%
All Funds TOTAL	182,706,749	176,164,043	183,797,193	196,956,358	195,529,699	(2,074,659)	-1.1%

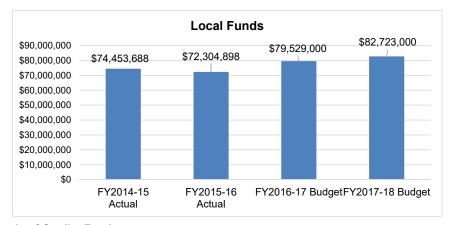


## FY2017-2018 Budget Revenue Narrative

#### **Local Funds**

Hanover County provides approximately 45.7% of the total revenue in the general fund. Local funding provides operational funds to support the required local match for the State SOQ revenue as well as to provide services above the State required minimum. Prior to FY2013-14, local funding also included debt service; a debt fund has been created in the County's budget that includes the school's debt service.

82,723,000



#### **State Standards of Quality Funds**

The Standards of Quality are established in the Virginia Constitution as the minimum educational program that school divisions must provide. The Code of Virginia dictates the specific requirements of the SOQ, including funding and staffing. The Commonwealth provides a portion of funding for the SOQ, and the balance of the funding must be provided by each locality based on a calculation of the locality's wealth, or ability to pay.

Funds are calculated (primarily on a per student basis) and distributed to school divisions based on basic aid, special education, career and technical education, prevention, intervention, and remediation, gifted education, remedial summer school, fringe benefits for funded instructional positions, sales tax (1.125% of sales tax is returned to localities based on school aged children), and textbooks.

A detailed calculation of SOQ funding can be found in the Supplemental Information section of this document. School Finance staff adjusts revenue projections based on the most recent projected enrollment numbers to insure our funding targets from the State will be met each year.

Basic Aid	Basic Aid includes funding for the basic instructional positions derived from minimum student to teacher ratios required by the Standards of Quality (SOQ) [see §22.1-253.13:2, Code of Virginia] for each school division with a minimum ratio of 51 instructional personnel for each 1,000 pupils; plus all other personal and non-personal support costs funded through the SOQ.	45,878,025
State Sales Tax	Includes revenue from a 1-1/8% portion of state sales tax returned to localities, designated for public school education. This component of state sales tax is distributed on the basis of a locality's school age population.	18,700,000
Vocational Education	State funds are provided to support career and technical education courses for students in grades 6-12. The funding supports the salary cost of instructional positions based on the class size maximums established by the Board of Education [see 8VAC20-120-150].	503,777
Gifted Education	Gifted education funding supports the state share of one full-time equivalent instructional position per 1,000 students in adjusted ADM.	483,626
Textbook	Funding provided to offset costs classroom textbooks.	1,106,093
Special Education	Funding for special education provides for state's share of salary costs of instructional positions generated based on the staffing standards for special education.	6,649,860

## FY2017-2018 Budget Revenue Narrative

Prevention, Intervention, and Remediation	SOQ Prevention, Intervention, and Remediation funding provides remedial services to children who need additional instruction. Funding supports the state share of additional professional instructional positions ranging from a pupil teacher ratio of 10:1 to 18:1 based on the division-level failure rate on the SOL English and math tests for all students at risk of educational failure (the three-year average free lunch eligibility data is used as a proxy for at risk students). This funding includes anticipated State contribution for summer school.	837,816
VRS Retirement	This funding supports the state share of cost of employer contributions to VRS for retirement benefits for funded SOQ instructional and professional support positions.	6,297,216
Social Security	This funding supports the state share of cost of the employer share of Social Security costs for funded SOQ instructional and professional support positions.	2,750,624
Group Life Insurance	This funding supports the state share of cost of employer contributions to the Virginia Retirement System (VRS) for Group Life benefits for funded SOQ instructional and professional support positions.	191,435
Incentive Programs		
Technology Funds	VPSA Technology program provides grant funding for school divisions to purchase additional technology to support the SOL Technology Initiative.	648,000
Compensation Supplement	Compensation supplement funding covers the state share of cost (including fringe benefits) for a percentage-based salary increase for funded SOQ instructional positions.	445,067
Categorical Programs		
Adult Education	State funds are provided to improve educational opportunities for adults and to encourage the establishment of adult education programs that will enable all adults to acquire basic educational skills necessary to function in a literate society. The program also enables adults to complete secondary school, obtain a GED, or to benefit from job training and retraining programs.	9,450
Special Education- Homebound	Homebound funding provides for the continuation of educational services for students who are temporarily confined to their homes for medical reasons. State funds reimburse school divisions for a portion of the hourly rate paid to teachers employed to provide homebound instruction to eligible children.	63,219
Special Education-Jails	Hanover County Schools receives State reimbursement for the cost of providing special education and related services to children with disabilities at the Pumunkey Regional Jail.	45,302
Lottery Funded Prograr	ns	
At Risk	Funds are provided for programs designed to serve at risk students. The amount is based upon the number of free lunch students.	225,923
Per Pupil Lottery Allocation	The available funds are used to calculate a lottery per pupil amount that is distributed on the state share of the per pupil amount using the division's ADM. There is no local match required on this funding. Included a per pupil funding from lottery funds of \$52.42 in FY2017 and \$224.43 in FY2018. No more than 50% may be used for recurring expenditures.	2,761,908
Early Reading Intervention	Funds are utilized to reduce the number of students needing remedial reading services. Program funds are used for special reading teachers; trained aides; volunteer tutors; computer-based reading tutorial programs; or extended instructional time in the school day or year for these students.	128,758
Foster Care	Includes revenue from the state as payment to a local school division for children placed in a foster home in this community but with legal residence in another locality.	162,629

## FY2017-2018 Budget Revenue Narrative

K-3 Primary Class Size Reduction	Funding provided as an incentive payment for reducing class sizes in grades Kindergarten through three below the required SOQ standard of a 24:1 pupil-teacher ratio. Payments are based on the incremental cost of providing the lower class sizes based on the lower of the statewide average per pupil cost of all divisions or the actual division per pupil cost. Schools with free lunch eligibility percentages of 16 percent and greater are eligible for funding. The required ratios range from 19:1 and may go as low as 14:1 based on the free lunch eligibility rate of the eligible school.	321,476
SOL Algebra Readiness	Funding is based on the estimated number of 7th and 8th grade students who are atrisk of failing the Algebra I end-of-course. This number is approximated based on the free lunch eligibility percentage for the school division.	86,811
Virginia Preschool Initiative	The At-Risk Four-Year-Olds Program provides funding for programs for unserved, at risk 4 year old children.	189,025
ISAEP (Adult/GED Funding)	Districts will receive a portion of basic aid for each student engaged in GED instruction.	23,576
Career and Technical Education	Includes funding reimbursement for specific vocational expenditures.	105,340
English as a Second Language	Funds are provided for the necessary educational services to children not having English as their primary language. The funding supports the salary and benefits cost of instructional positions at a standard of 17 positions per 1,000 ESL students.	149,811
Mentor Teacher Program	n Assists new teachers transition to the classroom.	12,216
Other State Funding		
Infants and Toddlers	Provides funding for the infants and toddlers program.	125,000
National Board Incentives	This funding supports the State's share of the stipend for National Board Certified Teachers.	187,500
Project Graduation	Project Graduation provides remedial instruction and assessment opportunities for students at risk of not meeting the commonwealth's diploma requirements.	26,826
Race to GED	Race to GED stives to increase the number of adults completing a secondary school credential.  Federal Funds	18,150
	ded to supplement the cost of Federal educational priorities, focusing on disadvantage can only be spent on specific programs.	d and disabled
Adult Basic Education	Includes programs funded at 90% Federal, 10% local to help teach adults to speak, read and write the English Language, so they can benefit from occupational training and meet their basic adult responsibilities.	139,500

## FY2017-2018 Budget Revenue Narrative

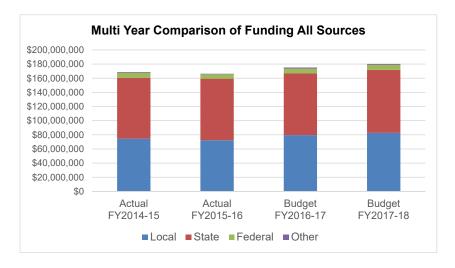
	Description of the control of the first the least the Line of the Control of the	
Head Start	Represents the anticipated revenue to fully fund the local Head Start Program. The program promotes social competence in 4 year old children.	980,000
Infants and Toddlers	Provides funds for children in the birth to 2 year-old range.	130,000
JROTC Reimbursement	Funds are received form the Department of the Defense to partially offset the cost of the JROTC Program at Lee-Davis, Atlee, and Patrick Henry high schools.	200,000
Medicaid Reimbursemer	Funds are received as a reimbursement for Medicaid qualifying services that are performed by district personnel.	625,400
Preschool 619	Provides funding for preschool handicapped students.	76,650
Title I	Includes funds for educationally disadvantaged children who need supplemental instructional assistance in reading and writing.	1,135,000
Title II	Includes funds from the federal "No Child Left Behind" legislation. It combines funding from several previous programs including Eisenhower and class size reduction.	275,500
Title III	The Title III Subgrant provides language instruction programs to assist limited English proficient students.	28,060
Title VI-B	Funding is based upon the December 1 Child Count of special education students.	3,210,000
USDA Child Nutritional Funding	Funding used for children in the Head Start program.	12,605
Vocational -Carl Perkins	Provides vocational funding for handicapped and disadvantaged students.	147,000
	<u>Charges for Services</u>	
The school district imple	ments fees for certain programs to either offset or fully support the costs of providing targ	eted programs.
Driver Education Fee	Driver Education Fees	140,000
Summer School Tuition	Tuition charged to students attending summer school.	100,000
Student Parking Fees	A portion of the high school student parking fee is forwarded to the District to offset the cost of providing parking lot attendants at each high school.	100,000
Tuition - Non-Resident Employees	Represent the charges to non-resident employees who enroll their children in Hanover County schools.	130,000
Tuition - Non-Resident	Represent the charges to non-resident parents who enroll their children in Hanover County schools.	350,000
Tuition - Non-Resident		350,000
	County schools.  Recovered Costs  ements fees or enters agreements with other organization for certain programs to either	
The school district imple	County schools.  Recovered Costs  ements fees or enters agreements with other organization for certain programs to either	
The school district imple support the costs of prov	County schools.  Recovered Costs  ements fees or enters agreements with other organization for certain programs to either iding targeted programs.	er offset or fully
The school district imple support the costs of prov Facility Usage J. Sargeant Reynolds	Recovered Costs  ements fees or enters agreements with other organization for certain programs to either riding targeted programs.  The district charges a usage fee for organizations using school facilities.  Represents the collection of tuition from students which is forwarded to J. Sargeant	er offset or fully 40,000

## FY2017-2018 Budget Revenue Narrative

#### Other Revenue

This revenue category reflects the funding sources that do not meet the criteria of the previous listed revenue categories and are simply categorized as "other".

Channel 99 Projects	Revenue associated with Channel 99 operations.	-
E-Rate Reimbursement	Refunds from the Federal Schools and Libraries E-Rate Reimbursement Program. Funds are provided to offset the costs of telephone connections that enable internet access.	130,000
Part C Recoveries	Recoveries from insurance companines for qualifying services.	15,000
Insurance Recoveries	Recovered revenue.	90,000
Emerging Leaders	Represents program fees for Emerging Leaders class offered at high schools.	10,000
Regional Autism Program	Hanover County Schools serves as the fiscal agent for the Region I Autism Consortium.	-
Contingency for Mid Yea Grant Awards	r Includes a funding level for unknown but anticipated grants. There is an offsetting contingency on the expense side of the budget.	700,000
Miscellaneous Revenue	e Revenue from unanticipated sources	50,000
Prior Year Expenditure Refund	Reflects the amount of refunds from the prior year based on activity that occurs after June 30 of the previous year.	5,000
Sale of Capital Items	Revenue resulting from the sale of capital items.	2,500
		<b>\$ 180,992,674</b>



FUND: 700 CIP Fund

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
077 Technology-Management					
8207 Computer Equipment	0	0	1,375,000	1,375,000	0.0 %
8207 Computer Equipment	0	0	4,000,000	4,000,000	0.0 %
8207 Computer Equipment	1,242,502	2,000,000	0	(2,000,000)	-100.0 %
8201 Capital Equipment > \$5,000	35,075	0	0	0	0.0 %
077 Technology-Management TOTAL	1,277,577	2,000,000	5,375,000	3,375,000	168.8 %
082 Pupil Transportation					
3216 Repair & Replace Equipment 8206 Replacement School Buses 920443 School Buses-Cash TOTAL	0 961,644 961,644	0 1,500,000 1,500,000	0 600,000 600,000	(900,000) (900,000)	0.0 % -60.0 % -60.0 %
085 Construction & Planning	701,044	1,300,000	000,000	(700,000)	-00.0 78
3100 Professional Services 8210 Site Improvements 8211 Construction	0 425,037 964,645	0 0 0	0 0 0	0 0 0	0.0 % 0.0 % 0.0 %
920442 Facilities Improvement TOTAL	1,389,682	0	0	0	0.0 %
8210 Site Improvements	74,330	0	0	0	0.0 %
8210 Roof Improvements	0	200,000	210,000	10,000	5.0 %
8210 Painting	0	200,000	400,000	200,000	100.0 %
8210 Window Upgrades	0	0	463,000	463,000	0.0 %
8210 Roof Replacements	0	1,082,500	0	(1,082,500)	-100.0 %
8210 HVAC Repairs	0	5,556,900	0	(5,556,900)	-100.0 %
8210 Electrical Upgrades	0	596,500	0	(596,500)	-100.0 %
8210 Kitchen Upgrades	0	80,000	0	(80,000)	-100.0 %
8210 Window Upgrades	0	200,000	0	(200,000)	-100.0 %
8210 Bathroom Upgrades	0	400,000	0	(400,000)	-100.0 %
8210 Grounds Upgrades	0	770,000	0	(770,000)	-100.0 %
8210 Auditorium	0	1,200,000	0	(1,200,000)	-100.0 %
8210 Bldg Improvements	0	114,100	0	(114,100)	-100.0 %
085 Construction & Planning TOTAL	1,464,012	10,400,000	1,073,000	(9,327,000)	-89.7 %
700 CIP Fund TOTAL	3,703,233	13,900,000	7,048,000	(6,852,000)	-49.3 %

	OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
001 k	K-12 School Based					
2527	Technology Assistants	521,723	520,120	562,549	42,429	8.2 %
2701		37,207	39,789	43,032	3,243	8.2 %
	VRS - Retirement	60,941	75,950	61,200	(14,750)	-19.4 %
	VRS - Hybrid Plan Opt Out Medical Insurance	15,783 525	6,695 0	37,527 0	30,832 0	460.5 % 0.0 %
	Medical Insurance	104,580	104,580	132,192	27,612	26.4 %
	VRS - Life Insurance	6,032	6,816	7,483	667	9.8 %
2708	Disability Hybrid	281	114	579	465	407.9 %
	Workers' Compensation	1,581	1,666	1,293	(373)	-22.4 %
	Disability Insurance	517	575	418	(157)	-27.3 %
	Other Benefits-OPEB	1,441	757, 205	0	0.000	0.0 %
	Fechnology-Instructional Supp TOTAL	750,611	756,305	846,273	89,968	11.9 %
	Salary - Clinical Personnel	907,179	845,106	813,599	(31,507)	-3.7 %
	Substitute Clinical	17,285	10,000	0	(10,000)	-100.0 %
2701 2702	VRS - Retirement	67,049 114,292	65,416 134,288	63,773 100,089	(1,643) (34,199)	-2.5 % -25.5 %
	VRS - Hybrid Plan	20,468	0	42,697	42,697	0.0 %
	Opt Out Medical Insurance	463	400	525	125	31.3 %
	Medical Insurance	104,580	104,580	93,312	(11,268)	-10.8 %
2706	VRS - Life Insurance	10,606	11,074	10,827	(247)	-2.2 %
2708	Disability Hybrid	366	0	656	656	0.0 %
2/11	Workers' Compensation	2,545	2,703	1,873	(830)	-30.7 % 0.0 %
2710 2718	PT Annuity Benefit Disability Insurance	62 971	0 1,013	0 681	0 (332)	-32.8 %
2800	Other Benefits-OPEB	11,514	0	0	0	0.0 %
	Health Services TOTAL	1,257,380	1,174,580	1,128,032	(46,548)	-4.0 %
2517	Salary - Psychologist	657,372	630,749	686,203	55,454	8.8 %
2701		47,398	48,252	51,165	2,913	6.0 %
	VRS - Retirement	93,028	100,228	112,910	12,682	12.7 %
2704	Opt Out Medical Insurance	100	100	465	365	365.0 %
	Medical Insurance	59,760	59,760	54,432	(5,328)	-8.9 %
	VRS - Life Insurance	7,322	8,262	8,556	294	3.6 %
	Workers' Compensation Disability Insurance	2,027 789	2,019 758	1,578 773	(441) 15	-21.8 <mark>%</mark> 2.0 <u>%</u>
	Psychological Services TOTAL	867,796	850,128	916,082	65,954	7.8 %
2524	Colony Thomasist	1 504 217	1 520 040	1 524 700	(4.051)	0.2.0/
	Salary - Therapist	1,504,217 0	1,539,040 0	1,534,789	(4,251)	-0.3 <mark>%</mark> 0.0 %
2563 2701	Stipends	107,182	116,884	59,143 121,079	59,143 4,195	3.6 %
	VRS - Retirement	215,307	241,286	267,099	25,813	10.7 %
	VRS - Hybrid Plan	2,750	0	9,317	9,317	0.0 %
2704	Opt Out Medical Insurance	100	300	100	(200)	-66.7 %
	Medical Insurance	209,160	209,160	210,730	1,570	0.8 %
	VRS - Life Insurance	17,162	19,118	20,161	1,043	5.5 %
2708 2711	Disability Hybrid Workers' Compensation	49 4,711	0 4,923	143 3,666	143 (1,257)	0.0 % -25.5 %
	PT Annuity Benefit	250	251	255	(1,237)	1.6 %
	Disability Insurance	1,838	1,845	1,824	(21)	-1.1 %
	Speech & Audiology Services TOTAL	2,062,726	2,132,807	2,228,306	95,499	4.5 %
2593	Transportation Attendant	0	0	0	0	0.0 %
2598	Subs- Prof Dev - For Distribut	3,492	0	0	0	0.0 %
	Subs- Sick/Pers For Distributi	58,760	0	0	0	0.0 %
2701		10,375	0	0	0	0.0 %
2702	VRS - Retirement	9,018	0	0	0	0.0 %
	VRS - Life Insurance	710	0	0	0	0.0 %
	Disability Insurance	73 0	0	0	0 0	0.0 % 0.0 %
	Payroll Suspense nstruction - Regular TOTAL	82,428	0	0	0	0.0 %
0544	Colomic Clarical	/ / / 777	// / 400	//0.004	F 400	0.00
	Salary - Clerical	646,777	664,493	669,991	5,498	0.8 %
	Salary - Principal	850,820 1 462 010	876,046 1 542 450	892,478 1 572 950	16,432	1.9 %
	Salary - Asst Principal Salary - Other Professional	1,463,910 79,046	1,543,459 102,541	1,572,850 104,592	29,391 2,051	1.9 % 2.0 %
	Stipends	600	0	104,592	2,031	0.0 %
	Substitute - Clerical	0	4,000	2,000	(2,000)	-50.0 %
2701		222,709	242,125	245,170	3,045	1.3 %
						0.5

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
001 K-12 School Based	1110	1117	1110		
2702 VRS - Retirement	448,459	494,690	555,473	60,783	12.3 %
2702 VRS - Retirement 2703 VRS - Hybrid Plan	10,821	11,655	13,130	1,475	12.7 %
2704 Opt Out Medical Insurance	417	600	100	(500)	-83.3 %
2705 Medical Insurance	276,390	276,390	334,368	57,978	21.0 %
2706 VRS - Life Insurance	36,134	41,747	43,091	1,344	3.2 %
2708 Disability Hybrid	191	98	202	104	106.1 %
2711 Workers' Compensation	9,369	10,197	7,457	(2,740)	-26.9 %
2718 Disability Insurance 2800 Other Benefits-OPEB	3,817 32,388	3,741 0	3,801 0	60 0	1.6 % 0.0 %
620088 Secondary Instr. Supv. TOTAL	4,081,848	4,271,782	4,444,703	172,921	4.0 %
2511 Salary - Clerical	603,030	618,037	630,399	12,362	2.0 %
2512 Salary - Principal	1,448,404	1,483,489	1,511,848	28,359	1.9 %
2513 Salary - Asst Principal	1,009,744	1,036,391	1,067,384	30,993	3.0 %
2583 Stipends	1,200	1,200	1,250	50	4.2 %
2701 Fica	222,863	240,047	245,228	5,181	2.2 % 10.1 %
2702 VRS - Retirement 2704 Opt Out Medical Insurance	463,135 600	498,617 700	549,110 425	50,493 (275)	-39.3 %
2705 Medical Insurance	280,125	287,595	311,040	23,445	8.2 %
2706 VRS - Life Insurance	36,446	41,106	41,612	506	1.2 %
2711 Workers' Compensation	9,557	10,039	7,383	(2,656)	-26.5 %
2718 Disability Insurance	3,918	3,763	3,752	(11)	-0.3 %
2800 Other Benefits-OPEB 620120 Elementary Instr. Supv TOTAL	<u>26,438</u> 4,105,460	0 4,220,984	0 4,369,431	<u>0</u> 148,447	0.0 % 3.5 %
•	539,294			,	1.5 %
2511 Salary - Clerical 2514 Salary - Teacher	1,735,911	559,424 1,763,303	567,878 1,879,089	8,454 115,786	6.6 %
2570 Substitute - Teacher	80	5,000	2,000	(3,000)	-60.0 %
2583 Stipends	0	0	13,568	13,568	0.0 %
2586 Substitute - Clerical	6,098	0	0	0	0.0 %
2587 Supplement - Nat'L Board Cert.	2,500	2,500	0	(2,500)	-100.0 %
2701 Fica	167,931	178,225	188,179	9,954	5.6 %
2702 VRS - Retirement 2703 VRS - Hybrid Plan	295,274 48,087	348,216 21,022	358,431 69,279	10,215 48,257	2.9 % 229.6 %
2704 Opt Out Medical Insurance	872	1,100	600	(500)	-45.5 %
2705 Medical Insurance	283,238	276,390	318,816	42,426	15.3 %
2706 VRS - Life Insurance	27,067	30,407	29,308	(1,099)	-3.6 %
2708 Disability Hybrid	858	358	1,066	708	197.8 %
2711 Workers' Compensation 2716 PT Annuity Benefit	7,047 0	7,440 0	5,661 255	(1,779) 255	-23.9 % 0.0 %
2718 Disability Insurance	2,467	2,589	2,455	(134)	-5.2 %
2800 Other Benefits-OPEB	16,700	0	0	0	0.0 %
620245 Secondary Counseling TOTAL	3,133,424	3,195,974	3,436,585	240,611	7.5 %
2514 Salary - Teacher	891,527	902,852	911,634	8,782	1.0 %
2570 Substitute - Teacher	526	7,500	2,000	(5,500)	-73.3 %
2583 Stipends	0	0	4,624	4,624	0.0 %
2587 Supplement - Nat'L Board Cert. 2701 Fica	5,000 65,246	5,000 69,952	0 70,184	(5,000) 232	-100.0 <mark>%</mark> 0.3 %
2701 Fica 2702 VRS - Retirement	116,538	126,000	118,880	(7,120)	-5.7 %
2703 VRS - Hybrid Plan	7,245	7,698	34,809	27,111	352.2 %
2704 Opt Out Medical Insurance	150	200	875	675	337.5 %
2705 Medical Insurance	75,322	93,411	91,756	(1,655)	-1.8 %
2706 VRS - Life Insurance	9,742 129	10,958	11,587	629 405	5.7 %
2708 Disability Hybrid 2711 Workers' Compensation	2,770	131 2,906	536 2,108	(798)	309.2 % -27.5 %
2716 PT Annuity Benefit	375	1,004	2,100	(1,004)	-100.0 %
2718 Disability Insurance	1,038	1,031	816	(215)	-20.9 %
2800 Other Benefits-OPEB	6,970	0	0	, O	0.0 %
620286 Elementary Counseling TOTAL	1,182,578	1,228,643	1,249,809	21,166	1.7 %
2500 Salaries & Wages	55,110	72,828	74,285	1,457	2.0 %
2583 Stipends	375	0	0	0	0.0 %
2701 Fica 2702 VRS - Retirement	4,095 8,626	5,571 11,572	5,683 13,037	112 1,465	2.0 % 12.7 %
2702 VRS - Retirement 2705 Medical Insurance	8,626 7,470	7,470	13,037 7,776	306	4.1 %
2706 VRS - Life Insurance	679	954	988	34	3.6 %
2711 Workers' Compensation	156	233	171	(62)	-26.6 %
2718 Disability Insurance	76	87	89	2	2.3 %
620328 Central Media Services TOTAL	76,587	98,715	102,029	3,314	3.4 %

OBJECT		ACTUAL FY16	ADOPTED FY17	ADOPTED FY18	Dollar Change	Percent Change
001 K-12 Scho	ool Based					
2701 Fica 2702 VRS - Reti	nt - Nat'L Board Cert.	435,360 0 2,500 30,701 64,353 125	395,479 0 2,500 30,408 63,238 200	709,594 2,500 0 54,443 124,974 150	314,115 2,500 (2,500) 24,035 61,736 (50)	79.4 % 0.0 % -100.0 % 79.0 % 97.6 % -25.0 %
2705 Medical In 2706 VRS - Life 2711 Workers' ( 2718 Disability	Insurance Compensation	59,760 5,065 1,238 658	52,290 5,181 1,275 477	82,648 9,440 1,638 853	30,358 4,259 363 376	58.1 % 82.2 % 28.5 % 78.8 %
	al Technology TOTAL	599,760	551,048	986,240	435,192	79.0 %
2701 Fica 2702 VRS - Reti 2703 VRS - Hyb 2704 Opt Out M 2705 Medical In 2706 VRS - Life 2711 Workers' ( 2718 Disability	eacher - Teacher nt - Nat'L Board Cert. rement rid Plan ledical Insurance surance Insurance Compensation Insurance	102,425 825,318 4,160 0 10,000 66,951 136,502 3,691 400 126,990 11,032 3,309 1,189	104,990 927,387 25,000 0 10,000 81,507 161,668 3,962 500 126,990 13,521 3,332 1,250	107,086 962,615 5,000 9,252 0 82,788 184,892 4,464 125 132,192 14,227 2,481 1,265	2,096 35,228 (20,000) 9,252 (10,000) 1,281 23,224 502 (375) 5,202 706 (851) 15	2.0 % 3.8 % -80.0 % 0.0 % -100.0 % 1.6 % 14.4 % 12.7 % -75.0 % 4.1 % 5.2 % -25.5 % 1.2 %
620369 Secondary	Media Services TOTAL	1,291,967	1,460,107	1,506,387	46,280	3.2 %
2701 Fica 2702 VRS - Reti 2703 VRS - Hyb 2704 Opt Out M 2705 Medical In 2706 VRS - Life 2708 Disability 2711 Workers ( 2718 Disability 2800 Other Ber	eacher - Teacher nt - Nat'L Board Cert. rement rid Plan ledical Insurance surance Insurance Hybrid Compensation Insurance lefits-OPEB	213,484 796,294 10,624 0 5,000 74,943 149,924 2,760 246 156,870 12,017 49 3,213 1,271 12,126	219,542 804,547 20,000 0 7,500 80,182 163,522 0 400 156,870 13,415 0 3,291 1,234 0	226,615 808,546 13,000 3,611 7,803 81,012 178,950 3,352 400 171,072 13,769 52 2,392 1,227 0	7,073 3,999 (7,000) 3,611 303 830 15,428 3,352 0 14,202 354 52 (899) (7) 0	3.2 % 0.5 % -35.0 % 0.0 % 4.0 % 1.0 % 9.4 % 0.0 % 9.1 % 2.6 % 0.0 % -27.3 % -0.6 % 0.0 %
	Media Services TOTAL	1,438,821	1,470,503	1,511,801	41,298	2.8 %
2701 Fica 2702 VRS - Reti 2703 VRS - Hyb	rincipal sst Principal eacher - Teacher of Activity  nt - Nat'L Board Cert.  rement rid Plan ledical Insurance surance Insurance Hybrid Compensation y Benefit	40,604 97,836 37,789 2,463,553 18,595 2,013 0 2,500 195,661 320,804 49,888 624 302,535 29,174 890 8,343 1,250 2,929	41,620 100,284 38,735 2,502,351 64,000 6,000 573 2,500 207,366 394,497 13,824 800 310,005 33,629 234 8,593 1,004 3,114	42,452 102,290 0 2,470,080 36,500 9,714 0 203,444 352,854 93,181 250 320,138 33,023 1,433 6,041 510 2,412	832 2,006 (38,735) (32,271) (27,500) (6,000) 9,141 (2,500) (3,922) (41,643) 79,357 (550) 10,133 (606) 1,199 (2,552) (494) (702)	2.0 % 2.0 % -100.0 % -1.3 % -43.0 % -100.0 % 1,595.3 % -100.0 % -1.9 % -10.6 % 574.1 % -68.8 % 3.3 % -1.8 % 512.4 % -29.7 % -49.2 % -22.5 %
2800 Other Ber	nefits-OPEB	1,290	0	0	0	0.0 %
2514 Salary - T 2570 Substitute 2583 Stipends 2701 Fica 2702 VRS - Reti	eacher - Teacher	3,576,278 207,352 1,045 0 14,460 31,656	3,729,129 211,508 1,250 0 16,278 33,609	3,674,322 219,110 2,500 1,167 17,035 38,658	(54,807) 7,602 1,250 1,167 757 5,049	-1.5 %  3.6 % 100.0 % 0.0 % 4.7 % 15.0 %

OBJECT	ACTUAL FY16	ADOPTED FY17	ADOPTED FY18	Dollar Change	Percent Change
001 K-12 School Based					
2704 Opt Out Medical Insurance 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance 3451 Tuition - Other Jurisdiction 620484 Secondary Gifted & Talented TOTAL	0 29,880 2,491 646 269 405,391 693,190	200 29,880 2,771 676 253 413,696 710,121	625 31,104 2,913 508 264 450,000 763,884	425 1,224 142 (168) 11 36,304 53,763	212.5 % 4.1 % 5.1 % -24.9 % 4.3 % 8.8 % 7.6 %
2514 Salary - Teacher 2570 Substitute - Teacher 2583 Stipends 2587 Supplement - Nat'L Board Cert. 2701 Fica 2702 VRS - Retirement 2704 Opt Out Medical Insurance 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance 620526 Elementary Gifted & Talented TOTAL	575,882 910 0 7,500 42,973 87,785 200 74,700 6,909 2,004 745 799,608	635,273 500 0 10,000 49,100 102,138 100 74,700 8,321 2,058 768 882,958	661,066 1,000 6,748 10,200 51,789 117,200 200 69,984 8,792 1,535 801	25,793 500 6,748 200 2,689 15,062 100 (4,716) 471 (523) 33 46,357	4.1 % 100.0 % 0.0 % 2.0 % 5.5 % 14.7 % 100.0 % -6.3 % 5.7 % -25.4 % 4.3 % 5.3 %
2514 Salary - Teacher 2515 Salary - Other Professional 2516 Salary - Instr Assistant 2570 Substitute - Teacher 2579 Subs - Prof Activity 2580 Sub Instructional Assistant 2583 Stipends 2587 Supplement - Nat'L Board Cert. 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2705 Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2718 Disability Insurance 2800 Other Benefits-OPEB	6,180,558 236,170 1,325,222 183,097 2,727 45,532 0 5,000 578,587 1,055,713 120,585 2,216 1,176,525 92,737 2,136 23,827 8,859 14,523	6,059,914 322,921 1,305,388 170,000 0 20,000 5,000 601,836 1,172,645 42,962 2,700 1,213,875 100,151 730 24,620 8,802 0	6,372,512 289,034 1,485,044 195,000 0 55,000 11,642 0 642,933 1,162,471 257,841 2,250 1,310,256 106,902 3,940 19,793 7,945	312,598 (33,887) 179,656 25,000 0 35,000 11,642 (5,000) 41,097 (10,174) 214,879 (450) 96,381 6,751 3,210 (4,827) (857) 0	5.2 % -10.5 % 13.8 % 14.7 % 0.0 % 175.0 % 0.0 % -100.0 % 6.8 % -0.9 % 500.2 % -16.7 % 7.9 % 6.7 % 439.7 % -19.6 % -9.7 % 0.0 %
620567 Secondary Special Education TOTAL	11,054,014	11,051,544	11,922,563	871,019	7.9 %
2514 Salary - Teacher 2515 Salary - Other Professional 2516 Salary - Instr Assistant 2517 Salary - Psychologist 2524 Salary - Therapist 2570 Substitute - Teacher 2579 Subs - Prof Activity 2580 Sub Instructional Assistant 2583 Stipends 2587 Supplement - Nat'L Board Cert. 2588 Stipends - Discretionary 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2705 Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2716 PT Annuity Benefit	4,033,672 242,150 2,688,751 60,818 502,902 81,313 2,072 77,227 0 2,500 0 541,410 1,044,821 94,523 4,850 1,273,635 89,926 1,675 24,047 62	4,140,685 248,240 2,772,604 62,339 456,240 120,000 0 50,000 2,335 0 1,020 600,751 1,147,733 72,799 5,000 1,251,225 100,118 1,235 24,580 0	4,335,371 291,456 2,783,660 63,586 465,364 120,000 0 80,000 14,347 0 614,403 1,183,100 212,402 5,000 1,409,789 104,164 3,263 20,558	194,686 43,216 11,056 1,247 9,124 0 0 30,000 12,012 0 (1,020) 13,652 35,367 139,603 0 158,564 4,046 2,028 (4,022) 0	4.7 % 17.4 % 0.4 % 2.0 % 2.0 % 0.0 % 0.0 % 60.0 % 514.4 % 0.0 % -100.0 % 2.3 % 3.1 % 191.8 % 0.0 % 12.7 % 4.0 % 164.2 % -16.4 % 0.0 %
2718 Disability Insurance 2800 Other Benefits-OPEB	8,900 3,894	8,671 0	8,087 0	(584) 0	-6.7 % 0.0 %
620609 Elementary Special Education TOTAL	10,779,148	11,065,575	11,714,550	648,975	5.9 %
2511 Salary - Clerical 2513 Salary - Asst Principal 2514 Salary - Teacher 2516 Salary - Instr Assistant 2570 Substitute - Teacher	259,011 0 26,881,867 309,713 794,890	266,436 0 28,404,718 250,561 510,000	270,414 43,016 28,323,494 255,572 800,000	3,978 43,016 (81,224) 5,011 290,000	1.5 % 0.0 % -0.3 % 2.0 % 56.9 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
001 K-12 School Based					
2571 Early Retirement	651,261	693,753	839,409	145,656	21.0 %
2577 Salary - Car Drivers 2578 Sub Teachers - 5 Year Plan	1,124 52,645	0 0	0	0	0.0 % 0.0 %
2579 Subs - Prof Activity	3,898	0	0	0	0.0 %
2580 Sub Instructional Assistant 2583 Stipends	5,009 1,216,686	4,000 1,245,817	5,000 1,243,393	1,000 (2,424)	25.0 % -0.2 %
2586 Substitute - Clerical	0	2,000	2,000	0	0.0 %
2587 Supplement - Nat'L Board Cert. 2701 Fica	74,654 2,192,314	101,500 2,404,016	103,000 2,374,889	1,500 (29,127)	1.5 % -1.2 %
2702 VRS - Retirement	3,786,413	4,152,322	4,492,334	340,012	8.2 %
2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance	366,056 4,766	440,715 6,150	668,909 6,150	228,194 0	51.8 % 0.0 %
2705 Medical Insurance	3,514,635	3,615,480	3,831,624	216,144	6.0 %
2706 VRS - Life Insurance 2708 Disability Hybrid	327,177 6,512	377,553 6,418	386,086 10,138	8,533 3,720	2.3 % 58.0 %
2711 Workers' Compensation	85,780	92,874	68,341	(24,533)	-26.4 %
2716 PT Annuity Benefit	500	251	760	509	202.8 %
2718 Disability Insurance 2753 Recertification Expense	32,177 4,600	31,705 5,000	30,714 5,000	(991) 0	- <mark>3.1 %</mark> 0.0 %
2800 Other Benefits-OPEB	133,904	0	0	0	0.0 %
3100 Professional Services 3451 Tuition - Other Jurisdiction	47,250 397,640	45,000 431,618	45,000 515,000	0 83,382	0.0 % 19.3 <u>%</u>
620641 Secondary Instruction TOTAL	41,150,482	43,087,887	44,320,243	1,232,356	2.9 %
2511 Salary - Clerical	36,753	37,673	38,426	753	2.0 %
2512 Salary - Principal 2513 Salary - Asst Principal	96,425 37,789	98,838 38,735	100,815 43,016	1,977 4,281	2.0 % 11.1 %
2514 Salary - Teacher	198,300	291,150	311,247	20,097	6.9 %
2515 Salary - Other Professional	0	0	0	0	0.0 % 0.0 %
2570 Substitute - Teacher 2701 Fica	3,601 26,416	35,681	37,754	2,073	5.8 %
2702 VRS - Retirement	56,196	74,109	76,199	2,090	2.8 %
2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance	0	0 100	10,411 100	10,411 0	0.0 % 0.0 %
2705 Medical Insurance	59,760	59,760	64,774	5,014	8.4 %
2706 VRS - Life Insurance 2708 Disability Hybrid	4,422 0	6,109 0	6,563 160	454 160	7.4 % 0.0 %
2711 Workers' Compensation	1,551	1,493	1,137	(356)	-23.8 %
2718 Disability Insurance 3451 Tuition - Other Jurisdiction	470 68,860	506 87,600	521 87,600	15 0	3.0 % 0.0 %
620642 Alternative Education TOTAL	590,543	731,754	778,723	46,969	6.4 %
2511 Salary - Clerical	351,318	386,594	399,491	12,897	3.3 %
2514 Salary - Teacher	21,249,390	21,757,197	22,756,016	998,819	4.6 %
2516 Salary - Instr Assistant 2570 Substitute - Teacher	617,945 327,394	654,608 570,000	644,913 350,000	(9,695) (220,000)	-1.5 % -38.6 %
2578 Sub Teachers - 5 Year Plan	9,036	0	0	0	0.0 %
2579 Subs - Prof Activity 2580 Sub Instructional Assistant	1,658 11,394	0 7,182	0 15,000	0 7,818	0.0 % 108.9 %
2583 Stipends	136,107	131,764	153,509	21,745	16.5 %
2586 Substitute - Clerical 2587 Supplement - Nat'L Board Cert.	41 70,000	5,000 95,000	5,100 99,000	100 4,000	2.0 % 4.2 %
2701 Fica	1,640,281	1,816,976	1,830,647	13,671	0.8 %
2702 VRS - Retirement 2703 VRS - Hybrid Plan	3,128,828 234,320	3,443,015 172,494	3,795,825 397,649	352,810 225,155	10.2 % 130.5 %
2704 Opt Out Medical Insurance	6,201	8,100	6,500	(1,600)	-19.8 %
2705 Medical Insurance	2,958,742	2,976,795	3,094,848	118,053	4.0 %
2706 VRS - Life Insurance 2708 Disability Hybrid	264,832 3,942	297,022 1,683	316,053 5,861	19,031 4,178	6.4 % 248.2 %
2711 Workers' Compensation	69,391	72,956	54,992	(17,964)	-24.6 %
2716 PT Annuity Benefit 2718 Disability Insurance	125 26,519	0 26,374	0 25,951	0 (423)	0.0 % -1.6 %
2753 Recertification Expense	3,350	5,000	0	(5,000)	-100.0 %
2800 Other Benefits-OPEB 620682 Elementary Instruction TOTAL	78,404 31,189,218	0 32,427,760	0 33,951,355	0 1,523,595	0.0 % 4.7 %
2514 Salary - Teacher	519,781	535,309	525,438	(9,871)	-1.8 %
2570 Substitute - Teacher	82	0	0	0	0.0 %
2701 Fica 2702 VRS - Retirement	41,186 67,197	40,951 73,342	40,196 55,174	(755) (18,168)	-1.8 % -24.8 %
2703 VRS - Hybrid Plan	10,864	11,718	37,040	25,322	216.1 %
					60

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
001 K-12 School Based					
2704 Opt Out Medical Insurance 2705 Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2718 Disability Insurance 2800 Other Benefits-OPEB 5220 Instructional Supplies	450 29,880 6,144 194 1,581 491 18,419	400 37,350 7,013 0 1,714 566 0	450 38,880 6,989 378 1,207 376 0	50 1,530 (24) 378 (507) (190) 0	12.5 % 4.1 % -0.3 % 0.0 % -29.6 % -33.6 % 0.0 % 0.0 %
621241 JROTC Program TOTAL	707,347	708,363	706,128	(2,235)	-0.3 %
2701 Fica	0	0	0	0	0.0 %
2516 Salary - Instr Assistant 2701 Fica 2702 VRS - Retirement 2704 Opt Out Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance	21,880 1,681 3,305 100 260 67 28	22,428 1,716 3,564 0 294 72 27	22,877 1,750 4,015 0 304 53 27	449 34 451 0 10 (19) 0	2.0 % 2.0 % 12.7 % 0.0 % 3.4 % -26.4 % 0.0 %
621276 Pre-School 619 TOTAL	27,321	28,101	29,026	925	3.3 %
2514 Salary - Teacher 2701 Fica 2702 VRS - Retirement 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
621342 Infants & Toddlers TOTAL	0	0	0	0	0.0 %
2524 Salary - Therapist	0	0	0	0	0.0 %
2514 Salary - Teacher 2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
621367 Title VI-B (Flow Through) TOTAL	0	0	0	0	0.0 %
2587 Supplement - Nat'L Board Cert. 2701 Fica	199,318 0	150,952 11,548	174,175 13,325	23,223 1,777	15.4 % 15.4 %
621429 National Board Incentive - Sta TOTAL	199,318	162,500	187,500	25,000	15.4 %
001 K-12 School Based TOTAL	121,697,853	125,997,268	131,703,287	5,706,019	4.5 %
002 Clearing Account					
2500 Salaries & Wages  2800 Other Benefits-OPEB	0	0 252,450	(600,000) <b>26,140</b>	(600,000) (2 <b>26</b> ,3 <b>10</b> )	0.0 % - <mark>89.65 %</mark>
620000 Instruction - Regular TOTAL	0	252,450	(600,000)	(852,450)	-337.7 %
2705 Medical Insurance 2711 Workers' Compensation	429,610 8,886	429,600 9,229	0	(429,600) (9,229)	-100.0 % -100.0 %
635011 Food Services TOTAL	438,496	438,829	0	(438,829)	-100.0 %
002 Clearing Account TOTAL	438,496	691,279	(600,000)	(1,291,279)	-186.8 %
010 Battlefield Park					
5120 Medical & Laboratory Supplies	223	200	200	0	0.0 %
5291 Local Travel Expense	614	1,000	1,000	0	0.0 %
5220 Instructional Supplies	0	400	400	0	0.0 %
5211 Library Books & Supplies	4,615	4,500	5,000	500	11.1 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
010 Battlefield Park					
2579 Subs - Prof Activity 2701 Fica 2751 Professional Improvement 5090 Office Supplies 5101 Rent/Lease of Equipment 5220 Instructional Supplies 620682 Elementary Instruction TOTAL	460 35 315 789 10,926 25,744 38,269	800 100 1,200 800 12,000 23,530 38,430	1,500 100 1,530 500 12,000 22,870 38,500	700 0 330 (300) 0 (660) 70	87.5 % 0.0 % 27.5 % -37.5 % 0.0 % -2.8 % 0.2 %
2701 Fica	3	0	0	0	0.0 %
2999 Payroll Suspense 621151 Grant Reserve Account TOTAL	(37)	0	0	0	0.0 % 0.0 %
010 Battlefield Park TOTAL	43,687	44,530	45,100	570	1.3 %
011 Beaverdam	43,007	44,000	43,100	370	1.5 70
5120 Medical & Laboratory Supplies	371	400	400	0	0.0 %
2583 Stipends	1,200	1,200	1,200	0	0.0 %
5211 Library Books & Supplies	3,000	3,000	3,000	0	0.0 %
2579 Subs - Prof Activity 2701 Fica 2751 Professional Improvement 3216 Repair & Replace Equipment 5101 Rent/Lease of Equipment 5220 Instructional Supplies 5235 Noncapital Equipment (<5,000)	3,674 281 100 540 8,276 16,797 26,767	6,798 520 0 820 8,277 17,227 500	6,800 520 0 967 8,268 16,035 500	2 0 0 147 (9) (1,192)	0.0 % 0.0 % 0.0 % 17.9 % -0.1 % -6.9 % 0.0 %
620682 Elementary Instruction TOTAL	56,435	34,142	33,090	(1,052)	-3.1 %
2701 Fica 2999 Payroll Suspense	4 184	0	0	0	0.0 % 0.0 %
621151 Grant Reserve Account TOTAL	188	0	0	0	0.0 %
011 Beaverdam TOTAL	61,194	38,742	37,690	(1,052)	-2.7 %
012 Cold Harbor					
5120 Medical & Laboratory Supplies	495	500	600	100	20.0 %
2583 Stipends 5292 Nonlocal Travel Expense	600 1,106	1,200 800	600 1,000	(600) 200	-50.0 % 25.0 %
620120 Elementary Instr. Supv TOTAL	1,706	2,000	1,600	(400)	-20.0 %
5211 Library Books & Supplies	4,140	5,250	7,500	2,250	42.9 %
2579 Subs - Prof Activity 2701 Fica 2751 Professional Improvement 5090 Office Supplies 5101 Rent/Lease of Equipment 5220 Instructional Supplies 5235 Noncapital Equipment (<5,000)	748 57 189 995 13,391 25,135 0	1,700 130 4,000 1,171 12,000 23,000 2,500	1,700 130 1,500 2,000 12,000 25,098 2,500	0 0 (2,500) 829 0 2,098	0.0 % 0.0 % -62.5 % 70.8 % 0.0 % 9.1 % 0.0 %
620682 Elementary Instruction TOTAL	40,515	44,501	44,928	427	1.0 %
2701 Fica 2999 Payroll Suspense	20 1,612	0 0	0 0	0 0	0.0 % 0.0 %
621151 Grant Reserve Account TOTAL	1,632	0	0	0	0.0 %
012 Cold Harbor TOTAL	48,488	52,251	54,628	2,377	4.5 %
013 Elmont					
5120 Medical & Laboratory Supplies	600	700	700	0	0.0 %
5211 Library Books & Supplies	5,743	6,100	6,100	0	0.0 %

OBJECT	ACTUAL FY16	ADOPTED FY17	ADOPTED FY18	Dollar Change	Percent Change
013 Elmont					
2579 Subs - Prof Activity 2583 Stipends 2701 Fica 2751 Professional Improvement 3200 Repair & Maintenance 5061 Telephone & Postage 5101 Rent/Lease of Equipment 5220 Instructional Supplies 5235 Noncapital Equipment (<5,000)	850 0 65 179 468 605 10,169 18,084 4,323	950 0 80 500 1,100 625 10,170 20,283 2,000	950 0 80 500 1,100 625 10,670 19,720 2,000	0 0 0 0 0 0 500 (563)	0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 4.9 % -2.8 % 0.0 %
620682 Elementary Instruction TOTAL	34,743	35,708	35,645	(63)	-0.2 %
2701 Fica 2999 Payroll Suspense	(283) 536	0	0	0	0.0 % 0.0 %
621151 Grant Reserve Account TOTAL	253	0	0	0	0.0 %
013 Elmont TOTAL	41,339	42,508	42,445	(63)	-0.1 %
014 Henry Clay					
5120 Medical & Laboratory Supplies	352	250	400	150	60.0 %
2583 Stipends	525	600	600	0	0.0 %
5211 Library Books & Supplies	1,137	2,384	2,384	0	0.0 %
2579 Subs - Prof Activity 2583 Stipends 2701 Fica 2751 Professional Improvement 3200 Repair & Maintenance 5101 Rent/Lease of Equipment 5220 Instructional Supplies 620682 Elementary Instruction TOTAL	1,797 0 137 563 0 9,132 24,059 35,688	2,526 0 200 800 300 9,500 23,180 36,506	2,526 0 240 800 300 9,500 21,468 34,834	0 0 40 0 0 0 (1,712) (1,672)	0.0 % 0.0 % 20.0 % 0.0 % 0.0 % 0.0 % -7.4 % -4.6 %
2701 Fica	24	0	0	0	0.0 %
2999 Payroll Suspense 621151 Grant Reserve Account TOTAL	437 461	0	0	0	0.0 % 0.0 %
014 Henry Clay TOTAL	38,163	39,740	38,218	(1,522)	-3.8 %
015 John Gandy					
5120 Medical & Laboratory Supplies	200	300	400	100	33.3 %
2583 Stipends 5292 Nonlocal Travel Expense	600 0	600 200	600 0	0 (200)	0.0 % -100.0 %
620120 Elementary Instr. Supv TOTAL	600	800	600	(200)	-25.0 %
5211 Library Books & Supplies	2,734	3,600	3,600	0	0.0 %
2579 Subs - Prof Activity 2701 Fica 2751 Professional Improvement 5061 Telephone & Postage 5090 Office Supplies 5101 Rent/Lease of Equipment 5130 Custodial Supplies 5150 Repair & Maintenance Supplies 5220 Instructional Supplies	1,202 92 2,509 323 68 9,389 90 848 16,947	1,000 80 1,700 600 300 10,600 150 0	1,000 100 3,200 600 300 10,600 150 0	0 20 1,500 0 0 0 0 0 (882)	0.0 % 25.0 % 88.2 % 0.0 % 0.0 % 0.0 % 0.0 % -4.8 %
620682 Elementary Instruction TOTAL	31,468	32,795	33,433	638	1.9 %
2701 Fica 2999 Payroll Suspense	85 1,327	0 0	0 0	0	0.0 % 0.0 %
621151 Grant Reserve Account TOTAL	1,412	0	0	0	0.0 %
2500 Salaries & Wages 2701 Fica	0 0	0 0	0 0	0 0	0.0 % 0.0 %
635011 Food Services TOTAL	0	0	0	0	0.0 %
015 John Gandy TOTAL	36,414	37,495	38,033	538	72 1.4 %

	ОВЈЕСТ	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
016	Mechanicsville					
512	O Medical & Laboratory Supplies	882	400	400	0	0.0 %
258	3 Stipends	1,200	1,000	1,000	0	0.0 %
521	1 Library Books & Supplies	5,080	5,000	5,000	0	0.0 %
	'9 Subs - Prof Activity	3,585	1,000	1,000	0	0.0 %
	11 Fica 11 Telephone & Postage	264 55	100 0	100 0	0	0.0 % 0.0 %
510	1 Rent/Lease of Equipment	10,793	13,000	13,000	0	0.0 %
	O Instructional Supplies Elementary Instruction TOTAL	23,704 38,401	35,430 49,530	36,106 50,206	676 676	1.9 % 1.4 %
270	1 Fica	50	0	0	0	0.0 %
	9 Payroll Suspense	595	0	0	0	0.0 %
	Grant Reserve Account TOTAL	645	· ·	0	0	0.0 %
016 Me	echanicsville TOTAL	46,208	55,930	56,606	676	1.2 %
017	Pearson's Corner					
512	Medical & Laboratory Supplies	306	300	300	0	0.0 %
	33 Stipends	600	1,200	1,200	0	0.0 %
	71 Professional Improvement 72 Nonlocal Travel Expense	0	500 500	500 500	0	0.0 % 0.0 %
560	O Dues & Association Member	189	600	400	(200)	-33.3 %
	Elementary Instr. Supv TOTAL	789	2,800	2,600	(200)	-7.1 %
521	1 Library Books & Supplies	4,714	4,725	4,725	0	0.0 %
	9 Subs - Prof Activity 11 Fica	1,189 91	1,000 76	2,000 153	1,000 77	100.0 % 101.3 %
	i Professional Improvement	1,009	2,750	2,500	(250)	-9.1 %
	11 Rent/Lease of Equipment 20 Instructional Supplies	10,667 26,314	12,000 23,983	11,500 29,592	( <mark>500)</mark> 5,609	-4.2 % 23.4 %
523	5 Noncapital Equipment (<5,000)	1,775	1,750	2,500	750	42.9 %
	2 Nonlocal Travel Expense 2 Elementary Instruction TOTAL	<u>0</u> 41,045	250 41,809	350 48,595	100 6,786	40.0 % 16.2 %
	11 Fica	108	0	0	0	0.0 %
	9 Payroll Suspense	261	0	0	0	0.0 %
621151	Grant Reserve Account TOTAL	369	0	0	0	0.0 %
017 Pe	earson's Corner TOTAL	47,223	49,634	56,220	6,586	13.3 %
018	Rural Point					
512	0 Medical & Laboratory Supplies	150	300	300	0	0.0 %
560	O Dues & Association Member	244	300	300	0	0.0 %
521	1 Library Books & Supplies	5,800	5,800	5,800	0	0.0 %
	9 Subs - Prof Activity	2,160	1,400	1,600	200	14.3 %
	1 Fica 1 Professional Improvement	165 1,699	108 4,500	124 2,000	16 (2,500)	14.8 % -55.6 %
276	0 Employee Recognition	1,978	0	2,500	2,500	0.0 %
	Maintenance Service Contracts Office Supplies	3,421 773	4,050 500	4,050 600	0 100	0.0 % 20.0 %
510	11 Rent/Lease of Equipment	8,555	8,600	8,600	0	0.0 %
522 523	Instructional Supplies Noncapital Equipment (<5,000)	17,381 515	21,847 0	23,043 500	1,196 500	5.5 % 0.0 %
	Elementary Instruction TOTAL	36,647	41,005	43,017	2,012	4.9 %
	11 Fica	598	0	0	0	0.0 %
	9 Payroll Suspense Grant Reserve Account TOTAL	162 760	0	0	0	0.0 % 0.0 %
018 Ru	ural Point TOTAL	43,601	47,405	49,417	2,012	73 4.2 %

OBJECT	ACTUAL FY16	ADOPTED FY17	ADOPTED FY18	Dollar Change	Percent Change
019 South Anna					
5120 Medical & Laboratory Supplies	400	400	400	0	0.0 %
<ul><li>2583 Stipends</li><li>2751 Professional Improvement</li></ul>	625 0	600 325	600 1,000	0 675	0.0 % 207.7 %
5291 Local Travel Expense 620120 Elementary Instr. Supv TOTAL	200 825	450 1,375	500 2,100	50 725	11.1 % 52.7 %
5211 Library Books & Supplies 5235 Noncapital Equipment (<5,000)	5,420 1,958	5,500 2,000	6,000 0	500 (2,000)	9.1 % -100.0 <u>%</u>
620401 Elementary Media Services TOTAL	7,378	7,500	6,000	(1,500)	-20.0 %
2579 Subs - Prof Activity	3,279	9,730	8,450	(1,280)	-13.2 %
2588 Stipends - Discretionary	1,818	0	0	0	0.0 % 29.2 %
2701 Fica 2751 Professional Improvement	390 0	500 500	646 2,000	146 1,500	300.0 %
5090 Office Supplies	500	500	500	0	0.0 %
5101 Rent/Lease of Equipment 5150 Repair & Maintenance Supplies	10,733 73	11,000 1,000	11,000 800	0 (200)	0.0 % -20.0 %
5220 Instructional Supplies	26,466	22,965	20,269	(2,696)	-11.7 %
5235 Noncapital Equipment (<5,000)	1,089	1,000	3,500	2,500	250.0 %
620682 Elementary Instruction TOTAL	44,348	47,195	47,165	(30)	-0.1 %
2701 Fica	18	0	0	0	0.0 %
2999 Payroll Suspense 621151 Grant Reserve Account TOTAL	268 286	0	0	0	0.0 % 0.0 %
019 South Anna TOTAL	53,237	56,470	55,665	(805)	-1.4 %
020 Washington Henry					
5120 Medical & Laboratory Supplies	400	400	5,750	5,350	1,337.5 %
2583 Stipends	600	600	600	0	0.0 %
5211 Library Books & Supplies	2,953	3,252	3,500	248	7.6 %
2579 Subs - Prof Activity	1,339	900	1,300	400	44.4 %
2701 Fica	96	150	370	220	146.7 %
2751 Professional Improvement 3200 Repair & Maintenance	769 0	2,500 500	2,500 500	0	0.0 % 0.0 %
3250 Maintenance Service Contracts	508	1,700	600	(1,100)	-64.7 %
5101 Rent/Lease of Equipment	8,290	9,300	8,300	(1,000)	-10.8 %
5150 Repair & Maintenance Supplies 5220 Instructional Supplies	3,400 21,014	4,500 14,605	4,500 11,617	0 (2,988)	0.0 % -20.5 %
5235 Noncapital Equipment (<5,000)	3,778	6,000	5,000	(1,000)	-16.7 %
5600 Dues & Association Member	55	150	400	250	166.7 %
620682 Elementary Instruction TOTAL	39,249	40,305	35,087	(5,218)	-12.9 %
2701 Fica 2999 Payroll Suspense	269 778	0 0	0 0	0	0.0 % 0.0 %
621151 Grant Reserve Account TOTAL	1,047	0	0	0	0.0 %
020 Washington Henry TOTAL	44,249	44,557	44,937	380	0.9 %
021 Cool Spring					
5120 Medical & Laboratory Supplies	599	600	600	0	0.0 %
2583 Stipends	0 0	0 480	0	0 (480)	0.0 % -100.0 %
5061 Telephone & Postage 620047 Elementary Admin.Supv. TOTAL	0	480	0	(480)	-100.0 %
5211 Library Books & Supplies	8,860	9,200	9,200	0	0.0 %
2579 Subs - Prof Activity	2,284	1,600	1,600	0	0.0 %
2701 Fica 2751 Professional Improvement	175 725	125 3,000	125 2,000	0 (1,000)	0.0 % -33.3 %
2760 Employee Recognition	225	3,000	350	25	7.7 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
021 Cool Spring					
3200 Repair & Maintenance 3216 Repair & Replace Equipment 5061 Telephone & Postage 5090 Office Supplies 5101 Rent/Lease of Equipment 5220 Instructional Supplies 5235 Noncapital Equipment (<5,000)	845 0 412 5,147 10,007 21,827 3,903	4,000 0 0 4,000 10,850 26,130 1,500	0 480 3,500 10,850 27,725 5,500	(4,000) 0 480 (500) 0 1,595 4,000	-100.0 % 0.0 % 0.0 % -12.5 % 0.0 % 6.1 % 266.7 %
620682 Elementary Instruction TOTAL	45,550	51,530	52,130	600	1.2 %
2701 Fica 2999 Payroll Suspense 621151 Grant Reserve Account TOTAL	141 1,188 1,329	0 0	0 0 0	0 0	0.0 % 0.0 % 0.0 %
021 Cool Spring TOTAL	56,338	61,810	61,930	120	0.0 %
022 Pole Green Elementary	30,336	01,010	01,930	120	0.2 /6
5120 Medical & Laboratory Supplies	282	400	400	0	0.0 %
2583 Stipends	600	600	600	0	0.0 %
5291 Local Travel Expense 620120 Elementary Instr. Supv TOTAL	570 1,170	600 1,200	600 1,200	0	0.0 % 0.0 %
5210 Books & Subscriptions 5211 Library Books & Supplies	300 5,346	300 5,350	300 5,350	0	0.0 % 0.0 %
620401 Elementary Media Services TOTAL	5,646	5,650	5,650	0	0.0 %
2579 Subs - Prof Activity 2701 Fica 2751 Professional Improvement 5061 Telephone & Postage 5090 Office Supplies 5101 Rent/Lease of Equipment 5220 Instructional Supplies 5235 Noncapital Equipment (<5,000)	257 20 636 297 700 10,750 34,369 973	200 25 4,845 300 700 13,750 29,950 1,000	200 25 4,845 300 700 13,750 31,725	0 0 0 0 0 0 1,775 (1,000)	0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 5.9 % -100.0 %
620682 Elementary Instruction TOTAL	48,002	50,770	51,545	775	1.5 %
2701 Fica 2999 Payroll Suspense	25 324	0	0	0	0.0 % 0.0 %
621151 Grant Reserve Account TOTAL	349	0	0	0	0.0 %
022 Pole Green Elementary TOTAL	55,449	58,020	58,795	775	1.3 %
023 Kersey Creek Elementary					
5120 Medical & Laboratory Supplies	465	450	500	50	11.1 %
5220 Instructional Supplies	0	0	0	0	0.0 %
5211 Library Books & Supplies	6,272	5,975	6,175	200	3.3 %
2579 Subs - Prof Activity 2701 Fica 2751 Professional Improvement 3200 Repair & Maintenance 5090 Office Supplies 5101 Rent/Lease of Equipment 5220 Instructional Supplies 620682 Elementary Instruction TOTAL	924 71 2,100 376 630 11,321 31,469	800 0 1,750 500 578 10,746 38,721	1,000 0 4,200 500 775 10,835 38,200 55,510	200 0 2,450 0 197 89 (521)	25.0 % 0.0 % 140.0 % 0.0 % 34.1 % 0.8 % -1.3 % 4.5 %
2701 Fica	40,691	0 0	0	2,413	0.0 %
2999 Payroll Suspense 621151 Grant Reserve Account TOTAL	701 736	0	0	0	0.0 % 0.0 % 0.0 %
2588 Stipends - Discretionary 2701 Fica	0 0	0 0	0 0	0	0.0 % 0.0 %
635011 Food Services TOTAL	0	0	0	0	0.0 %
023 Kersey Creek Elementary TOTAL	54,364	59,520	62,185	2,665	75 4.5 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
024 Laurel Meadow					
5120 Medical & Laboratory Supplies	446	450	450	0	0.0 %
2583 Stipends	1,200	1,150	1,150	0	0.0 %
5291 Local Travel Expense 5292 Nonlocal Travel Expense	301 0	350 700	350 1,159	0 459	0.0 % 65.6 %
620120 Elementary Instr. Supv TOTAL	1,501	2,200	2,659	459	20.9 %
5211 Library Books & Supplies	4,800	4,800	4,800	0	0.0 %
5220 Instructional Supplies	996	1,000	1,000	0	0.0 %
2579 Subs - Prof Activity	1,624	2,250	2,250	0	0.0 %
2701 Fica	124 2,794	225 2,500	225 5,000	0	0.0 % 100.0 %
2751 Professional Improvement 2760 Employee Recognition	2,794 1,000	2,500 1,200	1,200	2,500 0	0.0 %
3250 Maintenance Service Contracts	4,456	4,679	4,679	0	0.0 %
3300 Printing & Binding	507	644	500	(144)	-22.4 %
5061 Telephone & Postage	644	700	400	(300)	-42.9 %
5090 Office Supplies 5101 Rent/Lease of Equipment	698 7,823	700 8,535	700 8,535	0	0.0 % 0.0 %
5220 Instructional Supplies	26,848	26,157	26,623	466	1.8 %
5292 Nonlocal Travel Expense	41	0	0	0	0.0 %
620682 Elementary Instruction TOTAL	46,559	47,590	50,112	2,522	5.3 %
2701 Fica 2999 Payroll Suspense	(1,828) 5,491	0 0	0	0	0.0 % 0.0 %
621151 Grant Reserve Account TOTAL	3,663	0	0	0	0.0 %
024 Laurel Meadow TOTAL	57,965	56,040	59,021	2,981	5.3 %
030 Chickahominy Middle					
5120 Medical & Laboratory Supplies	644	800	800	0	0.0 %
3471 Athletic Transportation	0	5,000	5,000	0	0.0 %
5292 Nonlocal Travel Expense	445	1,000	1,000	0	0.0 %
5211 Library Books & Supplies	9,789	10,500	10,500	0	0.0 %
5220 Instructional Supplies	9,711	11,500	11,500	0	0.0 %
2579 Subs - Prof Activity	0	2,000	2,000	0	0.0 %
2701 Fica	0	190	190	0	0.0 %
2751 Professional Improvement 3250 Maintenance Service Contracts	3,400 0	6,120 4,000	8,197 4,000	2,077 0	33.9 % 0.0 %
5061 Telephone & Postage	375	1,796	1,796	0	0.0 %
5090 Office Supplies	2,350	3,000	3,000	0	0.0 %
5101 Rent/Lease of Equipment	15,991	30,000	35,561	5,561	18.5 %
5150 Repair & Maintenance Supplies 5191 Uniforms - Athletics	934 8,820	1,500 10,000	2,000 10,000	500 0	33.3 % 0.0 %
5220 Instructional Supplies	63,771	61,877	60,259	(1,618)	-2.6 %
5235 Noncapital Equipment (<5,000)	4,292	0	0	0	0.0 %
5291 Local Travel Expense	0	200	200	0	0.0 %
5292 Nonlocal Travel Expense 8202 Furniture & Fixtures > \$5,000	0 12,462	1,350 0	1,350 0	0	0.0 % 0.0 %
620641 Secondary Instruction TOTAL	112,395	122,033	128,553	6,520	5.3 %
2701 Fica	961	0	0	0	0.0 %
2999 Payroll Suspense	13,140	0	0	0	0.0 %
621151 Grant Reserve Account TOTAL	14,101	0	0	0	0.0 %
2500 Salaries & Wages 2701 Fica	0	0 0	0	0	0.0 % 0.0 %
635011 Food Services TOTAL	0	0	0	0	0.0 %
030 Chickahominy Middle TOTAL	147,085	150,833	157,353	6,520	4.3 %

	OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
031	Liberty Middle					
512	20 Medical & Laboratory Supplies	867	872	872	0	0.0 %
347	11 Athletic Transportation	0	5,000	5,000	0	0.0 %
	51 Professional Improvement 22 Nonlocal Travel Expense	0	3,700 2,800	3,700 2,800	0	0.0 % 0.0 %
	Secondary Instr. Supv. TOTAL	0	6,500	6,500	0	0.0 %
	O Office Supplies 1 Library Books & Supplies	11,544 11,210	11,700 13,296	12,000 14,000	300 704	2.6 % 5.3 %
	Secondary Media Services TOTAL	22,754	24,996	26,000	1,004	4.0 %
522	20 Instructional Supplies	4,750	4,750	5,500	750	15.8 %
	79 Subs - Prof Activity	2,092	3,017	3,017	0	0.0 %
	01 Fica 51 Professional Improvement	181 4,286	300 8,700	300 9,232	0 532	0.0 % 6.1 %
	O Repair & Maintenance O Maintenance Service Contracts	2,497 0	3,500	4,000	500 500	14.3 % 50.0 %
510	of Maintenance Service Contracts  1 Rent/Lease of Equipment	23,164	1,000 26,000	1,500 26,000	0	0.0 %
515	O Repair & Maintenance Supplies	923	1,000	1,000	0	0.0 %
	21 Uniforms - Athletics 20 Instructional Supplies	12,967 53,462	8,750 33,100	9,500 32,468	750 (632)	8.6 % -1.9 %
523	S5 Noncapital Equipment (<5,000)	10,903	6,180	7,800	1,620	26.2 %
	22 Nonlocal Travel Expense	2,134	2,561	2,561	0	0.0 %
	Secondary Instruction TOTAL	112,609	94,108	97,378	3,270	3.5 %
	01 Fica 9 Payroll Suspense	18 302	0	0 0	0 0	0.0 % 0.0 %
621151	Grant Reserve Account TOTAL	320	0	0	0	0.0 %
031 Lil	perty Middle TOTAL	141,300	136,226	141,250	5,024	3.7 %
032	Stonewall Jackson Middle					
512	20 Medical & Laboratory Supplies	500	500	500	0	0.0 %
	4 Part-Time Bus Driver	198	7,000	4,500	(2,500)	-35.7 %
	01 Fica 71 Athletic Transportation	11 0	700 5,000	500 5,000	(200) 0	-28.6 % 0.0 %
	Pupil Transportation Services TOTAL	209	12,700	10,000	(2,700)	-21.3 %
	33 Stipends	600	600	600	0	0.0 %
	20 Instructional Supplies 85 Noncapital Equipment (<5,000)	0 1,582	6,390 1,000	6,390 1,000	0 0	0.0 % 0.0 %
	21 Local Travel Expense	146	0	0	0	0.0 %
	22 Nonlocal Travel Expense	0	250	250	0	0.0 %
	3 Secondary Instr. Supv. TOTAL	2,328	8,240	8,240	0	0.0 %
	1 Library Books & Supplies	12,000	12,000	10,700	(1,300)	-10.8 %
	20 Instructional Supplies	6,001	6,000	6,000	0	0.0 %
	34 XXX	0	0	1 000	0	0.0 %
	79 Subs - Prof Activity 34 Overtime/Extra Hours	159 2,746	1,900 2,000	1,900 2,200	0 200	0.0 % 10.0 %
270	01 Fica	212	450	450	0	0.0 %
270	03 VRS - Hybrid Plan 06 VRS - Life Insurance	0	0	0	0	0.0 % 0.0 %
	08 Disability Hybrid	0 0	0 0	0 0	0 0	0.0 %
275	51 Professional Improvement	3,304	3,732	3,932	200	5.4 %
	00 Repair & Maintenance of Telephone & Postage	1,788 2,520	1,000 2,800	1,000 3,100	0 300	0.0 % 10.7 %
509	O Office Supplies	2,520 917	2,800	3,100	0	0.0 %
510	11 Rent/Lease of Equipment	21,747	33,346	33,346	0	0.0 %
	20 Medical & Laboratory Supplies 50 Repair & Maintenance Supplies	0	2,000 1,000	500 1,000	(1,500) 0	-75.0 % 0.0 %
519	1 Uniforms - Athletics	2,915	3,000	3,800	800	26.7 %
522	20 Instructional Supplies	47,086	51,635	57,551	5,916	11.5 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
032 Stonewall Jackson Middle					
5235 Noncapital Equipment (<5,000)	12,594	500	600	100	20.0 %
620641 Secondary Instruction TOTAL	95,988	103,363	109,379	6,016	5.8 %
2701 Fica 2999 Payroll Suspense	(205) (2,275)	0 0	0	0	0.0 % 0.0 %
621151 Grant Reserve Account TOTAL	(2,480)	0	0	0	0.0 %
2500 Salaries & Wages 2701 Fica	0	0 0	0	0	0.0 % 0.0 %
635011 Food Services TOTAL	0	0	0	0	0.0 %
032 Stonewall Jackson Middle TOTAL	114,546	142,803	144,819	2,016	1.4 %
033 Oak Knoll Middle School					
5120 Medical & Laboratory Supplies	805	1,000	1,250	250	25.0 %
3471 Athletic Transportation	0	5,000	5,000	0	0.0 %
5715 Safety Supplies	400	500	800	300	60.0 %
2583 Stipends 2751 Professional Improvement 5291 Local Travel Expense 5292 Nonlocal Travel Expense	600 1,068 851 0	600 2,500 1,250 1,500	600 2,500 1,250 1,500	0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 %
620088 Secondary Instr. Supv. TOTAL	2,519	5,850	5,850	0	0.0 %
5211 Library Books & Supplies	4,399	11,700	15,000	3,300	28.2 %
5220 Instructional Supplies	5,367	8,500	9,500	1,000	11.8 %
2579 Subs - Prof Activity 2701 Fica 2751 Professional Improvement 2760 Employee Recognition 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3300 Printing & Binding 5101 Rent/Lease of Equipment 5191 Uniforms - Athletics	3,231 254 1,431 1,156 3,577 0 353 21,116 8,775	4,800 300 5,000 2,000 4,000 6,750 500 14,500 10,000	5,000 350 5,000 3,000 5,000 0 500 14,500 12,000	200 50 0 1,000 1,000 (6,750) 0 0 2,000	4.2 % 16.7 % 0.0 % 50.0 % 25.0 % -100.0 % 0.0 % 20.0 %
5220 Instructional Supplies 620641 Secondary Instruction TOTAL	45,264 85,157	47,199 95,049	48,491 93,841	1,292 (1,208)	2.7 % -1.3 %
2701 Fica 2999 Payroll Suspense 621151 Grant Reserve Account TOTAL	227 4,914 5,141	0 0	0 0	0 0	0.0 % 0.0 % 0.0 %
033 Oak Knoll Middle School TOTAL	103,788	127,599	_	_	2.9 %
040 Atlee High	103,766	127,399	131,241	3,642	2.9 /0
5120 Medical & Laboratory Supplies	560	695	695	0	0.0 %
3471 Athletic Transportation	0	20,000	20,000	0	0.0 %
3105 Safety Contractual Services 5150 Repair & Maintenance Supplies	1,650 2,222	1,735 2,890	1,735 2,890	0	0.0 % 0.0 %
610378 Operations & Maintenance TOTAL	3,872	4,625	4,625	0	0.0 %
2583 Stipends 2751 Professional Improvement 5292 Nonlocal Travel Expense	0 36 357	630 525 525	630 525 525	0 0 0	0.0 % 0.0 % 0.0 %
620088 Secondary Instr. Supv. TOTAL	393	1,680	1,680	0	0.0 %
5220 Instructional Supplies	1,144	1,160	1,160	0	0.0 %
5211 Library Books & Supplies	22,693	24,705	24,705	0	0.0 %

	OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
040	Atlee High					
	Instructional Supplies	13,160	13,990	13,990	0	0.0 %
2579	Subs - Prof Activity	2,648	6,000	6,000	0	0.0 %
	Stipends	862	0	0	0	0.0 %
	Fica	203	459	459	0	0.0 %
	Professional Improvement Repair & Maintenance	250 190	5,000 6,010	5,000 6,010	0 0	0.0 % 0.0 %
	Repair & Replace Equipment	7,119	0,010	0,010	0	0.0 %
5090	Office Supplies	4,181	5,780	5,780	0	0.0 %
5101	Rent/Lease of Equipment	29,568	44,000	44,000	0	0.0 %
	Uniforms - Athletics	5,500 2,372	5,780	5,780	0 0	0.0 % 0.0 %
	Uniforms - Students Non-Athlet Instructional Supplies	2,372 60,896	2,485 72,908	2,485 69,813	(3,095)	-4.2 %
5235	Noncapital Equipment (<5,000)	29,254	26,651	26,651	0	0.0 %
8201	Capital Equipment > \$5,000	0	5,000	5,000	0	0.0 %
	Furniture & Fixtures > \$5,000	5,709	0	0	0	0.0 %
620641	Secondary Instruction TOTAL	148,752	180,073	176,978	(3,095)	-1.7 %
	Fica Payroll Suspense	3 712	0	0	0	0.0 % 0.0 %
	Grant Reserve Account TOTAL	715	0	0	0	0.0 %
	Part-Time Bus Driver Fica	0	0	0	0	0.0 % 0.0 %
	JROTC Program TOTAL	0	0	0	0	0.0 %
040 Atle	ee High TOTAL	191,289	246,928	243,833	(3,095)	-1.3 %
041	Lee-Davis High					
5120	Medical & Laboratory Supplies	455	475	475	0	0.0 %
2574	Part-Time Bus Driver	4,345	4,000	4,000	0	0.0 %
	Fica	4,345 310	4,000 500	4,000 500	0	0.0 %
	Athletic Transportation	0	20,000	20,000	0	0.0 %
610311	Pupil Transportation Services TOTAL	4,655	24,500	24,500	0	0.0 %
2583	Stipends	900	900	900	0	0.0 %
5291	Local Travel Expense	1,000	1,000	1,000	0	0.0 %
	Nonlocal Travel Expense	0	1,500	750	(750)	-50.0 %
	Secondary Instr. Supv. TOTAL	1,900	3,400	2,650	(750)	-22.1 %
5211	Library Books & Supplies	16,050	16,150	15,150	(1,000)	-6.2 %
	Telephone & Postage Instructional Supplies	0 15,520	0 17 <i>.</i> 875	0 17,875	0	0.0 % 0.0 %
	Vocational Education TOTAL	15,520	17,875	17,875	0	0.0 %
	Subs - Prof Activity	2,354	2,000	2,000	0	0.0 %
	Stipends Stipends - Discretionary	900 1,727	900 3,500	900 3,000	0 (500)	0.0 % -14.3 %
	Fica	542	150	150	0	0.0 %
	VRS - Hybrid Plan	0	0	0	0	0.0 %
	VRS - Life Insurance	0	0	0	0	0.0 %
	Disability Hybrid Professional Improvement	0 4,538	0 11,000	0 11,000	0 0	0.0 % 0.0 %
	Payroll Suspense	81	0	0	Ő	0.0 %
3105	Safety Contractual Services	8,000	8,000	8,000	0	0.0 %
	Repair & Maintenance	2,925	3,725	5,000	1,275	34.2 %
	Maintenance Service Contracts Office Supplies	8,437 2,665	8,425 4,000	8,425 4,000	0	0.0 % 0.0 %
5101	Rent/Lease of Equipment	27,768	27,950	28,419	469	1.7 %
5191	Uniforms - Athletics	4,957	5,000	5,000	0	0.0 %
	Uniforms - Students Non-Athlet	0	2,000	0 70.754	(2,000)	-100.0 %
	Instructional Supplies Noncapital Equipment (<5,000)	90,860 8,784	81,772 9,500	78,754 19,400	(3, <mark>018)</mark> 9,900	- <mark>3.7 %</mark> 104.2 %
	Nonlocal Travel Expense	730	500	500	9,900	0.0 %
	Dues & Association Member	4,193	0	0	0	0.0 %
620641	Secondary Instruction TOTAL	169,461	168,422	174,548	6,126	3.6 %
						70

	OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
041	Lee-Davis High					
2703 2706 2708	Fica 3 VRS - Hybrid Plan 5 VRS - Life Insurance 6 Disability Hybrid 9 Payroll Suspense	859 58 5 1 11,619	0 0 0 0	0 0 0 0	0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
	Grant Reserve Account TOTAL	12,542	0	0	0	0.0 %
2701	Part-Time Bus Driver Fica	500 60	0 0	0 0	0 0	0.0 % 0.0 %
621241	JROTC Program TOTAL	560	0	0	0	0.0 %
041 Lee	-Davis High TOTAL	221,143	230,822	235,198	4,376	1.9 %
042	Patrick Henry High					
5120	Medical & Laboratory Supplies	664	645	650	5	0.8 %
2701	Part-Time Bus Driver Fica Athletic Transportation	2,822 195 0	3,000 230 20,000	3,200 270 20,000	200 40 0	6.7 % 17.4 % 0.0 %
610311	Pupil Transportation Services TOTAL	3,017	23,230	23,470	240	1.0 %
5101 5150 5170	Safety Contractual Services Rent/Lease of Equipment Repair & Maintenance Supplies Vehicle & Powered Equip Suppl Local Travel Expense	6,664 31,670 2,058 328 1,414	7,000 38,500 1,200 1,500 2,000	7,000 38,500 1,800 1,500 2,000	0 0 600 0	0.0 % 0.0 % 50.0 % 0.0 % 0.0 %
	Operations & Maintenance TOTAL	42,134	50,200	50,800	600	1.2 %
2583	3 Stipends	900	900	900	0	0.0 %
3115	Subscription Services-IT	0	1,000	1,000	0	0.0 %
	Printing & Binding Library Books & Supplies	0 14,071	0 14,225	0 12,000	0 (2,225)	0.0 % -15.6 %
	Secondary Media Services TOTAL	14,071	14,225	12,000	(2,225)	-15.6 %
5220	Instructional Supplies	5,018	5,200	5,200	0	0.0 %
2701 2751 2760 3200 5061 5090 5191 5192 5220 5235 5292 620641 2701 2999 621151	P Subs - Prof Activity Fica Professional Improvement Employee Recognition Repair & Maintenance Telephone & Postage Office Supplies Uniforms - Athletics Uniforms - Students Non-Athlet Instructional Supplies Noncapital Equipment (<5,000) Nonlocal Travel Expense Secondary Instruction TOTAL Fica Payroll Suspense Grant Reserve Account TOTAL Part-Time Bus Driver Fica JROTC Program TOTAL  Fick Henry High TOTAL	572 44 7,246 2,509 1,452 8,000 22,716 20,484 4,000 51,969 27,568 180 146,740 564 7,957 8,521 414 31 445	1,300 100 8,000 3,500 2,000 9,500 32,000 0 4,000 47,250 20,600 0 128,250 0 0 0 0	1,300 100 4,500 4,000 2,000 9,500 32,000 0 3,000 47,018 25,000 0 128,418 0 0 0	0 0 0 (3,500) 500 0 0 0 (1,000) (232) 4,400 0 168 0 0 0	0.0 % 0.0 % -43.8 % 14.3 % 0.0 % 0.0 % 0.0 % -0.5 % 21.4 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % -0.5 %  0.0 % 0.0 % -0.5 %
043	Hanover High School					
5120	Medical & Laboratory Supplies	307	300	300	0	0.0 %
2573	Compensation-Bus Drivers	0	0	0	0	0.0 %

OB	SJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
043 Han	over High School					
2701 Fica		269 21	3,000 310	3,000 310	0	0.0 % 0.0 %
	nletic Transportation  I Transportation Services TOTAL	<u>0</u> 290	20,000 23,310	20,000 23,310	0	0.0 % 0.0 %
2583 Stip	•	750	900	900	0	0.0 %
2751 Pro	oenus Ifessional Improvement nlocal Travel Expense	856 1,300	2,500 1,000	2,500 1,000	0	0.0 % 0.0 % 0.0 %
	ondary Instr. Supv. TOTAL	2,906	4,400	4,400	0	0.0 %
5220 Ins	tructional Supplies	0	950	0	(950)	-100.0 %
5211 Libr	rary Books & Supplies	21,257	22,000	22,000	0	0.0 %
2583 Stip		0	0	0	0	0.0 %
2701 Fica 5220 Ins	a tructional Supplies	0 9,456	0 11,550	0 12,500	0 950	0.0 % 8.2 %
	ational Education TOTAL	9,456	11,550	12,500	950	8.2 %
	os - Prof Activity	163	10,000	500	(9,500)	-95.0 %
2583 Stip 2701 Fica		788 12	900 1,000	0	(900) (1,000)	-100.0 % -100.0 %
	a Ifessional Improvement	2,632	8,348	8,500	152	1.8 %
5090 Offi	ice Supplies .	2,552	3,000	3,000	0	0.0 %
	nt/Lease of Equipment	29,052	26,000	26,000	0	0.0 %
	forms - Athletics iforms - Students Non-Athlet	6,000 2,000	6,000 2,000	12,000 2,000	6,000 0	100.0 % 0.0 %
	tructional Supplies	99,204	89,658	101,776	12,118	13.5 %
5235 Nor	ncapital Equipment (<5,000)	0	75,000	0	(75,000)	-100.0 %
5292 Nor <u>8102 Tex</u>	nlocal Travel Expense	0	3,000 25,000	3,000 0	0 (25,000)	0.0 % - <u>100.0 %</u>
	ondary Instruction TOTAL	142,403	249,906	156,776	(93,130)	-37.3 %
2701 Fica	a yroll Suspense	1,000 8,600	0	0	0	0.0 % 0.0 %
	nt Reserve Account TOTAL	9,600	0	0	0	0.0 %
043 Hanover	High School TOTAL	186,219	312,416	219,286	(93,130)	-29.8 %
048 Han	nover Speciality Center					
2751 Pro	fessional Improvement	0	0	3,000	3,000	0.0 %
	ice Supplies	0	0	3,000	3,000	0.0 %
5220 Inst 8102 Tex	tructional Supplies	0	0 0	69,000 25,000	69,000 25,000	0.0 % 0.0 %
	ondary Instruction TOTAL	0	0	100,000	100,000	0.0 %
049 Han	nover Center for Trades					
	t-Time Bus Driver	624	0	0	0	0.0 %
	os - Prof Activity	0	1,000	1,000	0	0.0 %
2583 Stip 2701 Fica		1,200 43	1,500 300	1,500 300	0	0.0 % 0.0 %
	ofessional Improvement	1,461	4,111	4,111	0	0.0 %
	ephone & Postage	647	1,500	1,500	0	0.0 %
5101 Rer	nt/Lease of Equipment	28,277	28,000	28,000	0	0.0 %
	tructional Supplies	53,109	43,000	43,000	0	0.0 %
	nlocal Travel Expense ational Education TOTAL	<u> </u>	1,000 80,411	1,000 80,411	0	0.0 % 0.0 %
2583 Stip	pends	300	0	0	0	0.0 %
2701 Fica		0	0	0	0	0.0 %
	roll Suspense	140	0	0	0	0.0 %
621151 Gran	nt Reserve Account TOTAL	140	0	0	0	0.0 %
049 Hanover	Center for Trades TOTAL	85,801	80,411	80,411	0	0.0 %

	OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
050	Instructional Leadership					
2510	Salary - Administrative	79,170	81,151	82,774	1,623	2.0 %
	Stipends	900	0	0	0	0.0 %
	Fica	5,432	6,208	6,332	124	2.0 %
	VRS - Retirement Medical Insurance	11,971 7,470	12,895 7,470	14,527 7,776	1,632 306	12.7 % 4.1 %
	VRS - Life Insurance	942	1,063	1,101	38	3.6 %
	Workers' Compensation	244	260	190	(70)	-26.9 %
	Disability Insurance	101	97	99	2	2.1 %
	Professional Improvement	682	0	0	0	0.0 %
	Printing & Binding Office Supplies	9,495 2,859	0 0	0 0	0	0.0 % 0.0 %
	Noncapital Equipment (<5,000)	2,039	0	0	0	0.0 %
	Nonlocal Travel Expense	115	0	0	0	0.0 %
	Dues & Association Member	239	0	0	0	0.0 %
	Safety Supplies School Discipline and Conduct TOTAL	239 119,859	0 109,144	0 112,799	<u>0</u> 3,655	0.0 % 3.3 %
	·	•			·	
	Salary - Clerical Fica	39,256 2,938	40,238 3,078	41,043 3,140	805 62	2.0 % 2.0 %
	VRS - Retirement	2,938 5,935	3,078 6,394	3,140 7,203	62 809	2.0 % 12.7 %
	Medical Insurance	7,470	7,470	7,203	306	4.1 %
	VRS - Life Insurance	467	527	546	19	3.6 %
	Workers' Compensation	121	129	94	(35)	-27.1 %
	Disability Insurance	50 1,296	48 3,000	49 3,000	1 0	2.1 % 0.0 %
	Office Supplies Secondary Adm. Supv. TOTAL	57,533	60,884	62,851	1,967	3.2 %
2510	Salary - Administrative	66,469	146,880	149,818	2,938	2.0 %
	Salary - Clerical	46,337	48,451	49,420	969	2.0 %
	Fica	8,036	12,459	12,575	116	0.9 %
	VRS - Retirement	16,783	31,038	34,966	3,928	12.7 %
	Medical Insurance	14,940	14,940	15,552	612	4.1 %
	VRS - Life Insurance Workers' Compensation	1,321 582	2,559 625	2,650 459	91 (166)	3.6 % -26.6 %
	Disability Insurance	152	234	239	5	2.1 %
	Nonlocal Travel Expense	93	1,500	1,000	(500)	-33.3 %
620047	Elementary Admin.Supv. TOTAL	154,713	258,686	266,679	7,993	3.1 %
	Salary - Clerical	1,411	0	0	0	0.0 %
	Fica	108	0	0	0	0.0 %
	Opt Out Medical Insurance Disability Insurance	4 3	0 0	0	0	0.0 % 0.0 %
	Secondary Counseling TOTAL	1,526	0	0	0	0.0 %
2579	Subs - Prof Activity	2,898	2,500	2,500	0	0.0 %
	Stipends	0	50,000	50,000	0	0.0 %
2701	Fica	222	190	190	0	0.0 %
	Professional Improvement	12,617	10,395	5,000	(5,395)	-51.9 %
	Professional Services Printing & Binding	3,986 8,858	35,000 9,000	20,000 5,000	(15,000) (4,000)	-42.9 % -44.4 %
	Contract Svcs - Vehicle Maint	819	500	500	(4,000)	0.0 %
	Office Supplies	9,882	0	0	Ö	0.0 %
5220	Instructional Supplies	15,030	20,000	20,000	0	0.0 %
	Noncapital Equipment (<5,000)	0	2,500	500	(2,000)	-80.0 %
	Local Travel Expense Nonlocal Travel Expense	89 776	200 1,500	5,000 1,000	4,800 (500)	2,400.0 % -33.3 %
	Dues & Association Member	150	9,550	550	(9,000)	-94.2 %
	Secondary Instruction TOTAL	55,327	141,335	110,240	(31,095)	-22.0 %
5220	Instructional Supplies	0	3,000	100,000	97,000	1,066.7 %
5600	Dues & Association Member	8,980	9,500	9,500	0	0.0 %
620682	Elementary Instruction TOTAL	8,980	12,500	44,500	97,000	256.0 %
050 Inst	ructional Leadership TOTAL	397,938	582,549	597,069	<b>76</b> ,520	2.5 %
051	Curriculum and Instruction					
2574	Part-Time Bus Driver	10,936	8,900	11,000	2,100	23.6 %
			/70	0.40	172	25.7.0/
2701	Fica Pupil Transportation Services TOTAL	730 11,666	670 9,570	842 11,842	2,272	25.7 % 23.7 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
051 Curriculum and Instruction					
2515 Salary - Other Professional	192,543	197,361	201,308	3,947	2.0 %
2701 Fica	14,586	14,259	14,412	153	1.1 %
2702 VRS - Retirement 2704 Opt Out Medical Insurance	29,112 100	31,360 0	35,329 0	3,969 0	12.7 % 0.0 %
2705 Medical Insurance	7,470	7,470	7,776	306	4.1 %
2706 VRS - Life Insurance 2711 Workers' Compensation	2,291 593	2,585 631	2,678 463	93 (168)	3.6 % -26.6 %
2718 Disability Insurance	247	236	241	<u> </u>	2.1 %
620000 Instruction - Regular TOTAL	246,942	253,902	262,207	8,305	3.3 %
2751 Professional Improvement	6,564	9,000	8,250	(750)	-8.3 %
5235 Noncapital Equipment (<5,000) 5291 Local Travel Expense	1,475 9,304	5,000 10,050	5,000 9,900	0 (150)	0.0 % -1.5 %
5292 Nonlocal Travel Expense	2,892	3,000	3,000	0	0.0 %
5600 Dues & Association Member 620005 Secondary Adm. Supv. TOTAL	1,324 21,559	2,350 29,400	2,150 28,300	(200) (1,100)	-8.5 % -3.7 %
	•	,	,		
2514 Salary - Teacher 2701 Fica	88,201 6,382	90,408 6,916	92,216 7,054	1,808 138	2.0 % 2.0 %
2702 VRS - Retirement	13,336	14,366	16,184	1,818	12.7 %
2705 Medical Insurance 2706 VRS - Life Insurance	7,470 1,050	7,470 1,184	7,776 1,226	306 42	4.1 % 3.5 %
2711 Workers' Compensation	271	289	212	(77)	-26.6 %
2718 Disability Insurance 2751 Professional Improvement	113 1,219	108 1,000	111 1,150	3 150	2.8 % 15.0 %
5210 Books & Subscriptions	99,995	100,000	100,000	0	0.0 %
5211 Library Books & Supplies	1,991	2,000	2,000	0	0.0 %
5220 Instructional Supplies 5291 Local Travel Expense	500 1,314	500 950	300 975	(200) 25	-40.0 % 2.6 %
5292 Nonlocal Travel Expense	372	300	300	0	0.0 %
5600 Dues & Association Member 620328 Central Media Services TOTAL	392 222,606	275 225,766	300 229,804	25 4,038	9.1 % 1.8 %
2514 Salary - Teacher 2515 Salary - Other Professional	0 63,275	0 67,675	0 69,029	0 1,354	0.0 % 2.0 %
2701 Fica	4,732	5,177	5,281	104	2.0 %
2702 VRS - Retirement 2705 Medical Insurance	9,986 7,470	10,754 7,470	12,115 7,776	1,361 306	12.7 % 4.1 %
2706 VRS - Life Insurance	7,470	887	918	31	3.5 %
2711 Workers' Compensation 2718 Disability Insurance	203 85	217 81	159 83	(58) 2	- <mark>26.7 %</mark> 2.5 %
2800 Other Benefits-OPEB	1,525	0	0	0	0.0 %
620330 Instructional Technology TOTAL	88,062	92,261	95,361	3,100	3.4 %
2514 Salary - Teacher	590,887	605,671	635,162	29,491	4.9 %
2579 Subs - Prof Activity 2584 Overtime/Extra Hours	5,032 291	4,000 400	4,000 300	0 (100)	0.0 % -25.0 %
2588 Stipends - Discretionary	12,503	21,740	17,185	(4,555)	-21.0 %
2701 Fica 2702 VRS - Retirement	44,632 89,312	48,287	50,230	1,943 15,230	4.0 % 15.8 %
2702 VK3 - Retirement 2705 Medical Insurance	59,760	96,241 59,760	111,471 62,208	2,448	4.1 %
2706 VRS - Life Insurance	7,033	7,935	8,449	514	6.5 %
2711 Workers' Compensation 2718 Disability Insurance	1,838 757	1,938 727	1,461 763	(477) 36	-24.6 % 5.0 %
2751 Professional Improvement	31,116	33,650	33,200	(450)	-1.3 %
3100 Professional Services 3200 Repair & Maintenance	10,645 26,448	12,000 31,000	11,750 31,000	(250) 0	-2.1 % 0.0 %
3250 Maintenance Service Contracts	7,258	7,050	7,500	450	6.4 %
3300 Printing & Binding	865 2.494	2,500	2,850	350	14.0 %
5090 Office Supplies 5101 Rent/Lease of Equipment	2,684 964	6,000 14,200	6,000 16,035	0 1,835	0.0 % 12.9 %
5192 Uniforms - Students Non-Athlet	16,000	16,000	16,000	0	0.0 %
5220 Instructional Supplies 5235 Noncapital Equipment (<5,000)	20,018 25,936	14,750 15,700	15,950 16,325	1,200 625	8.1 % 4.0 %
5291 Local Travel Expense	1,020	2,475	2,475	0	0.0 %
5292 Nonlocal Travel Expense 5600 Dues & Association Member	915 3,000	250 3,000	250 21,000	0 18,000	0.0 % 600.0 %
5999 P-Card Suspense Account	3,000 39	3,000	21,000	18,000	0.0 %
620641 Secondary Instruction TOTAL	958,953	1,005,274	1,071,564	66,290	6.6 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
051 Curriculum and Instruction					
2579 Subs - Prof Activity 2588 Stipends - Discretionary 2701 Fica 2751 Professional Improvement 3100 Professional Services 3200 Repair & Maintenance 3300 Printing & Binding 5101 Rent/Lease of Equipment 5220 Instructional Supplies 5235 Noncapital Equipment (<5,000) 5291 Local Travel Expense 5292 Nonlocal Travel Expense 5600 Dues & Association Member	967 9,624 762 27,933 25,333 1,431 5,758 0 13,757 8,845 0 0 3,000	1,630 15,225 1,260 30,225 25,450 1,500 3,500 13,550 14,950 5,000 550 250 3,000	1,630 14,430 1,229 30,425 31,680 1,500 3,850 14,500 14,450 5,625 450 250 3,000	0 (795) (31) 200 6,230 0 350 950 (500) 625 (100) 0	0.0 % -5.2 % -2.5 % 0.7 % 24.5 % 0.0 % 10.0 % 7.0 % -3.3 % 12.5 % -18.2 % 0.0 % 0.0 %
620682 Elementary Instruction TOTAL	97,410	116,090	123,019	6,929	6.0 %
2511 Salary - Clerical 2560 Salary - Cafeteria Monitors 2583 Stipends 2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance 5090 Office Supplies 5291 Local Travel Expense 8102 Textbooks	41,594 20,084 0 4,475 5,943 7,470 468 121 50 2,592 172 999,604	42,623 20,720 0 4,843 6,402 7,470 528 129 48 3,000 350 966,193	43,429 23,545 2,336 5,268 8,032 7,776 578 105 55 2,500 250 966,793	806 2,825 2,336 425 1,630 306 50 (24) 7 (500) (100) 600	1.9 % 13.6 % 0.0 % 8.8 % 25.5 % 4.1 % 9.5 % -18.6 % 14.6 % -28.6 % 0.1 %
632026 Textbook TOTAL	1,082,573	1,052,306	1,060,667	8,361	0.8 %
051 Curriculum and Instruction TOTAL 052 Elementary Instruction	2,729,771	2,784,569	2,882,764	98,195	3.5 %
2515 Salary - Other Professional 2583 Stipends 2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance 2751 Professional Improvement 5291 Local Travel Expense	117,822 600 9,015 17,815 7,470 1,402 363 151 760 1,496	120,770 600 8,373 19,190 7,470 1,582 386 145 1,300 3,000	123,185 600 8,408 21,619 7,776 1,638 283 148 1,300 3,000	2,415 0 35 2,429 306 56 (103) 3 0	2.0 % 0.0 % 0.4 % 12.7 % 4.1 % 3.5 % -26.7 % 2.1 % 0.0 % 0.0 %
620047 Elementary Admin.Supv. TOTAL	156,894	162,816	167,957	5,141	3.2 %
2579 Subs - Prof Activity 2583 Stipends 2701 Fica 2751 Professional Improvement 3250 Maintenance Service Contracts 3300 Printing & Binding 5090 Office Supplies 5101 Rent/Lease of Equipment 5220 Instructional Supplies 5235 Noncapital Equipment (<5,000) 5600 Dues & Association Member	7,290 0 557 11,113 299 2,570 171 0 20,777 801 39	4,000 1,000 400 3,000 500 7,000 1,000 0 21,600 2,000 1,000	7,000 0 400 5,000 500 3,000 1,000 0 21,600 2,000 1,000	3,000 (1,000) 0 2,000 0 (4,000) 0 0 0	75.0 % -100.0 % 0.0 % 66.7 % 0.0 % -57.1 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
620682 Elementary Instruction TOTAL	43,617	41,500	41,500	0	0.0 %
052 Elementary Instruction TOTAL	200,511	204,316	209,457	5,141	2.5 %
O53 Secondary Instruction  2515 Salary - Other Professional 2583 Stipends 2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance	123,379 600 9,121 18,655 7,470 1,468 380 158	126,467 600 8,456 20,096 7,470 1,657 405 152	128,996 600 8,492 22,639 7,776 1,716 297 155	2,529 0 36 2,543 306 59 (108) 3	2.0 % 0.0 % 0.4 % 12.7 % 4.1 % 3.6 % -26.7 % 2.0 %

ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
375 1,542	1,000 1,200	1,000 1,200	0	0.0 % 0.0 %
163,148	167,503	172,871	5,368	3.2 %
0	5,000	2,000	(3,000)	-60.0 %
1,694 130 3,500 73,234 0 895 5,731 270,590 313 15,245 5,294 174 3,780 1,072 1 381,653	0 0 24,000 0 1,000 0 3,500 300,000 1,500 67,500 1,000 0 0 0 398,500 2,000	0 0 20,000 58,000 1,000 0 6,000 300,000 1,500 43,750 1,000 0 0 0 0 431,250 2,000 2,500 250	0 0 (4,000) 58,000 0 0 2,500 0 0 (23,750) 0 0 0 32,750	0.0 % 0.0 % -16.7 % 0.0 % 0.0 % 0.0 % 71.4 % 0.0 % 0.0 % -35.2 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 11.1 % 0.0 %
0	2,500	2,750	250	10.0 %
544,801	575,503	610,871	35,368	6.1 %
11,329	11,500	11,500	0	0.0 %
0 0 0 49,715 5,381 55,096	42,840 3,278 138 37,000 4,800 88,056	0 0 0 37,000 5,000 42,000	(42,840) (3,278) (138) 0 200 (46,056)	-100.0 % -100.0 % -100.0 % 0.0 % 4.2 % -52.3 %
742	0	0	0	0.0 %
54,024 20,430 129,121 104,026 15,955 86 3,892 10,464 4,708 300 6,745 26,233 30,920 389 54 44,820 2,503 8 1,320 265 13,882 3,255	55,376 20,942 338,352 75,000 11,000 0 6,000 30,000 12,000 325 0 42,600 65,890 0 44,820 5,432 0 1,327 497 18,000 4,500	56,483 21,360 205,231 75,000 11,000 0 6,000 20,000 22,500 15,475 0 32,464 36,524 0 0 15,552 2,768 0 650 250 18,000	1,107 418 (133,121) 0 0 0 (10,000) 10,500 15,150 0 (10,136) (29,366) 0 0 (29,268) (2,664) 0 (677) (247) 0	2.0 % 2.0 % -39.3 % 0.0 % 0.0 % 0.0 % -33.3 % 87.5 % 4,661.5 % 0.0 % -23.8 % -44.6 % 0.0 % -65.3 % -49.0 % -51.0 % -49.7 % 0.0 %
	0 0 0 544,801 11,329 0 0 0 49,715 5,381 55,096 742 54,024 20,430 129,121 104,026 15,955 86 3,892 10,464 4,708 300 6,745 26,233 30,920 389 54 44,820 2,503 8 1,320 265 13,882	0       2,250         0       250         0       2,500         544,801       575,503         11,329       11,500         0       42,840         0       3,278         0       138         49,715       37,000         5,381       4,800         55,096       88,056         742       0         54,024       55,376         20,430       20,942         129,121       338,352         104,026       75,000         15,955       11,000         86       0         3,892       6,000         10,464       30,000         4,708       12,000         300       325         6,745       0         26,233       42,600         30,920       65,890         389       0         54       0         44,820       44,820         2,503       5,432         8       0         1,320       1,327         265       497	0       2,250       2,500         0       250       250         0       2,500       2,750         544,801       575,503       610,871         11,329       11,500       11,500         0       42,840       0         0       3,278       0         0       138       0         49,715       37,000       37,000         5,381       4,800       5,000         55,096       88,056       42,000         742       0       0         54,024       55,376       56,483         20,430       20,942       21,360         129,121       338,352       205,231         104,026       75,000       75,000         15,955       11,000       11,000         86       0       0         3,892       6,000       6,000         10,464       30,000       20,000         4,708       12,000       22,500         300       325       15,475         6,745       0       0         26,233       42,600       32,464         30,920       65,890       36,524	0         2,250         2,500         250           0         2,500         2,750         250           0         2,500         2,750         250           544,801         575,503         610,871         35,368           11,329         11,500         11,500         0           0         42,840         0         (42,840)           0         3,278         0         (3,278)           0         138         0         (138)           49,715         37,000         37,000         20           53,81         4,800         5,000         200           55,096         88,056         42,000         (46,056)           742         0         0         0           54,024         55,376         56,483         1,107           20,430         20,942         21,360         418           129,121         338,352         205,231         (133,121)           104,026         75,000         75,000         0           15,955         11,000         11,000         0           3,892         6,000         6,000         0           4,708         12,000         22,500

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
055 Special Education					
<ul> <li>5220 Instructional Supplies</li> <li>5235 Noncapital Equipment (&lt;5,000)</li> <li>5291 Local Travel Expense</li> <li>5292 Nonlocal Travel Expense</li> <li>5600 Dues &amp; Association Member</li> </ul>	56,205 15,258 6,971 6,139 378	49,000 0 12,000 1,000 1,125	40,000 0 12,000 3,000 1,125	(9,000) 0 0 2,000 0	-18.4 % 0.0 % 0.0 % 200.0 % 0.0 %
620567 Secondary Special Education TOTAL	562,438	802,136	607,082	(195,054)	-24.3 %
2523 Salary - Clinical Personnel 2561 Part-Time Teachers 2562 Esy - Pt Therapists 2563 Part-Time Instr Aide 2570 Substitute - Teacher 2580 Sub Instructional Assistant 2701 Fica 2718 Disability Insurance 620569 Secondary SPED - ESY TOTAL	0 28,674 2,602 12,783 0 0 5,627 5 49,691	2,000 30,000 3,000 14,000 500 250 3,100 0	2,000 30,000 2,000 14,000 1,000 250 3,100 0	0 0 (1,000) 0 500 0 0 0	0.0 % 0.0 % -33.3 % 0.0 % 100.0 % 0.0 % 0.0 % -0.9 %
•	,				
2510 Salary - Administrative 2511 Salary - Clerical 2514 Salary - Teacher 2524 Salary - Therapist 2561 Part-Time Teachers 2567 Pt Other - Homebound - Medical 2576 Pt Other - Homebound - Sped 2579 Subs - Prof Activity 2583 Stipends 2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2716 PT Annuity Benefit 2718 Disability Insurance 2751 Professional Improvement 3102 Professional Services - SPED 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3350 Advertising 3470 Contracted Transportation 5090 Office Supplies 5100 Food Supplies 5100 Food Supplies 5220 Instructional Supplies 5221 Noncapital Equipment (<5,000) 5291 Local Travel Expense 5600 Dues & Association Member 5999 P-Card Suspense Account	144,613 77,429 0 152,453 2,287 137 584 13,309 300 27,778 54,051 44,820 4,254 1,210 62 460 50,340 5,839 1,377 1,364 593 0 10,221 901 56,349 9,728 27,314 4,606 4,500 (1)	148,232 60,211 0 198,257 8,000 1,000 5,000 12,500 325 36,990 64,625 44,820 5,326 1,301 0 487 23,300 25,000 4,400 0 1,000 5,000 11,500 0 60,479 20,000 28,000 0 5,600 0	151,196 84,340 0 199,606 8,000 1,000 5,000 22,500 325 39,097 76,363 51,322 5,788 1,001 0 523 23,300 25,000 2,700 0 700 11,500 0 11,500 0 51,979 20,000 28,000 0 3,000	2,964 24,129 0 1,349 0 0 0 10,000 0 2,107 11,738 6,502 462 (300) 0 (300) (4,000) 0 (8,500) 0 (2,600) 0 (2,600)	2.0 % 40.1 % 0.0 % 0.7 % 0.0 % 0.0 % 0.0 % 80.0 % 80.0 % 14.5 % 8.7 % 18.2 % 14.5 % 8.7 % 23.1 % 0.0 % 7.4 % 0.0 % -38.6 % 0.0 % -30.0 % -30.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % -14.1 % 0.0 % 0.0 % 0.0 %
620609 Elementary Special Education TOTAL	696,878	771,353	813,240	41,887	5.4 %
2523 Salary - Clinical Personnel 2561 Part-Time Teachers 2562 Esy - Pt Therapists 2563 Part-Time Instr Aide 2570 Substitute - Teacher 2580 Sub Instructional Assistant 2701 Fica 2718 Disability Insurance	1,848 41,190 8,762 19,630 557 0 6,084 11	2,000 45,000 11,000 21,000 750 250 6,000	2,000 43,000 11,000 21,000 750 250 6,000	0 (2,000) 0 0 0 0 0	0.0 % -4.4 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
620611 Elementary SPED - ESY TOTAL	78,082	86,000	84,000	(2,000)	-2.3 %
2514 Salary - Teacher 2516 Salary - Instr Assistant 2570 Substitute - Teacher 2580 Sub Instructional Assistant 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2705 Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid	246,844 50,339 828 1,485 20,819 41,493 2,488 100 34,238 3,461 44	244,520 51,956 0 0 22,681 47,110 0 200 37,350 3,884 0	188,835 51,438 0 0 18,381 39,089 3,079 200 32,581 3,196 47	(55,685) (518) 0 0 (4,300) (8,021) 3,079 0 (4,769) (688) 47	-22.8 % -1.0 % 0.0 % 0.0 % -19.0 % -17.0 % 0.0 % 0.0 % -12.8 % -17.7 % 0.0 %

Design   Special Education   Property   Pr	OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
2711   Workers' Companisation   900   949   553   396)   4-17.79   2718   Disability Insurance   50FD   26.460   26.460   26.460   26.460   27.478   27.480   27.478   27.480   27.478   27.480   27.478   27.480   27.480   27.478   27.480   27.48						
2718   Disability Insurance   350   356   268   (98)   24.7 %   3102 Priferesional Servicious - SPED   26.400   0.0 %   26.400   0.0 %   26.400   0.0 %   26.400   0.0 %   26.400   0.0 %   26.400   0.0 %   26.400   0.0 %   26.400   0.0 %   26.400   0.0 %   26.400   0.0 %   26.400   26.400   0.0 %   26.400	•	900	949	553	(396)	-11 7 %
Section   Sect	2718 Disability Insurance	350	356	268	(88)	-24.7 %
2511 Salary - Clerical   13.081   32,565   13.676   (18,899)   -584.076   2514 Salary - Content Interestional   102,736   103,490   101,211   3.721   3.6 %   2515 Salary - Content Interestional   18,258   80.11   818.98   46.88   2.0 %   2515 Salary - Content Interestional   18,258   80.11   818.98   46.88   2.0 %   2524 Salary - Therapist   65,314   66,449   0.0 (66,949)   -100.0 %   256.0 P. Pt. Therapist   1,868   0.0   0.0   0.0 %   256.0 P. Pt. Therapist   1,868   0.0   0.0   0.0 %   256.0 P. Pt. Therapist   1,868   0.0   0.0   0.0 %   256.0 P. Pt. Therapist   1,868   0.0   0.0   0.0 %   256.0 P. Pt. Therapist   1,868   0.0   0.0   0.0 %   256.0 P. Pt. Therapist   1,868   0.0   0.0   0.0 %   256.0 P. Pt. Therapist   1,868   0.0   0.0   0.0 %   256.0 P. Pt. Therapist   1,868   0.0   0.0   0.0 %   256.0 P. Pt. Therapist   1,868   0.0   0.0   0.0 %   256.0 P. Pt. Therapist   1,868   0.0   0.0   0.0 %   256.0 P. Pt. Therapist   1,868   0.0   0.0   0.0 %   2,866   0.0   0.0   0.0 %   2,706   0.0   0.0 %   2,706   0.0   0.0 %   2,706   0.0   0.0 %   2,706   0.0   0.0 %   2,706   0.0   0.0 %   2,706   0.0   0.0 %   2,706   0.0   0.0   0.0 %   2,706   0.0   0	•					
2514   Salary - Teacher   102,736   103,490   107,211   3,721   3,6 %   2515   Salary - Other Professional   78,256   80,215   818,191   1,604   2,0 %   2,0	621276 PIE-SCHOOL619 LOTAL	429,789	435,406	364,067	(71,339)	-10.4 %
2515   Salary - Other Professional   78,256   89,215   81,819   1,004   2.0 %   2.0						
2524 Salary - Therapist						
2561   Part Time Teachers	2523 Salary - Clinical Personnel					
2701 Fica			· ·			
2700 VRS - Retirement			-			
2701 Opt Out Medical Insurance   100						
270 VRS - Life Insurance						
2710   Disability Insurance   341   339   325   (14)   4.1 %   2751   Professional Improvement   774   0   0   0   0   0   0   0   0   0						
2751 Professional Improvement   774	2711 Workers' Compensation				*	
S292 Nonlocal Travel Expense   1,257						
2514   Salary - Teacher	5291 Local Travel Expense					0.0 %
2588   Stipends - Discretionary   609   3,000   3,000   0   0.0 %   2701   Fica   46   230   230   0   0.0 %   2703   WS - Hybrid Plan   0   0   0   0   0   0   0   0   0	•				<del>-</del> -	
2701 Fica   46   230   230   0   0.0 %	2514 Salary - Teacher	0	0	0	0	0.0 %
2703 VRS - Hybrid Plan	2588 Stipends - Discretionary	609	3,000	3,000	0	0.0 %
2706 VRS - Life Insurance         0 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
5220 Instructional Supplies         174         500         500         0         0.0 %           621419 After School Integration Progr TOTAL         829         3,730         3,730         0         0.0 %           055 Special Education TOTAL         2,250,923         2,628,282         2,346,921         (281,361)         -10.7 %           056 Giffed & Talented         30         60         37,142         37,885         743         2.0 %           2519 Subs - Prof Activity         2,666         2,000         3,000         1,000         50.0 %           2583 Stipends         300         600         600         0         0         0.0 %           2701 Fica         2,766         3,007         3,098         91         3.0         20           2702 VRS - Retirement         5,479         5,902         6,649         747         12.7 %           2705 Medical Insurance         7,470         7,470         3,888         (3,582)         48.0 %           2711 Workers' Compensation         1112         119         87         (32)         2-6.9 %           2713 Insubility Insurance         46         45         45         5         0         0.0 %           2781 Professional Improvement <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
621419 After School Integration Progr TOTAL         829         3,730         3,730         0         0.0 %           055 Special Education TOTAL         2,250,923         2,628,282         2,346,921         (281,361)         -10.7 %           056 Gifted & Talented         2515 Salary - Other Professional         36,236         37,142         37,885         743         2.0 %           2579 Subs - Prof Activity         2,666         2,000         3,000         1,000         50.0 %           2583 Stipends         300         600         600         0         0.0 %           2701 Fica         2,766         3,007         3,098         91         3.0 %           2702 VRS - Retirement         5,479         5,902         6,649         747         12.7 %           2705 Medical Insurance         7,470         7,470         3,888         (3,582)         48.0 %           2711 Workers' Compensation         1112         119         87         (32)         2-6.9 %           2711 Workers' Compensation         112         119         87         (32)         2-6.9 %           2715 Professional Improvement         6,522         2,000         2,000         0         0         0.9 %           5220 Instructional S						
2515   Salary - Other Professional   36,236   37,142   37,885   743   2.0 %   2579   Subs - Prof Activity   2,666   2,000   3,000   1,000   50.0 %   2583   Stipends   300   600   600   0   0   0   0 %   2701   Fica   2,766   3,007   3,098   91   3.0 %   2701   Fica   2,766   3,007   3,098   91   3.0 %   2702   VRS - Retirement   5,479   5,902   6,649   747   12.7 %   2705   Medical Insurance   7,470   7,470   3,888   (3,582)   48.0 %   2705   Medical Insurance   431   487   504   17   3.5 %   2711   Workers' Compensation   112   119   87   (32)   2.69 %   2711   Bustrance   46   45   45   0   0.0 %   2751   Professional Improvement   6,522   2,000   2,000   0   0.0 %   2520   Instructional Supplies   1,269   2,050   2,050   0   0.0 %   2520   Instructional Supplies   1,269   2,050   2,050   0   0.0 %   2520   Salary - Other Professional   36,236   37,142   37,885   743   2.0 %   2515   Salary - Other Professional   36,236   37,142   37,885   743   2.0 %   2519   Subs - Prof Activity   123   2,000   2,000   0   0   0   0 %   2529   Subs - Prof Activity   123   2,000   2,000   0   0   0   0   0   0   0   0   0						
2515         Salary - Other Professional         36,236         37,142         37,885         743         2.0 %           2579         Subs - Prof Activity         2,666         2,000         3,000         1,000         50.0 %           2583         Stipends         300         600         600         0         0.0 %           2701         Fica         2,766         3,007         3,098         91         3.0 %           2701         VRS - Retirement         5,479         5,902         6,649         747         12.7 %           2706         WRS - Life Insurance         431         487         504         747         12.7 %           2706         VRS - Life Insurance         431         487         504         77         3.5 %           2711         Worker's Compensation         112         1119         87         604         73         3.5 %           2718         Disability Insurance         46         45         45         0         0.0 %           2751         Professional Improvement         6,522         2,000         2,000         0         0.0 %           5220         Instructional Supplies         1,269         2,055         2,055         0 <td>055 Special Education TOTAL</td> <td>2,250,923</td> <td>2,628,282</td> <td>2,346,921</td> <td>(281,361)</td> <td>-10.7 %</td>	055 Special Education TOTAL	2,250,923	2,628,282	2,346,921	(281,361)	-10.7 %
2579 Subs - Prof Activity         2,666         2,000         3,000         1,000         50.0 %           2583 Stipends         300         600         600         0.0 %           2701 Fica         2,766         3,007         3,098         91         3.0 %           2702 VRS - Retirement         5,479         5,902         6,649         747         12.7 %           2705 Medical Insurance         7,470         7,470         3,888         (3,552)         -48.0 %           2706 VRS - Life Insurance         431         487         504         17         3.5 %           2711 Workers' Compensation         112         119         87         322         -26.9 %           2718 Disability Insurance         46         45         45         0         0.0 %           2711 Professional Improvement         6,522         2,000         2,000         0         0.0 %           5220 Instructional Supplies         1,269         2,050         2,050         0         0.0 %           620484 Secondary Gifted & Talented TOTAL         63,598         62,622         61,606         (1,016)         -1.6 %           2515 Salary - Other Professional         36,236         37,142         37,885         743         2.0 %	056 Gifted & Talented					
2583 Stipends         300         600         600         0         0.0 %           2701 Fica         2,766         3,007         3,098         91         3.0 %           2702 VRS - Retirement         5,479         5,902         6,649         747         12,7 %           2705 Medical Insurance         7,470         7,470         3,888         (3,562)         -48.0 %           2706 WRS - Life Insurance         431         487         504         17         3.5 %           2711 Workers' Compensation         112         119         87         (32)         -26.9 %           2718 Disability Insurance         46         45         45         0         0.0 %           2751 Professional Improvement         6,522         2,000         2,000         0         0.0 %           5220 Instructional Supplies         1,269         2,050         2,050         0         0.0 %           5292 Nonlocal Travel Expense         301         1,800         1,800         0         0         0.0 %           620484 Secondary Gifted & Talented TOTAL         63,598         62,622         61,606         (1,016)         -1.6 %           2515 Salary - Other Professional         36,236         37,142         37,885						
2701 Fica         2,766         3,007         3,098         91         3,0 %           2702 VRS - Retirement         5,479         5,902         6,649         747         12,7 %           2705 Medical Insurance         7,470         7,470         3,888         (3,582)         -48,0 %           2706 VRS - Life Insurance         431         487         504         17         3,5 %           2711 Workers' Compensation         112         119         87         (32)         -2,6 9 %           2718 Disability Insurance         46         45         45         0         0.0 %           2751 Professional Improvement         6,522         2,000         2,000         0         0.0 %           5220 Instructional Supplies         1,269         2,050         2,050         0         0.0 %           5292 Nonlocal Travel Expense         301         1,800         1,800         0         0.0 %           620484 Secondary Gifted & Talented TOTAL         63,598         62,622         61,606         (1,016)         -1.6 %           2515 Salary - Other Professional         36,236         37,142         37,885         743         2.0 %           2519 Subs - Prof Activity         123         2,000         2,000		'	'		·	
2705 Medical Insurance 7,470 7,470 3,888 (3,582) 48.0 % 2706 VRS - Life Insurance 431 487 504 17 3.5 % 2711 Workers' Compensation 112 1119 87 (32) -26.9 % 2718 Disability Insurance 46 45 45 0 0.0 % 2751 Professional Improvement 6,522 2,000 2,000 0 0 0 0.0 % 5220 Instructional Supplies 1,269 2,050 2,050 0 0 0.0 % 5292 Nonlocal Travel Expense 301 1,800 1,800 0 0 0.0 % 2529 Nonlocal Travel Expense 301 1,800 1,800 0 0 0.0 % 2529 Nonlocal Travel Expense 301 1,800 1,800 0 0 0.0 % 2535 Stipends 36,236 37,142 37,885 743 2.0 % 2579 Subs - Prof Activity 123 2,000 2,000 0 0 0 0 0 % 2583 Stipends - Discretionary 1,490 2,000 3,500 1,500 75.0 % 2701 Fica 2,687 3,172 3,248 76 2.4 % 2702 VRS - Retirement 5,479 5,902 6,649 747 12.7 % 2705 Medical Insurance 0 0 0 3,888 3,888 0.0 % 2705 WRS - Life Insurance 431 487 504 17 3.5 % 2718 Disability Insurance 46 45 45 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2701 Fica	2,766	3,007	3,098	91	3.0 %
2706 VRS - Life Insurance         431         487         504         17         3.5 %           2711 Workers' Compensation         112         119         87         (32)         -26.9 %           2718 Disability Insurance         46         45         45         0         0.0 %           2751 Professional Improvement         6,522         2,000         2,000         0         0.0 %           5220 Instructional Supplies         1,269         2,050         2,050         0         0.0 %           5292 Nonlocal Travel Expense         301         1,800         1,800         0         0.0 %           620484 Secondary Gifted & Talented TOTAL         63,598         62,622         61,606         (1,016)         -1.6 %           2515 Salary - Other Professional         36,236         37,142         37,885         743         2.0 %           2519 Subs - Prof Activity         123         2,000         2,000         0         0         0         0           2583 Stipends         414         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0						
2718 Disability Insurance         46         45         45         0         0.0 %           2751 Professional Improvement         6,522         2,000         2,000         0         0.0 %           5292 Instructional Supplies         1,269         2,050         2,050         0         0.0 %           5292 Nonlocal Travel Expense         301         1,800         1,800         0         0.0 %           620484 Secondary Gifted & Talented TOTAL         63,598         62,622         61,606         (1,016)         -1.6 %           2515 Salary - Other Professional         36,236         37,142         37,885         743         2.0 %           2579 Subs - Prof Activity         123         2,000         2,000         0         0.0 %           2583 Stipends - Discretionary         1,490         2,000         3,500         1,500         75.0 %           2701 Fica         2,687         3,172         3,248         76         2.4 %           2702 VRS - Retirement         5,479         5,902         6,649         747         12.7 %           2705 Medical Insurance         431         487         504         17         3,5 %           2711 Workers' Compensation         112         119         87	2706 VRS - Life Insurance	431	487	504	17	3.5 %
2751 Professional Improvement         6,522         2,000         2,000         0         0.0 %           5220 Instructional Supplies         1,269         2,050         2,050         0         0.0 %           5292 Nonlocal Travel Expense         301         1,800         0         0.0 %           620484 Secondary Gifted & Talented TOTAL         63,598         62,622         61,606         (1,016)         -1.6 %           2515 Salary - Other Professional         36,236         37,142         37,885         743         2.0 %           2579 Subs - Prof Activity         123         2,000         2,000         0         0.0 %           2583 Stipends         414         0         0         0         0.0 %           2588 Stipends - Discretionary         1,490         2,000         3,500         1,500         75.0 %           2701 Fica         2,687         3,172         3,248         76         2,4 %           2702 VRS - Retirement         5,479         5,902         6,649         747         12.7 %           2705 Medical Insurance         431         487         504         17         3,5 %           2711 Workers' Compensation         112         119         87         (32)         -26.9 % <td></td> <td></td> <td></td> <td></td> <td>* _ * _ * _ * _ * _ * _ * _ * _ * _ * _</td> <td></td>					* _ * _ * _ * _ * _ * _ * _ * _ * _ * _	
5292 Nonlocal Travel Éxpense         301         1,800         1,800         0         0.0 %           620484 Secondary Gifted & Talented TOTAL         63,598         62,622         61,606         (1,016)         -1.6 %           2515 Salary - Other Professional         36,236         37,142         37,885         743         2.0 %           2579 Subs - Prof Activity         123         2,000         2,000         0         0.0 %           2583 Stipends         414         0         0         0         0.0 %           2583 Stipends - Discretionary         1,490         2,000         3,500         1,500         75.0 %           2585 Stipends - Discretionary         1,490         2,000         3,500         1,500         75.0 %           2585 Stipends - Discretionary         1,490         2,000         3,500         1,500         75.0 %           2585 Stipends - Discretionary         1,490         2,000         3,500         1,500         75.0 %           2701 Fica         2,687         3,172         3,248         76         2.4 %           2702 VRS - Retirement         5,479         5,902         6,649         747         12.7 %           2705 Medical Insurance         431         487         504<	2751 Professional Improvement	6,522	2,000	2,000	0	0.0 %
620484 Secondary Gifted & Talented TOTAL       63,598       62,622       61,606       (1,016)       -1.6 %         2515 Salary - Other Professional       36,236       37,142       37,885       743       2.0 %         2579 Subs - Prof Activity       123       2,000       2,000       0       0       0.0 %         2583 Stipends       414       0       0       0       0       0.0 %         2588 Stipends - Discretionary       1,490       2,000       3,500       1,500       75.0 %         2701 Fica       2,687       3,172       3,248       76       2.4 %         2702 VRS - Retirement       5,479       5,902       6,649       747       12.7 %         2705 Medical Insurance       0       0       3,888       3,888       0.0 %         2706 VRS - Life Insurance       431       487       504       17       3.5 %         2711 Workers' Compensation       112       119       87       (32)       -26.9 %         2718 Disability Insurance       46       45       45       0       0.0 %         2751 Professional Improvement       10,113       5,000       5,000       0       0.0 %         5090 Office Supplies       62       0	5220 Instructional Supplies 5292 Nonlocal Travel Expense					0.0 % 0.0 %
2579 Subs - Prof Activity         123         2,000         2,000         0         0.0 %           2583 Stipends         414         0         0         0         0.0 %           2588 Stipends - Discretionary         1,490         2,000         3,500         1,500         75.0 %           2701 Fica         2,687         3,172         3,248         76         2.4 %           2702 VRS - Retirement         5,479         5,902         6,649         747         12.7 %           2705 Medical Insurance         0         0         3,888         3,888         0.0 %           2706 VRS - Life Insurance         431         487         504         17         3.5 %           2711 Workers' Compensation         112         119         87         (32)         -26.9 %           2718 Disability Insurance         46         45         45         0         0.0 %           2751 Professional Improvement         10,113         5,000         5,000         0         0.0 %           5090 Office Supplies         62         0         0         0         0.0 %           5220 Instructional Supplies         5,680         14,055         13,055         (1,000)         -7.1 %					(1,016)	
2583 Stipends         414         0         0         0         0.0 %           2588 Stipends - Discretionary         1,490         2,000         3,500         1,500         75.0 %           2701 Fica         2,687         3,172         3,248         76         2.4 %           2702 VRS - Retirement         5,479         5,902         6,649         747         12.7 %           2705 Medical Insurance         0         0         3,888         3,888         0.0 %           2706 VRS - Life Insurance         431         487         504         17         3.5 %           2711 Workers' Compensation         112         119         87         (32)         -26.9 %           2718 Disability Insurance         46         45         45         0         0.0 %           2751 Professional Improvement         10,113         5,000         5,000         0         0.0 %           5090 Office Supplies         62         0         0         0         0         0.0 %           5220 Instructional Supplies         5,680         14,055         13,055         (1,000)         -7.1 %           5235 Noncapital Equipment (<5,000)						
2588 Stipends - Discretionary         1,490         2,000         3,500         1,500         75.0 %           2701 Fica         2,687         3,172         3,248         76         2.4 %           2702 VRS - Retirement         5,479         5,902         6,649         747         12.7 %           2705 Medical Insurance         0         0         3,888         3,888         0.0 %           2706 VRS - Life Insurance         431         487         504         17         3.5 %           2711 Workers' Compensation         112         119         87         (32)         -26.9 %           2718 Disability Insurance         46         45         45         0         0.0 %           2751 Professional Improvement         10,113         5,000         5,000         0         0         0.0 %           5090 Office Supplies         62         0         0         0         0         0.0 %           5220 Instructional Supplies         5,680         14,055         13,055         (1,000)         -7.1 %           5235 Noncapital Equipment (<5,000)						
2702 VRS - Retirement       5,479       5,902       6,649       747       12.7 %         2705 Medical Insurance       0       0       3,888       3,888       0.0 %         2706 VRS - Life Insurance       431       487       504       17       3.5 %         2711 Workers' Compensation       112       119       87       (32)       -26.9 %         2718 Disability Insurance       46       45       45       0       0.0 %         2751 Professional Improvement       10,113       5,000       5,000       0       0.0 %         5090 Office Supplies       62       0       0       0       0.0 %         5220 Instructional Supplies       5,680       14,055       13,055       (1,000)       -7.1 %         5235 Noncapital Equipment (<5,000)	2588 Stipends - Discretionary	1,490	2,000	3,500	1,500	75.0 %
2705 Medical Insurance       0       0       3,888       3,888       0.0 %         2706 VRS - Life Insurance       431       487       504       17       3.5 %         2711 Workers' Compensation       112       119       87       (32)       -26.9 %         2718 Disability Insurance       46       45       45       0       0.0 %         2751 Professional Improvement       10,113       5,000       5,000       0       0       0.0 %         5090 Office Supplies       62       0       0       0       0       0.0 %         5220 Instructional Supplies       5,680       14,055       13,055       (1,000)       -7.1 %         5235 Noncapital Equipment (<5,000)						
2711 Workers' Compensation       112       119       87       (32)       -26.9 %         2718 Disability Insurance       46       45       45       0       0.0 %         2751 Professional Improvement       10,113       5,000       5,000       0       0       0.0 %         5090 Office Supplies       62       0       0       0       0       0.0 %         5220 Instructional Supplies       5,680       14,055       13,055       (1,000)       -7.1 %         5235 Noncapital Equipment (<5,000)	2705 Medical Insurance	0	0	3,888	3,888	0.0 %
2718 Disability Insurance       46       45       45       0       0.0 %         2751 Professional Improvement       10,113       5,000       5,000       0       0       0.0 %         5090 Office Supplies       62       0       0       0       0       0.0 %         5220 Instructional Supplies       5,680       14,055       13,055       (1,000)       -7.1 %         5235 Noncapital Equipment (<5,000)						
5090 Office Supplies       62       0       0       0       0.0 %         5220 Instructional Supplies       5,680       14,055       13,055       (1,000)       -7.1 %         5235 Noncapital Equipment (<5,000)	2718 Disability Insurance	46	45	45	0	0.0 %
5220 Instructional Supplies       5,680       14,055       13,055       (1,000)       -7.1 %         5235 Noncapital Equipment (<5,000)						
5291 Local Travel Expense       1,836       2,500       4,000       1,500       60.0 %         5292 Nonlocal Travel Expense       395       0       0       0       0       0.0 %         5999 P-Card Suspense Account       1,541       0       0       0       0       0.0 %         620526 Elementary Gifted & Talented TOTAL       67,260       72,422       79,861       7,439       10.3 %	5220 Instructional Supplies	5,680				-7.1 %
5292       Nonlocal Travel Expense       395       0       0       0       0.0 %         5999       P-Card Suspense Account       1,541       0       0       0       0.0 %         620526       Elementary Gifted & Talented TOTAL       67,260       72,422       79,861       7,439       10.3 %					-	
620526 Elementary Gifted & Talented TOTAL 67,260 72,422 79,861 7,439 10.3 %	5292 Nonlocal Travel Expense	395	0	0	0	0.0 %
87						
	•					87

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
058 Business Partnerships	1110	,			
2577 Salary - Car Drivers 2701 Fica	0	0	0	0	0.0 % 0.0 %
610311 Pupil Transportation Services TOTAL	0	0	0	0	0.0 %
2751 Professional Improvement	0	500	500	0	0.0 %
2760 Employee Recognition 5090 Office Supplies	0 992	1,000 629	1,000 630	0	0.0 % 0.2 %
5291 Local Travel Expense 620000 Instruction - Regular TOTAL	992	100 2,229	2,230	<u>0</u> 1	0.0 % 0.0 %
2511 Salary - Clerical	17,001	34,853	36,262	1,409	4.0 %
2514 Salary - Teacher	91,825	94,123	96,005 10,118	1,882	2.0 % 2.5 %
2701 Fica 2702 VRS - Retirement	8,115 13,884	9,867 14,956	10,118 16,849	251 1,893	2.5 % 12.7 %
2703 VRS - Hybrid Plan	2,571	5,538	6,364	826	14.9 %
2705 Medical Insurance 2706 VRS - Life Insurance	14,940 1,295	14,940 1,690	11,664 1,759	(3,276) 69	-21.9 % 4.1 %
2708 Disability Hybrid	46	94	98	4	4.1 %
2711 Workers' Compensation	335	413	304	(109)	-26.4 %
2718 Disability Insurance	118	113	115	2 2 2 2 1	1.8 %
620245 Secondary Counseling TOTAL	150,130	176,587	179,538	2,951	1.7 %
<ul><li>058 Business Partnerships TOTAL</li><li>059 Technical Education</li></ul>	151,122	178,816	181,768	2,952	1.7 %
039 reclinical Education					
2515 Salary - Other Professional	95,410	97,798	99,754	1,956	2.0 %
2583 Stipends 2588 Stipends - Discretionary	600 1,915	600 0	600 0	0	0.0 % 0.0 %
2701 Fica	7,139	7,481	7,631	150	2.0 %
2702 VRS - Retirement	14,460	15,540	17,507	1,967	12.7 %
2705 Medical Insurance 2706 VRS - Life Insurance	7,470 1,135	7,470 1,281	7,776 1,327	306	4.1 % 3.6 %
2706 VRS - Life Hisulatice 2711 Workers' Compensation	294	313	229	46 (84)	-26.8 %
2718 Disability Insurance	122	117	120	3	2.6 %
2751 Professional Improvement	5,171	1,200	3,200	2,000	166.7 %
3200 Repair & Maintenance 5090 Office Supplies	1,992 390	11,000 1,000	10,000 1,000	(1,000) 0	- <mark>9.1 %</mark> 0.0 %
5220 Instructional Supplies	4,981	23,200	20,200	(3,000)	-12.9 %
5235 Noncapital Equipment (<5,000)	5,606	5,000	6,000	1,000	20.0 %
5291 Local Travel Expense 5292 Nonlocal Travel Expense	4,056 7,241	3,000 7,377	3,000 8,377	0 1,000	0.0 % 13.6 %
5999 P-Card Suspense Account	281	0	0,577	0	0.0 %
620443 Vocational Education TOTAL	158,263	182,377	186,721	4,344	2.4 %
060 Georgetown School					
2561 Part-Time Teachers	3,023	6,482	6,482	0	0.0 %
2583 Stipends 2588 Stipends - Discretionary	600 0	0 420	0 600	0 180	0.0 % 42.9 %
2701 Fica	236	513	513	0	0.0 %
5061 Telephone & Postage	98	150	300	150	100.0 %
5090 Office Supplies 5100 Food Supplies	2,298 1,068	2,500 1,000	2,500 1,000	0	0.0 % 0.0 %
5100 Root Supplies 5101 Rent/Lease of Equipment	4,548	4,624	4,624	0	0.0 %
5120 Medical & Laboratory Supplies	136	150	150	0	0.0 %
5220 Instructional Supplies 5235 Noncapital Equipment (<5,000)	9,331 0	7,055 800	9,715 800	2,660 0	37.7 % 0.0 %
5291 Local Travel Expense	46	600	600	0	0.0 %
5292 Nonlocal Travel Expense	0	600	270	(330)	-55.0 %
5600 Dues & Association Member 8207 Computer Equipment	25 4,816	600 5,000	600 5,000	0	0.0 % 0.0 %
8208 Software	4,010	400	400	0	0.0 %
620642 Alternative Education TOTAL	26,225	30,894	33,554	2,660	8.6 %
5999 P-Card Suspense Account	(317)	0	0	0	0.0 %
2584 Overtime/Extra Hours 2701 Fica	16,399 1,254	18,900 1,445	18,900 1,445	0	0.0 % 0.0 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
060 Georgetown School					
<ul><li>5220 Instructional Supplies</li><li>5292 Nonlocal Travel Expense</li><li>8208 Software</li></ul>	553 442 690	0 0 3,000	0 0 3,000	0 0 0	0.0 % 0.0 % 0.0 %
621231 ISAEP (GED) TOTAL	19,338	23,345	23,345	0	0.0 %
060 Georgetown School TOTAL	45,246	54,239	56,899	2,660	4.9 %
061 Student Support Services					
2510 Salary - Administrative 2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance	77,140 5,328 11,664 7,470 918 238 99	79,070 6,049 12,564 7,470 1,036 253 95	77,520 5,930 13,605 7,776 1,031 178 93	(1,550) (119) 1,041 306 (5) (75) (2)	-2.0 % -2.0 % 8.3 % 4.1 % -0.5 % -29.6 % -2.1 %
620000 Instruction - Regular TOTAL	102,857	106,537	106,133	(404)	-0.4 %
2511 Salary - Clerical 2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance 3300 Printing & Binding 5220 Instructional Supplies	34,165 2,616 5,166 0 406 105 44 4,875 495	35,020 2,679 5,565 0 459 112 42 0	35,720 2,733 6,269 7,776 475 82 43 0	700 54 704 7,776 16 (30) 1 0	2.0 % 2.0 % 12.7 % 0.0 % 3.5 % -26.8 % 2.4 % 0.0 % 0.0 %
620005 Secondary Adm. Supv. TOTAL	47,872	43,877	53,098	9,221	21.0 %
2510 Salary - Administrative 2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance	77,140 5,377 11,664 7,470 918 238 99	79,070 6,049 12,564 7,470 1,036 253 95	80,651 6,169 14,154 7,776 1,073 185	1,581 120 1,590 306 37 (68)	2.0 % 2.0 % 12.7 % 4.1 % 3.6 % -26.9 % 2.1 %
620328 Central Media Services TOTAL	102,906	106,537	110,105	3,568	3.3 %
2701 Fica	0	0	0	0	0.0 %
061 Student Support Services TOTAL	253,635	256,951	269,336	12,385	4.8 %
062 Accreditation & Accountability					
2515 Salary - Other Professional 2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance	73,360 5,588 11,092 7,470 873 226 94	75,196 5,752 11,949 7,470 985 241 90	76,700 5,867 13,461 7,776 1,020 176 92	1,504 115 1,512 306 35 (65)	2.0 % 2.0 % 12.7 % 4.1 % 3.6 % -27.0 % 2.2 %
620000 Instruction - Regular TOTAL	98,703	101,683	105,092	3,409	3.4 %
2583 Stipends 2751 Professional Improvement 3300 Printing & Binding 5090 Office Supplies 5220 Instructional Supplies 5292 Nonlocal Travel Expense 5600 Dues & Association Member 620005 Secondary Adm. Supv. TOTAL	0 51 0 265 2,278 145 18,600 21,339	900 1,000 5,000 0 8,040 1,500 18,089	900 1,000 4,000 0 8,040 1,500 20,000 35,440	0 (1,000) 0 0 0 1,911	0.0 % 0.0 % -20.0 % 0.0 % 0.0 % 10.6 % 2.6 %
•					
2510 Salary - Administrative 2583 Stipends	0 412	0 0	0 0	0 0	0.0 % 0.0 %
620047 Elementary Admin.Supv. TOTAL	412	0	0	0	0.0 %
2515 Salary - Other Professional 2574 Part-Time Bus Driver	29,979 0	56,968 350	55,201 350	(1,767) 0	-3.1 % 0.0 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
062 Accreditation & Accountability					
2579 Subs - Prof Activity 2583 Stipends 2701 Fica	66 244 2,148	0 0 4,137	0 0 4,111	0 0 (26)	0.0 % 0.0 % -0.6 %
2702 VRS - Retirement	4,533	9,052	9,688	636	7.0 %
2705 Medical Insurance 2706 VRS - Life Insurance	7,470 357	7,470 746	3,888 734	(3,582)	-48.0 % -1.6 %
2711 Workers' Compensation	171	182	734 127	(12) (55)	-30.2 %
2718 Disability Insurance	35	68	66	(2)	-2.9 %
2751 Professional Improvement 3100 Professional Services	10,179 5,108	10,000 2,500	5,000 2,500	(5,000) 0	-50.0 % 0.0 %
3300 Printing & Binding	9,640	13,000	13,000	0	0.0 %
5090 Office Supplies	607	71 000	0 E0 480	(12,411)	0.0 %
5220 Instructional Supplies 5235 Noncapital Equipment (<5,000)	68,599 2,117	71,900 0	59,489 0	(12,411) 0	-17.3 % 0.0 %
5291 Local Travel Expense	2,759	2,800	2,800	0	0.0 %
5292 Nonlocal Travel Expense  5600 Dues & Association Member	2,847 12,732	5,000 14,000	2,500 13,000	(2,500) (1,000)	-50.0 % -7.1 <u>%</u>
620245 Secondary Counseling TOTAL	159,591	198,173	172,454	(25,719)	-13.0 %
2515 Salary - Other Professional	29,979	56,968	55,201	(1,767)	-3.1 %
2583 Stipends	244	0	0	0	0.0 %
2701 Fica 2702 VRS - Retirement	2,143 4,533	4,137 9,052	4,111 9,688	( <mark>26)</mark> 636	- <mark>0.6 %</mark> 7.0 %
2702 VK3 - Retirement 2705 Medical Insurance	4,555	0	3,888	3,888	0.0 %
2706 VRS - Life Insurance	357	746	734	(12)	-1.6 %
2711 Workers' Compensation 2718 Disability Insurance	171 35	182 68	127 66	(55) (2)	-30.2 % -2.9 %
5220 Instructional Supplies	5,986	5,000	5,000	0	0.0 %
5291 Local Travel Expense 5292 Nonlocal Travel Expense	0	0 0	0	0	0.0 % 0.0 %
5600 Dues & Association Member	0	0	0	0	0.0 % 0.0 %
620286 Elementary Counseling TOTAL	43,448	76,153	78,815	2,662	3.5 %
2514 Salary - Teacher	101,057	103,586	105,658	2,072	2.0 %
2701 Fica	7,498	7,924	8,083	159	2.0 %
2702 VRS - Retirement 2705 Medical Insurance	15,280 7,470	16,460 7,470	18,543 7,776	2,083 306	12.7 % 4.1 %
2706 VRS - Life Insurance	1,203	1,357	1,405	48	3.5 %
2711 Workers' Compensation	311	331	243	(88)	-26.6 %
2718 Disability Insurance 620641 Secondary Instruction TOTAL	130 132,949	124 137,252	127 141,835	<u>3</u> 4,583	2.4 % 3.3 %
062 Accreditation & Accountability TOTAL	456,442	547,790	533,636	(14,154)	-2.6 %
063 Federal Programs & Instr. Lead	,	2		(* 1,12 1,	
G	47.047	40.245	40.210	0/5	2.0.0/
2511 Salary - Clerical 2701 Fica	47,067 3,563	48,245 3,691	49,210 3,765	965 74	2.0 % 2.0 %
2702 VRS - Retirement	7,116	7,666	8,636	970	12.7 %
2705 Medical Insurance	7,470	7,470	7,776	306	4.1 %
2706 VRS - Life Insurance 2711 Workers' Compensation	560 132	632 154	654 113	22 (41)	3.5 % -26.6 %
2718 Disability Insurance	60	58	59	<u> </u>	1.7 %
620005 Secondary Adm. Supv. TOTAL	65,968	67,916	70,213	2,297	3.4 %
2510 Salary - Administrative	110,842 850	113,616 0	115,888 0	2,272 0	2.0 % 0.0 %
2583 Stipends 2701 Fica	8,517	8,269	8,302	33	0.0 %
2702 VRS - Retirement	16,759	18,054	20,338	2,284	12.7 %
2704 Opt Out Medical Insurance 2705 Medical Insurance	100 7,470	0 7,470	0 0	0 (7,470)	0.0 % -100.0 %
2706 VRS - Life Insurance	1,319	1,488	1,541	53	3.6 %
2711 Workers' Compensation	365	364	267	(97)	-26.6 %
2718 Disability Insurance 620047 Elementary Admin.Supv. TOTAL	142 146,364	136 149,397	139 146,475	(2,922)	2.2 % -2.0 %
2579 Subs - Prof Activity	0	500	0	(500)	-100.0 %
2701 Fica	0	50	0	(50)	-100.0 %
2751 Professional Improvement 3100 Professional Services	1,694 102	2,000 0	2,000 0	0	0.0 % 0.0 %
2100 1101e3310Hall 3cl VICE3	102	U	U	U	0.0 %

	OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
063	Federal Programs & Instr. Lead					
3300 5090 5220 5235 5291 5292	Repair & Maintenance Printing & Binding Office Supplies Instructional Supplies Noncapital Equipment (<5,000) Local Travel Expense Dues & Association Member	167 1,562 1,076 1,342 2,540 0 349 3,926	800 1,850 4,000 9,000 2,744 1,000 1,000 300	800 0 6,400 6,250 2,744 1,000 1,000 300	0 (1,850) 2,400 (2,750) 0 0 0	0.0 % -100.0 % 60.0 % -30.6 % 0.0 % 0.0 % 0.0 % 0.0 %
	Secondary Instruction TOTAL	12,758	23,244	20,494	(2,750)	-11.8 %
2588 2701 2751 3100 5220 5230 5292	Subs - Prof Activity Stipends - Discretionary Fica Professional Improvement Professional Services Instructional Supplies Operating Supplies Nonlocal Travel Expense Elementary Instruction TOTAL	1,143 314 110 1,947 4,008 26,348 3,549 257 37,676	2,000 2,000 306 1,000 3,200 28,011 0 0	11,000 2,000 1,306 6,000 5,000 38,011 3,200 0	9,000 0 1,000 5,000 1,800 10,000 3,200 0	450.0 % 0.0 % 326.8 % 500.0 % 56.3 % 35.7 % 0.0 % 0.0 % 82.2 %
2588 2701 2751 5220	Subs - Prof Activity Stipends - Discretionary Fica Professional Improvement Instructional Supplies Innovative Programs TOTAL	2,376 5,422 483 40 11,180 19,501	9,000 690 0 10,310 20,000	0 0 0 0 20,000 20,000	0 (9,000) (690) 0 9,690	0.0 % -100.0 % -100.0 % 0.0 % 94.0 % 0.0 %
2514 2515 2516 2570 2579 2580 2583 2701 2702 2703 2704 2705 2706 2711 2718 2751 3100 5090 5150 5220 5291	Salary - Teacher Salary - Other Professional Salary - Instr Assistant Substitute - Teacher Subs - Prof Activity Sub Instructional Assistant Stipends Fica VRS - Retirement VRS - Hybrid Plan Opt Out Medical Insurance Medical Insurance Wedical Insurance Disability Hybrid Workers' Compensation Disability Insurance Professional Improvement Professional Services Office Supplies Repair & Maintenance Supplies Instructional Supplies Local Travel Expense Nonlocal Travel Expense	140,270 34,500 35,928 3,000 982 1,270 291 13,025 26,615 0 100 22,410 2,095 0 543 226 280 360 795 1,798 7,281 18 0 291,787	141,566 0 36,827 3,000 900 1,700 500 13,648 28,347 0 0 22,410 2,336 0 570 215 2,000 0 3,500 0 4,000 300 590 262,409	146,655 10,960 37,503 3,000 900 1,700 500 14,927 31,039 3,203 0 31,104 2,595 49 448 212 2,000 0 3,635 0 4,000 300 590	5,089 10,960 676 0 0 0 1,279 2,692 3,203 0 8,694 259 49 (122) (3) 0 0 135 0 0 32,911	3.6 % 0.0 % 1.8 % 0.0 % 0.0 % 0.0 % 0.0 % 9.4 % 9.5 % 0.0 % 0.0 % 38.8 % 11.1 % 0.0 % -21.4 % -1.4 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 12.5 %
063 Fed	eral Programs & Instr. Lead TOTAL	574,054	559,483	619,019	59,536	10.6 %
2523 2585 2701 2702 2704 2706 2711 2718 2751 3115	Health Services  Salary - Clinical Personnel Substitute Clinical Fica VRS - Retirement Opt Out Medical Insurance VRS - Life Insurance Workers' Compensation Disability Insurance Professional Improvement Subscription Services-IT	64,189 5,745 5,307 9,705 100 764 197 82 850 4,000	65,795 7,500 5,533 10,455 0 862 211 79 1,250 5,000	67,782 7,500 5,685 11,896 0 902 156 81 1,252 5,000	1,987 0 152 1,441 0 40 (55) 2 2	3.0 % 0.0 % 2.7 % 13.8 % 0.0 % 4.6 % -26.1 % 2.5 % 0.2 % 0.0 %
5090 5120	Maintenance Service Contracts Office Supplies Medical & Laboratory Supplies Books & Subscriptions	400 589 1,260 1,240	0 500 1,000 1,000	0 500 1,000 1,000	0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 %

	OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
064	Health Services					
5292 571	5 Noncapital Equipment (<5,000) 2 Nonlocal Travel Expense 1 Attendance & Health Services	3,565 0 892	0 70 5,000	0 70 5,000	0 0 0	0.0 % 0.0 % 0.0 %
	Health Services TOTAL	98,885	104,255	107,824	3,569	3.4 %
067	Performing Arts					
2701	1 Fica	0	0	0	0	0.0 %
070	School Board					
2590 270° 2705 275° 3100 3111° 3350 3410 5076 529°	3 Stipends 0 Salary - School Board 1 Fica 5 Medical Insurance 1 Professional Improvement 0 Professional Services 5 Subscription Services-IT 0 Advertising 0 Security Services 6 Public Official Liability 1 Local Travel Expense 0 Dues & Association Member	4,380 57,496 3,982 15,254 7,510 23,895 2,700 88 2,491 0 7,514 2,394 12,396	4,020 57,100 4,677 15,254 7,000 0 2,700 0 3,500 0 11,367 4,200 13,200	4,020 57,100 4,677 15,254 7,000 0 2,700 0 3,500 0 11,367 4,200 13,200	0 0 0 0 0 0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
610030	Board Services TOTAL	140,100	123,018	123,018	0	0.0 %
071	Superintendent					
251' 251! 258: 270' 2702' 2702' 2708' 2708' 271' 271' 271' 2716' 2800' 3100' 3300' 506' 5090' 5210' 5235' 529' 5292'	O Salary - Administrative 1 Salary - Clerical 5 Salary - Other Professional 3 Stipends 1 Fica 2 VRS - Retirement 3 VRS - Hybrid Plan 4 Opt Out Medical Insurance 5 Medical Insurance 6 VRS - Life Insurance 8 Disability Hybrid 1 Workers' Compensation 7 Other Benefits 8 Disability Insurance 1 Professional Improvement 0 Employee Recognition 0 Other Benefits-OPEB 0 Professional Services 0 Printing & Binding 1 Telephone & Postage 0 Office Supplies 1 Rent/Lease of Equipment 0 Books & Subscriptions 5 Noncapital Equipment (<5,000) 1 Local Travel Expense 0 Dues & Association Member	199,777 119,579 139,968 1,095 33,730 54,815 3,742 46 40,410 4,642 67 1,442 821 463 6,767 537 13,214 62 0 172 1,496 0 351 256 500 3,879 6,697	183,600 115,908 166,158 1,320 30,862 73,994 0 100 40,410 6,101 182 1,489 0 478 5,418 300 0 400 1,200 2,000 500 2,500 3,000 3,000 8,000	187,272 118,227 174,522 1,320 31,347 71,308 12,051 100 38,880 6,317 185 1,093 10,410 488 3,418 500 0 400 0 1,000 500 1,500 5,000 6,000 8,000	3,672 2,319 8,364 0 485 (2,686) 12,051 0 (1,530) 216 3 (396) 10,410 10 (2,000) 200 0 0 (1,200) (1,000) 0 (1,000) 2,000 3,000 0	2.0 % 2.0 % 2.0 % 0.0 % 1.6 % -3.6 % 0.0 % 0.0 % -3.8 % 3.5 % 1.6 % -26.6 % 0.0 % 2.1 % -36.9 % 66.7 % 0.0 % 0.0 % -100.0 % -50.0 % 0.0 % 0.0 % 66.7 % 100.0 % 66.7 %
610063	Superintendent TOTAL	634,528	647,420	681,692	34,272	5.3 %
072	School Board Attorney					
5210 5600	Professional Services     Books & Subscriptions     Dues & Association Member     Superintendent TOTAL	21,600 1,600 205 23,405	25,100 1,323 200 26,623	25,100 1,323 200 26,623	0 0 0	0.0 % 0.0 % 0.0 % 0.0 %
	Superintendent TOTAL  4. Overtime/Extra Hours					
2701	4 Overtime/Extra Hours 1 Fica	0	0	0	0	0.0 %
	Pupil Transportation Services TOTAL	0	0	0	0	0.0 %
072 Sch	hool Board Attorney TOTAL	23,405	26,623	26,623	0	0.0 %

OBJECT	ACTUAL FY16	ADOPTED FY17	ADOPTED FY18	Dollar Change	Percent Change
073 Admin./Communications					
2583 Stipends	1,040	0	0	0	0.0 %
2751 Professional Improvement	1,676	2,500	2,500	0	0.0 %
3100 Professional Services	836	9,000	9,000	0	0.0 %
5090 Office Supplies	5,637	3,500	3,500	0	0.0 %
5235 Noncapital Equipment (<5,000)	1,848	2,000	2,000	0	0.0 %
5291 Local Travel Expense	2,283	3,000	3,000	0	0.0 %
5292 Nonlocal Travel Expense 5600 Dues & Association Member	2,588 635	2,000 875	2,000 875	0	0.0 % 0.0 %
610063 Superintendent TOTAL	16,543	22,875	22,875	0	0.0 %
2584 Overtime/Extra Hours	0	3,000	3,000	0	0.0 %
2701 Fica	0	230	230	0	0.0 %
620328 Central Media Services TOTAL	0	3,230	3,230	0	0.0 %
2751 Professional Improvement	276	2,000	2,000	0	0.0 %
3100 Professional Services	14,343	8,000	8,000	0	0.0 %
3200 Repair & Maintenance	975	4,000	4,000	0	0.0 %
3250 Maintenance Service Contracts 5090 Office Supplies	0 381	6,000 2,000	6,000 2,000	0	0.0 % 0.0 %
5235 Noncapital Equipment (<5,000)	15,191	9,500	9,500	0	0.0 %
5291 Local Travel Expense	209	900	900	0	0.0 %
5292 Nonlocal Travel Expense	1,787	2,000	2,000	0	0.0 %
8201 Capital Equipment > \$5,000	1,084	11,423	11,423	0	0.0 %
620329 Television & Publication TOTAL	34,246	45,823	45,823	0	0.0 %
8201 Capital Equipment > \$5,000	8,775	0	0	0	0.0 %
073 Admin./Communications TOTAL	59,564	71,928	71,928	0	0.0 %
074 Human Resources					
2510 Salary - Administrative	644,160	660,279	639,822	(20,457)	-3.1 %
2511 Salary - Clerical	278,940	275,942	326,868	50,926	18.5 %
2583 Stipends	612	600	600	0	0.0 %
2584 Overtime/Extra Hours	547	0	0	0	0.0 %
2586 Substitute - Clerical 2701 Fica	894 67,165	4,000 68,965	4,000 70,977	0 2,012	0.0 % 2.9 %
2701 Fica 2702 VRS - Retirement	130,866	144,072	139,167	(4,905)	-3.4 %
2703 VRS - Hybrid Plan	7,305	4,695	22,201	17,506	372.9 %
2704 Opt Out Medical Insurance	265	200	200	0	0.0 %
2705 Medical Insurance	97,110	97,110	82,861	(14,249)	-14.7 %
2706 VRS - Life Insurance	10,879	12,265	12,230	(35)	-0.3 %
2708 Disability Hybrid 2711 Workers' Compensation	130 2,898	305 2,996	342 2,145	37 (851)	12.1 % -28.4 %
2716 PT Annuity Benefit	188	0	255	255	0.0 %
2718 Disability Insurance	1,120	988	951	(37)	-3.7 %
2751 Professional Improvement	6,597	13,000	13,000	0	0.0 %
2760 Employee Recognition	29,833	31,792	31,792	0	0.0 %
3100 Professional Services 3115 Subscription Services-IT	35,880 38,793	45,151 69,000	45,151 69,000	0	0.0 % 0.0 %
3200 Repair & Maintenance	4,249	4,400	4,400	0	0.0 %
3300 Printing & Binding	10,352	11,781	11,781	0	0.0 %
5090 Office Supplies	9,773	11,899	11,934	35	0.3 %
5231 Recruitment Expenses	13,520	11,382	11,382	0	0.0 %
5235 Noncapital Equipment (<5,000) 5292 Nonlocal Travel Expense	7,110 542	5,000 2,600	5,000 2,000	0 (600)	0.0 % -23.1 %
5450 Local Contribution	1,500	1,500	1,500	000)	0.0 %
5600 Dues & Association Member	1,210	2,015	2,600	585	29.0 %
5715 Safety Supplies	13	1,500	1,500	0	0.0 %
5999 P-Card Suspense Account 610188 Human Resources TOTAL	7 1,402,458	0 1,483,437	<u> </u>	0 30,222	0.0 % 2.0 %
2579 Subs - Prof Activity 2701 Fica	160 12	2,500 191	2,000 156	(500) (35)	-20.0 % -18.3 %
2707 Fied 2709 Unemployment Insurance	11,953	20,000	20,000	0	0.0 %
2751 Professional Improvement	38,775	73,000	73,000	0	0.0 %
620641 Secondary Instruction TOTAL	50,900	95,691	95,156	(535)	-0.6 %
2579 Subs - Prof Activity	219	2,500	2,000	(500)	-20.0 %

	OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
074	Human Resources					
2709 2751	Fica Unemployment Insurance Professional Improvement	17 11,953 8,399	191 20,000 73,000	156 20,000 73,000	(35) 0 0	-18.3 % 0.0 % 0.0 %
620682	Elementary Instruction TOTAL	20,588	95,691	95,156	(535)	-0.6 %
074 Hur	man Resources TOTAL	1,473,946	1,674,819	1,703,971	29,152	1.7 %
075	School Discipline and Conduct					
2751 3300 3421 5090 5235 5292 5600 5715	S Stipends Professional Improvement Printing & Binding Contract Svcs - Vehicle Maint Office Supplies Noncapital Equipment (<5,000) Nonlocal Travel Expense Dues & Association Member Safety Supplies	0 0 0 0 0 0 0	900 1,500 11,400 500 2,000 1,000 1,500 500 10,000	900 1,000 11,400 500 2,000 1,000 1,500 500 10,000	0 (500) 0 0 0 0 0	0.0 % -33.3 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
	School Discipline and Conduct TOTAL	U	29,300	28,800	(500)	-1.7 %
2575 2583 2701 2702 2703 2704 2706 2708 2711 2718 2751 2800 31105 3250 3300 5090 5101 5210 5235 5291 5292 5600 9905 9906	Fiscal Services  Salary - Administrative Fart Time - Other Stipends Fica VRS - Retirement VRS - Hybrid Plan Opt Out Medical Insurance Medical Insurance Stipends Fisca VRS - Life Insurance Medical Insurance Stipends Fisca VRS - Life Insurance Medical Insurance Forfessional Improvement Cother Benefits-OPEB Frofessional Services Subscription Services-IT Maintenance Service Contracts Frinting & Binding Office Supplies Rent/Lease of Equipment Books & Subscriptions Noncapital Equipment (<5,000) Local Travel Expense Dues & Association Member P-Card Suspense Account Close Textbook Fund Reserve For Revenue Operational Reserve	297,014 1,650 475 21,839 43,680 0 0 22,410 3,481 0 991 338 943 29,418 101,449 0 5,979 0 19,134 15,998 0 0 0 993 550 15 50,000 0	330,210 0 0 21,356 52,471 0 0 22,410 4,325 0 1,056 397 4,758 0 70,000 0 7,650 500 26,804 800 100 1,000 850 600 1,735 0 748,719 0	374,891 0 0 25,110 44,734 8,771 0 23,328 4,055 135 862 306 4,750 0 90,000 200 7,650 500 25,000 1,500 0 1,000 1,000 3,000 1,735 0 0 777,162	44,681 0 0 3,754 (7,737) 8,771 0 918 (270) 135 (194) (91) (8) 0 20,000 200 0 0 (1,804) 700 (100) 0 150 2,400 0 0 (748,719) 777,162	13.5 % 0.0 % 0.0 % 17.6 % -14.7 % 0.0 % 4.1 % -6.2 % 0.0 % -18.4 % -22.9 % 0.0 % 28.6 % 0.0 % 0.0 % 0.0 % 17.6 % 400.0 % 0.0 % 0.0 % 17.6 % 400.0 % 0.0 % 0.0 % 0.0 % 17.6 % 400.0 % 0.0 % 0.0 % 0.0 %
610097	Financial Services TOTAL	616,357	1,295,741	1,395,689	99,948	7.7 %
5074	Motor Vehicle Insurance	151,468	173,200	190,000	16,800	9.7 %
5079	Insurance - Bldgs & Cont	250,024	375,000	300,000	(75,000)	-20.0 %
	Maintenance Service Contracts Rent/Lease of Equipment	4,847 0	7,400 0	6,000 0	(1,400) 0	-18.9 % 0.0 %
	Secondary Instruction TOTAL	4,847	7,400	6,000	(1,400)	-18.9 %
	Maintenance Service Contracts	7,146	7,400 0	6,000 0	(1,400)	-18.9 %
	Rent/Lease of Equipment Elementary Instruction TOTAL	0 7,146	7,400	6,000	(1,400)	0.0 % -18.9 %
076 Fisc	cal Services TOTAL	1,029,842	1,858,741	1,897,689	38,948	2.1 %
077	Technology-Management					
2500	Salaries & Wages	918,450	1,293,935	1,258,657	(35,278)	-2.7 % 94

OBJECT	ACTUAL FY16	ADOPTED FY17	ADOPTED FY18	Dollar Change	Percent Change
077 Technology-Management					
2511 Salary - Clerical 2515 Salary - Other Professional 2520 Salary - Maintenance Staff 2701 Fica 2702 VRS - Retirement	41,114 0 65,004 77,161 141,733	42,142 58,580 66,630 111,697 217,583	42,985 96,084 67,963 111,248 196,326	843 37,504 1,333 (449) (21,257)	2.0 % 64.0 % 2.0 % -0.4 % -9.8 %
2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2705 Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation	11,668 259 104,580 12,074 208 4,879	13,807 200 112,050 19,072 479 5,626	28,484 0 93,312 17,035 438 3,166	14,677 (200) (18,738) (2,037) (41) (2,460)	106.3 % -100.0 % -16.7 % -10.7 % -8.6 % -43.7 %
2718 Disability Insurance 2751 Professional Improvement 3421 Contract Svcs - Vehicle Maint 5291 Local Travel Expense 8208 Software 610154 Information Technology Service TOTAL	1,208 2,453 4,116 15 248 1,385,170	1,541 24,433 12,000 1,500 20,000 2,001,275	1,341 0 0 0 0 0 1,917,039	(200) (24,433) (12,000) (1,500) (20,000) (84,236)	-13.0 % -100.0 % -100.0 % -100.0 % -100.0 % -4.2 %
2515 Salary - Other Professional	63,356	64,941	66,241	1,300	2.0 %
2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance	4,623 9,579 0 754 195 81	4,253 10,319 0 851 208 78	4,271 11,625 3,888 881 152 79	18 1,306 3,888 30 (56)	0.4 % 12.7 % 0.0 % 3.5 % -26.9 % 1.3 %
620005 Secondary Adm. Supv. TOTAL	78,588	80,650	87,137	6,487	8.0 %
2515 Salary - Other Professional 2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance 620047 Elementary Admin.Supv. TOTAL	63,356 4,623 9,579 7,470 754 195 81	64,941 4,253 10,319 7,470 851 208 78	66,241 4,271 11,625 3,888 881 152 79	1,300 18 1,306 (3,582) 30 (56) 1	2.0 % 0.4 % 12.7 % -48.0 % 3.5 % -26.9 % 1.3 %
	•	88,120	87,137	(983)	
2511 Salary - Clerical 2515 Salary - Other Professional 2583 Stipends 2584 Overtime/Extra Hours 2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance	41,943 87,001 1,151 1,282 9,372 19,066 14,940 1,501 388 162	42,992 86,323 1,140 0 9,893 20,538 14,940 1,693 414	43,852 98,248 55 0 10,875 24,948 15,552 1,890 327 171	860 11,925 (1,085) 0 982 4,410 612 197 (87)	2.0 % 13.8 % -95.2 % 0.0 % 9.9 % 21.5 % 4.1 % 11.6 % -21.0 % 9.6 %
620328 Central Media Services TOTAL	176,806	178,089	195,918	17,829	10.0 %
2514 Salary - Teacher 2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance	0 0 0 0	47,679 3,647 7,576 7,470 625	0 0 0 0	(47,679) (3,647) (7,576) (7,470) (625)	-100.0 % -100.0 % -100.0 % -100.0 % -100.0 %
2711 Workers' Compensation 2718 Disability Insurance 2751 Professional Improvement 3200 Repair & Maintenance 3250 Maintenance Service Contracts 5235 Noncapital Equipment (<5,000) 5292 Nonlocal Travel Expense	145 (109) 0 9,670 58,889 5,017 1,104	153 57 4,000 15,000 64,000 3,543 6,000	0 0 0 0 0	(153) (57) (4,000) (15,000) (64,000) (3,543) (6,000)	-100.0 % -100.0 % -100.0 % -100.0 % -100.0 % -100.0 %
620330 Instructional Technology TOTAL	74,716	159,750	0	(159,750)	-100.0 %
3250 Maintenance Service Contracts 8201 Capital Equipment > \$5,000 620641 Secondary Instruction TOTAL	89,176 10,000 99,176	137,800 10,000 147,800	0 0 0	(137,800) (10,000) (147,800)	-100.0 % -100.0 % -100.0 %
077 Technology-Management TOTAL	1,900,514	2,655,684	2,287,231	(368,453)	-13.9 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
078 Technology-Network Support					
3100 Professional Services 3250 Maintenance Service Contracts 5061 Telephone & Postage 5090 Office Supplies 5235 Noncapital Equipment (<5,000) 8201 Capital Equipment > \$5,000	40,791 399,955 539 5,783 19,539 5,000	20,000 419,855 0 5,817 20,000 5,000	24,000 556,855 0 5,817 0	4,000 137,000 0 0 (20,000) (5,000)	20.0 % 32.6 % 0.0 % 0.0 % -100.0 %
610154 Information Technology Service TOTAL	471,607	470,672	586,672	116,000	24.6 %
3115 Subscription Services-IT	437,033	487,000	670,000	183,000	37.6 %
5220 Instructional Supplies	7,284	6,000	6,000	0	0.0 %
078 Technology-Network Support TOTAL	915,924	963,672	1,262,672	299,000	31.0 %
079 Technology-Instructional					
8207 Computer Equipment 8208 Software	239,362 110,095	110,000 222,253	244,750 100,000	134,750 (122,253)	122.5 % - <u>55.0 %</u>
622000 Technology Enhancements TOTAL	349,457	332,253	344,750	12,497	3.8 %
080 Support Services					
2515 Salary - Other Professional 2701 Fica 2703 VRS - Hybrid Plan 2705 Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2751 Professional Improvement 3105 Safety Contractual Services 3250 Maintenance Service Contracts 3300 Printing & Binding 5061 Telephone & Postage 5090 Office Supplies 5220 Instructional Supplies 5220 Instructional Supplies 5291 Local Travel Expense 5292 Nonlocal Travel Expense 5600 Dues & Association Member 610378 Operations & Maintenance TOTAL 2583 Stipends 5061 Telephone & Postage 3200 Repair & Maintenance	0 0 0 0 0 0 0 884 41,312 3,480 2,415 5,730 4,181 0 2,100 0 0 60,102 0 4,762 988,162	0 0 0 0 0 0 4,800 56,439 5,004 3,964 35,084 3,040 1,500 2,500 1,500 685 114,516 0	77,520 5,930 13,605 7,776 1,031 209 178 4,800 56,439 5,004 3,964 35,084 3,040 1,500 2,500 1,500 685 220,765 0	77,520 5,930 13,605 7,776 1,031 209 178 0 0 0 0 0 0 0 106,249 0 0	0.0 % 0.0 %
080 Support Services TOTAL	1,053,026	968,959	1,075,208	106,249	11.0 %
O81 Custodial Services  2511 Salary - Clerical	0	0	0	0	0.0 %
2510 Salary - Administrative 2511 Salary - Clerical 2519 Salary - Custodial 2581 Substitute - Custodian 2583 Stipends 2584 Overtime/Extra Hours 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2705 Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2718 Disability Insurance 2751 Professional Improvement 2800 Other Benefits-OPEB	96,890 13,772 2,697,245 46,479 1,170 4,105 206,535 213,678 28,557 442 694,710 33,429 2,205 46,049 3,103 1,765 9,240	99,314 37,142 2,798,398 75,000 1,080 2,360 224,515 229,203 22,505 800 694,710 38,446 1,616 49,409 3,164 2,700	101,300 0 2,887,780 75,000 1,080 2,360 228,670 238,094 43,474 800 730,944 39,083 2,864 55,672 2,902 2,700 0	1,986 (37,142) 89,382 0 0 4,155 8,891 20,969 0 36,234 637 1,248 6,263 (262) 0	2.0 % -100.0 % 3.2 % 0.0 % 0.0 % 1.9 % 3.9 % 93.2 % 0.0 % 5.2 % 1.7 % 77.2 % 12.7 % -8.3 % 0.0 % 0.0 %

	OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
081	Custodial Services					
3421 5130	Custodial Service Contracts Contract Svcs - Vehicle Maint Custodial Supplies Uniform Rental	55,907 1,753 466,040 8,843	45,411 2,516 389,283 13,434	45,411 2,516 389,283 13,434	0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 %
	Buildings & Grounds Services TOTAL	4,631,917	4,731,006	4,863,367	132,361	2.8 %
081 Cus	stodial Services TOTAL	4,631,917	4,731,006	4,863,367	132,361	2.8 %
082	Pupil Transportation					
2511 2526 2573 2574 2577 2583 2584 2592 2593 2594 2701 2702 2703 2704 2716 2716 2716 2716 2716 2716 2716 2751 2760 3300 3100 3200 3100 3421 3471 5061 5090 5101 5130 5170 5171	Salary - Administrative Salary - Clerical Salary - Other Support Compensation-Bus Drivers Part-Time Bus Driver Salary - Car Drivers Stipends Overtime/Extra Hours Substitute - Bus Driver Transportation Attendant Traffic Guard/Parking Lot Atte Fica VRS - Retirement VRS - Hybrid Plan Opt Out Medical Insurance Medical Insurance Medical Insurance URS - Life Insurance Disability Hybrid Workers' Compensation PT Annuity Benefit Disability Insurance Professional Improvement Employee Recognition Other Benefits-OPEB Professional Services Repair & Maintenance Maintenance Service Contracts Printing & Binding Contract Svcs - Vehicle Maint Contracted Transportation Athletic Transportation Telephone & Postage Office Supplies Rent/Lease of Equipment Custodial Supplies Vehicle & Powered Equip Suppl Fuel & Lubricants Uniforms/Wearing Apparel-Staff Noncapital Equipment (<5,000)	197,290 61,591 353,481 3,180,091 88,725 331,071 562 94,489 174,825 286,070 67,580 317,439 121,390 14,927 4,300 735,795 13,187 458 111,862 62,438 4,925 2,066 3,539 5,904 14,378 21,260 8,933 5,811 695,189 0 100,000 3,695 3,950 1,241 8,487 2,408 572,920 178 67,944	202,227 63,131 362,325 3,325,339 90,765 304,738 0 55,000 165,819 303,798 91,374 378,012 133,787 7,666 4,900 740,088 15,216 315 118,705 65,790 5,122 3,922 4,719 0 30,613 5,300 8,920 4,620 600,473 2,896 0 5,100 4,650 2,007 4,903 2,625 987,873 200 24,723	206,272 64,394 369,573 3,580,314 179,130 256,867 0 55,000 165,819 330,024 93,201 396,833 139,958 21,568 4,900 841,752 14,831 298 148,574 63,750 1,171 3,922 4,719 0 30,613 5,300 8,920 4,620 600,473 2,896 0 5,100 4,650 2,007 4,903 2,625 987,873 200 24,723	4,045 1,263 7,248 254,975 88,365 (47,871) 0 0 0 26,226 1,827 18,821 6,171 13,902 0 101,664 (385) (17) 29,869 (2,040) (3,951) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2.0 % 2.0 % 2.0 % 7.7 % 97.4 % -15.7 % 0.0 % 0.0 % 8.6 % 2.0 % 5.0 % 4.6 % 181.3 % 0.0 % 13.7 % -2.5 % -5.4 % 25.2 % -3.1 % -77.1 % 0.0 %
5715	Nonlocal Travel Expense Safety Supplies Motor Vehicle & Equip	48 5,107 58,754	640 5,990 0	640 5,990 0	0 0 0	0.0 % 0.0 % 0.0 %
	Pupil Transportation Services TOTAL	7,804,308	8,134,291	8,634,403	500,112	6.1 %
2519	Salary - Custodial	0	0	0	0	0.0 %
2516	Salary - Instr Assistant	0	0	0	0	0.0 %
2516	Salary - Instr Assistant	0	0	0	0	0.0 %
082 Pup	il Transportation TOTAL	7,804,308	8,134,291	8,634,403	500,112	6.1 %
083	Building Services					
2583 2584 2701 2702	Salary - Maintenance Staff Stipends Overtime/Extra Hours Fica VRS - Retirement VRS - Hybrid Plan	1,149,014 5,632 30,031 87,431 76,762 13,326	1,213,510 0 25,000 92,833 90,981 8,766	1,237,777 0 25,000 94,686 85,129 16,618	24,267 0 0 1,853 (5,852) 7,852	2.0 % 0.0 % 0.0 % 2.0 % -6.4 % 89.6 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
083 Building Services					
2704 Opt Out Medical Insurance 2705 Medical Insurance 2706 VRS - Life Insurance	100 149,400 13,717	400 149,400 15,896	400 155,520 16,465	0 6,120 569	0.0 % 4.1 % 3.6 %
2708 Disability Hybrid 2711 Workers' Compensation 2718 Disability Insurance	987 20,005 1,269	629 21,236 1,327	1,193 20,406 1,242	564 (830) (85)	89.7 % -3.9 % -6.4 %
2751 Professional Improvement 3105 Safety Contractual Services 3200 Repair & Maintenance	584 272,449 599,472	5,500 227,887 433,941	5,500 227,887 433,941	0 0 0	0.0 % 0.0 % 0.0 %
3250 Maintenance Service Contracts 3421 Contract Svcs - Vehicle Maint	252,637 13,000	106,043 15,000	106,043 15,000	0 0 0	0.0 % 0.0 % 0.0 %
5021 Electrical Services 5031 Heating Services 5041 Water & Sewer Services	2,878,717 116,646 422,130	2,727,534 253,226 526,015	2,727,534 253,226 526,015	0	0.0 % 0.0 %
5061 Telephone & Postage 5090 Office Supplies 5140 Uniform Rental	231,347 2,309 12,129	337,205 2,081 13,080	337,205 2,081 13,080	0 0 0	0.0 % 0.0 % 0.0 %
5150 Repair & Maintenance Supplies 5170 Vehicle & Powered Equip Suppl 5235 Noncapital Equipment (<5,000)	173,265 17,107 0	149,166 40,041 4,030	149,166 40,041 4,030	0 0 0	0.0 % 0.0 % 0.0 %
5292 Nonlocal Travel Expense 5731 Trash Removal/Recycling 8205 Motor Vehicle & Equip	0 124,229 61,886	2,500 160,000 66,883	2,500 160,000 66,883	0 0 0	0.0 % 0.0 % 0.0 %
610378 Operations & Maintenance TOTAL	6,725,581	6,690,110	6,724,568	34,458	0.5 %
2519 Salary - Custodial 2701 Fica 2702 VRS - Retirement	1,175 (345) 435	0 0 0	0 0 0	0 0 0	0.0 % 0.0 % 0.0 %
610402 Buildings & Grounds Services TOTAL	1,265	0	0	0	0.0 %
083 Building Services TOTAL	6,726,846	6,690,110	6,724,568	34,458	0.5 %
085 Construction & Planning					
2510 Salary - Administrative 2583 Stipends	100,424	102,937 600	110,246 600	7,309 0	2.0 % 0.0 %
2701 Fica 2702 VRS - Retirement 2705 Medical Insurance	7,130 15,184 7,470	7,875 16,357 7,470	8,032 18,427 7,776	157 2,070 306	2.0 % 12.7 % 4.1 %
2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance	1,195 309 129	1,348 329 124	1,396 1,921 126	48 1,592 2	3.6 % 483.9 % 1.6 %
2751 Professional Improvement 3100 Professional Services 3421 Contract Sycs - Vehicle Maint	0 0 11,085	1,500 7,600 3,000	1,500 7,600 3,000	0 0 0	0.0 % 0.0 % 0.0 %
5090 Office Supplies 8101 Lease - Modular Classrooms	0 18,666	400 25,700	400 25,700	0 0	0.0 % 0.0 %
640177 Facilities TOTAL	162,192	175,240	188,007	12,767	3.6 %
8212 Alterations To Office/Building	171,121	273,474	273,474	0	0.0 %
085 Construction & Planning TOTAL	333,313	448,714	461,481	12,767	1.4 %
201 K-12 School Based Grants					
2500 Salaries & Wages 2574 Part-Time Bus Driver 2701 Fica	4,445 5,459 767	10,000 20,000 2,295	10,000 20,000 2,295	0 0 0	0.0 % 0.0 % 0.0 %
2999 Payroll Suspense 9900 Reserve Spec Revenue	0	900,000	700,000	(200,000)	0.0 % 0.0 % -22.2 %
621151 Grant Reserve Account TOTAL	10,671	932,295	732,295	(200,000)	-21.5 %
250 ILS Grants					
2515 Salary - Other Professional 2583 Stipends 2701 Fica	17,748 150 2,464	0 900 0	0 900 0	0 0 0	0.0 % 0.0 % 0.0 %
2701 Fica 2702 VRS - Retirement 2704 Opt Out Medical Insurance 2705 Medical Insurance	2,464 2,484 0 1,245	0 100 0	0 100 0	0 0 0	0.0 % 0.0 % 0.0 % 0.0 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
250 ILS Grants					
2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance 2751 Professional Improvement 2800 Other Benefits-OPEB 3102 Professional Services - SPED 3300 Printing & Binding 5220 Instructional Supplies 5291 Local Travel Expense 621246 Regional Autism Education Cons TOTAL	195 152 21 21,877 14,448 0 468 165 550 61,967	0 0 0 22,303 0 0 600 3,000 4,000 30,903	0 0 0 22,303 0 0 600 3,000 4,000 30,903	0 0 0 0 0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
251 Early Childhood Grants					
2701 Fica	0	0	0	0	0.0 %
2588 Stipends - Discretionary 3100 Professional Services 5220 Instructional Supplies 621287 RMC Cooperating Teachers TOTAL	794 2,268 972 4,034	0 0 0	0 0 0	0 0 0	0.0 % 0.0 % 0.0 % 0.0 %
3100 Professional Services	·	0	0	0	0.0 %
5220 Instructional Supplies	2,931 0	0	0	0	0.0 %
621452 Alt Assessment Asst Incentive TOTAL	2,931	0	0	0	0.0 %
3100 Professional Services 5220 Instructional Supplies	3,000 875	0 0	0	0 0	0.0 % 0.0 %
621454 VA Commission for the Arts TOTAL	3,875	0	0	0	0.0 %
251 Early Childhood Grants TOTAL	10,840	0	0	0	0.0 %
252 Elementary Self-Sustaining					
2561 Part-Time Teachers 2563 Part-Time Instr Aide 2570 Substitute - Teacher 2574 Part-Time Bus Driver 2701 Fica 5220 Instructional Supplies	84,796 0 0 1,123 5,211 2,261	78,200 1,000 1,000 3,000 6,360 25,000	78,200 1,000 1,000 3,000 6,360 25,000	0 0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
621268 Elementary Summer School TOTAL	93,391	114,560	114,560	0	0.0 %
253 Secondary Self-Sustaining  2561 Part-Time Teachers 2567 Pt Other - Homebound - Medical 2579 Subs - Prof Activity 2701 Fica 3200 Repair & Maintenance 5220 Instructional Supplies 5235 Noncapital Equipment (<5,000) 8205 Motor Vehicle & Equip  620641 Secondary Instruction TOTAL	0 73,440 320 4,980 605 0 270 35,442	145,076 0 0 8,082 0 16,842 0 0	145,076 0 0 8,082 0 16,842 0 0	0 0 0 0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
2561 Part-Time Teachers 2566 Salary - Part Time Administrat 2570 Substitute - Teacher 2701 Fica 5220 Instructional Supplies 621243 Middle Summer School TOTAL	15,761 9,037 0 1,896 845 27,539	23,500 0 500 1,800 1,000 26,800	23,500 0 500 1,800 1,000 26,800	0 0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
2561 Part-Time Teachers 2563 Part-Time Instr Aide 2564 Part-Time Clerical 2565 Salary - P T Custodial 2574 Part-Time Bus Driver 2575 Part Time - Other 2701 Fica 5220 Instructional Supplies 621244 High Summer School TOTAL	80,762 0 0 130 0 4,299 1,644 86,835	91,200 0 1,670 0 3,100 0 7,340 5,000	91,200 0 1,670 0 3,100 0 7,340 5,000 108,310	0 0 0 0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %

# HANOVER COUNTY PUBLIC SCHOOLS

FY2017-2018 Budget Report Budget Detail by Cost Center

FUND: 750 General Fund

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
253 Secondary Self-Sustaining					
2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies	3,272 252 0	10,000 765 19,235	10,000 765 19,235	0 0 0	0.0 % 0.0 % 0.0 %
621371 Project GRAD TOTAL	3,524	30,000	30,000	0	0.0 %
2579 Subs - Prof Activity 2701 Fica	408 31	0 0	0	0	0.0 % 0.0 %
621453 CLC - SIG TOTAL	439	0	0	0	0.0 %
253 Secondary Self-Sustaining TOTAL	233,394	335,110	335,110	0	0.0 %
254 Program Dev. Self-Sustaining					
2572 Salary - Other Instructional	0	0	0	0	0.0 %
2701 Fica	0	0	0	0	0.0 %
254 Program Dev. Self-Sustaining TOTAL	0	0	0	0	0.0 %
255 Special Ed. Self-sustaining					
2588 Stipends - Discretionary 2701 Fica	300 22	0	0	0	0.0 % 0.0 %
610246 Psychological Services TOTAL	322	0	0	0	0.0 %
2514 Salary - Teacher	0	0	0	0	0.0 %
2514 Salary - Teacher	0	0	0	0	0.0 %
2561 Part-Time Teachers 2579 Subs - Prof Activity 2701 Fica 2751 Professional Improvement 3102 Professional Services - SPED 5220 Instructional Supplies	4,180 1,373 425 3,532 82,417 9,378	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
5235 Noncapital Equipment (<5,000) 621216 Medicaid Reimb - Direct Srvs B TOTAL	10,604 111,909	0	0	0	0.0 %
2514 Salary - Teacher 2587 Supplement - Nat'L Board Cert. 2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance	47,765 0 3,564 7,215 10,582 568 159 61	48,206 2,500 3,843 8,057 7,470 631 162 61	49,938 0 3,820 8,764 7,776 664 115 60	1,732 (2,500) (23) 707 306 33 (47)	3.6 % -100.0 % -0.6 % 8.8 % 4.1 % 5.2 % -29.0 % -1.6 %
621276 Pre-School 619 TOTAL	69,914	70,930	71,137	207	0.3 %
2511 Salary - Clerical 2524 Salary - Therapist 2561 Part-Time Teachers 2583 Stipends 2701 Fica 2702 VRS - Retirement 2704 Opt Out Medical Insurance 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance 2751 Professional Improvement 2800 Other Benefits-OPEB 3102 Professional Services - SPED 3250 Maintenance Service Contracts 3420 Other Contracted Services 3421 Contract Svcs - Vehicle Maint 5090 Office Supplies 5220 Instructional Supplies 5231 Operating Supplies	19,762 33,903 27,170 0 5,864 6,851 0 7,470 537 144 57 258 646 284 761 771 523 1,075 753 776	19,890 27,362 0 0 3,595 7,509 100 7,470 603 152 57 0 0 0 0 0 0 0 0 22,000	20,288 27,025 0 1,300 3,700 8,532 100 7,776 629 112 58 0 0 0 0 0 0 0 22,000	398 (337) 0 1,300 105 1,023 0 306 26 (40) 1 0 0 0 0 0 0 0 0	2.0 % -1.2 % 0.0 % 0.0 % 2.9 % 13.6 % 0.0 % 4.1 % 4.3 % -26.3 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
5291 Local Travel Expense 621343 Part C Insurance Reimbursement TOTAL	107,605	22,000 88,738	91,520	2,782	0.0 % 3.1 %

OBJECT	ACTUAL FY16	ADOPTED FY17	ADOPTED FY18	Dollar Change	Percent Change
255 Special Ed. Self-sustaining					
2579 Subs - Prof Activity 2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies 5230 Operating Supplies 5292 Nonlocal Travel Expense 621364 xxxx TOTAL	0 2,550 185 1,667 178 1,448 6,028	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
2514 Salary - Teacher 2516 Salary - Instr Assistant 2524 Salary - Therapist 2570 Substitute - Teacher 2583 Stipends 2587 Supplement - Nat'L Board Cert. 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2705 Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid	2,181,399 35,775 15,590 13,543 0 0 163,367 305,205 29,794 1,026 268,920 26,375 532	2,363,155 36,622 0 0 0 183,586 345,657 35,663 1,000 261,450 31,432 604	2,232,276 19,102 0 0 6,065 0 172,604 346,250 41,509 1,000 278,925 29,307 639	(130,879) (17,520) 0 0 6,065 0 (10,982) 593 5,846 0 17,475 (2,125) 35	-5.5 % -47.8 % 0.0 % 0.0 % 0.0 % 0.0 % -6.0 % 0.2 % 16.4 % 0.0 % 6.7 % -6.8 % 5.8 %
2711 Workers' Compensation 2718 Disability Insurance 2751 Professional Improvement 3102 Professional Services - SPED 5220 Instructional Supplies 5235 Noncapital Equipment (<5,000) 621367 Title VI-B (Flow Through) TOTAL	6,878 2,529 200 24,640 623 11,814 3,088,210	7,682 2,552 0 38,406 13,597 0 3,321,406	5,193 2,370 0 38,406 14,154 0 3,187,800	(2,489) (182) 0 0 557 0 (133,606)	-32.4 % -7.1 % 0.0 % 0.0 % 4.1 % 0.0 % -4.0 %
2514 Salary - Teacher 2701 Fica 2702 VRS - Retirement 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance 5291 Local Travel Expense 5292 Nonlocal Travel Expense 621379 Special Ed. Jail Program TOTAL	23,254 1,637 3,513 7,470 276 71 30 477 222 36,950	23,469 1,795 3,729 7,470 307 75 28 0 0	26,334 2,015 4,622 3,888 350 61 32 0 0	2,865 220 893 (3,582) 43 (14) 4 0 0	12.2 % 12.3 % 23.9 % -48.0 % 14.0 % -18.7 % 14.3 % 0.0 % 0.0 % 1.2 %
2574 Part-Time Bus Driver 2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies 621430 FY2009 Index TOTAL	206 929 84 1,278 2,497	0 0 0 0	0 0 0 0	0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies 621431 Parent Resource Center TOTAL	853 64 4,777 5,694	0 0 0	0 0 0	0 0 0	0.0 % 0.0 % 0.0 % 0.0 %
2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies 5230 Operating Supplies	42 3 2,842 1,069	0 0 0 0	0 0 0 0	0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 %
621432 I AM DETERMINED PRC TOTAL	3,956	0	0	0	0.0 %
2704 Opt Out Medical Insurance	0	100	100	0	0.0 %
255 Special Ed. Self-sustaining TOTAL	3,433,085	3,518,047	3,387,859	(130,188)	-3.7 %
256 Emerging Leaders					
<ul><li>3100 Professional Services</li><li>259 Tech. Ed. Self-sustaining</li></ul>	15,525	10,000	10,000	0	0.0 %
3100 Professional Services 5220 Instructional Supplies	23,763 181	13,801 4,000	13,801 4,000	0 0	0.0 % 0.0 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
259 Tech. Ed. Self-sustaining					
5235 Noncapital Equipment (<5,000)	23,327	21,203	21,203	0	0.0 %
620443 Vocational Education TOTAL	47,271	39,004	39,004	0	0.0 %
2751 Professional Improvement	6,810	4,254	4,254	0	0.0 %
3100 Professional Services	20,977	19,336	19,336	0	0.0 %
5220 Instructional Supplies 5235 Noncapital Equipment (<5,000)	17,959 92,502	0 101,410	0 101,410	0	0.0 % 0.0 %
5292 Nonlocal Travel Expense	9,822	30,000	30,000	Ö	0.0 %
620444 Carl Perkins TOTAL	148,070	155,000	155,000	0	0.0 %
2515 Salary - Other Professional	59,590	0	0	0	0.0 %
2701 Fica 3100 Professional Services	4,547 22,876	0 0	0	0	0.0 % 0.0 %
5220 Instructional Supplies	6,955	0	0	0	0.0 %
620445 Governor's School-CTE Focus TOTAL	93,968	0	0	0	0.0 %
259 Tech. Ed. Self-sustaining TOTAL	289,309	194,004	194,004	0	0.0 %
260 Adult & Alt. Self-sustaining					
2584 Overtime/Extra Hours	46,493	49,058	49,058	0	0.0 %
2701 Fica	3,634	3,758	3,758	0	0.0 %
2751 Professional Improvement 3350 Advertising	0 730	500 0	500 0	0	0.0 % 0.0 %
5061 Telephone & Postage	0	100	100	0	0.0 %
5090 Office Supplies 5101 Rent/Lease of Equipment	1,051 2,262	1,000 2,000	1,000 2,000	0	0.0 % 0.0 %
5220 Instructional Supplies	4,693	5,000	4,000	(1,000)	-20.0 %
5291 Local Travel Expense	540	500	500	0	0.0 %
5292 Nonlocal Travel Expense 5600 Dues & Association Member	0	500 0	500 0	0	0.0 % 0.0 %
621227 Adult Education TOTAL	59,403	62,416	61,416	(1,000)	-1.6 %
2584 Overtime/Extra Hours	8,529	8,529	8,529	0	0.0 %
2701 Fica 621232 General Adult Education TOTAL	653 9,182	653 9,182	653 9,182	0	0.0 % 0.0 %
	•	,	•	-	
2584 Overtime/Extra Hours 2701 Fica	11,775 1,075	7,431 569	7,431 569	0	0.0 % 0.0 %
621379 Special Ed. Jail Program TOTAL	12,850	8,000	8,000	0	0.0 %
2584 Overtime/Extra Hours	6,000	6,500	6,500	0	0.0 %
2701 Fica	459	497	497	0	0.0 %
3100 Professional Services 5220 Instructional Supplies	0 2,905	2,000 3,000	1,500 1,500	(500) (1,500)	-25.0 % -50.0 %
621442 RACE to GED TOTAL	9,364	11,997	9,997	(2,000)	-16.7 %
2584 Overtime/Extra Hours	23,466	22,000	22,000	0	0.0 %
2701 Fica	1,795	1,683	1,683	0	0.0 %
2751 Professional Improvement	0	2,700 0	1,172	(1,528)	-56.6 %
3350 Advertising 5090 Office Supplies	383 0	2,000	0 1,000	0 (1,000)	0.0 % -50.0 %
5101 Rent/Lease of Equipment	2,262	2,100	2,100	0	0.0 %
5220 Instructional Supplies	6,478	10,000	5,000	(5,000)	-50.0 %
5235 Noncapital Equipment (<5,000) 5291 Local Travel Expense	0 159	6,000 200	3,000 200	(3,000) 0	-50.0 % 0.0 %
5292 Nonlocal Travel Expense	257	250	250	0	0.0 %
621443 English Literacy/Civics Ed TOTAL	34,800	46,933	36,405	(10,528)	-22.4 %
260 Adult & Alt. Self-sustaining TOTAL	125,599	138,528	125,000	(13,528)	-9.8 %
263 Federal Programs & Grants					
2514 Salary - Teacher	112,293	126,349	84,844	(41,505)	-32.8 %
2570 Substitute - Teacher	0	2,000	2,000	0	0.0 %
2579 Subs - Prof Activity 2583 Stipends	26,786 0	19,500 0	41,000 1,490	21,500 1,490	110.3 % 0.0 %
2588 Stipends - Discretionary	5,977	5,000	10,000	5,000	100.0 %
,	•		,	- 1	<del></del>

	ACTUAL	ADOPTED	ADOPTED	Dollar Change	Percent Change
OBJECT	FY16	FY17	FY18	Dollar Change	Percent Change
263 Federal Programs & Grants					
2701 Fica	10,690	11,696	10,643	(1,053)	-9.0 %
2702 VRS - Retirement	16,181	20,077	6,932	(13,145)	-65.5 %
2703 VRS - Hybrid Plan	0	0	8,219	8,219	0.0 %
2705 Medical Insurance	12,761	14,940	3,888	(11,052)	-74.0 %
2706 VRS - Life Insurance 2708 Disability Hybrid	1,274 0	1,655 0	1,129 126	(526) 126	-31.8 % 0.0 %
2711 Workers' Compensation	395	404	199	(205)	-50.7 %
2718 Disability Insurance	141	152	47	(105)	-69.1 %
2751 Professional Improvement	32,060	21,124	42,248	21,124	100.0 %
3100 Professional Services 5220 Instructional Supplies	15,223 1,080	50,000 2,500	50,000 2,500	0	0.0 % 0.0 %
5292 Nonlocal Travel Expense	12,499	22,815	22,815	0	0.0 %
621145 Title II - Teacher Quality TOTAL	247,360	298,212	288,080	(10,132)	-3.4 %
2514 Salary - Teacher	670,125	702,515	613,498	(89,017)	-12.7 %
2516 Salary - Instr Assistant	16,049	35,582	36,506	924 3.000	2.6 %
2574 Part-Time Bus Driver 2583 Stipends	1,626 0	3,000 3,027	6,000 1,490	(1,537)	100.0 % -50.8 %
2588 Stipends - Discretionary	16,762	10,000	20,000	10,000	100.0 %
2701 Fica	50,507	57,690	51,808	(5,882)	-10.2 %
2702 VRS - Retirement	87,210	109,539	92,711	(16,828)	-15.4 %
2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance	16,231 192	7,744 250	9,609 500	1,865 250	24.1 % 100.0 %
2705 Medical Insurance	72,521	89,640	73,872	(15,768)	-17.6 %
2706 VRS - Life Insurance	8,141	9,668	8,404	(1,264)	-13.1 %
2708 Disability Hybrid	290	132	148	16	12.1 %
2711 Workers' Compensation 2716 PT Annuity Benefit	1,963 250	2,361 502	1,458 255	(903) (247)	-38.2 % -49.2 %
2718 Disability Insurance	682	705	634	(71)	-10.1 %
2751 Professional Improvement	4,711	15,000	30,000	15,000	100.0 %
3100 Professional Services	5,600	42,500	32,500	(10,000)	-23.5 %
5220 Instructional Supplies 5230 Operating Supplies	73,723 18,002	66,687 0	71,858 10,000	5,171 10,000	7.8 % 0.0 %
5235 Noncapital Equipment (<5,000)	16,115	10,000	5,000	(5,000)	-50.0 %
5292 Nonlocal Travel Expense	3,723	10,259	10,259	0	0.0 %
621169 Title I TOTAL	1,064,423	1,176,801	1,076,510	(100,291)	-8.5 %
3100 Professional Services 5220 Instructional Supplies	8,930 0	0	0	0	0.0 % 0.0 %
621170 Title I-Distinguished School TOTAL	8,930	0	0	0	0.0 %
2701 Fica	105	0	0	0	0.0 %
5100 Food Supplies	13,392	16,700	12,605	(4,095)	-24.5 %
2511 Salary - Clerical				767	2.0 %
2511 Salary - Ciencal 2514 Salary - Teacher	37,403 293,126	38,339 295,618	39,106 306,245	10,627	3.6 %
2515 Salary - Other Professional	138,459	177,287	169,874	(7,413)	-4.2 %
2516 Salary - Instr Assistant	83,501	91,438	93,396	1,958	2.1 %
2570 Substitute - Teacher 2579 Subs - Prof Activity	2,894 1,136	0 2,900	3,500 4,900	3,500 2,000	0.0 % 69.0 %
2579 Subs - Prof Activity 2580 Sub Instructional Assistant	7,931	4,000	8,900 8,900	4,900	122.5 %
2583 Stipends	1,727	600	1,200	600	100.0 %
2584 Overtime/Extra Hours	0	1,000	2,000	1,000	100.0 %
2701 Fica 2702 VRS - Retirement	41,501 60,100	46,753 80,402	48,060 66,814	1,307 (13,588)	2.8 % -16.9 %
2702 VRS - Retirement 2703 VRS - Hybrid Plan	28,073	15,365	40,000	24,635	160.3 %
2704 Opt Out Medical Insurance	300	400	800	400	100.0 %
2705 Medical Insurance	74,369	82,170	77,760	(4,410)	-5.4 %
2706 VRS - Life Insurance	6,984	7,893	8,094 615	201 254	2.5 %
2708 Disability Hybrid 2711 Workers' Compensation	498 1,853	261 1,928	615 1,400	354 (528)	135.6 % -27.4 %
2718 Disability Insurance	517	609	458	(151)	-24.8 %
2751 Professional Improvement	11,454	11,725	23,225	11,500	98.1 %
3100 Professional Services	4,631	7,000	2,000	(5,000) 725	-71.4 %
3105 Safety Contractual Services 3115 Subscription Services-IT	0	0 2,100	735 3,675	735 1,575	0.0 % 75.0 %
3200 Repair & Maintenance	1,005	0	0	0	0.0 %
3250 Maintenance Service Contracts	0	0	975	975	0.0 %
3421 Contract Svcs - Vehicle Maint	735	1,000	2,000	1,000	100.0 %

OBJECT	ACTUAL FY16	ADOPTED FY17	ADOPTED FY18	Dollar Change	Percent Change
263 Federal Programs & Grants					
5090 Office Supplies 5100 Food Supplies 5120 Medical & Laboratory Supplies 5150 Repair & Maintenance Supplies 5220 Instructional Supplies 5235 Noncapital Equipment (<5,000) 5291 Local Travel Expense 5292 Nonlocal Travel Expense 5600 Dues & Association Member 5715 Safety Supplies 5999 P-Card Suspense Account 8201 Capital Equipment > \$5,000	10,090 1,998 417 9,907 57,438 8,320 378 4,445 4,859 1,476 0	5,200 800 8,000 0 20,645 5,168 600 2,800 5,400 5,000 0	5,200 850 2,000 2,500 24,600 7,000 400 4,000 5,400 4,000	0 50 (6,000) 2,500 3,955 1,832 (200) 1,200 0 (1,000)	0.0 % 6.3 % -75.0 % 0.0 % 19.2 % 35.4 % -33.3 % 42.9 % 0.0 % -20.0 % 0.0 % 0.0 %
621235 Head Start TOTAL	897,525	922,401	961,682	39,281	4.3 %
2588 Stipends - Discretionary 2701 Fica 2751 Professional Improvement 5220 Instructional Supplies 5291 Local Travel Expense 5292 Nonlocal Travel Expense 621240 Title III - LEP TOTAL	4,214 322 5,336 3,620 46 4,015	4,000 307 2,981 2,000 3,000 0	4,000 307 12,753 4,000 4,000 0	0 0 9,772 2,000 1,000 0	0.0 % 0.0 % 327.8 % 100.0 % 33.3 % 0.0 % 103.9 %
2574 Part-Time Bus Driver 2701 Fica 2751 Professional Improvement 5220 Instructional Supplies 5291 Local Travel Expense 5292 Nonlocal Travel Expense	357 27 0 1,811 0 570	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
621388 Reading Recovery TOTAL	2,765	_		_	
<ul><li>263 Federal Programs &amp; Grants TOTAL</li><li>264 Health Svcs- Self-Sustaining</li></ul>	2,252,053	2,426,402	2,363,937	(62,465)	-2.6 %
2523 Salary - Clinical Personnel 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2705 Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2718 Disability Insurance 5120 Medical & Laboratory Supplies	85,990 6,148 5,630 7,359 100 14,940 1,022 131 530 48 0	165,131 12,632 18,303 7,935 0 14,940 2,163 135 529 91	172,695 13,212 7,093 23,215 0 23,328 2,298 357 397 48 0	7,564 580 (11,210) 15,280 0 8,388 135 222 (132) (43) 0	4.6 % 4.6 % -61.2 % 192.6 % 0.0 % 56.1 % 6.2 % 164.4 % -25.0 % -47.3 % 0.0 %
610212 Health Services TOTAL	121,898	221,859	242,643	20,784	9.4 %
2511 Salary - Clerical 2523 Salary - Clinical Personnel 2701 Fica 2702 VRS - Retirement 2704 Opt Out Medical Insurance 2705 Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2716 PT Annuity Benefit 2718 Disability Insurance 2751 Professional Improvement 2800 Other Benefits-OPEB 3100 Professional Services 3102 Professional Services 3102 Professional Services - SPED 3200 Repair & Maintenance 5120 Medical & Laboratory Supplies 5220 Instructional Supplies	19,762 7,525 1,838 2,947 50 0 230 84 188 30 1,279 646 4,700 2,253 1,146 25,504 21,356 89,538	19,890 31,640 3,942 3,161 100 0 261 88 255 33 1,500 0 6,600 0 2,000 25,000 21,213	20,288 31,793 3,984 3,561 100 3,888 270 65 255 24 1,500 0 6,600 0 2,000 25,000 21,213	398 153 42 400 0 3,888 9 (23) 0 (9) 0 0 0 0 0	2.0 % 0.5 % 1.1 % 12.7 % 0.0 % 0.0 % 3.4 % -26.1 % 0.0 % -27.3 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 4.2 %
2511 Salary - Clerical	0	0	0	0	0.0 %
264 Health Svcs- Self-Sustaining TOTAL	211,436	337,542	363,184	25,642	7.6 %

	OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
274	Tuition Reimbursement Grant					
2751	Professional Improvement	27,500	27,500	27,500	0	0.0 %
2751	Professional Improvement	30,366	27,500	27,500	0	0.0 %
2751	Professional Improvement	(360)	0	0	0	0.0 %
	Stipends - Discretionary	14,700	13,760	13,760	0	0.0 %
	Fica Mentor Teacher Program TOTAL	1,087 15,787	1,053 14,813	1,053 14,813	0	0.0 % 0.0 %
2701	Stipends - Discretionary Fica Disability Insurance	11,319 717 0	0 0 0	0 0 0	0 0 0	0.0 % 0.0 % 0.0 %
	Longwood Cooperating Teachers TOTAL	12,036	0	0	0	0.0 %
274 Tuit	tion Reimbursement Grant TOTAL	85,329	69,813	69,813	0	0.0 %
279	Instructional Technology - Sel					
8207	Computer Equipment	6,932	0	0	0	0.0 %
280	Support Services Grants					
5235	Noncapital Equipment (<5,000)	9,201	0	0	0	0.0 %
283	Recovered Costs Building Serv					
2751	Professional Improvement	0	0	0	0	0.0 %
440	Atlee High IB Program					
2701 2751 3100 5090 5220	Subs - Prof Activity Fica Professional Improvement Professional Services Office Supplies Instructional Supplies Dues & Association Member	1,657 127 16,667 1,089 440 10,335 41,916	0 0 18,060 1,900 1,292 9,562 42,402	0 0 21,800 3,500 1,330 5,665 66,960	0 0 3,740 1,600 38 (3,897) 24,558	0.0 % 0.0 % 20.7 % 84.2 % 2.9 % -40.8 % 57.9 %
620641	Secondary Instruction TOTAL	72,231	73,216	99,255	26,039	35.6 %
441	Lee Davis IB Program					
2701 2751 3100 5090 5220 5600	Subs - Prof Activity Fica Professional Improvement Professional Services Office Supplies Instructional Supplies Dues & Association Member	1,282 115 13,155 686 3,521 9,856 25,210	0 0 19,230 2,200 1,140 3,990 37,860	0 0 19,230 4,700 1,075 3,915 35,720	0 0 0 2,500 (65) (75) (2,140)	0.0 % 0.0 % 0.0 % 113.6 % -5.7 % -1.9 % -5.7 %
	Secondary Instruction TOTAL	53,825	64,420	64,640	220	0.3 %
	Patrick High IB Program					
2701 2751 3100 5090 5220 5600	Part-Time Bus Driver Fica Professional Improvement Professional Services Office Supplies Instructional Supplies Dues & Association Member Secondary Instruction TOTAL	91 7 18,703 1,818 1,192 11,837 26,787 60,435	0 0 19,745 2,200 1,100 9,600 38,890 71,535	0 0 19,745 3,700 830 9,660 39,780 73,715	0 0 1,500 (270) 60 890	0.0 % 0.0 % 0.0 % 68.2 % -24.5 % 0.6 % 2.3 % 3.0 %
	Hanover High IB Program	• •	,	, -	,	
2579 2701 2751 3100	Subs - Prof Activity Fica Professional Improvement Professional Services Tuition - Other Jurisdiction	1,665 127 17,980 2,373 17,118	0 0 16,390 2,100 0	0 0 18,390 2,250 0	0 0 2,000 150 0	0.0 % 0.0 % 12.2 % 7.1 % 0.0 %

OBJECT	ACTUAL FY16	ADOPTED FY17	ADOPTED FY18	Dollar Change	Percent Change
443 Hanover High IB Program					
5090 Office Supplies 5220 Instructional Supplies 5292 Nonlocal Travel Expense 5600 Dues & Association Member	207 8,324 616 11,458	500 10,290 0 33,104	500 9,523 0 36,910	0 (767) 0 3,806	0.0 % -7.5 % 0.0 % 11.5 %
620641 Secondary Instruction TOTAL	59,868	62,384	67,573	5,189	8.3 %
510 Battlefield Park - Sol Grant					
2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies	10,788 819 2,637	7,431 569 8,000	0 0 0	(7,431) (569) (8,000)	-100.0 % -100.0 % -100.0 %
620682 Elementary Instruction TOTAL	14,244	16,000	0	(16,000)	-100.0 %
511 Beaverdam - Sol Grant					
2588 Stipends - Discretionary 2701 Fica 2703 VRS - Hybrid Plan 2706 VRS - Life Insurance 5220 Instructional Supplies 620682 Elementary Instruction TOTAL	12,141 916 52 4 716 13,829	7,431 569 0 0 8,000	0 0 0 0 0	(7,431) (569) 0 0 (8,000) (16,000)	-100.0 % -100.0 % 0.0 % 0.0 % -100.0 %
512 Cold Horbor - Sol Grant					
2588 Stipends - Discretionary 2701 Fica 2703 VRS - Hybrid Plan 2706 VRS - Life Insurance 5220 Instructional Supplies	12,147 922 38 3 2,791	7,431 569 0 0 8,000	0 0 0 0	(7,431) (569) 0 0 (8,000)	-100.0 % -100.0 % 0.0 % 0.0 % -100.0 %
620682 Elementary Instruction TOTAL	15,901	16,000	0	(16,000)	-100.0 %
513 Elmont - Sol Grant					
2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies 620682 Elementary Instruction TOTAL	14,917 1,147 <u>0</u> 16,064	7,431 569 8,000 16,000	0 0 0	(7,431) (569) (8,000) (16,000)	-100.0 % -100.0 % -100.0 % -100.0 %
514 Henry Clay - Sol Grant					
2579 Subs - Prof Activity 2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies	1,459 1,648 237 7,338	0 7,431 569 8,000	0 0 0 0	0 (7,431) (569) (8,000)	0.0 % -100.0 % -100.0 % -100.0 %
620682 Elementary Instruction TOTAL	10,682	16,000	0	(16,000)	-100.0 %
515 Gandy - Sol Grant  2588 Stipends - Discretionary 2701 Fica 2703 VRS - Hybrid Plan 5220 Instructional Supplies	6,539 475 127 4,688	7,431 569 0 8,000	0 0 0 0	(7,431) (569) 0 (8,000)	-100.0 % -100.0 % 0.0 % -100.0 %
620682 Elementary Instruction TOTAL	11,829	16,000	0	(16,000)	-100.0 %
516 Mechnaicsville - Sol Grant					
2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies 620682 Elementary Instruction TOTAL	16,081 1,230 0 17,311	7,431 569 8,000 16,000	0 0 0	(7,431) (569) (8,000) (16,000)	-100.0 % -100.0 % -100.0 % -100.0 %
517 Pearson'S Corner - Sol Grant					
2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies 620682 Elementary Instruction TOTAL	12,307 942 2,775 16,024	7,431 569 8,000 16,000	0 0 0	(7,431) (569) (8,000) (16,000)	-100.0 % -100.0 % -100.0 % -100.0 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
518 Rural Point - Sol Grant					
2574 Part-Time Bus Driver 2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies	354 11,357 878 376	0 7,431 569 8,000	0 0 0 0	0 (7,431) (569) (8,000)	0.0 % -100.0 % -100.0 % -100.0 %
620682 Elementary Instruction TOTAL	12,965	16,000	0	(16,000)	-100.0 %
519 South Anna - Sol Grant					
2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies	15,250 1,167 1,250	7,431 569 8,000	0 0 0	(7,431) (569) (8,000)	-100.0 % -100.0 % -100.0 %
620682 Elementary Instruction TOTAL	17,667	16,000	0	(16,000)	-100.0 %
520 Washington Henry - Sol Grant					
2579 Subs - Prof Activity 2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies 620682 Elementary Instruction TOTAL	2,719 9,947 961 3,880 17,507	0 7,431 569 8,000 16,000	0 0 0 0	0 (7,431) (569) (8,000) (16,000)	0.0 % -100.0 % -100.0 % -100.0 % -100.0 %
521 Cool Spring - Sol Grant	17,507	10,000	O	(10,000)	100.0 70
2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies 620682 Elementary Instruction TOTAL	8,264 632 <u>5,234</u> 14,130	7,431 569 8,000 16,000	0 0 0	(7,431) (569) (8,000) (16,000)	-100.0 % -100.0 % -100.0 % -100.0 %
522 Pole Green - Sol Grant	,	.0,000	· ·	(10,000)	
2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies 620682 Elementary Instruction TOTAL	13,300 1,017 202 14,519	7,431 569 8,000 16,000	0 0 0	(7,431) (569) (8,000) (16,000)	-100.0 % -100.0 % -100.0 % -100.0 %
523 Kersey Creek - Sol Grant					
2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies 620682 Elementary Instruction TOTAL	14,707 1,125 250 16,082	7,431 569 8,000 16,000	0 0 0	(7,431) (569) (8,000) (16,000)	-100.0 % -100.0 % -100.0 % -100.0 %
524 Laurel Meadow Sol Grant					
2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies 620682 Elementary Instruction TOTAL	10,039 768 3,503 14,310	7,431 569 8,000 16,000	0 0 0	(7,431) (569) (8,000) (16,000)	-100.0 % -100.0 % -100.0 % -100.0 %
530 Chickahominy - Sol Grant					
2586 Substitute - Clerical 2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies 620641 Secondary Instruction TOTAL	0 14,803 1,132 0 15,935	0 7,431 569 8,000 16,000	0 0 0 0	0 (7,431) (569) (8,000) (16,000)	0.0 % -100.0 % -100.0 % -100.0 % -100.0 %
531 Liberty - Sol Grant					
2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies 620641 Secondary Instruction TOTAL	10,473 804 938 12,215	7,431 569 8,000 16,000	0 0 0	(7,431) (569) (8,000) (16,000)	-100.0 % -100.0 % -100.0 % -100.0 %
532 Stonewall - Sol Grant				ŕ	
2588 Stipends - Discretionary	10,339	7,431	0	(7,431)	-100.0 %

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
532 Stonewall - Sol Grant					
2701 Fica	791	569	0	(569)	-100.0 %
5220 Instructional Supplies	6,320	8,000	0	(8,000)	-100.0 %
620641 Secondary Instruction TOTAL	17,450	16,000	0	(16,000)	-100.0 %
533 Oak Knoll Sol Grant					
2588 Stipends - Discretionary	11,852	7,431	0	(7,431)	-100.0 %
2701 Fica	894	569	0	(569)	-100.0 %
5220 Instructional Supplies 620641 Secondary Instruction TOTAL	225 12,971	8,000 16,000	0	(8,000) (16,000)	-100.0 % -100.0 %
540 Atlee - Sol Grant					
2588 Stipends - Discretionary	3,401	7,431	0	(7,431)	-100.0 %
2701 Fica	254	569	0	(569)	-100.0 %
2703 VRS - Hybrid Plan	0	0	0	0	0.0 %
2706 VRS - Life Insurance 2708 Disability Hybrid	0	0	0	0	0.0 % 0.0 %
5220 Instructional Supplies 5232 Other Expense	7,261 22	8,000 0	0	(8,000)	-100.0 % 0.0 %
620641 Secondary Instruction TOTAL	10,938	16,000	0	(16,000)	-100.0 %
541 Lee-Davis - Sol Grant					
2588 Stipends - Discretionary	9,028	7,431	0	(7,431)	-100.0 %
2701 Fica	684	569	0	(569)	-100.0 %
2703 VRS - Hybrid Plan 2706 VRS - Life Insurance	0	0 0	0	0	0.0 % 0.0 %
2708 Disability Hybrid	0	0	0	0	0.0 %
5220 Instructional Supplies	2,074	8,000	0	(8,000)	-100.0 %
620641 Secondary Instruction TOTAL	11,786	16,000	0	(16,000)	-100.0 %
542 Patrick Henry - Sol Grant					
2574 Part-Time Bus Driver	2,494	0	0	0	0.0 %
2588 Stipends - Discretionary	11,934	7,431	0	(7,431)	-100.0 %
2701 Fica 2703 VRS - Hybrid Plan	1,036 0	569 0	0	(569) 0	-100.0 % 0.0 %
2706 VRS - Life Insurance	0	0	0	0	0.0 %
2708 Disability Hybrid	0 1,387	0	0	(0,000)	0.0 % -100.0 %
5220 Instructional Supplies 620641 Secondary Instruction TOTAL	16,851	8,000 16,000	0	(8,000) (16,000)	-100.0 %
543 Hanover High Sol Grant					
2588 Stipends - Discretionary	8,634	7,431	0	(7,431)	-100.0 %
2701 Fica	650	569	0	(569)	-100.0 %
2706 VRS - Life Insurance 5220 Instructional Supplies	1 1, <u>353</u>	0 8,000	0	0 (8,000)	0.0 % -100.0 <u>%</u>
620641 Secondary Instruction TOTAL	10,638	16,000	0	(16,000)	-100.0 %
549 Hanover Center/Trades - Sol Gr					
2588 Stipends - Discretionary	2,455	7,431	0	(7,431)	-100.0 %
2701 Fica	178	569	0	(569)	-100.0 %
2703 VRS - Hybrid Plan 2706 VRS - Life Insurance	0	0 0	0	0	0.0 % 0.0 %
2708 Disability Hybrid	0	Ö	Ö	0	0.0 %
5220 Instructional Supplies	0	8,000	0	(8,000)	-100.0 %
620641 Secondary Instruction TOTAL	2,633	16,000	0	(16,000)	-100.0 %
550 Instrutional Leadership - Sol					
2588 Stipends - Discretionary	0	0	86,000	86,000	0.0 %
2701 Fica 5220 Instructional Supplies	0	0 0	6,000 92,000	6,000 92,000	0.0 % 0.0 %
620641 Secondary Instruction TOTAL	0	0	184,000	184,000	0.0 %

HANOVER COUNTY PUBLIC SCHOOLS
FY2017-2018 Budget Report
Budget Detail by Cost Center

FUND: 750 General Fund

OBJECT	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
550 Instrutional Leadership - Sol					
2588 Stipends - Discretionary 2701 Fica 5220 Instructional Supplies	0 0 0	0 0 0	86,000 6,000 92,000	86,000 6,000 92,000	0.0 % 0.0 % 0.0 %
620682 Elementary Instruction TOTAL	0	0	184,000	184,000	0.0 %
550 Instrutional Leadership - Sol TOTAL	0	0	368,000	368,000	0.0 %
555 xxx					
2570 Substitute - Teacher 2701 Fica	0	0	0	0	0.0 % 0.0 %
620567 Secondary Special Education TOTAL	0	0	0	0	0.0 %
560 Georgetown - Sol					
2588 Stipends - Discretionary 2701 Fica	0	0	0	0	0.0 % 0.0 %
620641 Secondary Instruction TOTAL	0	0	0	0	0.0 %
2588 Stipends - Discretionary	1,491	7,431	0	(7,431)	-100.0 %
2701 Fica 5220 Instructional Supplies	114 0	569 8,000	0 0	(569) (8,000)	-100.0 % -100.0 %
8208 Software 620642 Alternative Education TOTAL	7,660 9,265	0 16,000	0	(16,000)	0.0 % -100.0 %
560 Georgetown - Sol TOTAL	9,265	16,000	0	(16,000)	-100.0 %
610 Cafeteria Monitor- Battlefield	7,200	.0,000	Č	(10/000)	
	1 122	0	0	0	0.0 %
2560 Salary - Cafeteria Monitors 2701 Fica	1,132 183	0 0	0 0	0 0	0.0 %
635011 Food Services TOTAL	1,315	0	0	0	0.0 %
611 Cafeteria Monitor - Beaverdam					
2560 Salary - Cafeteria Monitors 2701 Fica	151 10	0	0	0	0.0 % 0.0 %
635011 Food Services TOTAL	161	0	0	0	0.0 %
612 Cafeteria Monitor- Cold Harbor					
2560 Salary - Cafeteria Monitors 2701 Fica	148 11	0	0	0	0.0 % 0.0 %
635011 Food Services TOTAL	159	0	0	0	0.0 %
618 Cafeteria Monitor- Rural Point					
2560 Salary - Cafeteria Monitors	545	0	0	0	0.0 %
2701 Fica 635011 Food Services TOTAL	42 587	0	0	0	0.0 % 0.0 %
619 Cafe Monitor - South Anna					
2560 Salary - Cafeteria Monitors 2701 Fica	76 6	0	0	0	0.0 % 0.0 %
635011 Food Services TOTAL	82	0	0	0	0.0 %
623 Cafe Monitor - Kersey Creek					
2560 Salary - Cafeteria Monitors	2,408	0	0	0	0.0 %
2701 Fica 2704 Opt Out Medical Insurance	185 0	0	0	0	0.0 % 0.0 %
2716 PT Annuity Benefit 2718 Disability Insurance	62 4	0 0	0 0	0 0	0.0 % 0.0 %
635011 Food Services TOTAL	2,659	0	0	0	0.0 %

HANOVER COUNTY PUBLIC SCHOOLS
FY2017-2018 Budget Report
Budget Detail by Cost Center

FUND: 750 General Fund

ОВЈЕСТ	ACTUAL FY16	ADOPTED FY17	<b>ADOPTED</b> FY18	Dollar Change	Percent Change
631 xxx					
2701 Fica 5802 xxx	0	0	0	0	0.0 % 0.0 %
612352 xxx TOTAL	0	0	0	0	0.0 %
750 General Fund TOTAL	166.779.888	176.014.358	180. <b>992.674</b>	4.978.316	2.8 %

### FY 2017-2018 Operating Budget School Based Expense Budget Targets

	Projec 2017-							
	Enrolln		ΕY	/2016-17	F۱	Y2017-18	Char	nges
	Regular	K		Total		Total	Dollar	Percent
Battlefield Park	420	53	\$	44,530	\$	45,100	\$ 570	1.3%
Beaverdam	316	46		38,742		37,690	(1,052)	-2.7%
Cold Harbor	552	75		52,251		54,628	2,377	4.5%
Cool Spring	653	93		61,810		61,930	120	0.2%
Elmont	382	56		42,508		42,445	(63)	-0.1%
Henry Clay	316	102		39,740		38,218	(1,522)	-3.8%
John Gandy	327			37,495		38,033	538	1.4%
Kersey Creek	723	107		59,520		67,005	7,485	12.6%
Laurel Meadow	573	87		56,040		56,224	184	0.3%
Mechanicsville	578	90		55,930		56,606	676	1.2%
Pearson's Corner	574	79		49,634		56,220	6,586	13.3%
Pole Green	609	90		58,020		58,795	775	1.3%
Rural Point	479	69		47,405		49,417	2,012	4.2%
South Anna	566	80		56,470		55,664	(806)	-1.4%
Washington-Henry	417	58		44,557		44,935	378	0.8%
Subtotal, Elementary	7,485	1,085		\$744,652		\$762,910	\$18,258	2.5%
Chickahominy	1,220		\$	150,833	\$	157,353	\$ 6,520	4.3%
Liberty	1,035			136,226		141,250	5,024	3.7%
Oak Knoll	920			127,599		131,241	3,642	2.9%
Stonewall Jackson	1,076			142,803		144,819	2,016	1.4%
Subtotal, Middle	4,251			\$557,461		\$574,663	\$17,202	3.1%
	Grade	9 & 10						
Atlee	1,617	788	\$	246,928	\$	243,833	\$ (3,095)	-1.3%
Hanover	1,354	676		212,416		219,286	6,870	3.2%
Lee Davis	1,524	759		230,822		235,198	4,376	1.9%
Patrick Henry	1,387	707		223,650		222,438	(1,212)	-0.5%
Subtotal, High	5,882	2,930		\$913,816		\$920,755	\$6,939	0.8%
Total All Schools	17,618		\$	2,215,929	\$	2,258,328	\$42,399	1.9%

# HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

### **EXPENDITURE DETAIL**



### HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Budget Report Expenditure Summary by School

### **ELEMENTARY SCHOOLS**

		Personnel &	Other	
School Name	FTE	Benefits	Expenditures	Total
BATTLEFIELD PARK	56.50	3,594,996	45,100	3,640,096
BEAVERDAM	37.65	2,527,845	53,690	2,581,535
COLD HARBOR	68.30	4,220,074	70,628	4,290,702
ELMONT	58.40	3,740,870	58,445	3,799,315
HENRY CLAY	49.70	3,169,794	54,218	3,224,012
JOHN M. GANDY	59.59	4,166,457	54,033	4,220,490
MECHANICSVILLE	80.00	5,071,890	56,606	5,128,496
PEARSON'S CORNER	60.00	4,094,475	56,220	4,150,695
RURAL POINT	61.60	3,894,906	49,417	3,944,323
SOUTH ANNA	68.05	4,136,149	71,665	4,207,814
WASHINGTON HENRY	49.20	3,256,090	44,937	3,301,027
COOL SPRING	78.60	4,997,457	61,930	5,059,387
POLE GREEN	62.00	4,037,224	58,795	4,096,019
KERSEY CREEK	79.20	4,762,432	62,185	4,824,617
LAUREL MEADOW	72.90	4,551,916	59,021	4,610,937
CENTER 001 K-12 SCHOOL-BASED PERSONNEL		4,581,752	1,097,600	5,679,352
	941.69	64,804,327	1,954,490	66,758,817
CHICKAHOMINY MIDDLE LIBERTY MIDDLE STONEWALL JACKSON	112.08 106.34 111.97	7,607,935 7,222,679 7,581,399	157,353 141,250 144,819	7,765,288 7,363,929 7,726,218
OAK KNOLL MIDDLE	103.91	6,985,364	131,241	7,116,605
; <del></del>	434.29	29,397,377	574,663	29,972,040
HIGH SCHOOLS				
ATLEE HIGH SCHOOL	143.75	10,250,798	317,049	10,567,847
LEE-DAVIS	138.25	9,847,171	299,618	10,146,789
PATRICK HENRY	138.99	10,109,640	293,973	10,403,613
HANOVER HIGH	138.66	9,610,213	281,670	9,891,883
HANOVER CENTER FOR TRADES	13.00	935,595	80,411	1,016,006
GEORGETOWN SCHOOL	13.33	921,632	56,899	978,531
SCHOOL-BASED EXPENDITURES	17.00	1,029,394	-	1,029,394
	602.99	42,704,443	1,329,620	44,034,063
	1978.97	136,906,147	3,858,773	140,764,920
	1310.31	100,000,147	5,030,113	170,107,320

# HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

### **ELEMENTARY SCHOOLS**



Description		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
BATTLEFIELD PARK				
Salary - Clerical	3.0	90,348	47,614	137,962
Salary - Principal	1.0	101,105	34,954	136,059
Salary - Asst Principal	1.0	63,864	24,943	88,807
Salary - Teacher	34.5	1,821,653	726,749	2,548,402
Salary - Other Professional	1.0	60,343	16,220	76,563
Salary - Instr Assistant	9.0	174,665	93,606	268,271
Salary - Custodial	3.0	80,360	38,821	119,181
Salary - Clinical Personnel	1.0	41,969	11,282	53,251
Salary - Therapist	2.0	119,026	47,474	166,500
Technology Assistants	1.0	28,226	7,587	35,813
10 BATTLEFIELD PARK PERSONNEL	56.5	2,553,333	1,041,663	3,594,996
2579 Subs - Prof Activity				1,500
2701 Fica				100
2751 Professional Improvement				1,530
5090 Office Supplies				500
5101 Rent/Lease of Equipment				12,000
5120 Medical & Laboratory Supplies				200
5211 Library Books & Supplies				5,000
5220 Instructional Supplies				23,270
5291 Local Travel Expense				1,000
10 BATTLEFIELD PARK NON-PERSONNEL	0.0	-	-	45,100
TOTAL BATTLEFIELD PARK	56.5	2,553,333	1,041,663	3,640,096

Description	FTE	Salary Total	Benefit Total	Expenditure Total
BEAVERDAM	FIE	IOtal	TOtal	Total
Salary - Clerical	2.0	68,591	33,991	102,582
Salary - Principal	1.0	99,562	34,538	134,100
Salary - Asst Principal	1.0	65,280	25,323	90,603
Salary - Teacher	25.7	1,353,567	522,375	1,875,942
Salary - Instr Assistant	5.0	95,457	56,792	152,249
Salary - Clinical Personnel	1.0	40,416	18,701	59,117
Salary - Therapist	1.0	52,815	21,900	74,715
Technology Assistants	1.0	24,796	13,741	38,537
11 BEAVERDAM PERSONNEL	37.7	1,800,484	727,361	2,527,845
2579 Subs - Prof Activity				6,800
2701 Fica				1,200
3216 Repair And Replace Equipment				520
5101 Rent/Lease of Equipment				967
5120 Medical & Laboratory Supplies				8,268
5211 Library Books & Supplies				400
5220 Instructional Supplies				3,000
5235 Noncapital Equipment (<5,000)				16,035
5291 Local Travel Expense				500
11 BEAVERDAM NON-PERSONNEL	0.0	-	-	37,690
TOTAL BEAVERDAM	37.7	1,800,484	727,361	2,581,535

		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
COLD HARBOR				
Salary - Clerical	3.0	92,141	40,322	132,463
Salary - Principal	1.0	95,254	25,604	120,858
Salary - Asst Principal	1.0	76,700	28,392	105,092
Salary - Teacher	43.3	2,249,787	899,411	3,149,198
Salary - Instr Assistant	15.0	288,298	170,914	459,212
Salary - Clinical Personnel	1.0	40,416	18,640	59,056
Salary - Therapist	3.0	122,718	32,910	155,628
Technology Assistants	1.0	24,267	14,300	38,567
12 COLD HARBOR PERSONNEL	68.3	2,989,581	1,230,493	4,220,074
2579 Subs - Prof Activity 2701 Fica 2751 Professional Improvement 5061 Telephone & Postage 5090 Office Supplies 5101 Rent/Lease of Equipment 5120 Medical & Laboratory Supplies 5211 Library Books & Supplies 5220 Instructional Supplies 5235 Noncapital Equipment (<5,000) 5292 Nonlocal Travel Expense 12 COLD HARBOR NON-PERSONNEL	0.0	<u>-</u>		1,700 600 130 1,500 2,000 12,000 600 7,500 25,098 2,500 1,000
12 COLD HARBOR NON-PERSONNEL	0.0	-	-	54,628
TOTAL COLD HARBOR	68.3	2,989,581	1,230,493	4,290,702

Description	FTE	Salary Total	Benefit Total	Expenditure Total
ELMONT		Total	Total	Total
Salary - Clerical	2.0	64,006	24,981	88,987
Salary - Principal	1.0	102,000	35,194	137,194
Salary - Asst Principal	1.0	66,856	25,746	92,602
Salary - Teacher	38.4	2,042,820	808,870	2,851,690
Salary - Other Professional	1.0	18,253	12,710	30,963
Salary - Instr Assistant	12.0	242,009	127,364	369,373
Salary - Clinical Personnel	1.0	40,416	18,640	59,056
Salary - Therapist	1.0	51,226	21,473	72,699
Technology Assistants	1.0	24,034	14,272	38,306
13 ELMONT PERSONNEL	58.4	2,651,620	1,089,250	3,740,870
2579 Subs - Prof Activity				950
2701 Fica				80
2751 Professional Improvement				500
3216 Repair And Replace Equipment				1,100
5061 Telephone & Postage				625
5101 Rent/Lease of Equipment				10,670
5120 Medical & Laboratory Supplies				700
5211 Library Books & Supplies				6,100
5220 Instructional Supplies				19,720
5235 Noncapital Equipment (<5,000)				2,000
13 ELMONT NON-PERSONNEL	0.0	-	-	42,445
TOTAL ELMONT	58.4	2,651,620	1,089,250	3,799,315

Decarintian	FTF	Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
HENRY CLAY	0.0	07.007	00 00 4	404 744
Salary - Clerical	2.0	67,907	33,804	101,711
Salary - Principal	1.0	109,018	36,944	145,962
Salary - Asst Principal	1.0	63,864	24,943	88,807
Salary - Teacher	32.2	1,648,840	656,317	2,305,157
Salary - Instr Assistant	10.0	188,088	105,048	293,136
Salary - Clinical Personnel	1.0	40,416	18,640	59,056
Salary - Therapist	2.0	111,269	45,396	156,665
Technology Assistants	0.5	12,133	7,167	19,300
14 HENRY CLAY PERSONNEL	49.7	2,241,535	928,259	3,169,794
2579 Subs - Prof Activity 2583 Stipends 2701 Fica 2751 Professional Improvement 3200 Repair & Maintenance 5101 Rent/Lease of Equipment 5120 Medical & Laboratory Supplies				2,526 600 240 800 300 9,500 400
5211 Library Books & Supplies				2,384
5220 Instructional Supplies	0.0			21,468
14 HENRY CLAY NON-PERSONNEL	0.0	-	-	38,218
TOTAL HENRY CLAY	49.7	2,241,535	928,259	3,224,012

Description	FTE	Salary Total	Benefit Total	Expenditure Total
JOHN M. GANDY	115	Total	Iotai	Total
Salary - Clerical	2.0	71,738	34,836	106,574
Salary - Principal	1.0	102,267	35,266	137,533
Salary - Asst Principal	1.0	63,864	17,167	81,031
Salary - Teacher	41.4	2,164,425	833,556	2,997,981
Salary - Other Professional	1.0	52,540	21,278	73,818
Salary - Instr Assistant	7.7	186,680	94,480	281,160
Salary - Psychologist	1.0	82,181	29,867	112,048
Salary - Clinical Personnel	1.0	40,416	18,701	59,117
Salary - Therapist	3.0	216,399	81,496	297,895
Technology Assistants	0.5	12,133	7,167	19,300
15 JOHN M. GANDY PERSONNEL	59.6	2,992,643	1,173,814	4,166,457
2579 Subs - Prof Activity				1,000
2583 Stipends				600
2701 Fica				100
2751 Professional Improvement				3,200
5061 Telephone & Postage				600
5090 Office Supplies				300
5101 Rent/Lease of Equipment				10,600
5120 Medical & Laboratory Supplies				400
5130 Custodial Supplies				150
5211 Library Books & Supplies				3,600
5220 Instructional Supplies				17,483
15 JOHN M. GANDY NON-PERSONNEL	0.0	-	-	38,033
TOTAL JOHN M. GANDY	59.6	2,992,643	1,173,814	4,220,490

		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
MECHANICSVILLE				
Salary - Clerical	3.0	95,593	41,248	136,841
Salary - Principal	1.0	107,496	36,629	144,125
Salary - Asst Principal	1.0	62,612	24,606	87,218
Salary - Teacher	56.0	2,878,046	1,123,821	4,001,867
Salary - Instr Assistant	15.0	285,401	174,380	459,781
Salary - Clinical Personnel	1.0	40,416	10,925	51,341
Salary - Therapist	2.0	103,901	43,467	147,368
Technology Assistants	1.0	28,037	15,312	43,349
16 MECHANICSVILLE PERSONNEL	80.0	3,601,502	1,470,388	5,071,890
2579 Subs - Prof Activity				1,000
2701 Fica				1,000
3216 Repair And Replace Equipment				100
5101 Rent/Lease of Equipment				13,000
5120 Medical & Laboratory Supplies				400
5211 Library Books & Supplies				5,000
5220 Instructional Supplies				36,106
16 MECHANICSVILLE NON-PERSONNEL	0.0	-	-	56,606
TOTAL MECHANICSVILLE	80.0	3,601,502	1,470,388	5,128,496

		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
PEARSON'S CORNER				
Salary - Clerical	2.5	80,129	33,204	113,333
Salary - Principal	1.0	93,386	25,102	118,488
Salary - Asst Principal	1.0	71,309	26,944	98,253
Salary - Teacher	40.0	2,082,555	816,429	2,898,984
Salary - Other Professional	2.0	138,420	44,982	183,402
Salary - Instr Assistant	7.0	129,462	65,983	195,445
Salary - Clinical Personnel	2.0	108,704	36,996	145,700
Salary - Therapist	3.5	217,269	85,436	302,705
Technology Assistants	1.0	23,923	14,242	38,165
17 PEARSON'S CORNER PERSONNEL	60.0	2,945,157	1,149,318	4,094,475
2579 Subs - Prof Activity				2,000
2583 Stipends				1,200
2701 Fica				153
2751 Professional Improvement				3,000
5101 Rent/Lease of Equipment				11,500
5120 Medical & Laboratory Supplies				300
5211 Library Books & Supplies				4,725
5220 Instructional Supplies				29,592
5235 Noncapital Equipment (<5,000)				2,500
5292 Nonlocal Travel Expense				850
5600 Dues & Association Member				400
17 PEARSON'S CORNER NON-PERSONNEL	0.0	-	-	56,220
TOTAL PEARSON'S CORNER	60.0	2,945,157	1,149,318	4,150,695

Description	FTE	Salary Total	Benefit Total	Expenditure Total
RURAL POINT	115	Total	Total	Total
Salary - Clerical	3.0	95,403	41,198	136,601
Salary - Principal	1.0	95,254	33,380	128,634
Salary - Asst Principal	1.0	80,796	6,367	87,163
Salary - Teacher	37.6	1,968,205	783,995	2,752,200
Salary - Instr Assistant	14.0	285,104	139,768	424,872
Salary - Psychologist	1.0	63,586	24,867	88,453
Salary - Clinical Personnel	1.0	51,646	21,659	73,305
Salary - Therapist	2.0	114,812	46,342	161,154
Technology Assistants	1.0	27,387	15,137	42,524
18 RURAL POINT PERSONNEL	61.6	2,782,193	1,112,713	3,894,906
2579 Subs - Prof Activity				1,600
2701 Fica				124
2751 Professional Improvement				2,000
2760 Employee Recognition				2,500
3250 Maintenance Services Contracts				4,050
5090 Office Supplies				600
5101 Rent/Lease of Equipment				8,600
5120 Medical & Laboratory Supplies				300
5211 Library Books & Supplies				5,800
5220 Instructional Supplies				23,043
5235 Noncapital Equipment (<5000)				500
5600 Dues & Association Member				300
18 RURAL POINT NON-PERSONNEL	0.0	-	-	49,417
TOTAL RURAL POINT	61.6	2,782,193	1,112,713	3,944,323

Description	FTF	Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
SOUTH ANNA	2.0	04.670	20.242	100.001
Salary - Clerical	3.0	84,678	38,313	122,991
Salary - Principal	1.0	95,254	33,380	128,634
Salary - Asst Principal	1.0	80,186	29,330	109,516
Salary - Teacher	43.1	2,197,916	857,871	3,055,787
Salary - Instr Assistant	16.0	309,849	162,617	472,466
Salary - Clinical Personnel	1.0	41,208	18,915	60,123
Salary - Therapist	2.0	104,872	43,596	148,468
Technology Assistants	1.0	23,950	14,214	38,164
19 SOUTH ANNA PERSONNEL	68.1	2,937,913	1,198,236	4,136,149
2579 Subs - Prof Activity				8,450
2583 Stipends				600
2701 Fica				646
2751 Professional Improvement				3,000
5090 Office Supplies				500
5101 Rent/Lease of Equipment				11,000
5120 Medical & Laboratory Supplies				400
5150 Repair And Maintenance Supplie				800
5211 Library Books & Supplies				6,000
5220 Instructional Supplies				20,269
5235 Noncapital Equipment (<5,000)				3,500
5291 Local Travel Expense				500
19 SOUTH ANNA NON-PERSONNEL	0.0	-	-	55,665
TOTAL SOUTH ANNA	68.1	2,937,913	1,198,236	4,207,814

Description	FTE	Salary Total	Benefit Total	Expenditure Total
WASHINGTON HENRY	FIE	Total	Total	IOlai
Salary - Clerical	2.5	84,286	42,096	126,382
Salary - Principal	1.0	95,254	25,604	120,858
Salary - Asst Principal	1.0	86,700	31,080	117,780
Salary - Teacher	32.9	1,730,281	705,276	2,435,557
Salary - Instr Assistant	9.0	180,173	118,417	298,590
Salary - Clinical Personnel	1.0	41,706	18,987	60,693
Salary - Therapist	0.8	39,415	16,809	56,224
Technology Assistants	1.0	25,403	14,603	40,006
20 WASHINGTON HENRY PERSONNEL	49.2	2,283,218	972,872	3,256,090
2579 Subs - Prof Activity				1,300
2583 Stipends				600
2701 Fica				370
2751 Professional Improvement				2,500
3200 Repair & Maintenance				500
3250 Maintenance Service Contracts				600
5101 Rent/Lease of Equipment				8,300
5120 Medical Laboratory Supplies				5,750
5150 Repair & Maintenance Supplie				4,500
5211 Library Books & Supplies				3,500
5220 Instructional Supplies				11,617
5235 Noncapital Equipment (<5,000)				5,000
5600 Dues & Association Member				400
20 WASHINGTON HENRY NON-PERSONNEL	0.0	-	-	44,937
TOTAL WASHINGTON HENRY	49.2	2,283,218	972,872	3,301,027

		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
COOL SPRING				
Salary - Clerical	3.0	92,596	48,218	140,814
Salary - Principal	1.0	107,033	36,532	143,565
Salary - Asst Principal	1.0	75,968	28,196	104,164
Salary - Teacher	48.6	2,528,315	994,382	3,522,697
Salary - Instr Assistant	18.0	356,011	189,114	545,125
Salary - Psychologist	1.0	70,134	26,628	96,762
Salary - Clinical Personnel	1.0	48,104	12,931	61,035
Salary - Therapist	4.0	245,356	96,983	342,339
Technology Assistants	1.0	26,151	14,805	40,956
21 COOL SPRING PERSONNEL	78.6	3,549,668	1,447,789	4,997,457
2579 Subs - Prof Activity				1,600
2701 Fica				125
2751 Professional Improvement				2,000
3216 Repair And Replace Equipment				350
5061 Telephone & Postage				480
5090 Office Supplies				3,500
5101 Rent/Lease of Equipment				10,850
5120 Medical & Laboratory Supplies				600
5211 Library Books & Supplies				9,200
5220 Instructional Supplies				27,725
5235 Noncapital Equipment (<5,000)				5,500
21 COOL SPRING NON-PERSONNEL	0.0	-	-	61,930
TOTAL COOL SPRING	78.6	3,549,668	1,447,789	5,059,387

Description	FTE	Salary Total	Benefit Total	Expenditure Total
POLE GREEN	FIE	TOTAL	TOTAL	Total
Salary - Clerical	3.0	91,606	40,204	131,810
Salary - Principal	1.0	107,433	36,615	144,048
Salary - Asst Principal	1.0	75,294	28,014	103,308
Salary - Teacher	42.2	2,139,187	872,082	3,011,269
Salary - Instr Assistant	10.0	197,976	123,260	321,236
Salary - Psychologist	1.0	59,934	16,110	76,044
Salary - Clinical Personnel	1.0	51,447	21,682	73,129
Salary - Therapist	1.8	98,268	40,281	138,549
Technology Assistants	1.0	29,815	8,016	37,831
22 POLE GREEN PERSONNEL	62.0	2,850,960	1,186,264	4,037,224
2579 Subs - Prof Activity 2583 Stipends 2701 Fica 2751 Professional Improvement 5061 Telephone & Postage 5090 Office Supplies 5101 Rent/Lease of Equipment 5120 Medical & Laboratory Supplies 5210 Books & Subscriptions 5211 Library Books & Supplies 5220 Instructional Supplies 5291 Local Travel Expense 22 POLE GREEN NON-PERSONNEL	0.0			200 600 25 4,845 300 700 13,750 400 300 5,350 31,725 600
22 FOLE GREEN NON-FERSONNEL	0.0	-	-	50,195
TOTAL POLE GREEN	62.0	2,850,960	1,186,264	4,096,019

		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
KERSEY CREEK				
Salary - Clerical	3.0	90,817	47,740	138,557
Salary - Principal	1.0	93,386	32,878	126,264
Salary - Asst Principal	1.0	69,146	26,363	95,509
Salary - Teacher	48.2	2,455,155	941,342	3,396,497
Salary - Instr Assistant	20.0	380,485	172,317	552,802
Salary - Psychologist	1.0	61,678	24,354	86,032
Salary - Clinical Personnel	1.0	40,416	18,701	59,117
Salary - Therapist	3.0	193,789	75,261	269,050
Technology Assistants	1.0	24,267	14,337	38,604
23 KERSEY CREEK PERSONNEL	79.2	3,409,139	1,353,293	4,762,432
2579 Subs - Prof Activity				1,000
2751 Professional Improvement				4,200
3200 Repair & Maintenance				500
5090 Office Supplies				775
5101 Rent/Lease of Equipment				10,835
5120 Medical & Laboratory Supplies				500
5211 Library Books & Supplies				6,175
5220 Instructional Supplies				38,200
23 KERSEY CREEK NON-PERSONNEL	0.0	-	-	62,185
TOTAL KERSEY CREEK	79.2	3,409,139	1,353,293	4,824,617
IUIAL NEKSET CKEEN	19.2	3,409,139	1,353,293	4,824,617

Description	FTE	Salary Total	Benefit Total	Expenditure Total
LAUREL MEADOW		. • • • • • • • • • • • • • • • • • • •		. • • • • • • • • • • • • • • • • • • •
Salary - Clerical	3.0	86,666	38,848	125,514
Salary - Principal	1.0	108,146	36,763	144,909
Salary - Asst Principal	1.0	64,945	25,234	90,179
Salary - Teacher	49.9	2,557,914	1,002,874	3,560,788
Salary - Instr Assistant	15.0	311,149	153,728	464,877
Salary - Clinical Personnel	1.0	49,197	13,223	62,420
Salary - Therapist	1.0	51,226	21,473	72,699
Technology Assistants	1.0	24,034	6,496	30,530
24 LAUREL MEADOW PERSONNEL	72.9	3,253,277	1,298,639	4,551,916
0570 O. L. D. (A. 1) '				0.050
2579 Subs - Prof Activity				2,250
2583 Stipends				1,150
2701 Fica				225
2751 Professional Improvement				5,000
2760 Employee Recognition				1,200
3250 Maintenance Services Contracts				4,679
3300 Printing & Binding				500
5061 Telephone & Postage				400
5090 Office Supplies				700
5101 Rent/Lease of Equipment				8,535
5120 Medical & Laboratory Supplies				450
5211 Library Books & Supplies				4,800
5220 Instructional Supplies				27,623
5291 Local Travel Expense				350
5292 Nonlocal Travel Expense				1,159
24 LAUREL MEADOW NON-PERSONNEL	0.0	-	-	59,021
TOTAL LAUREL MEADOW	72.9	3,253,277	1,298,639	4,610,937

		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
CENTER 001 K-12 SCHOOL-BASED PERSONNEL				
2570 Substitute - Teacher				1,527,000
2571 Early Retirement				839,409
2580 Sub Instructional Assistant				155,000
2583 Stipends				1,534,468
2586 Substitute - Clerical				9,100
2587 Supplement - Nat'L Board Cert.				394,178
2704 Opt Out Medical Insurance				25,290
2716 PT Annuity Benefit				1,780
2718 Disability Insurance				95,020
2753 Recertification Expense				5,000
3100 Professional Services				45,000
3451 Tuition - Other Jurisdiction				1,052,600
K-12 School Based Personnel	0.0	-	-	5,679,352
TOTAL ELEMENTARY	941.7	42,842,223	17,380,352	66,758,817

# HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

### MIDDLE SCHOOLS



### FY2017-2018 Budget Report

Decarintian	FTF	Salary	Benefit	Expenditure
Description CHICKAHOMINY MIDDLE	FTE	Total	Total	Total
	4.50	162,538	74 702	227 220
Salary - Clerical Salary - Principal	1.00	115,217	74,792 38,225	237,330 153,442
Salary - Frincipal Salary - Asst Principal	2.00	156,149	49,750	205,899
Salary - Asst Filicipal Salary - Teacher	90.58	4,632,965	1,875,534	6,508,499
Salary - Teacher Salary - Instr Assistant	11.00	219,052	1,875,554	329,008
Salary - Clinical Personnel	1.00	40,416	109,956	51,280
•	1.00	•	•	·
Salary - Therapist	1.00	60,234	23,896	84,130
Technology Assistants 30 CHICKAHOMINY PERSONNEL	112.08	24,066 5,410,637	14,281 2,197,298	38,347 7,607,935
30 CHICKAHOMINY PERSONNEL	112.08	5,410,637	2,197,298	7,607,935
2579 Subs - Prof Activity				2,000
2701 Fica				190
2751 Professional Improvement				8,197
3250 Maintenance Services Contracts				4,000
3471 Athletic Transportation				5,000
5061 Telephone & Postage				1,796
5090 Office Supplies				3,000
5101 Rent/Lease of Equipment				35,561
5120 Medical & Laboratory Supplies				800
5150 Repair And Maintenance Supplie				2,000
5191 Uniforms - Athletics				10,000
5211 Library Books & Supplies				10,500
5220 Instructional Supplies				71,759
5291 Local Travel Expense				200
5292 Nonlocal Travel Expense				2,350
30 CHICKAHOMINY NON-PERSONNEL	0.00	-	-	157,353
				•
TOTAL CHICKAHOMINY MIDDLE	112.08	5,410,637	2,197,298	7,765,288

### FY2017-2018 Budget Report

Description	FTE	Salary Total	Benefit Total	Expenditure Total
LIBERTY MIDDLE	FIE	IOlai	TOtal	TOTAL
Salary - Clerical	4.50	171,375	73,283	244,658
Salary - Principal	1.00	123,921	40,025	163,946
Salary - Asst Principal	2.00	155,904	57,460	213,364
Salary - Teacher	83.84	4,342,544	1,704,762	6,047,306
Salary - Instr Assistant	12.00	245,331	136,353	381,684
Salary - Clinical Personnel	1.00	40,416	18,640	59,056
Salary - Therapist	1.00	53,089	21,974	75,063
Technology Assistants	1.00	23,480	14,122	37,602
31 LIBERTY MIDDLE PERSONNEL	106.34	5,156,060	2,066,619	7,222,679
2579 Subs - Prof Activity				3,017
2701 Fica				300
2751 Professional Improvement				12,932
3200 Repair & Maintenance				4,000
3250 Maintenance Service Contracts				1,500
3471 Athletic Transportation				5,000
5090 Office Supplies				12,000
5101 Rent/Lease of Equipment				26,000
5120 Medical & Laboratory Supplies				872
5150 Repair And Maintenance Supplie				1,000
5191 Uniforms - Athletics				9,500
5211 Library Books & Supplies				14,000
5220 Instructional Supplies				37,968
5235 Noncapital Equipment (<5,000)				7,800
5292 Nonlocal Travel Expense				5,361
31 LIBERTY MIDDLE NON-PERSONNEL	0.00	-	-	141,250
TOTAL LIBERTY MIDDLE	106.34	5,156,060	2,066,619	7,363,929

### FY2017-2018 Budget Report

Document of		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
STONEWALL JACKSON	4.50	457.740	00.047	007.057
Salary - Clerical	4.50	157,710	69,647	227,357
Salary - Principal	1.00	102,000	35,194	137,194
Salary - Asst Principal	2.00	146,654	54,972	201,626
Salary - Teacher	89.42	4,606,777	1,824,757	6,431,534
Salary - Instr Assistant	12.00	276,199	144,377	420,576
Salary - Clinical Personnel	0.55	7,793	869	8,662
Salary - Therapist	1.50	88,559	35,361	123,920
Technology Assistants	1.00	24,034	6,496	30,530
32 STONEWALL JACKSON PERSONNEL	111.97	5,409,726	2,171,673	7,581,399
2574 Part-Time Bus Driver				4,500
2579 Subs - Prof Activity				1,900
2583 Stipends				600
2584 Overtime/Extra Hours				2,200
2701 Fica				950
2751 Professional Improvement				3,932
3200 Repair & Maintenance				1,000
3471 Athletic Transportation				5,000
5061 Telephone & Postage				3,100
5101 Rent/Lease of Equipment				33,346
5120 Medical & Laboratory Supplies				1,000
5150 Repair & Maintenance Supplies				1,000
5191 Uniforms - Athletics				3,800
5211 Library Books & Supplies				10,700
5220 Instructional Supplies				69,941
5235 Noncapital Equipment (<5,000)				1,600
5292 Nonlocal Travel Expense				250
32 STONEWALL JACKSON NON-PERSONN	0.00	-		144,819
OZ OT OTTENALE ONOROGIVINOM TEROOMIN	0.00			144,010
TOTAL STONEWALL JACKSON	111.97	5,409,726	2,171,673	7,726,218

### FY2017-2018 Budget Report

Description	FTE	Salary Total	Benefit Total	Expenditure Total
OAK KNOLL MIDDLE				
Salary - Clerical	4.50	164,068	70,993	235,061
Salary - Principal	1.00	112,964	37,759	150,723
Salary - Asst Principal	2.00	152,209	56,465	208,674
Salary - Teacher	77.01	3,983,168	1,545,472	5,528,640
Salary - Other Professional	1.00	67,120	25,818	92,938
Salary - Instr Assistant	12.00	225,498	126,894	352,392
Salary - Psychologist	1.00	65,129	17,506	82,635
Salary - Clinical Personnel	1.00	40,416	18,640	59,056
Salary - Therapist	3.40	175,998	67,224	243,222
Technology Assistants	1.00	25,239	6,784	32,023
33 OAK KNOLL MIDDLE PERSONNEL	103.91	5,011,809	1,973,555	6,985,364
2579 Subs - Prof Activity				5,000
2583 Stipends				600
2701 Fica				350
2751 Professional Improvement				7,500
2760 Employee Recognition				3,000
3200 Repair & Maintenance				5,000
3300 Printing & Binding				500
3471 Athletic Transportation				5,000
5101 Rent/Lease of Equipment				14,500
5120 Medical & Laboratory Supplies				1,250
5191 Uniforms - Athletics				12,000
5211 Library Books & Supplies				15,000
5220 Instructional Supplies				57,991
5291 Local Travel Expense				1,250
5292 Nonlocal Travel Expense				1,500
5715 Safety Supplies				800
33 OAK KNOLL MIDDLE NON-PERSONNEL	0.00	-	-	131,241
TOTAL OAK KNOLL MIDDLE	103.91	5,011,809	1,973,555	7,116,605
TOTAL MIDDLE	40:00		0.400.475	
TOTAL MIDDLE	434.29	20,988,232	8,409,145	29,972,040

# HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

### **HIGH SCHOOLS**



Description	FTE	Salary Total	Benefit Total	Expenditure Total
ATLEE HIGH SCHOOL				
Salary - Clerical	6.5	248,906	105,785	354,691
Salary - Principal	1.0	109,304	37,002	146,306
Salary - Asst Principal	3.0	236,432	86,880	323,312
Salary - Teacher	118.3	6,276,428	2,519,194	8,795,622
Salary - Other Professional	1.0	84,672	30,536	115,208
Salary - Instr Assistant	11.0	214,283	112,110	326,393
Salary - Psychologist	1.0	69,132	26,358	95,490
Salary - Clinical Personnel	1.0	40,416	10,925	51,341
Technology Assistants	1.0	27,316	15,119	42,435
40 ATLEE HIGH SCHOOL PERSONNEL	143.8	7,306,889	2,943,909	10,250,798
2751 Professional Improvement				18,060
3100 Professional Services				1,900
5090 Office Supplies				1,292
5220 Instructional Supplies				9,562
5600 Dues & Association Membership				42,402
440 ALTEE HIGH SCHOOL IB PROGRAM	0.0	-	-	73,216
2579 Subs - Prof Activity				6,000
2583 Stipends				630
2701 Fica				459
2751 Professional Improvement				5,525
3105 Safety Contractual Services				1,735
3200 Repairs & Maintenance				6,010
3471 Athletic Transportation				20,000
5090 Office Supplies				5,780
5101 Rent/Lease of Equipment				44,000
5120 Medical & Laboratory Supplies				695
5150 Repair And Maintenance Supplie				2,890
5191 Uniforms - Athletics				5,780
5192 Uniforms - Students Non-Athlet				2,485
5211 Library Books & Supplies				24,705
5220 Instructional Supplies				84,963
5235 Noncapital Equipment (<5,000)				26,651
5292 Nonlocal Travel Expense				525
8201 New Equipment				5,000
40 ATLEE HIGH SCHOOL NON-PERSONNEL	0.0	-	-	243,833
TOTAL ATLEE HIGH SCHOOL	143.8	7,306,889	2,943,909	10,567,847

Description	FTE	Salary Total	Benefit Total	Expenditure Total
LEE-DAVIS				
Salary - Clerical	6.5	237,659	106,635	344,294
Salary - Principal	1.0	107,182	36,564	143,746
Salary - Asst Principal	3.0	236,865	86,999	323,864
Salary - Teacher	115.8	6,095,377	2,361,085	8,456,462
Salary - Other Professional	1.0	67,120	25,818	92,938
Salary - Instr Assistant	8.0	164,611	106,485	271,096
Salary - Psychologist	1.0	65,813	25,465	91,278
Salary - Clinical Personnel	1.0	54,777	22,500	77,277
Technology Assistants	1.0	30,297	15,919	46,216
41 LEE-DAVIS PERSONNEL	138.3	7,059,701	2,787,470	9,847,171
				40.000
2751 Professional Improvement				19,230
3100 Professional Services				2,200
5090 Office Supplies				1,140
5220 Instructional Supplies				3,990
5600 Dues & Association Membership				37,860
441 LEE-DAVIS HIGH SCHOOL IB PROGRAM	0.0	-	-	64,420
2574 Part-Time Bus Driver				4,000
2579 Subs - Prof Activity				2,000
2583 Stipends				1,800
2588 Stipends - Discretionary				3,000
2701 Fica				650
2751 Professional Improvement				11,000
3105 Safety Contractual Services				8,000
3200 Repair & Maintenance				5,000
3250 Maintenance Service Contracts				8,425
3471 Athletic Transportation				20,000
5090 Office Supplies				4,000
5101 Rent/Lease of Equipment				28,419
5120 Medical & Laboratory Supplies				475
5191 Uniforms - Athletics				5,000
5211 Library Books & Supplies				15,150
5220 Instructional Supplies				96,629
5235 Noncapital Equipment (<5,000)				19,400
5291 Local Travel Expense				1,000
5292 Nonlocal Travel Expense				1,250
41 LEE-DAVIS NON-PERSONNEL	0.0	-	-	235,198
TOTAL LEE-DAVIS HIGH SCHOOL	138.3	7,059,701	2,787,470	10,146,789

Description	FTE	Salary Total	Benefit Total	Expenditure Total
PATRICK HENRY				
Salary - Clerical	6.5	247,520	116,754	364,274
Salary - Principal	1.0	115,557	38,296	153,853
Salary - Asst Principal	3.0	248,646	90,164	338,810
Salary - Teacher	116.5	6,166,407	2,457,209	8,623,616
Salary - Other Professional	1.0	54,570	21,804	76,374
Salary - Instr Assistant	7.0	141,195	93,072	234,267
Salary - Psychologist	1.0	92,970	32,767	125,737
Salary - Clinical Personnel	1.0	40,416	18,640	59,056
Salary - Therapist	1.0	64,696	25,094	89,790
Technology Assistants	1.0	28,443	15,420	43,863
42 PATRICK HENRY PERSONNEL	139.0	7,200,420	2,909,220	10,109,640
2751 Professional Improvement				19,745
3100 Professional Services				2,200
5090 Office Supplies				1,100
5220 Instructional Supplies				9,600
5600 Dues & Association Membership				38,890
442 PATRICK HENRY HIGH SCHOOL IB	0.0	-	-	71,535
2574 Part-Time Bus Driver	0.0			3,200
2579 Subs - Prof Activity				1,300
2583 Stipends				900
2701 Fica				370
2751 Professional Improvement				4,500
2760 Employee Recognition				4,000
3105 Safety Contractual Services				7,000
3115 Subscription Services-IT				1,000
3200 Repair & Maintenance				2,000
3471 Athletic Transportation				20,000
5061 Telephone & Postage				9,500
5090 Office Supplies				32,000
5101 Rent/Lease of Equipment				38,500
5120 Medical & Laboratory Supplies				650
5150 Repair And Maintenance Supplie				1,800
5170 Vehicle & Powered Equip Suppl				1,500
5192 Uniforms - Students Non-Athlet				3,000
5211 Library Books & Supplies				12,000
5220 Instructional Supplies				52,218
5235 Noncapital Equipment (<5,000)				25,000
5291 Local Travel Expense				2,000
42 PATRICK HENRY NON-PERSONNEL	0.0	-	-	222,438
TOTAL PATRICK HENRY HIGH SCHOOL	139.0	7,200,420	2,909,220	10,403,613

Description	FTE	Salary Total	Benefit Total	Expenditure Total
HANOVER HIGH		. • • • • • • • • • • • • • • • • • • •		
Salaries & Wages	1.0	74,285	27,744	102,029
Salary - Clerical	6.5	225,593	97,011	322,604
Salary - Principal	1.0	106,333	36,359	142,692
Salary - Asst Principal	3.0	239,991	87,838	327,829
Salary - Teacher	108.2	5,613,488	2,206,401	7,819,889
Salary - Other Professional	3.0	223,863	75,096	298,959
Salary - Instr Assistant	13.0	257,860	143,840	401,700
Salary - Psychologist	1.0	76,392	28,311	104,703
Salary - Clinical Personnel	1.0	40,416	10,925	51,341
Technology Assistants	1.0	24,188	14,279	38,467
43 HANOVER HIGH PERSONNEL	138.7	6,882,409	2,727,804	9,610,213
2751 Professional Improvement				16,390
3100 Professional Services				2,100
5090 Office Supplies				500
5220 Instructional Supplies				10,290
5600 Dues & Association Membership				33,104
443 HANOVER HIGH SCHOOL IB PROGRAM	0.0	-	-	62,384
2574 Part-Time Bus Driver				3,000
2579 Subs - Prof Activity				500
2583 Stipends				900
2701 Fica				310
2751 Professional Improvement				11,000
3471 Athletic Transportation				20,000
5090 Office Supplies				3,000
5101 Rent/Lease of Equipment				26,000
5120 Medical & Laboratory Supplies				300
5191 Uniforms - Athletics				12,000
5192 Uniforms - Students Non-Athlet				2,000
5211 Library Books & Supplies				22,000
5220 Instructional Supplies				114,276
5292 Nonlocal Travel Expense				4,000
43 HANOVER HIGH NON-PERSONNEL	0.0	-	-	219,286
TOTAL HANOVER HIGH	138.7	6,882,409	2,727,804	9,891,883

		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
HANOVER SPECIALITY CENTER				
2751 Professional Improvement				3,000
5090 Office Supplies				3,000
5220 Instructional Supplies				69,000
8102 Textbooks				25,000
TOTAL HANOVER SPECIALITY CENTER	0.0	0	0	100,000
HANOVER CENTER FOR TRADES				
Salary - Clerical	1.0	42,452	19,188	61,640
Salary - Principal	1.0	102,290	35,271	137,561
Salary - Teacher	8.5	484,042	173,254	657,296
Salary - Instr Assistant	1.0	18,592	12,774	31,366
Salary - Instr Assistant	1.0	17,895	11,994	29,889
Salary - Clinical Personnel	0.5	14,241	3,602	17,843
49 HANOVER CTR FOR TRADES PERSONNEL	13.0	679,512	256,083	935,595
2579 Subs - Prof Activity				1,000
2583 Stipends				1,500
2701 Fica				300
2751 Professional Improvement				4,111
5061 Telephone & Postage				1,500
5101 Rent/Lease of Equipment				28,000
5220 Instructional Supplies				43,000
• •				,
5292 Nonlocal Travel Expense	0.0			1,000
49 HANOVER CENTER NON-PERSONNEL	0.0	-	-	80,411
TOTAL HANOVER CENTER FOR TRADES	13.0	679,512	256,083	1,016,006

Description	FTE	Salary Total	Benefit Total	Expenditure Total
GEORGETOWN SCHOOL				
Salary - Clerical	1.0	38,426	18,104	56,530
Salary - Principal	1.0	100,815	34,876	135,691
Salary - Teacher	8.8	462,033	188,989	651,022
Salary - Instr Assistant	1.0	18,253	4,934	23,187
Salary - Instr Assistant	1.0	17,895	11,994	29,889
Salary - Clinical Personnel	0.5	14,241	11,072	25,313
60 GEORGETOWN SCHOOL PERSONNEL	13.3	651,663	269,969	921,632
2561 Part-Time Teachers				6,482
2588 Stipends				19,500
2701 Fica				1,958
5061 Telephone & Postage				300
5090 Office Supplies				2,500
5100 Food Supplies				1,000
5101 Rent/Lease of Equipment				4,624
5120 Medical & Laboratory Supplies				150
5220 Instructional Supplies				9,715
5235 Noncapital Equipment (<5,000)				800
5291 Local Travel Expense				600
5292 Nonlocal Travel Expense				270
5600 Dues & Association Member				600
8207 Computer Equipment				5,000
8208 Software				3,400
60 GEORGETOWN SCHOOL NON-PERSONNE	0.0	-	-	56,899
TOTAL GEORGETOWN SCHOOL	13.3	651,663	269,969	978,531

# HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

### **INSTRUCTIONAL LEADERSHIP**



### HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Budget Report Instructional Leadership Expenditures

Description	-T-	Salary	Benefit	Expenditure
· · · · · · · · · · · · · · · · · · ·	FTE	Total	Total	Total
INSTRUCTIONAL LEADERSHIP				
Salary - Administrative	2.00	232,592	75,406	307,998
Salary - Clerical	2.00	90,463	39,868	130,331
050 INSTRUCTIONAL LEADERSHIP PERSONNEL	4.00	323,055	115,274	438,329
2579 Subs - Prof Activity				2,500
2583 Stipends				50,000
2701 Fica				190
2751 Professional Improvement				5,000
3100 Professional Services				20,000
3300 Printing & Binding				5,000
3421 Contr Svcs - Veh Maint				500
5090 Office Supplies				3,000
5220 Instructional Supplies				120,000
5235 Noncapital Equipment (<5,000)				500
5291 Local Travel Expense				5,000
5292 Nonlocal Travel Expense				2,000
5600 Dues & Association Member				10,050
050 INSTRUCTIONAL LEADERSHIP NON-PERSONNEL	0.00	-	-	223,740
INSTRUCTIONAL LEADERSHIP TOTAL	4.00	323,055	115,274	662,069

Description	FTE	Salary Total	Benefit Total	Expenditure Total
CURRICULUM & INSTRUCTION		Total	10.0.	- Total
Salary - Clerical	1.00	45,765	20,014	65,779
Salary - Teacher	9.00	727,378	265,505	992,883
Salary - Other Professional	3.00	270,337	87,231	357,568
051 CURRICULUM & INSTRUCTION PERSONNEL	13.00	1,043,480	372,750	1,416,230
2560 Textbook Assistants				23,545
2574 Part-Time Bus Driver				11,000
2579 Subs - Prof Activity				5,630
2584 Overtime/Extra Hours				300
2588 Stipends - Discretionary				33,951
2701 Fica				3,175
2751 Professional Improvement				73,025
3100 Professional Services				43,430
3200 Repair & Maintenance				32,500
3250 Maintenance Service Contracts				7,500
3300 Printing & Binding				6,700
5090 Office Supplies				8,500
5101 Rent/Lease of Equipment				30,535
5192 Uniforms - Student Non-Athletic				16,000
5210 Books & Subscriptions				100,000
5211 Library Books & Supplies				2,000
5220 Instructional Supplies				30,700
5235 Noncapital Equipment (<5,000)				26,950
5291 Local Travel Expense				14,050
5292 Nonlocal Travel Expense				3,800
5600 Dues & Association Member				26,450
8102 Textbooks				966,793
051 CURRICULUM & INSTRUCTION NON-PERSONNEL	0.00	-	-	1,466,534
TOTAL 051 CURRICULUM & INSTRUCTION	13.00	1,043,480	372,750	2,882,764

Description	FTE	Salary Total	Benefit Total	Expenditure Total
ELEMENTARY INSTRUCTION				
Salary - Other Professional	1.00	123,185	39,872	163,057
052 ELEMENTARY INSTRUCTION PERSONNEL	1.00	123,185	39,872	163,057
2579 Subs - Prof Activity				7,000
2583 Stipends				600
2701 Fica				400
2751 Professional Improvement				6,300
3300 Printing & Binding				500
5090 Office Supplies				3,000
5101 Rent/Lease of Equipment				1,000
5220 Instructional Supplies				21,600
5235 Noncapital Equipment (<5,000)				2,000
5291 Local Travel Expense				3,000
5600 Dues & Association Memberships				1,000
052 ELEMENTARY INSTRUCTION NON-PERSONNEL	0.00	-	-	46,400
TOTAL 052 ELEMENTARY INSTRUCTION	1.00	123,185	39,872	209,457
SECONDARY INSTRUCTION Solary Other Professional	1.00	128,996	41,075	170,071
Salary - Other Professional 053 SEONDARY INSTRUCTION PERSONNEL	1.00	128,996	41,075	170,071
033 SEONDART INSTRUCTION FERSONNEL	1.00	120,990	41,075	170,071
2574 Part-Time Bus Driver				2,500
2583 Stipends				600
2701 Fica				250
2751 Professional Improvement				21,000
3100 Professional Services				58,000
3200 Repair & Maintenance				1,000
3300 Printing & Binding				6,000
3451 Tuition - Other Jurisdiction				300,000
5090 Office Supplies				1,500
5220 Instructional Supplies				47,750
5235 Noncapital Equipment (<5,000)				1,000
· · · · · · · · · · · · · · · · · · ·				
5291 Local Travel Expense				1,200
5291 Local Travel Expense 053 SEONDARY INSTRUCTION NON-PERSONNEL	0.00	-	-	1,200 440,800

Description	FTE	Salary Total	Benefit Total	Expenditure Total
SPECIAL EDUCATION				
Salary - Administrative	2.00	207,679	70,995	278,674
Salary - Clerical	3.00	119,376	55,417	174,793
Salary - Teacher	8.33	501,277	169,724	671,001
Salary - Other Professional	1.00	81,819	21,992	103,811
Salary - Instr Assistant	2.69	51,438	19,217	70,655
Salary - Clinical Personnel	1.00	68,288	26,132	94,420
Salary - Therapist	4.00	199,606	76,977	276,583
055 SPECIAL EDUCATION PERSONNEL	22.02	1,229,483	440,454	1,669,937
2523 Salary - Clinical Personnel				4,000
2561 Part-Time Teachers				156,000
2562 Esy - Pt Therapists				13,000
2563 Part-Time Instr Aide				35,000
2567 Pt Other - Homebound - Medical				12,000
2570 Substitute - Teacher				1,750
2574 Part-Time Bus Driver				6,000
2576 Pt Other - Homebound - Sped				25,000
2579 Subs - Prof Activity				45,000
2580 Sub Instructional Assistant				500
2583 Stipends				18,800
2701 Fica				26,530
2751 Professional Improvement				41,300
3102 Professional Services - SPED				55,900
3250 Repair & Maintenance				5,400
3350 Advertising				700
3470 Contracted Transportation				3,000
5090 Office Supplies				11,500
5100 Food Supplies				2,500
5220 Instructional Supplies				129,479
5235 Noncapital Equipment (<5,000)				20,000
5291 Local Travel Expense				56,500
5292 Nonlocal Travel Expense				3,000
5600 Dues & Association Memberships				4,125
055 SPECIAL EDUCATION NON-PERSONNEL	0.00	-	-	676,984
TOTAL 055 SPECIAL EDUCATION	22.02	1,229,483	440,454	2,346,921

Description	FTE	Salary Total	Benefit Total	Expenditure Total
GIFTED & TALENTED				_
Salary - Other Professional	1.00	75,770	28,142	103,912
056 GIFTED & TALENTED PERSONNEL	1.00	75,770	28,142	103,912
2579 Subs - Prof Activity				5,000
2583 Stipends				600
2588 Stipends - Discretionary				3,500
2701 Fica				550
2751 Professional Improvement				7,000
5220 Instructional Supplies				15,105
5291 Local Travel Expense				4,000
5292 Nonlocal Travel Expense				1,800
056 GIFTED & TALENTED NON-PERSONNEL	0.00	-	-	37,555
TOTAL 056 GIFTED & TALENTED	1.00	75,770	28,142	141,467
BUSINESS PARTNERSHIPS Salary - Clerical	0.50	36,262	13,689	49,951
Salary - Clerical Salary - Teacher	1.00	96,005	33,582	129,587
058 BUSINESS PARTNERSHIPS PERSONNEL	1.50	132,267	47,271	179,538
2751 Professional Improvement				500
2760 Employee Recognition				1,000
5090 Office Supplies				630
5291 Local Travel Expense				100
058 BUSINESS PARTNERSHIPS NON-PERSONNEL	0.00	-	-	2,230
TOTAL 058 BUSINESS PARTNERSHIPS	1.50	132,267	47,271	181,768
TECHNICAL EDUCATION				
Salary - Other Professional	1.00	99,754	34,590	134,344
059 TECHNICAL EDUCATION PERSONNEL	1.00	99,754	34,590	134,344
2583 Stipends				600
2751 Professional Improvement				3,200
3200 Repair & Maintenance				10,000
5090 Office Supplies				1,000
5220 Instructional Supplies				20,200
5235 Noncapital Equipment (<5,000)				6,000
5291 Local Travel Expense				3,000
5292 Nonlocal Travel Expense				8,377
059 TECHNICAL EDUCATION NON-PERSONNEL	0.00	-	-	52,377
TOTAL 059 TECHNICAL EDUCATION	1.00	99,754	34,590	186,721

Parameter (		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
INSTRUCTIONAL SUPPORT SERVICES				
Salary - Administrative	2.00	158,171	58,067	216,238
Salary - Clerical	1.00	35,720	17,378	53,098
061 INSTRUCTIONAL SUPPORT SERVICES PERSONNEL	3.00	193,891	75,445	269,336
TOTAL 061 INSTRUCTIONAL SUPPORT SERVICES	3.00	193,891	75,445	269,336
ACCREDITATION & ACCOUNTABILITY				
Salary - Teacher	1.00	105,658	36,177	141,835
Salary - Other Professional	2.00	187,102	65,620	252,722
062 ACCREDITATION & ACCOUNTABILITY	3.00	292,760	101,797	394,557
2574 Part-Time Bus Driver				350
2583 Stipends				900
2751 Professional Improvement				6,000
3100 Professional Services				2,500
3300 Printing & Binding				17,000
5220 Instructional Supplies				72,529
5291 Local Travel Expense				2,800
5292 Nonlocal Travel Expense				4,000
5600 Dues & Association Member				33,000
062 ACCREDITATION & ACCOUNTABILITY	0.00	-	-	139,079
TOTAL 062 ACCREDITATION & ACCOUNTABILITY	3.00	292,760	101,797	533,636

Description	FTE	Salary Total	Benefit Total	Expenditure Total
FEDERAL PROGRAMS & INSTRUCT LEADERSHIP				
Salary - Administrative	1.00	115,888	30,587	146,475
Salary - Clerical	1.00	49,210	21,003	70,213
Salary - Teacher	3.00	146,655	62,747	209,402
Salary - Other Professional	0.15	10,960	2,946	13,906
Salary - Instr Assistant	2.00	37,503	17,884	55,387
063 FEDERAL PRG & INSTRUCT LEADERSHIP PERSONN	7.15	360,216	135,167	495,383
2579 Subs - Prof Activity				11,900
2580 Sub - Instructional Assistant				1,700
2583 Stipends				500
2588 Stipends - Discretionary				2,000
2701 Fica				3,000
2751 Professional Improvement				10,000
3100 Professional Services				5,000
3200 Repair & Maintenance				800
5090 Office Supplies				10,035
5220 Instructional Supplies				68,261
5230 Operating Supplies				3,200
5235 Noncapital Equipment (<5,000)				2,744
5291 Local Travel Expense				1,300
5292 Nonlocal Travel Expense				1,590
5600 Dues & Association Member				300
063 FEDERAL PRG & INSTR LEADERSHIP NON-PERSONI	0.00			122,330
TOTAL 063 FEDERAL PRG & INSTRUCT LEADERSHIP	7.15	360,216	135,167	495,683
HEALTH SERVICES				
Salary - Clinical Personnel	1.00	67,782	18,220	86,002
064 HEALTH SERVICES PERSONNEL	1.00	67,782	18,220	86,002
2585 Substitute Clinical				7,500
2701 Fica				500
2751 Professional Improvement				1,252
3115 Subscription Services-IT				5,000
5090 Office Supplies				500
5120 Medical & Laboratory Supplies				1,000
5210 Books & Subscriptions				1,000
5292 Nonlocal Travel Expense				70
5711 Attendance & Health Services				5,000
064 HEALTH SERVICES NON-PERSONNEL	0.00	-	-	21,822
TOTAL 064 HEALTH SERVICES	1.00	67,782	18,220	107,824

ETE	Salary	Benefit	Expenditure Total
FIE	TOtal	IOtal	I Otal
			900
			1,000
			11,400
			500
			2,000
			1,000
			1,500
			500
			10,000
	-	-	28,800
0.00	-	-	28,800
58 67	4 070 639	1 450 057	8,657,317
	0.00 58.67	FTE Total	FTE Total Total   0.00

## HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

## ADMINISTRATION & SUPPORT SERVICES



#### FY2017-2018 Budget Report

		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
SCHOOL BOARD				
2583 Stipends				4,020
2590 Salary - School Board				57,100
2701 Fica				4,677
2705 Medical Insurance				15,254
2751 Professional Improvement				7,000
3115 Subscription Services-IT				2,700
3410 Security Services				3,500
5076 Public Official Liability				4,567
5291 Local Travel Expense				6,800
5292 Nonlocal Travel Expense				4,200
5600 Dues & Association Member				13,200
070 SCHOOL BOARD TOTAL	0.00	-	-	123,018
SCHOOL BOARD ATTORNEY				
3100 Professional Services				25,100
5210 Books & Subscriptions				1,323
5600 Dues & Association Member				200
072 SCHOOL BOARD ATTORNEY	0.00	-	-	26,623

#### FY2017-2018 Budget Report

Description	FTE	Salary Total	Benefit Total	Expenditure Total
SUPERINTENDENT	FIE	IOtal	Total	Total
Salary - Administrative	1.00	187,272	63,536	250,808
Salary - Clerical	2.00	118,227	47,331	165,558
Salary - Other Professional	2.00	169,481	61,212	230,693
071 SUPERINTENDENT PERSONNEL	5.00	474,980	172,079	647,059
OF FOOT ENTITIES IN TENSORINEE	0.00	474,000	172,070	047,000
2583 Stipends				1,320
2704 Opt Out Medical Insurance				100
2751 Professional Improvement				3,418
2760 Employee Recognition				500
3300 Printing & Binding				400
5090 Office Supplies				1,000
5101 Rent/Lease of Equipment				500
5210 Books & Subscriptions				500
5235 Noncapital Equipment (<5,000)				1,500
5291 Local Travel Expense				5,000
5292 Nonlocal Travel Expense				6,000
5600 Dues & Association Member				8,000
071 SUPERINTENDENT NON-PERSONNEL	0.00	-	-	28,238
TOTAL SUPERINTENDENT	5.00	474,980	172,079	675,297
ADMIN/COMMUNICATIONS				
2584 Overtime/Extra Hours				3,000
2701 Fica				230
2751 Professional Improvement				4,500
3100 Professional Services				17,000
3200 Repair & Maintenance				4,000
3250 Maintenance Service Contracts				6,000
5090 Office Supplies				5,500
5235 Noncapital Equipment (<5,000)				11,500
5291 Local Travel Expense				3,900
5292 Nonlocal Travel Expense				4,000
5600 Dues & Association Member				875
8201 New Equipment				11,423
TOTAL 073 ADMIN/COMMUNICATIONS	0.00	-	-	71,928

#### FY2017-2018 Budget Report

December 1		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
HUMAN RESOURCES			0.4 = ===0	
Salary - Administrative	7.00	639,822	215,773	855,595
Salary - Clerical	8.16	326,868	115,356	442,224
074 HUMAN RESOURCES PERSONNEL	15.16	966,690	331,129	1,297,819
2570 Suba - Prof Activity				4 000
2579 Subs - Prof Activity				4,000
2583 Stipends				600
2586 Substitute Clerical				4,000
2701 Fica				312
2704 Opt Out Medical Insurance				200
2709 Unemployment Insurance				40,000
2751 Professional Improvement				159,000
2760 Employee Recognition				31,792
3100 Professional Services				45,151
3115 Subscription Services-IT				69,000
3200 Repair & Maintenance				4,400
3300 Printing & Binding				11,781
5090 Office Supplies				11,934
5231 Recruitment Expenses				11,382
5235 Noncapital Equipment (<5,000)				5,000
5292 Nonlocal Travel Expense				2,000
5450 Local Contribution				1,500
5600 Dues & Association Member				2,600
5715 Safety Supplies				1,500
074 HUMAN RESOURCES NON-PERSONNEL	0.00	-	-	406,152
TOTAL HUMAN RESOURCES	15.16	966,690	331,129	1,703,971

#### FY2017-2018 Budget Report

Description	FTE	Salary Total	Benefit Total	Expenditure Total
FISCAL SERVICES	116	Total	Total	Total
Salary - Administrative	4.00	374,891	107,301	482,192
076 FISCAL SERVICES PERSONNEL	4.00	374,891	107,301	482,192
2751 Professional Improvement				4,750
3100 Professional Services				90,000
3250 Maintenance Service Contracts				200
3300 Printing & Binding				19,650
5074 Motor Vehicle Insurance				500
5079 Insurance - Bldgs & Cont				190,000
5090 Office Supplies				300,000
5101 Rent/Lease of Equipment				25,000
5210 Books & Subscriptions				1,500
5235 Noncapital Equipment (<5,000)				1,000
5291 Local Travel Expense				1,000
5292 Nonlocal Travel Expense				3,000
5600 Dues & Association Member				1,735
9960 Operational Reserve				810,881
076 FISCAL SERVICES NON-PERSONNEL	0.00	-	-	1,449,216
TOTAL FISCAL SERVICES	4.00	374,891	107,301	1,931,408

#### FY2017-2018 Budget Report

		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
TECHNOLOGY MANAGEMENT				_
Salaries & Wages	16.00	1,258,657	398,403	1,657,060
Salary - Clerical	2.00	86,837	38,895	125,732
Salary - Other Professional	3.00	326,869	83,562	410,431
Salary - Maintenance Staff	1.00	67,963	26,045	94,008
077 TECHNOLOGY MANAGEMENT PERSONNEL	22.00	1,740,326	546,905	2,287,231
TOTAL TECHNOLOGY MANAGEMENT	22.00	1,740,326	546,905	2,287,231
			·	
TECHNOLOGY - NETWORK SUPPORT				
3100 Professional Services				24,000
3115 Subscription Services-IT				670,000
3250 Maintenance Service Contracts				556,855
5090 Office Supplies				5,817
5220 Instructional Supplies				6,000
TOTAL 078 TECHNOLOGY - NETWORK SUPPORT	0.00	-	-	1,262,672
TECHNOLOGY - INSTRUCTIONAL				
8207 Computer Equipment				244,750
8208 Software				100,000
TOTAL 079 TECHNOLOGY - INSTRUCTIONAL	0.00	-	-	344,750

#### FY2017-2018 Budget Report

Description	FTE	Salary Total	Benefit Total	Expenditure Total
SUPPORT SERVICES		Total	Total	
Salary - Other Professional	1.00	77,520	28,729	106,249
080 SUPPORT SERVICES PERSONNEL	1.00	77,520	28,729	106,249
2751 Professional Improvement				4,800
3105 Safety Contractual Services				56,439
3200 Repair & Maintenance				854,443
3250 Maintenance Service Contracts				5,004
3300 Printing & Binding				3,964
5061 Telephone & Postage				35,084
5090 Office Supplies				3,040
5220 Instructional Supplies				1,500
5291 Local Travel Expense				2,500
5292 Nonlocal Travel Expense				1,500
5600 Dues & Association Member				685
TOTAL 080 SUPPORT SERVICES	1.00	-	-	1,075,208
CUSTODIAL SERVICES				
Salary - Administrative	1.00	101,300	36,627	137,927
Salary - Custodial	108.50	2,887,780	1,305,076	4,192,856
081 CUSTODIAL SERVICES PERSONNEL	109.50	2,989,080	1,341,703	4,330,783
2581 Substitute - Custodian				75,000
2583 Stipends				1,080
2584 Overtime/Extra Hours				2,360
2704 Opt Out Medical Insurance				800
2751 Professional Improvement				2,700
3290 Custodial Service Contracts				45,411
3421 Contr Svcs - Veh Maint				2,516
5130 Custodial Supplies				389,283
5140 Uniform Rental				13,434
081 CUSTODIAL SERVICES NON-PERSONNEL	0.00	-	-	532,584
TOTAL CUSTODIAL SERVICES	109.50	2,989,080	1,341,703	4,863,367

#### FY2017-2018 Budget Report

Description	FTE	Salary Total	Benefit Total	Expenditure Total
PUPIL TRANSPORTATION		. Otal	10141	10141
Salary - Administrative	2.00	206,272	74,047	280,319
Salary - Clerical	2.00	64,394	33,490	97,884
Salary - Other Support	9.00	369,573	159,782	529,355
Compensation-Bus Drivers	244.50	3,580,314	1,195,693	4,776,007
Salary - Car Drivers	3.50	7,077	2,987	10,064
Transportation Attendant	29.00	313,824	91,273	405,097
Traffic Guard/Parking Lot Atte	6.50	93,201	28,963	122,164
082 PUPIL TRANSPORTATION PERSONNEL	296.50	4,634,655	1,586,235	6,220,890
2574 Part-Time Bus Driver				90,765
2577 Salary - Car Drivers				249,790
2584 Overtime/Extra Hours				55,000
2592 Substitute - Bus Driver				165,819
2593 Transportation Attendant				16,200
2701 Fica				42,500
2704 Opt Out Medical Insurance				4,900
2751 Professional Improvement				3,922
2760 Employee Recognition				4,719
3100 Professional Services				30,613
3200 Repair & Maintenance				5,300
3250 Maintenance Service Contracts				8,920
3300 Printing & Binding				4,620
3421 Contr Svcs - Veh Maint				600,473
3470 Contracted Transportation				2,896
5061 Telephone & Postage				5,100
5090 Office Supplies				4,650
5101 Rent/Lease of Equipment				2,007
5130 Custodial Supplies				4,903
5170 Vehicle & Powered Equip Suppl				2,625
5171 Fuel & Lubricants				987,873
5190 Uniforms/Wearing Apparel-Staff				200
5235 Noncapital Equipment (<5,000)				24,723
5292 Nonlocal Travel Expense				640 5 000
5715 Safety Supplies 082 PUPIL TRANSPORTATION NON-PERSONNEL	0.00			5,990
002 FUFIL I KANSFORTATION NON-PERSONNEL	0.00	-	-	2,325,148
TOTAL PUPIL TRANSPORTATION	296.50	4,634,655	1,586,235	8,546,038

#### FY2017-2018 Budget Report

Description	FTE	Salary Total	Benefit Total	Expenditure Total
BUILDING SERVICES				_
Salary - Maintenance Staff	23.00	1,237,777	391,259	1,629,036
083 BUILDING SERVICES PERSONNEL	23.00	1,237,777	391,259	1,629,036
2584 Overtime/Extra Hours				25,000
2704 Opt Out Medical Insurance				400
2751 Professional Improvement				5,500
3105 Safety Contractual Services				227,887
3200 Repair & Maintenance				433,941
3250 Maintenance Service Contracts				106,043
3421 Contract Svcs - Vehicle Maintenance				15,000
5021 Electrical Services				2,727,534
5031 Heating Services				253,226
5041 Water & Sewer Services				526,015
5061 Telephone & Postage				337,205
5090 Office Supplies				2,081
5140 Uniform Rental				13,080
5150 Repair And Maintenance Supplie				149,166
5170 Vehicle & Powered Equip Suppl				40,041
5235 Noncapital Equipment (<5,000)				4,030
5292 Nonlocal Travel Expense				2,500
5731 Trash Removal/Recycling				160,000
8205 Motor Vehicle & Equip				66,883
083 BUILDING SERVICES NON-PERSONNEL	0.00	-	-	5,095,532
TOTAL BUILDING SERVICES	23.00	1,237,777	391,259	6,724,568
CONSTRUCTION & PLANNING				
Salary - Administrative	1.00	110,246	37,678	147,924
085 CONSTRUCTION & PLANNING PERSONNEL	1.00	110,246	37,678	142,674
2583 Stipends				600
2751 Professional Improvement				1,500
3100 Professional Services				7,600
3421 Contr Svcs - Veh Maint				3,000
5090 Office Supplies				400
8101 Lease - Modular Classrooms				25,700
8212 Alterations To Office/Building				273,474
085 CONSTRUCTION & PLANNING NON-PERSONN	0.00	-	-	312,274
TOTAL CONSTRUCTION & PLANNING	1.00	110,246	37,678	460,198
TOTAL	477.16	12,523,395	4,514,289	30,091,027

# HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

### **SPECIAL REVENUE**



#### FY2017-2018 Budget Report

			Expenditure
FTE	Total	Total	Total
			_
			4,254
			19,336
			101,410
			30,000
0.00	-	-	155,000
1.50	86,334	27,123	113,457
1.50	86,334	27,123	113,457
			2,000
			19,500
			5,000
			2,030
			21,124
			50,000
			2,500
			22,815
0.00	-	-	124,969
1.50	86,334	27,123	238,426
			10,000
			20,000
			2,295
			900,000
0.00	-	-	932,295
	0.00 1.50 1.50 0.00 1.50	0.00     -       1.50     86,334       1.50     86,334       0.00     -       1.50     86,334	0.00     -     -       1.50     86,334     27,123       1.50     86,334     27,123       0.00     -     -       1.50     86,334     27,123

#### FY2017-2018 Budget Report

Description	FTE	Salary Total	Benefit Total	Expenditure Total
TITLE I				
Salary - Teacher	11.50	614,988	222,829	837,817
Salary - Instr Assistant	2.00	36,506	14,080	50,586
621169 TITLE I PERSONNEL	13.50	651,494	236,909	888,403
2573 Compensation-Bus Drivers				3,000
2588 Stipends - Discretionary				10,000
2701 Fica				995
2704 Opt Out Medical Insurance				250
2751 Professional Improvement				15,000
3100 Professional Services				42,500
5220 Instructional Supplies				66,687
5235 Noncapital Equipment (<5,000)				10,000
5292 Nonlocal Travel Expense				10,259
621169 TITLE I NON-PERSONNEL	0.00	-	-	158,691
TITLE I TOTAL	13.50	651,494	236,909	1,047,094
MEDICAID				
Salary - Clerical	0.50	20,288	9,342	29,630
Salary - Clinical Personnel	0.55	7,793	869	8,662
621215 MEDICAID-ADMIN BILLING PERSONNEL	1.05	28,081	10,211	38,292
2523 Salary - Clerical Personnel				24,000
2701 - Fica				1,836
2704 Opt Out Medical Insurance				100
2751 Professional Improvement				1,500
3100 Professional Services				6,600
3200 Repair & Maintenance				2,000
5120 Medical & Laboratory Supplies				25,000
5220 Instructional Supplies				21,213
621215 MEDICAID-ADMIN BILLING NON-PERSONNE	0.00	-	-	82,249
MEDICAID TOTAL	1.05	28,081	10,211	120,541

#### FY2017-2018 Budget Report

		Salary	Benefit	<b>Expenditure</b>
Description	FTE	Total	Total	Total
ADULT EDUCATION				_
2584 Overtime/Extra Hours				49,058
2701 Fica				3,758
2751 Professional Improvement				500
5061 Telephone & Postage				100
5090 Office Supplies				1,000
5101 Rent/Lease of Equipment				2,000
5220 Instructional Supplies				5,000
5291 Local Travel Expense				500
5292 Nonlocal Travel Expense				500
621227 ADULT EDUCATION TOTAL	0.00	-	-	62,416
ISAEP (GED)				
2584 Overtime/Extra Hours				18,900
2701 Fica				1,445
8208 Software				3,000
621231 ISAEP (GED) TOTAL	0.00	-	-	23,345
GENERAL ADULT EDUCATION				
2584 Overtime/Extra Hours				8,529
2701 Fica				653
621232 GENERAL ADULT EDUCATION TOTAL	0.00	-	-	9,182

#### FY2017-2018 Budget Report

		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
USDA CHILD NUTRITION FUND-PRESCHOOL PROC	SRAM			
5100 Food Supplies				16,700
621234 USDA CHILD NUTRITION FUND TOTAL	0.00	-	-	16,700
HEAD START				
Salary - Clerical	1.00	39,106	10,512	49,618
Salary - Teacher	6.00	306,245	121,407	427,652
Salary - Other Professional	3.00	169,874	53,520	223,394
Salary - Instr Assistant	5.00	93,396	56,262	149,658
621235 HEAD START PERSONNEL	15.00	608,621	241,701	850,322
2579 Subs - Prof Activity				2,900
2580 Sub Instructional Assistant				4,000
2583 Stipends				600
2584 Overtime/Extra Hours				1,000
2701 Fica				650
2704 Opt Out Medical Insurance				400
2751 Professional Improvement				11,725
3100 Professional Services				7,000
3115 Subscription Services-IT				2,100
3421 Contr Svcs - Veh Maint				1,000
5090 Office Supplies				5,200
5100 Food Supplies				800
5120 Medical & Laboratory Supplies				8,000
5220 Instructional Supplies				20,645
5235 Noncapital Equipment (<5,000)				5,168
5291 Local Travel Expense				600
5292 Nonlocal Travel Expense				2,800
5600 Dues & Association Membership				5,400
5715 Safety Supplies				5,000
621235 HEAD START NON-PERSONNEL	0.00	-	-	84,988
HEAD START TOTAL	15.00	608,621	241,701	935,310

#### FY2017-2018 Budget Report

Description	FTE	Salary Total	Benefit Total	Expenditure Total
TITLE III - LEP		. • • • • • • • • • • • • • • • • • • •		
2588 Stipends - Discretionary				4,000
2701 Fica				307
2751 Professional Improvement				2,981
5220 Instructional Supplies				2,000
5291 Local Travel Expense				3,000
621240 TITLE III - LEP TOTAL	0.00	-	-	12,288
JROTC				
Salary - Teacher	7.00	535,301	172,652	707,953
621241 JROTC PERSONNEL	7.00	535,301	172,652	707,953
2574 Part-Time Bus Driver				2,250
2701 Fica				250
2704 Opt Out Medical Insurance				400
621241 JROTC NON-PERSONNEL	0.00	-	-	2,900
JROTC TOTAL	7.00	535,301	172,652	710,853
REGIONAL AUTISM CONSORTIUM				
2583 Stipends				900
2704 Opt Out Medical Insurance				100
2751 Professional Improvement				22,303
3300 Printing & Binding				600
5220 Instructional Supplies				3,000
5291 Local Travel Expense				4,000
621246 REGIONAL AUTISM CONSORT NON-PERSO	0.00	-	-	30,903
621246 REGIONAL AUTISM CONSORTIUM PERSON	0.00	-	-	30,903
MIDDLE SUMMER SCHOOL				
2561 Part-Time Teachers				23,500
2570 Substitute - Teacher				500
2701 Fica				1,800
5220 Instructional Supplies				1,000
621243 MIDDLE SUMMER SCHOOL TOTAL	0.00	-	-	26,800

#### FY2017-2018 Budget Report

Description	FTE	Salary Total	Benefit Total	Expenditure Total
HIGH SUMMER SCHOOL				
2561 Part-Time Teachers				91,200
2564 Part-Time Clerical				1,670
2574 Part-Time Bus Driver				3,100
2701 Fica				7,340
5220 Instructional Supplies				5,000
621244 HIGH SUMMER SCHOOL TOTAL	0.00	-	-	108,310
ELEMENTARY SUMMER SCHOOL				
2561 Part-Time Teachers				78,200
2563 Part-Time Instr Aide				1,000
2570 Substitute - Teacher				1,000
2574 Part-Time Bus Driver				3,000
2701 Fica				6,360
5220 Instructional Supplies				25,000
621268 ELEMENTARY SUMMER SCHOOL TOTAL	0.00	-	-	114,560
PRE-SCHOOL 619				
Salary - Teacher	4.50	238,773	99,176	337,949
Salary - Instr Assistant	3.69	74,315	25,366	99,681
621276 PRE-SCHOOL 619 PERSONNEL	8.19	313,088	124,542	437,630
2704 Opt Out Medical Insurance				200
3102 Professional Services - SPED				26,400
621276 PRE-SCHOOL 619 NON-PERSONNEL	0.00	-	-	26,600
621276 PRE-SCHOOL 619 TOTAL	8.19	313,088	124,542	464,230
INFANTS & TODDLERS				
Salary - Clerical	0.40	13,676	6,785	20,461
Salary - Teacher	1.83	107,211	43,049	150,260
Salary - Other Professional	1.00	81,819	21,992	103,811
Salary - Clinical Personnel	1.00	68,288	26,132	94,420
621342 INFANTS & TODDLERS PERSONNEL	4.23	270,994	97,958	368,952
2704 Opt Out Medical Insurance				100
5291 Local Travel Expense				22,000
621342 INFANTS & TODDLERS NON-PERSONNEL	0.00	-	-	22,100
621342 INFANTS & TODDLERS TOTAL	4.23	270,994	97,958	391,052

#### FY2017-2018 Budget Report

Description	FTE	Salary Total	Benefit Total	Expenditure Total
PART C INSURANCE REIMBURSEMENTS		Total	Total	Total
Salary - Clerical	0.50	20,288	9,342	29,630
Salary - Therapist	0.50	28,325	11,465	39,790
621343 PART C INSURANCE REIMBURSEMENTS PE	1.00	48,613	20,807	69,420
2704 Opt Out Medical Insurance				100
621343 PART C INSURANCE REIMBURSEMENTS NO	0.00	-	-	100
PART C INSURANCE REIMBURSEMENTS TOTAL	1.00	48,613	20,807	69,520
TITLE VI-B (FLOW THROUGH)				
Salary - Teacher	43.87	2,238,341	863,887	3,102,228
Salary - Instr Assistant	1.00	19,102	12,910	32,012
621367 TITLE VI-B (FLOW THROUGH) PERSONNEL	44.87	2,257,443	876,797	3,134,240
2704 Opt Out Medical Insurance				1,000
3102 Professional Services - SPED				38,406
5220 Instructional Supplies				13,597
621367 TITLE VI-B (FLOW THROUGH) NON-PERSON	0.00	-	-	53,003
TITLE VI-B (FLOW THROUGH) TOTAL	44.87	2,257,443	876,797	3,187,243
PROJECT GRAD				
2588 Stipends - Discretionary				10,000
2701 Fica				765
5220 Instructional Supplies				19,235
621371 PROJECT GRAD TOTAL	0.00	-	-	30,000
				· · · ·
EMERGING LEADERS PROGRAM				
3100 Professional Services				10,000
621378 EMERGING LEADERS PROGRAM TOTAL	0.00	-	-	10,000
MENTOR TEACHER PROGRAM				
				13,760
2587 Supplement - Nt'L Board Cert. 2701 Fica				1,053
621387 MENTOR TEACHER PROGRAM TOTAL	0.00			14,813
021307 WENTON TEACHER PROGRAM TOTAL	0.00	<u> </u>	<del>_</del>	14,013
AFTER SCHOOL INTEGRATION PROGRAM				
2588 Stipends - Discretionary				3,000
2701 Fica				230
5220 Instructional Supplies				500
621419 AFTER SCHOOL INTEGRATION PROGRAM	0.00	-	-	3,730

#### FY2017-2018 Budget Report

NATIONAL BOARD INCENTIVE-STATE   2587 Supplement - NYL Board Cert.   150,952   2701 Fica   11,548   621429 NATIONAL BOARD INCENTIVE-STATE TOT;   0.00   -   -   162,500	Description	FTE	Salary Total	Benefit Total	Expenditure Total
2887 Supplement - Ni'L Board Cert.         150,952           2701 Fica         11,548           621429 NATIONAL BOARD INCENTIVE-STATE TOT/         0.00         -         -         162,500           SPED JAIL PROGRAM           Saltery - Teacher         0.50         26,334         10,968         37,302           2584 Overtime/Extra Hours         7,431         10,968         37,302           2584 Overtime/Extra Hours         566         621379 SPED JAIL PROGRAM NON-PERSONNEL         0.00         -         -         8,000           621379 SPED JAIL PROGRAM TOTAL         0.50         26,334         10,968         45,302           VIRGINIA PRESCHOOL INITIATIVE           Salary - Teacher         3.00         146,655         62,747         209,402           Salary - Teacher         3.00         146,655         62,747         209,402           Salary - Teacher         3.00         15,665         62,747         209,402           Salary - Teacher         3.00         37,503         17,884         55,837           621425 VPI PERSONNEL         3.15         157,615         65,693         223,308           2570 Substritute - Teacher         3.00         3,500         3,500         3,500         3,50	<u></u>				
11,548   621429 NATIONAL BOARD INCENTIVE-STATE TOT;   0.00   -   -   162,500					150.952
SPED JAIL PROGRAM   Solary - Teacher   D.50   26,334   10,968   37,302   621379 SPED JAIL PROGRAM   PRESONNEL   D.50   26,334   10,968   37,302   263379 SPED JAIL PROGRAM PERSONNEL   D.50   26,334   10,968   37,302   2584 Overtime/Extra Hours   7,431   2701 Fica   569   621379 SPED JAIL PROGRAM NON-PERSONNEL   D.00   -	·				•
SPED JAIL PROGRAM   Salary - Treacher   0.50   26,334   10,968   37,302   10,202   26,334   10,968   37,302   26,337   30,202   26,334   10,968   37,302   26,337   30,202   26,334   10,968   37,302   26,337   30,202   26,334   30,968   37,302   26,337   30,202   30,202		0.00	-	-	
Salary - Teacher         0.50         26,334         10,968         37,302           621379 SPED JAIL PROGRAM PERSONNEL         0.50         26,334         10,968         37,302           2584 Overtime/Extra Hours         7,431         701 Fica         569           621379 SPED JAIL PROGRAM NON-PERSONNEL         0.00         -         -         8,000           621379 SPED JAIL PROGRAM TOTAL         0.50         26,334         10,968         45,302           VIRGINIA PRESCHOOL INITIATIVE           Salary - Teacher         3.00         146,655         62,747         209,402           Salary - Instr Assistant         2.00         37,503         17,884         55,387           621425 VPI PERSONNEL         3.15         157,615         65,693         223,308           2570 Substitute - Teacher         3,000         2590 Sub Instructional Assistant         1,700         2580 Sub Instructional Supplies         500           2580 Sub Instructional Supplies         3					
Salary - Teacher         0.50         26,334         10,968         37,302           621379 SPED JAIL PROGRAM PERSONNEL         0.50         26,334         10,968         37,302           2584 Overtime/Extra Hours         7,431         701 Fica         569           621379 SPED JAIL PROGRAM NON-PERSONNEL         0.00         -         -         8,000           621379 SPED JAIL PROGRAM TOTAL         0.50         26,334         10,968         45,302           VIRGINIA PRESCHOOL INITIATIVE           Salary - Teacher         3.00         146,655         62,747         209,402           Salary - Instr Assistant         2.00         37,503         17,884         55,387           621425 VPI PERSONNEL         3.15         157,615         65,693         223,308           2570 Substitute - Teacher         3,000         2590 Sub Instructional Assistant         1,700         2580 Sub Instructional Supplies         500           2580 Sub Instructional Supplies         3					
621379 SPED JAIL PROGRAM PERSONNEL   0.50   26,334   10,968   37,302	SPED JAIL PROGRAM				
2584 Overtime/Extra Hours	Salary - Teacher	0.50	26,334	10,968	37,302
2701 Fica   569   621379 SPED JAIL PROGRAM NON-PERSONNEL   0.00   -   -   8.000   621379 SPED JAIL PROGRAM TOTAL   0.50   26,334   10,968   45,302    VIRGINIA PRESCHOOL INITIATIVE   Salary - Teacher   3.00   146,655   62,747   209,402   Salary - Other Professional   0.15   10,960   2,946   13,906   Salary - Instr Assistant   2.00   37,503   17,884   55,387   621425 VPI PERSONNEL   3.15   157,615   65,693   223,308    2570 Substitute - Teacher   3.000   2579 Subs - Prof Activity   900   2579 Subs - Prof Activity   900   2583 Sub Instructional Assistant   1,700   2583 Sub Instructional Assistant   2.000   500 Office Supplies   3,500   2751 Professional Improvement   2.000   509 Office Supplies   4,000   5291 Local Travel Expense   300   5292 Nonlocal Travel Expense   590   621425 VPI NON-PERSONNEL   0.00   -   -   16,490    621425 VIRGINIA PRESCHOOL INITIATIVE TOTAL   3.15   157,615   65,693   239,798    DRIVER'S EDUCATION   8,082   520 Instructional Supplies   16,842   620641 DRIVER'S EDUCATION   0.00   -   -   170,000	621379 SPED JAIL PROGRAM PERSONNEL	0.50	26,334	10,968	37,302
2701 Fica   569   621379 SPED JAIL PROGRAM NON-PERSONNEL   0.00   -   -   -   8,000   621379 SPED JAIL PROGRAM TOTAL   0.50   26,334   10,968   45,302    VIRGINIA PRESCHOOL INITIATIVE   Salary - Teacher   3.00   146,655   62,747   209,402   Salary - Other Professional   0.15   10,960   2,946   13,906   Salary - Instr Assistant   2.00   37,503   17,884   55,387   621425 VPI PERSONNEL   3.15   157,615   65,693   223,308    2570 Substitute - Teacher   3,000   2579 Subs - Prof Activity   900   2579 Subs - Prof Activity   900   2583 Sub Instructional Assistant   1,700   2583 Sub Instructional Improvement   2,000   2590 Office Supplies   3,500   2520 Instructional Supplies   4,000   5291 Local Travel Expense   300   5292 Nonlocal Travel Expense   590   621425 VPI NON-PERSONNEL   0.00   -   -   16,490    621425 VIRGINIA PRESCHOOL INITIATIVE TOTAL   3.15   157,615   65,693   239,798    DRIVER'S EDUCATION   2500   -   -   170,000    TECHNICAL EDUCATION   -   -   170,000					
621379 SPED JAIL PROGRAM NON-PERSONNEL         0.00         -         -         8,000           621379 SPED JAIL PROGRAM TOTAL         0.50         26,334         10,968         45,302           VIRGINIA PRESCHOOL INITIATIVE           Salary - Teacher         3.00         146,655         62,747         209,402           Salary - Other Professional         0.15         10,960         2,946         13,906           Salary - Instr Assistant         2.00         37,503         17,884         55,387           621425 VPI PERSONNEL         3.15         157,615         65,693         223,308           2570 Substitute - Teacher         3,000         2580 Sub Instructional Assistant         1,700         2583 Stipends         500           2751 Professional Improvement         2,000         500         500         2751 Professional Improvement         2,000           5090 Office Supplies         3,500         5201 Instructional Supplies         4,000         5291 Local Travel Expense         300           5292 Nonlocal Travel Expense         590         621425 VPI NON-PERSONNEL         0.00         -         -         16,490           DRIVER'S EDUCATION           2561 Part-Time Teachers         145,076         8,082           52	2584 Overtime/Extra Hours				7,431
621379 SPED JAIL PROGRAM TOTAL         0.50         26,334         10,968         45,302           VIRGINIA PRESCHOOL INITIATIVE         3.00         146,655         62,747         209,402           Salary - Teacher         3.00         146,655         62,747         209,402           Salary - Other Professional         0.15         10,960         2,946         13,906           Salary - Instr Assistant         2.00         37,503         17,884         55,387           621425 VPI PERSONNEL         3.15         157,615         65,693         223,308           2570 Substitute - Teacher         3.000         3000         2598 Sub - Prof Activity         900         2598 Sub - Prof Activity         900         2598 Sub Instructional Assistant         1,700         2593 Stipends         500         1,700         2593 Stipends         500         2751 Professional Improvement         2,000         2591 Local Improvement         2,000         3,500         2592 Instructional Supplies         3,500         3,500         2592 Local Travel Expense         3,500         2592 Local Travel Expense         300         590         261425 VPI NON-PERSONNEL         0.00         -         -         16,490           DRIVER'S EDUCATION         3,15         157,615         65,693         239,798 <td>2701 Fica</td> <td></td> <td></td> <td></td> <td>569</td>	2701 Fica				569
VIRGINIA PRESCHOOL INITIATIVE           Salary - Teacher         3.00         146,655         62,747         209,402           Salary - Other Professional         0.15         10,960         2,946         13,906           Salary - Instr Assistant         2.00         37,503         17,884         55,387           621425 VPI PERSONNEL         3.15         157,615         65,693         223,308           2570 Substitute - Teacher         3,000         2598 Sub Instructional Assistant         900         900           2579 Subs - Prof Activity         900         500         2580 Sub Instructional Assistant         1,700           2580 Sub Instructional Assistant         1,700         2583 Stipends         500           2751 Professional Improvement         2,000         500           5090 Office Supplies         3,500           5220 Instructional Supplies         3,500           5291 Local Travel Expense         300           5292 Nonlocal Travel Expense         590           621425 VIR GINIA PRESCHOOL INITIATIVE TOTAL         3.15         157,615         65,693         239,798           DRIVER'S EDUCATION           2561 Part-Time Teachers         145,076         8,082           520 Instructional Supplies	621379 SPED JAIL PROGRAM NON-PERSONNEL	0.00	-	-	8,000
VIRGINIA PRESCHOOL INITIATIVE           Salary - Teacher         3.00         146,655         62,747         209,402           Salary - Other Professional         0.15         10,960         2,946         13,906           Salary - Instr Assistant         2.00         37,503         17,884         55,387           621425 VPI PERSONNEL         3.15         157,615         65,693         223,308           2570 Substitute - Teacher         3,000         2598 Sub Instructional Assistant         900         2580 Sub Instructional Assistant         1,700           2580 Sub Instructional Improvement         2,000         500         2751 Professional Improvement         2,000           5090 Office Supplies         3,500         3,500         5220 Instructional Supplies         3,500           5291 Local Travel Expense         300         5292 Nonlocal Travel Expense         590           621425 VPI NON-PERSONNEL         0.00         -         -         16,490           DRIVER'S EDUCATION           2561 Part-Time Teachers         145,076           2701 Fica         8,082           5220 Instructional Supplies         16,842           620641 DRIVER'S EDUCATION TOTAL         0.00         -         -         170,000					
Salary - Teacher         3.00         146,655         62,747         209,402           Salary - Other Professional         0.15         10,960         2,946         13,906           Salary - Instr Assistant         2.00         37,503         17,884         55,387           621425 VPI PERSONNEL         3.15         157,615         65,693         223,308           2570 Substitute - Teacher         3,000         2579 Subs - Prof Activity         900         2580 Sub Instructional Assistant         1,700         2583 Stipends         500         1,700           2583 Stipends         500         500         2751 Professional Improvement         2,000         5090 Office Supplies         3,500         5200 Instructional Supplies         3,500         5291 Local Travel Expense         3,500         5292 Nonlocal Travel Expense         300         5292 Nonlocal Travel Expense         590         5292 Nonlocal Travel Expense         590         521425 VPI NON-PERSONNEL         0,000         -         -         16,490           DRIVER'S EDUCATION           2561 Part-Time Teachers         145,076         2701 Fica         8,082           5220 Instructional Supplies         16,842         620641 DRIVER'S EDUCATION TOTAL         0.00         -         -         170,000	621379 SPED JAIL PROGRAM TOTAL	0.50	26,334	10,968	45,302
Salary - Teacher         3.00         146,655         62,747         209,402           Salary - Other Professional         0.15         10,960         2,946         13,906           Salary - Instr Assistant         2.00         37,503         17,884         55,387           621425 VPI PERSONNEL         3.15         157,615         65,693         223,308           2570 Substitute - Teacher         3,000         2579 Subs - Prof Activity         900         2580 Sub Instructional Assistant         1,700         2583 Stipends         500         1,700           2583 Stipends         500         500         2751 Professional Improvement         2,000         5090 Office Supplies         3,500         5200 Instructional Supplies         3,500         5291 Local Travel Expense         3,500         5292 Nonlocal Travel Expense         300         5292 Nonlocal Travel Expense         590         5292 Nonlocal Travel Expense         590         521425 VPI NON-PERSONNEL         0,000         -         -         16,490           DRIVER'S EDUCATION           2561 Part-Time Teachers         145,076         2701 Fica         8,082           5220 Instructional Supplies         16,842         620641 DRIVER'S EDUCATION TOTAL         0.00         -         -         170,000					
Salary - Other Professional         0.15         10,960         2,946         13,906           Salary - Instr Assistant         2.00         37,503         17,884         55,387           621425 VPI PERSONNEL         3.15         157,615         65,693         223,308           2570 Substitute - Teacher         3,000         2579 Subs - Prof Activity         900         2580 Sub Instructional Assistant         1,700         2583 Stipends         500         2751 Professional Improvement         2,000         500         2592 Instructional Supplies         3,500         3,500         3,500         5220 Instructional Supplies         3,500         3,500         5220 Instructional Supplies         300         5292 Nonlocal Travel Expense         300         5292 Nonlocal Travel Expense         590         621425 VPI NON-PERSONNEL         0.00         -         -         16,490           DRIVER'S EDUCATION           DRIVER'S EDUCATION           2561 Part-Time Teachers         145,076         8,082           2520 Instructional Supplies         16,842           620641 DRIVER'S EDUCATION TOTAL         0.00         -         -         170,000		0.00	4.40.055	00 747	000 400
Salary - Instr Assistant         2.00         37,503         17,884         55,387           621425 VPI PERSONNEL         3.15         157,615         65,693         223,308           2570 Substitute - Teacher         3,000         2579 Subs - Prof Activity         900         2580 Sub Instructional Assistant         1,700           2583 Stipends         500         2751 Professional Improvement         2,000         500           2751 Professional Improvement         2,000         5090 Office Supplies         3,500           5220 Instructional Supplies         4,000         5291 Local Travel Expense         300           5291 Local Travel Expense         590         5292 Nonlocal Travel Expense         590           621425 VPI NON-PERSONNEL         0.00         -         -         16,490           DRIVER'S EDUCATION           2561 Part-Time Teachers         145,076         2701 Fica         8,082           5220 Instructional Supplies         16,842         620641 DRIVER'S EDUCATION TOTAL         0.00         -         -         170,000	· · · · · · · · · · · · · · · · · · ·			•	•
621425 VPI PERSONNEL       3.15       157,615       65,693       223,308         2570 Substitute - Teacher       3,000         2579 Subs - Prof Activity       900         2580 Sub Instructional Assistant       1,700         2583 Stipends       500         2751 Professional Improvement       2,000         5090 Office Supplies       3,500         5220 Instructional Supplies       4,000         5291 Local Travel Expense       300         5292 Nonlocal Travel Expense       590         621425 VPI NON-PERSONNEL       0.00       -       -       16,490         DRIVER'S EDUCATION         2561 Part-Time Teachers       145,076         2701 Fica       8,082         5220 Instructional Supplies       16,842         620641 DRIVER'S EDUCATION TOTAL       0.00       -       -       170,000			•	·	•
2570 Substitute - Teacher   3,000   2579 Subs - Prof Activity   900   2580 Sub Instructional Assistant   1,700   2583 Stipends   500   2751 Professional Improvement   2,000   5090 Office Supplies   3,500   5220 Instructional Supplies   4,000   5291 Local Travel Expense   300   5292 Nonlocal Travel Expense   590   621425 VPI NON-PERSONNEL   0.00   - 1   621425 VIRGINIA PRESCHOOL INITIATIVE TOTAL   3.15   157,615   65,693   239,798    DRIVER'S EDUCATION   2561 Part-Time Teachers   145,076   2701 Fica   8,082   5220 Instructional Supplies   16,842   620641 DRIVER'S EDUCATION TOTAL   0.00   - 1   710,000   - 1   710,	•		•	·	
2579 Subs - Prof Activity       900         2580 Sub Instructional Assistant       1,700         2583 Stipends       500         2751 Professional Improvement       2,000         5090 Office Supplies       3,500         5220 Instructional Supplies       4,000         5291 Local Travel Expense       300         5292 Nonlocal Travel Expense       590         621425 VPI NON-PERSONNEL       0.00       -       -       16,490         DRIVER'S EDUCATION         2561 Part-Time Teachers       145,076         2701 Fica       8,082         5220 Instructional Supplies       16,842         620641 DRIVER'S EDUCATION TOTAL       0.00       -       -       170,000	621425 VPI PERSONNEL	3.15	157,615	65,693	223,308
2579 Subs - Prof Activity       900         2580 Sub Instructional Assistant       1,700         2583 Stipends       500         2751 Professional Improvement       2,000         5090 Office Supplies       3,500         5220 Instructional Supplies       4,000         5291 Local Travel Expense       300         5292 Nonlocal Travel Expense       590         621425 VPI NON-PERSONNEL       0.00       -       -       16,490         DRIVER'S EDUCATION         2561 Part-Time Teachers       145,076         2701 Fica       8,082         5220 Instructional Supplies       16,842         620641 DRIVER'S EDUCATION TOTAL       0.00       -       -       170,000	2570 Substitute - Teacher				3 000
2580 Sub Instructional Assistant       1,700         2583 Stipends       500         2751 Professional Improvement       2,000         5090 Office Supplies       3,500         5220 Instructional Supplies       4,000         5291 Local Travel Expense       300         5292 Nonlocal Travel Expense       590         621425 VPI NON-PERSONNEL       0.00       -       -       16,490         DRIVER'S EDUCATION         2561 Part-Time Teachers       145,076         2701 Fica       8,082         5220 Instructional Supplies       16,842         620641 DRIVER'S EDUCATION TOTAL       0.00       -       -       170,000					•
2583 Stipends       500         2751 Professional Improvement       2,000         5090 Office Supplies       3,500         5220 Instructional Supplies       4,000         5291 Local Travel Expense       300         5292 Nonlocal Travel Expense       590         621425 VPI NON-PERSONNEL       0.00       -       -       16,490         DRIVER'S EDUCATION         2561 Part-Time Teachers       145,076         2701 Fica       8,082         5220 Instructional Supplies       16,842         620641 DRIVER'S EDUCATION TOTAL       0.00       -       -       170,000	•				
2751 Professional Improvement       2,000         5090 Office Supplies       3,500         5220 Instructional Supplies       4,000         5291 Local Travel Expense       300         5292 Nonlocal Travel Expense       590         621425 VPI NON-PERSONNEL       0.00       -       -       16,490         DRIVER'S EDUCATION         2561 Part-Time Teachers       145,076         2701 Fica       8,082         5220 Instructional Supplies       16,842         620641 DRIVER'S EDUCATION TOTAL       0.00       -       -       170,000					·
5090 Office Supplies       3,500         5220 Instructional Supplies       4,000         5291 Local Travel Expense       300         5292 Nonlocal Travel Expense       590         621425 VPI NON-PERSONNEL       0.00       -       -       16,490         DRIVER'S EDUCATION         2561 Part-Time Teachers       145,076         2701 Fica       8,082         5220 Instructional Supplies       16,842         620641 DRIVER'S EDUCATION TOTAL       0.00       -       -       170,000					
5220 Instructional Supplies       4,000         5291 Local Travel Expense       300         5292 Nonlocal Travel Expense       590         621425 VPI NON-PERSONNEL       0.00       -       -       16,490         DRIVER'S EDUCATION         2561 Part-Time Teachers       145,076         2701 Fica       8,082         5220 Instructional Supplies       16,842         620641 DRIVER'S EDUCATION TOTAL       0.00       -       -       170,000	·				·
5291 Local Travel Expense       300         5292 Nonlocal Travel Expense       590         621425 VPI NON-PERSONNEL       0.00       -       -       16,490         DRIVER'S EDUCATION         2561 Part-Time Teachers       145,076         2701 Fica       8,082         5220 Instructional Supplies       16,842         620641 DRIVER'S EDUCATION       0.00       -       -       170,000	· ·				·
5292 Nonlocal Travel Expense       590         621425 VPI NON-PERSONNEL       0.00       -       -       16,490         621425 VIRGINIA PRESCHOOL INITIATIVE TOTAL       3.15       157,615       65,693       239,798         DRIVER'S EDUCATION         2561 Part-Time Teachers       145,076         2701 Fica       8,082         5220 Instructional Supplies       16,842         620641 DRIVER'S EDUCATION TOTAL       0.00       -       -       170,000	• • • • • • • • • • • • • • • • • • • •				
621425 VPI NON-PERSONNEL       0.00       -       -       16,490         621425 VIRGINIA PRESCHOOL INITIATIVE TOTAL       3.15       157,615       65,693       239,798         DRIVER'S EDUCATION         2561 Part-Time Teachers       145,076         2701 Fica       8,082         5220 Instructional Supplies       16,842         620641 DRIVER'S EDUCATION TOTAL       0.00       -       -       170,000         TECHNICAL EDUCATION	·				
621425 VIRGINIA PRESCHOOL INITIATIVE TOTAL         3.15         157,615         65,693         239,798           DRIVER'S EDUCATION           2561 Part-Time Teachers         145,076           2701 Fica         8,082           5220 Instructional Supplies         16,842           620641 DRIVER'S EDUCATION TOTAL         0.00         -         -         170,000           TECHNICAL EDUCATION		0.00			
DRIVER'S EDUCATION           2561 Part-Time Teachers         145,076           2701 Fica         8,082           5220 Instructional Supplies         16,842           620641 DRIVER'S EDUCATION TOTAL         0.00         -         -         170,000           TECHNICAL EDUCATION	OZ 1420 VI TIVOTV I ENGOTINEE	0.00			10,400
DRIVER'S EDUCATION           2561 Part-Time Teachers         145,076           2701 Fica         8,082           5220 Instructional Supplies         16,842           620641 DRIVER'S EDUCATION TOTAL         0.00         -         -         170,000           TECHNICAL EDUCATION	621425 VIRGINIA PRESCHOOL INITIATIVE TOTAL	3.15	157.615	65.693	239.798
2561 Part-Time Teachers       145,076         2701 Fica       8,082         5220 Instructional Supplies       16,842         620641 DRIVER'S EDUCATION TOTAL       0.00       -       -       170,000         TECHNICAL EDUCATION			,		
2561 Part-Time Teachers       145,076         2701 Fica       8,082         5220 Instructional Supplies       16,842         620641 DRIVER'S EDUCATION TOTAL       0.00       -       -       170,000         TECHNICAL EDUCATION					
2701 Fica       8,082         5220 Instructional Supplies       16,842         620641 DRIVER'S EDUCATION TOTAL       0.00       -       -       170,000         TECHNICAL EDUCATION	DRIVER'S EDUCATION				
5220 Instructional Supplies         16,842           620641 DRIVER'S EDUCATION TOTAL         0.00         -         -         170,000           TECHNICAL EDUCATION	2561 Part-Time Teachers				145,076
620641 DRIVER'S EDUCATION TOTAL 0.00 170,000 TECHNICAL EDUCATION	2701 Fica				8,082
TECHNICAL EDUCATION	5220 Instructional Supplies				16,842
	620641 DRIVER'S EDUCATION TOTAL	0.00	-	-	170,000
3100 Professional Services 13,801					·
5220 Instructional Supplies 4,000	• •				·
5235 Noncapital Equipment (<5,000) 21,203	5235 Noncapital Equipment (<5,000)				21,203

#### FY2017-2018 Budget Report

		Salary	Benefit	Expenditure
Description	FTE	Total	Total	Total
620443 TECHNICAL EDUCATION TOTAL	0.00	-	-	39,004
PROFESSIONAL DEVELOPMENT				
2751 Professional Improvement				55,000
274 PROFESSIONAL DEVELOPMENT TOTAL	0.00	-	-	55,000
RACE TO GED				
2584 Overtime/Extra Hours				6,500
2701 Fica				497
3100 Professional Services				2,000
5220 Instructional Supplies				3,000
621442 RACE TO GED TOTAL	0.00	-	-	11,997
ENGLISH LITERACY/CIVICS ED				
2584 Overtime/Extra Hours				22,000
2701 Fica				1,683
3100 Professional Services				2,700
5090 Office Supplies				2,000
5101 Rent/Lease of Equipment				2,100
5220 Instructional Supplies				10,000
5235 Noncapital Equipment (<5,000)				6,000
5291 Local Travel Expense				200
5292 Nonlocal Travel Expense				250
621443 ENGLISH LITERACY/CIVICS ED TOTAL	0.00	-	-	46,933
TOTAL	99.99	4,983,918	1,885,361	9,485,145
IOIAL	33.33	4,303,310	1,000,301	3,403,143
GRAND TOTAL	2,614.79	115,985,873	45,766,181	188,998,409

# HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

### **COMPENSATION INFORMATION**



#### FY 2017-2018 Operating Budget

Full-Time Teacher Salary Scale \*\*

#### 10 Month Contract

STEP	BACHELOR	BACHELOR + 15	MASTERS	DOCTORAL
00	\$43,749	\$45,062	\$46,374	\$47,686
01	\$44,182	\$45,508	\$46,833	\$48,159
02	\$44,620	\$45,958	\$47,297	\$48,635
03	\$45,061	\$46,413	\$47,765	\$49,117
04	\$45,508	\$46,873	\$48,238	\$49,603
05	\$45,508	\$46,873	\$48,238	\$49,603
06	\$45,508	\$46,873	\$48,238	\$49,603
07	\$45,874	\$47,250	\$48,626	\$50,002
08	\$45,874	\$47,250	\$48,626	\$50,002
09	\$45,874	\$47,250	\$48,626	\$50,002
10	\$46,229	\$47,616	\$49,003	\$50,390
11	\$46,598	\$47,996	\$49,394	\$50,792
12	\$46,854	\$48,260	\$49,666	\$51,071
13	\$47,112	\$48,526	\$49,939	\$51,352
14	\$47,371	\$48,791	\$50,213	\$51,634
15	\$47,630	\$49,059	\$50,486	\$51,917
16	\$47,893	\$49,329	\$50,765	\$52,203
17	\$48,155	\$49,600	\$51,045	\$52,489
18	\$48,420	\$49,873	\$51,326	\$52,778
19	\$49,050	\$50,522	\$51,993	\$53,465
20	\$49,687	\$51,179	\$52,669	\$54,159
21	\$50,335	\$51,845	\$53,355	\$54,865
22	\$50,990	\$52,519	\$54,049	\$55,579
23	\$51,652	\$53,202	\$54,751	\$56,301
24	\$52,325	\$53,894	\$55,464	\$57,034
25	\$53,319	\$54,918	\$56,519	\$58,117
26	\$54,371	\$56,001	\$57,632	\$59,264
27	\$55,361	\$57,022	\$58,684	\$60,344
28	\$56,413	\$58,106	\$59,798	\$61,491
29	\$57,487	\$59,211	\$60,936	\$62,661
30	\$58,579	\$60,337	\$62,093	\$63,851
31	\$59,693	\$61,484	\$63,274	\$65,065
32	\$60,827	\$62,651	\$64,475	\$66,301
33	\$61,982	\$63,841	\$65,701	\$67,560
34	\$63,161	\$65,056	\$66,949	\$68,845
35	\$64,399	\$66,331	\$68,264	\$70,195
36	\$65,661	\$67,631	\$69,601	\$71,570
37	\$66,948	\$68,956	\$70,964	\$72,973
38	\$68,260	\$70,308	\$72,356	\$74,404
39	\$69,599	\$71,687	\$73,774	\$75,863
40	\$71,576	\$73,722	\$75,870	\$78,016
41*	\$73,603	\$75,811	\$78,017	\$80,225

<sup>\*\*</sup> This scale applies ONLY for teachers qualifying for VRS benefits. Compensation for teachers not qualifying for VRS will be 5% less than the salaries reflected above for each step.

#### HANOVER COUNTY PUBLIC SCHOOLS FY 2017-2018 Operating Budget

#### **Uniform Salary Positions - Hourly Rates**

	Min	Mid	Max	-	Min	Mid	Max
Level 02	\$7.85	\$11.50	\$15.14	Level 11	\$17.01	\$24.74	\$32.47
Cafeteria Monitor				Carpenter			
Level 03	\$9.19	\$13.37	\$17.55	Electrician			
Auto Driver				HVAC Mechanic			
Custodian				Painter			
Food Services Assistant				Plumber			
Parking Lot Attendant				Refrigeration Technician			
Traffic Guard/Parking Lot Attendant				Senior Administrative Assistant I			
Level 05	\$10.72	\$15.59	\$20.46	Senior Administrative Assistant, Deputy	Clerk of S	chool Boa	ard
Head Custodian (MS)				Level 12		\$26.72	
Health Services Assistant				Data Center Operator			
Instructional Assistant - All				Energy Management Control Specialist			
Office Assistant I				Federal Account Specialist			
School Psychologist Intern				JROTC Assistant Instructor			
Level 06	\$11.57	\$16.84	\$22.11	Medicaid Account Specialist			
Head Custodian (HS)				Sign Language Interpreter			
Office Assistant II				Level 13	\$19.82	\$28.85	\$37.89
Traffic Guard				Custodial Specialist		·	·
Transportation Attendant				Executive Administrative Assistant, Clerk	of the Sc	hool Boar	d
Level 07	\$12.50	\$18.19	\$23.87				
Food Services Assistant Manager	,	,		Food Services Specialist/Nutrition Coord	inator		
Blind-Vision Impaired Instructional T	echniciar	า		Lead Data Center Operator			
Level 08		\$19.64	\$25.78	'			
Administrative Assistant I				Maintenance Team Leader - HVAC			
Auto Driver - Bus Driver				Network Technician			
Bus Driver (All)				Senior Help Desk Technician			
Courier/Bus Driver				Level 14	\$21.42	\$31.17	\$40.91
Food Services Manager I				Benefits Specialist			
Technical Systems Operator				Education and Mental Health Program S	pecialist		
Transportation Attendant/Intermitten	t Bus Dri	ver		Family Services Specialist			
Level 09		\$21.20	\$27.84				
Food Services Manager II				Human Resources Information Systems	Specialist		
Health Services Attendant				Occupational Therapist Assistant			
Lead Driver Specialist				Parent/Teacher Disability Services Speci	alist		
Family Engagement, Health & Safet	y Assista	nt		Level 15		\$33.66	\$44.20
Level 10	\$15.74	\$22.91	\$30.07	Accountant			
Administrative Assistant II				Audio-Visual Maintenance Specialist			
Bookkeeping Assistant				CSA Assistant Case Manager			
Transportation Training and Safety S	Specialist			Electrician Specialist			
Transportation Account Specialist				Programmer Analyst			
Transportation Routing Specialist				School Nurse			
Transportation Special Needs Speci	alist			Level 16	\$24.97	\$36.35	\$47.72
Transportation Work Hours Specialis	st			Communications Specialist			
				Coordinator, TV Programming and Produ	uction		
				Food Services Coordinator/Dietitian			
				Human Resources Compensation & Con	npliance C	fficer	
				Instructional Assessment & Analysis Spe			
				JROTC Instructor			
				Network Systems Engineer			
				Senior Programmer Analyst			
				•			

#### HANOVER COUNTY PUBLIC SCHOOLS FY 2017-2018 Operating Budget Uniform Salary Positions - Hourly Rates

	Min	Mid	Max		Min	Mid	Max
Level 17	\$26.97	\$39.26	\$51.55	Level 20	\$33.98	\$49.46	\$64.94
Coordinator, Attendance & Support				Assistant Director, Information Systems			
Enterprise Network Engineer				Assistant Principal, Middle School			
Enterprise Systems Engineer				Curriculum Specialist - English/Reading/L	anguage	Arts	
Infant Coordinator (Part C)				Curriculum Specialist - Mathematics			
ITRT Online Learning Developer				Curriculum Specialist - World Language 8	& ESL		
School Psychologist				Level 21	\$35.99	\$50.08	\$64.18
School Social Worker				Assistant Principal, High School			
Senior Teacher (All)				Director, Custodial Services			
Supervisor Network Services				Disciplinary Hearing Review Officer			
Technology Project Specialist (All)				Level 22	\$39.64	\$57.68	\$75.73
Level 18	\$29.13	\$42.40	\$55.67	Director, Accreditation and Accountability	•		
Assessment Specialist				Director, Budget and Financial Reporting			
Business Partnership Specialist				Director, Facilities			
Coordinator, Human Resources (All	)			Director, Human Resources			
Coordinator, Professional Developm	ent			Director, Professional Development, Lead	dership, &	Federal I	Program
Coordinator, Special Education				Director, Pupil Transportation			
Data Management Specialist				Principal, Elementary School			
Occupational Therapist				Public Information Officer			
Physical Therapist				Level 23	\$42.80	\$62.30	\$81.79
Speech Language Pathologist				Director, Elementary Education			
Student Support Services Specialist				Director, Food Services			
Level 19	\$31.47	\$45.80	\$60.12	· '			
Assistant Director, Human Resource				Director, Technology Services			
Assistant Director, Special Educatio	n			Principal, Middle School			
Assistant Director, Transportation				Specialty Center Coordinator			
Assistant Principal, Elementary Sch	ool			Level 24	\$46.22	\$67.28	\$88.33
Athletic/Activities Director				Director, Curriculum & Instruction			
Coordinator, Career and Technical E	Education			Director, Secondary Education			
Coordinator, Counseling Services				Principal; High, Trade and Alternative Ed			
Coordinator, Federal Programs				Level 25	\$49.91	\$72.65	\$95.39
Coordinator, Gifted Services				Assistant Superintendent (All)			
Coordinator, School Safety and Sec	urity						
Curriculum Specialist - Health & PE							
Curriculum Specialist - Media Servic							
Curriculum Specialist - Performing A	ırts						
Curriculum Specialist - Science							
Curriculum Specialist - Social Studie	es						
Curriculum Specialist - Visual Arts							
Health Services Coordinator							
Lead Speech Language Pathologist							
Lead Teacher Specialist (Special Ed	ducation)						
Lead Therapist							
Senior School Psychologist							
Senior School Social Worker				1			

## FY 2017-2018 Operating Budget Salary Schedule for Temporary Personnel

	Rates	
Substitute Teachers		
With Degree	\$11.71	per hour
Non-Degree (hired prior to 9/1/2009)	\$10.25	per hour
Long Term Substitute		
Degreed and licensed substitutes, after 10 or more consecutive days	First Step on the	Non-VRS
for the same teacher (except short-term contracts)	Teacher Salar	y Scale
Substitute - Other Positions		
Administrative/Clerical (Substitute and Summer School)	\$10.61	per hour
Athletic Trainer (when not covered by stipend)	\$23.35	per hour
Auto Driver (Substitute and Summer School)	\$13.53	per hour
Bus Driver (Substitute and Summer School)	\$14.36	per hour
Cafeteria Monitor	\$7.85	per hour
Clinic Substitute - Non RN	\$10.25	per hour
Courier	\$10.29	per hour
Custodian	\$9.19	per hour
Food Service Assistant	\$7.85	per hour
Food Service Manager	\$11.67	per hour
Instructional Aide - Regular and Special Education	\$8.64	per hour
Long-term Instructional Aide	\$9.55	per hour
Long-term Substitute Nurse - RN	\$14.93	per hour
School Nurse	\$11.71	per hour
Technology Intern	\$7.85	per hour
Traffic Guard	\$11.57	per hour
Transportation Attendant (Substitute and Summer School)	\$13.74	per hour
Professional - Temporary		
Summer School Coordinator (Elementary, Middle & High)	\$25.50 - \$28.68	per hour
Summer School/ESY Teacher	\$23.82	per hour
Summer School/ESY Substitute Teacher	\$21.12	per hour
Extended School Year Coordinator	\$30.00	per hour
Other: Curriculum Development, Workshop, Vocational Adult	<b>#</b> 00.00	
Instruction, SOL Tutors, Homebound Instruction	\$23.82	per hour
Summer School Instructional Assistant	\$10.82	per hour
Hearing Impaired Interpreter	\$32.47	per hour
Driver Education		
Behind-the-Wheel Instructor	\$18.57	per hour
	÷12131	
Adult Education Program  Togebor (ARE / GED / GAE)	<b>ቀ</b> ንን ዕን	nor hour
Teacher (ABE / GED / GAE)	\$23.82	per hour

## FY 2017-2018 Operating Budget Salary Schedule for Temporary Personnel

	Rates	
Use of Facility Services		
Administrator	\$21.22	per hour
Food Services Assistant	\$21.22	per hour
Custodian	1.5 x Current Hourly Rate (\$12.50 minimum)	per hour
Travel Reimbursement (reimbursement of private vehicle usage)	Prevailing IRS Rate	per mile
After School Inclusion		
Supervisor	\$32.47	per hour
Teacher (ABE / GED / GAE)	\$26.00	per hour
Instructional Assistant	\$19.53	per hour
Summer School - Extended Year Services		
Physical Therapist	\$36.82	per hour
Occupational Therapist	\$36.82	per hour
Speech Pathologist	\$36.82	per hour
Early Interventionist	\$30.35	per hour
Early Interventionist IV	\$30.35	per hour
Nurse (Summer School and ESY)	\$19.53	per hour
After School Services		
Sign Language Interpreters - after 5:00 for a minimum of 2 hours	\$43.30	per hour
Other Positions		
ESL Tutor	\$23.82	per hour
ISAEP - Individual Student Alternative Education Program	\$23.82	per hour
School Nurse 1:1	\$27.06	per hour
Textbook Crew	\$10.82/\$11.90	per hour
Data Specialist	\$10.61	per hour

#### FY 2017-2018 Operating Budget Activities Stipend List

	Stipend Qty @ Each		n Fach		Stipend	Qty @ Each	
Position	Track	High	Middle	Position	Track	High	Middle
Football		J		Wrestling		J	
Head Varsity	12	1		Head Varsity	8	1	
Assistant Varsity	8	4		Assistant Varsity	6	2	
Assistant Varsity (J. V.)	8	2		Head Middle School	6		1
Head Middle School	8		1	Assistant Middle School	5		1
Assistant Middle School	6		2				
				Tennis			
Basketball				Boys Varsity	6	1	
Head Boys Varsity	10	1		Girls Varsity	6	1	
Assistant Boys Varsity	6	1		Middle School Boys	6		1
Assistant Boys Varsity (J. V.)	6	1		Middle School Girls	6		1
Assistant Boys Varsity (9th Grade)	6	1					
Head Girls Varsity	10	1		Softball			
Assistant Girls Varsity	6	1		Head Varsity	8	1	
Assistant Girls Varsity (J. V. )	6	1		Assistant Varsity	6	1	
Head Middle School Boys	6	•	1	Assistant Junior Varsity	6	1	
Assistant Middle School Boys	5		1	Head Middle School	6	-	1
Head Middle School Girls	6		1	Assistant Middle School	5		1
Assistant Middle School Girls	5		1	, 1001014111 11114410 0011001	· ·		·
/ toolotant Middle Control Cine	ŭ			Drill/Dance Team	6	1	
Soccer				Brill/Burioc Tourn	Ü		
Head Boys Varsity	8	1		Flag Team (Color Guard)	6	1	
Assistant Boys Varsity	6	1		riag ream (Golor Guara)	Ü		
Assistant Boys Junior Varsity	6	1		Field Hockey			
Head Girls Varsity	8	1		Head Varsity	8	1	
Assistant Girls Varsity	6	1		Assistant Junior Varsity	6	1	
Assistant Girls Junior Varsity	6	1		Assistant burnor varsity	U	'	
Head Middle School Boys	6	'	1	Cheerleader			
Assistant Middle School Boys	5		1	Head Varsity	10	1	
Head Middle School Girls	6		1	Assistant Varsity	8	2	
Assistant Middle School Girls	5		1	Head Middle School	6	2	1
Assistant Middle School Gills	3		'	Assistant Middle School	5		1
Swim - Head Boys & Girls				Assistant Middle School	3		'
Head	6	1		Athletic Director (Middle School)	9		1
Assistant	5	1		Attrietic Director (Middle School)	9		1
Assistant	3	'		Assistant Activity Director	4	2	
Track				Assistant Activity Director	4	2	
Head Boys Varsity	8	1		Athletic Trainer	13	1	
Head Girls Varsity	8	1		Attrictic Trainer	13	'	
,	6	3		Weight Coach	0	1	
Assistant Varsity Head Middle School		3	4	Weight Coach	8	ı	
Assistant Middle School	6 5		1 3	Music			
Assistant Middle School	5		3	Vocal	10	4	
Indeer Treek					10	1	
Indoor Track	0	4		Instrumental	10	1	4
Head	6	1		Band (Middle School)	6		1
Assistant	5	1		Vocal (Middle School)	6		1
Cross Country:				Strings (Youth Orchestra)	6		1
Cross Country	•	_		D			
Head	8	1		Drama	•	4	
Assistant	6	1		High School	8	1	4
Donal - II				Middle School	6		1
Baseball	•			Dollingtion			
Head Varsity	8	1		Publications	_		
Assistant Varsity	6	1		Yearbook - High School	8	1	
Assistant Junior Varsity	6	1		Yearbook - Middle School	6		1
Head Middle School Boys	6		1	Newspaper	8	1	
Assistant Middle School Boys	5		1	Photographer	6	1	
				Literary Magazine	5	1	

### FY 2017-2018 Operating Budget Activities Stipend List

	Stipend	Qty (	@ Each		Stipend	Qty @	② Each
Position	Track	High	Middle	Position	Track	High	Middle
Golf							
Head Boys & Girls	6	1		SODA	8	0	
Gymnastics				Robotics Team Sponsor	4	1	
Head Girls	8	1					
Assistant Girls	6	1		Forensics	4	1	
Head Middle School Girls	6		1				
Assistant Middle School Girls	5		1	Debate	4	1	
Volleyball				SCA Sponsor	4	1	
Head Boys	8	1					
Assistant Boys	6	1		Senior Class Sponsor	4	1	
Head Girls	8	1					
Assistant Girls	6	1		Junior Class Sponsor	4	1	
Lacrosse				7TH UP	8	0.5	0.5
Head Boys Varsity	8	1					
Assistant Boys Varsity	6	1					
Assistant Boys Junior Varsity	6	1					
Head Girls Varsity	8	1					
Assistant Girls Varsity	6	1					
Assistant Girls Junior Varsity	6	1					
Other Stipends							
Reading Recovery Teacher Technology Coach	6	1	per distric	t			
Elementary	4	1	per school	ol			
Middle School	4	1	per school	ol			
High School	4	1	per schoo				

#### FY 2017-2018 Operating Budget Activities Stipend Scale

	Stipend Track								
STEP	4	5	6	8	9	10	12	13	
00	\$ 1,346	\$ 1,682	\$ 2,018	\$ 2,691	\$ 3,027	\$ 3,363	\$ 4,037	\$ 4,373	
01	\$ 1,359	\$ 1,698	\$ 2,038	\$ 2,718	\$ 3,057	\$ 3,397	\$ 4,076	\$ 4,416	
02	\$ 1,372	\$ 1,715	\$ 2,058	\$ 2,745	\$ 3,087	\$ 3,430	\$ 4,117	\$ 4,460	
03	\$ 1,386	\$ 1,732	\$ 2,078	\$ 2,772	\$ 3,118	\$ 3,464	\$ 4,158	\$ 4,504	
04	\$ 1,400	\$ 1,749	\$ 2,099	\$ 2,799	\$ 3,149	\$ 3,498	\$ 4,199	\$ 4,548	
05	\$ 1,400	\$ 1,749	\$ 2,099	\$ 2,799	\$ 3,149	\$ 3,498	\$ 4,199	\$ 4,548	
06	\$ 1,400	\$ 1,749	\$ 2,099	\$ 2,799	\$ 3,149	\$ 3,498	\$ 4,199	\$ 4,548	
07	\$ 1,400	\$ 1,749	\$ 2,099	\$ 2,799	\$ 3,149	\$ 3,498	\$ 4,199	\$ 4,548	
08	\$ 1,400	\$ 1,749	\$ 2,099	\$ 2,799	\$ 3,149	\$ 3,498	\$ 4,199	\$ 4,548	
09	\$ 1,400	\$ 1,749	\$ 2,099	\$ 2,799	\$ 3,149	\$ 3,498	\$ 4,199	\$ 4,548	
10	\$ 1,400	\$ 1,749	\$ 2,099	\$ 2,799	\$ 3,149	\$ 3,498	\$ 4,199	\$ 4,548	
11	\$ 1,400	\$ 1,749	\$ 2,099	\$ 2,799	\$ 3,149	\$ 3,498	\$ 4,199	\$ 4,548	
12	\$ 1,404	\$ 1,755	\$ 2,106	\$ 2,808	\$ 3,160	\$ 3,510	\$ 4,212	\$ 4,564	
13	\$ 1,408	\$ 1,761	\$ 2,113	\$ 2,818	\$ 3,169	\$ 3,522	\$ 4,226	\$ 4,579	
14	\$ 1,414	\$ 1,767	\$ 2,120	\$ 2,827	\$ 3,180	\$ 3,534	\$ 4,241	\$ 4,594	
15	\$ 1,418	\$ 1,773	\$ 2,127	\$ 2,836	\$ 3,191	\$ 3,546	\$ 4,255	\$ 4,609	
16	\$ 1,431	\$ 1,788	\$ 2,146	\$ 2,862	\$ 3,219	\$ 3,577	\$ 4,293	\$ 4,650	
17	\$ 1,456	\$ 1,821	\$ 2,184	\$ 2,912	\$ 3,277	\$ 3,640	\$ 4,369	\$ 4,732	
18	\$ 1,482	\$ 1,852	\$ 2,223	\$ 2,964	\$ 3,334	\$ 3,705	\$ 4,446	\$ 4,817	
19	\$ 1,508	\$ 1,886	\$ 2,262	\$ 3,017	\$ 3,393	\$ 3,770	\$ 4,525	\$ 4,901	
20	\$ 1,535	\$ 1,918	\$ 2,301	\$ 3,069	\$ 3,453	\$ 3,836	\$ 4,604	\$ 4,987	
21	\$ 1,563	\$ 1,954	\$ 2,345	\$ 3,126	\$ 3,517	\$ 3,908	\$ 4,689	\$ 5,080	
22	\$ 1,602	\$ 2,002	\$ 2,403	\$ 3,204	\$ 3,604	\$ 4,005	\$ 4,806	\$ 5,206	
23	\$ 1,612	\$ 2,014	\$ 2,418	\$ 3,223	\$ 3,626	\$ 4,030	\$ 4,835	\$ 5,239	
24	\$ 1,619	\$ 2,024	\$ 2,429	\$ 3,239	\$ 3,643	\$ 4,048	\$ 4,858	\$ 5,263	
25	\$ 1,667	\$ 2,084	\$ 2,500	\$ 3,334	\$ 3,751	\$ 4,168	\$ 5,002	\$ 5,419	
26	\$ 1,703	\$ 2,128	\$ 2,555	\$ 3,405	\$ 3,832	\$ 4,257	\$ 5,108	\$ 5,534	
27	\$ 1,741	\$ 2,176	\$ 2,610	\$ 3,480	\$ 3,915	\$ 4,350	\$ 5,221	\$ 5,656	
28	\$ 1,742	\$ 2,178	\$ 2,613	\$ 3,484	\$ 3,919	\$ 4,356	\$ 5,226	\$ 5,662	
29	\$ 1,762	\$ 2,203	\$ 2,643	\$ 3,524	\$ 3,965	\$ 4,405	\$ 5,287	\$ 5,727	
30	\$ 1,783	\$ 2,229	\$ 2,675	\$ 3,566	\$ 4,011	\$ 4,457	\$ 5,348	\$ 5,794	
31	\$ 1,821	\$ 2,276	\$ 2,731	\$ 3,641	\$ 4,097	\$ 4,552	\$ 5,462	\$ 5,918	
32	\$ 1,861	\$ 2,325	\$ 2,791	\$ 3,720	\$ 4,186	\$ 4,651	\$ 5,581	\$ 6,045	
33	\$ 1,901	\$ 2,376	\$ 2,851	\$ 3,802	\$ 4,277	\$ 4,752	\$ 5,702	\$ 6,176	
34	\$ 1,942	\$ 2,427	\$ 2,913	\$ 3,884	\$ 4,369	\$ 4,855	\$ 5,826	\$ 6,311	
35	\$ 1,966	\$ 2,456	\$ 2,947	\$ 3,930	\$ 4,422	\$ 4,913	\$ 5,896	\$ 6,386	
36	\$ 2,008	\$ 2,510	\$ 3,011	\$ 4,016	\$ 4,517	\$ 5,019	\$ 6,024	\$ 6,525	
37	\$ 2,008	\$ 2,510	\$ 3,011	\$ 4,016	\$ 4,517	\$ 5,019	\$ 6,024	\$ 6,525	
38	\$ 2,027	\$ 2,534	\$ 3,041	\$ 4,054	\$ 4,560	\$ 5,067	\$ 6,081	\$ 6,588	

### FY 2017-2018 Operating Budget School Leadership Stipends

	Stipends Per School	Schools Per Level	Total Positions	Stipend Amount
Elementary	1 01 0011001	1 01 20101	1 001110110	7 tillourit
Curriculum Leads - Language Arts, Math, Social Studies, Science	4	15	60	\$541
Grade Chairs K, 1, 2, 3, 4, 5, Special Education, Resource	8	13	104	\$541
HCES - K, 1, 2, SPED, Resource (5)		1	5	\$541
JGES - 3, 4, 5, SPED, Resource (5)		1	5	\$541
School Improvement Coordinator	2	15	30	\$541
SCA Sponsor (none at HCES)	1	14	14	\$541
Webmaster	1	15	15	\$541
	16		233	
Middle School				
Large Department (10+) - Chairperson Language Arts, Math, Social Studies Science and Special Education	4	4	16	\$2,382
Medium Department (6-9) - Chairperson Phys. Ed., Fine Arts and Career/Tech.	3	4	12	\$1,191
Small Department (3-5) - Chairperson Guidance and Foreign Language	2	4	8	\$596
School Improvement Coordinator	1	4	4	\$1,191
SCA Sponsor	1	4	4	\$1,191
	11	•	44	
High School *				
Large Department (10+) - Chairperson English, Social Studies, Math, Science Foreign Language and Special Education	5	4	20	\$2,382
Medium Department (6-9) - Chairperson	3	4	12	\$1,191
Small Department (3-5) - Chairperson Phys. Ed., Fine Arts, Info/Tech,	2	4	8	\$596
Guidance and Practical Arts				
School Improvement Coordinator	1	4.	4	\$1,191
	11		44	
Other				
Advanced Career Academy Coordinator			2	\$796
Textbook Coordinator			1	\$2,382
Total Leadership Stipends			324	

<sup>\*</sup> High school principals have flexibility to reduce the number of large department chairs by \$200 to increase the number of medium department chairs positions by 1.

## FY2017-2018 Operating Budget Fringe Benefit & Insurance Rates

	2013-14 Rate	2014-15 Rate	2015-16 Rate	2016-17 Rate	2017-18 Rate
Social Security	7.65%	7.65%	7.65%	7.65%	7.65%
FICA	6.20%	6.20%	6.20%	6.20%	6.20%
Medicare	1.45%	1.45%	1.45%	1.45%	1.45%
Wage Ceiling	\$113,700	\$117,700	\$118,500	\$118,500	\$127,200
VRS Retirement Professional	17.77%	20.56%	20.12%	20.77%	22.55%
Regular	11.66%	14.50%	14.06%	14.66%	16.44%
Retiree Health Care Credit	1.11%	1.06%	1.06%	1.11%	1.11%
Employee (employer share)*	5.00%	5.00%	5.00%	5.00%	5.00%
VRS Retirement Non-Professional	14.20%	14.40%	14.40%	12.11%	13.22%
Regular	9.20%	9.40%	9.40%	7.11%	8.22%
Employee (employer share)*	5.00%	5.00%	5.00%	5.00%	5.00%
*Beginning in FY2013, the "employee share"	of VRS is paid				
VRS Life Insurance	1.19%	1.19%	1.19%	1.18%	1.33%
Employer	0.48%	0.48%	0.48%	0.47%	0.62%
Employee	0.71%	0.71%	0.71%	0.71%	0.71%
Long-term Disability Insurance	0.12%	0.12%	0.12%	0.12%	0.12%
Health Insurance					
Part-Time	\$3,722	\$3,814	\$3,735	\$3,735	\$3,888
Full-Time Employee	\$7,444	\$7,627	\$7,470	\$7,470	\$7,776
Opt-Out	\$100	\$100	\$100	\$100	\$100
Workers' Compensation					
Bus Drivers	3.42%	3.42%	3.42%	3.42%	3.49%
Professional	0.32%	0.32%	0.32%	0.32%	0.23%
Others	1.75%	1.75%	1.75%	1.75%	1.83%

# HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

# CAPITAL IMPROVEMENT PROGRAM (CIP)



## FY2017-2018 Operating Budget Capital Improvement Program

### **Process**

The Capital Improvement Program (CIP) is the School's plan for expenditures on facilities, equipment, and vehicles over the next five fiscal years. Capital improvements are separated from the annual operating budget because they include any proposed public construction, acquisition of land, buildings and accessory equipment, or vehicles or equipment with a unit cost greater than \$50,000. The Code of Virginia provides that a CIP be prepared to carry out policies adopted through the Comprehensive Plan. The CIP performs this function by outlining anticipated projects by year, by cost and by recommended funding source. The Comprehensive Plan includes the Community Facilities Plan, which, along with the CIP, provides for capital improvements necessitated by growth for a twenty year period. Hanover County Schools has maintained compliance with capital outlay programs as stated in Section 15.2-2239 of the Code of Virginia as follows:

A local planning commission may, and at the direction of the governing body shall, prepare and revise annually a capital improvement program based on the comprehensive plan of the locality for a period not to exceed the ensuing five years. The commission shall submit the program annually to the governing body, or to the chief administrative officer or other official charged with preparation of the budget for the locality, at such time as it or he shall direct. The capital improvement program shall include the commission's recommendations, and estimates of cost of the facilities and life cycle costs, including any road improvement and any transportation improvement the locality chooses to include in its capital improvement plan and as provided for in the comprehensive plan, and the means of financing them, to be undertaken in the ensuing fiscal year and in a period not to exceed the next four years, as the basis of the capital budget for the locality. In the preparation of its capital budget recommendations, the commission shall consult with the chief administrative officer or other executive head of the government of the locality, the heads of departments and interested citizens and organizations and shall hold such public hearings as it deems necessary."

The purpose of having a CIP is to assess the existing condition and identify needs which must be addressed to accomplish planning goals. A principal goal is to provide for the orderly and timed development of land consistent with the ability to provide services in accordance with the Comprehensive Plan.

## FY2017-2018 Adopted Budget Summary of Sources and Uses - Capital Improvement Plan

	FY2018	FY2019	FY2020	FY2021	FY2022	Totals
Funding Sources						
County Transfer	\$ 2,400,000	\$ 2,400,000	\$ 2,400,000	\$ 3,000,000	\$ 3,000,000	\$ 13,200,000
County Transfer - Assignment		2,600,000	400,000	-		3,000,000
VPSA Technology Funds	648,000					648,000
Debt - Technology	4,000,000		3,000,000			7,000,000
Debt - Other Capital		5,000,000		10,000,000		15,000,000
Total Funding Sources	\$ 7,048,000	\$ 10,000,000	\$ 5,800,000	\$ 13,000,000	\$ 3,000,000	\$ 38,848,000
Funding Uses:						
County Transfer Funded Projects						
School Buses	\$ 600,000	\$ 600,000	\$ 600,000	\$ 1,000,000	\$ 1,000,000	\$ 3,800,000
Technology Plan	1,375,000	4,090,000	1,580,000	1,200,000	1,615,000	9,860,000
Painting	400,000	110,000	400,000	400,000	185,000	1,495,000
Window Replacements	463,000	-	-	-	-	463,000
Roof Repairs	210,000	200,000	220,000	400,000	200,000	1,230,000
Sub-total	3,048,000	5,000,000	2,800,000	3,000,000	3,000,000	16,848,000
Debt Funded Projects						
Technology Plan	4,000,000	-	3,000,000	-	-	7,000,000
Roof Replacements	-	115,000	-	590,000	_	705,000
HVAC Replacement & Upgrades	-	1,300,000	-	4,552,000	-	5,852,000
Window Replacements	-	-	-	450,000	-	450,000
Bathroom Renovations	-	980,000	-	1,530,000	-	2,510,000
School Grounds Upgrades	-	305,000	-	2,218,000	-	2,523,000
Gymnasium Replacement/Upgrades	-	-	-	660,000	-	660,000
Auditorium Renovations	 -	2,300,000	-	-	-	2,300,000
Sub-total Debt Other	-	5,000,000	-	10,000,000	-	15,000,000
Funding Uses	\$ 7,048,000	\$ 10,000,000	\$ 5,800,000	\$ 13,000,000	\$ 3,000,000	\$ 38,848,000
Total Technology Plan	\$ 5,375,000	\$ 4,090,000	\$ 4,580,000	\$ 1,200,000	\$ 1,615,000	\$ 16,860,000

### FY2017-2018 Adopted Budget

**Five-Year Technology Plan** 

	Five -Yea	r Te	chnology Pl	an				
	FY2018		FY2019		FY2020	FY2021	FY2022	Total
Capital Improvements Plan								
Technology Maintenance (1)	\$ 1,640,000	\$	1,150,000	\$	1,480,000	\$ 1,200,000	\$ 1,355,000	\$ 6,825,000
School Infrastructure Switches (2)	2,480,000		1,370,000		2,350,000	-	-	6,200,000
School Infrastructure Wireless (3)	\$ 1,000,000	\$	750,000	\$	750,000	\$ -	\$ -	\$ 2,500,000
Purchased Devices for Teachers (4)	255,000		820,000			•	260,000	1,335,000
Total Capital Request	\$ 5,375,000	\$	4,090,000	\$	4,580,000	\$ 1,200,000	\$ 1,615,000	\$ 16,860,000
Operational Service Level Impacts								
Leased Devices for Student (5)	\$ -	\$	-	\$	-	\$ 530,000	\$ 1,272,750	
Student Insurance Fee - \$50 annually			-		-	(165,000)	(399,000)	
Personnel (6)	320,500		522,800		908,445	1,093,215	1,193,280	
Total Operating Fund Impact Per Year	\$ 320,500	\$	522,800	\$	908,445	\$ 1,458,215	\$ 2,067,030	

- (1) Ongoing technology equipment replacement and bandwidth for existing network. Does not include enhancements.
- (2) Upgrade of existing switches that have exceeded their useful life.
- (3) Upgrade of wireless infrastructure to respond increasing instructional devices and use.
- (4) Provide a portable device for all teachers beginning with middle schools in FY2018.
- (5) Provide devices for secondary students beginning with middle schools in FY2021. Implementation will be accelerated as funding allows.
- (6) Personnel needed to respond to infrastructure upgrades and increased device utilization.



## Hanover County Public Schools 2018-2022 Capital Improvement Plan by Project Type

Project	School	FY2018	FY2019	FY2020	FY2021	FY2022	Total
School Buses		600,000	600,000	600,000	1,000,000	1,000,000	3,800,000
Technology Plan		5,375,000	4,090,000	4,580,000	1,200,000	1,615,000	16,860,000
Painting		400,000	110,000	400,000	400,000	185,000	1,495,000
Roof Repairs		210,000	200,000	220,000	400,000	200,000	1,230,000
Roof Replacement							
Roof Replacements for R1	Cool Spring	_	_	_	125,000	_	125,000
Roof Replacement	Elmont	-	-	-	100,000	-	100,000
Roof Replacement of the 1995 Addition (R1)	Stonewall Jackson	-	115,000	-	-	-	115,000
Roof Replacement for the Auditorium (R7)	Lee Davis	=	-	-	170,000	-	170,000
Shingle Roof Replacements (R5)	Elmont	-	-	-	195,000	-	195,000
Sub-total		-	115,000	-	590,000	-	705,000
HVAC Projects							
HVAC replacement - Phase 3	Atlee	-	-	-	3,000,000	-	3,000,000
HVAC for Addition	Battlefield	-	-	-	120,000	-	120,000
HVAC Replacement of 1999 Building Addition	Henry Clay	-	-	-	125,000	-	125,000
HVAC Automation System	Rural Point	-	<u>-</u>	-	82,000	-	82,000
HVAC replacement in the 1995 Addition	Mechanicsville	-	250,000	-	<u>-</u>	-	250,000
HVAC Replacement	Rural Point	-	-	-	600,000	-	600,000
HVAC in the 1998 Addition	South Anna	-	-	-	500,000	-	500,000
HVAC Automation	South Anna	-	<u>-</u>	-	125,000	-	125,000
HVAC in the 1994 Addition	Liberty	-	500,000	-	-	-	500,000
HVAC in the 1995 Addition	Stonewall Jackson	-	500,000	-	-	-	500,000
HVAC in Kitchen	Stonewall Jackson	<u>-</u>	50,000	-		-	50,000
Sub-total		-	1,300,000	-	4,552,000	-	5,852,000
Windows							
Window Replacement	South Anna	103,000	-	-	-	-	103,000
Window Replacement	Patrick Henry	60,000	-	-	-	-	60,000
Window replacement	Battlefield	<del>-</del>	-	-	450,000	-	450,000
Window replacement (partial)	Henry Clay	100,000	-	-	-	-	100,000
Window Replacement	Washington Henry	140,000	-	-	-	-	140,000
Window replacement-partial	Lee Davis	60,000	-	-	-	-	60,000
Sub-total		463,000	-	-	450,000	-	913,000
Bathrooms (ABA)	5 // 6 //				050 000		050 000
Bathroom Renovation (ADA)	Battlefield	-	-	-	350,000	-	350,000
Bathroom Renovation (ADA)	Beaverdam	-	-	-	235,000	-	235,000
Bathroom Renovation (ADA)	Cold Harbor	-	495,000	-	475.000	-	495,000
Bathroom Renovation in B Building	Gandy	-	405.000	-	175,000	-	175,000
Bathroom Renovation (ADA)	South Anna	-	485,000	-	-	-	485,000
Bathroom Renovation	Washington Henry	-	-	-	300,000	-	300,000
Bathroom refresh	Atlee Lee Davis	-	-	_	235,000	-	235,000
Bathroom refresh Sub-total	Lee Davis	-			235,000	-	235,000
School Grounds		-	980,000	-	1,530,000	-	2,510,000
Parking Lot Repair/Replacement			305,000		403 000		709 000
Tennis court replacement	Lee Davis	-	303,000	-	493,000 350,000	-	798,000 350,000
Track resurfacing	Patrick Henry	-	-	-	200,000	-	200,000
Bleachers - visitors side	,	-	-	-	· ·	-	•
Track field lighting	Patrick Henry	-	-	-	325,000 250,000	-	325,000
Track field lighting Tennis court replacement	Patrick Henry	-	-	-	150,000	-	250,000 150,000
Track resurfacing	Liberty Atlee	-	-	-	150,000	-	150,000
Field Bathrooms & Water Line	Patrick Henry	<u>-</u> -	<u>-</u>	_	300,000	<u>-</u>	300,000
Sub-total	i auton Helliy	<u> </u>	305,000		2,218,000	<u> </u>	2,523,000
Oub-total		-	303,000	-	2,210,000	-	2,323,000



## Hanover County Public Schools 2018-2022 Capital Improvement Plan by Project Type

Project	School	FY2018	FY2019	FY2020	FY2021	FY2022	Total
<u>Gyms</u>							
Gym floor replacement	Battlefield	-	-	-	45,000	_	45,000
Gym floor replacement	Beaverdam	-	-	-	45,000	_	45,000
Gym floor replacement	Cold Harbor	-	-	_	45,000	-	45,000
Gym floor replacement	Cool Spring	-	-	-	45,000	-	45,000
Gym floor replacement	Mechanicsville	-	-	-	45,000	-	45,000
Gym floor replacement	Pearson's Corner	=	-	-	45,000	-	45,000
Gym floor replacement	Pole Green	=	-	-	45,000	-	45,000
Gym floor replacement	Rural Point	-	-	-	45,000	-	45,000
Gym floor replacement	Chickahominy	-	-	-	125,000	-	125,000
Gym floor replacement & stage improvements	Stonewall Jackson	-	-	-	175,000	-	175,000
Sub-total Sub-total		-	-	-	660,000	-	660,000
<u>Auditoriums</u>							
Auditorium Renovation	LDHS	-	1,300,000	-	-	-	1,300,000
Auditorium Renovation	PHHS		1,000,000				1,000,000
Sub-total		-	2,300,000	-	-	-	2,300,000
Grand Total by Project		7,048,000	10,000,000	5,800,000	13,000,000	3,000,000	38,848,000



## Hanover County Public Schools 2018-2022 Capital Improvement Plan by Project by School

							Total
School Buses Technology Plan Painting Roof Repairs Parking Lot Repair/Replacement		600,000 5,375,000 400,000 210,000	600,000 4,090,000 110,000 200,000 305,000	600,000 4,580,000 400,000 220,000	1,000,000 1,200,000 400,000 400,000 493,000	1,000,000 1,615,000 185,000 200,000	3,800,000 16,860,000 1,495,000 1,230,000 798,000
HVAC replacement - Phase 3	Atlee	-	-	-	3,000,000	-	3,000,000
Bathroom refresh Track resurfacing	Atlee Atlee	-	-		235,000 150,000	-	235,000 150,000
		-	-	-	3,385,000	-	3,385,000
HVAC for Addition	Battlefield	-	-	-	120,000	-	120,000
Window replacement	Battlefield	-	-	-	450,000	-	450,000
Bathroom Renovation (ADA)	Battlefield	-	-	-	350,000	-	350,000
Gym floor replacement	Battlefield		-	-	45,000	-	45,000
		-	-	-	965,000	-	965,000
Bathroom Renovation (ADA)	Beaverdam	-	-	-	235,000	-	235,000
Gym floor replacement	Beaverdam	-	-	-	45,000	-	45,000
		-	-	-	280,000	-	280,000
Gym floor replacement	Chickahominy	-	-	-	125,000	-	125,000
Bathroom Renovation (ADA)	Cold Harbor	-	495,000	-	-	-	495,000
Gym floor replacement	Cold Harbor	-	-	-	45,000	-	45,000
		-	495,000	-	45,000	-	540,000
Roof Replacements for R1	Cool Spring	-	-	-	125,000	-	125,000
Gym floor replacement	Cool Spring		-	-	45,000	-	45,000
		-	-	-	170,000	-	170,000
Roof Replacement	Elmont	-	-	-	100,000	-	100,000
Shingle Roof Replacements (R5)	Elmont		-	-	195,000	-	195,000
		-	-	-	295,000	-	295,000
Bathroom Renovation in B Building	Gandy	-	-	-	175,000	-	175,000
HVAC Replacement of 1999 Building Addition	Henry Clay	-	-	_	125,000	-	125,000
Window replacement (partial)	Henry Clay	100,000	-	-	-	-	100,000
		100,000	-	-	125,000	-	225,000
Auditorium Renovation	Lee Davis	-	1,300,000	_	-	-	1,300,000
Roof Replacement for the Auditorium (R7)	Lee Davis	-	-	-	170,000	-	170,000
Window replacement-partial	Lee Davis	60,000	-	-	-	-	60,000
Bathroom refresh	Lee Davis	-	-	-	235,000	-	235,000
Tennis court replacement	Lee Davis		-	-	350,000	-	350,000
		60,000	1,300,000	-	755,000	-	2,115,000
HVAC in the 1994 Addition	Liberty	-	500,000	-	-	-	500,000
Tennis court replacement	Liberty		-	_	150,000	-	150,000
		-	500,000	-	150,000	-	650,000



## Hanover County Public Schools 2018-2022 Capital Improvement Plan by Project by School

Project	School	FY2018	FY2019	FY2020	FY2021	FY2022	Total
HVAC replacement in the 1995 Addition	Mechanicsville	-	250,000	-	-	-	250,000
Gym floor replacement	Mechanicsville		-	-	45,000	-	45,000
		-	250,000	-	45,000	-	295,000
Window Replacement	Patrick Henry	60,000	-	-	-	-	60,000
Auditorium Renovation	Patrick Henry		1,000,000				1,000,000
Track resurfacing	Patrick Henry	-	-	-	200,000	-	200,000
Bleachers - visitors side	Patrick Henry	-	-	-	325,000	-	325,000
Track field lighting	Patrick Henry	-	-	-	250,000	-	250,000
Field Bathrooms & Water Line	Patrick Henry	-	-	-	300,000	-	300,000
		60,000	1,000,000	-	1,075,000	-	2,135,000
Gym floor replacement	Pearson's Corner	-	-	-	45,000	-	45,000
Gym floor replacement	Pole Green	-	-	-	45,000	-	45,000
HVAC Automation System	Rural Point	_	_	_	82,000	_	82,000
HVAC Replacement	Rural Point	-	-	-	600,000	-	600,000
Gym floor replacement	Rural Point	-	-	_	45,000	_	45,000
		-	-	-	727,000	-	727,000
HVAC in the 1998 Addition	South Anna	_	-	_	500,000	_	500,000
HVAC Automation	South Anna	-	-	-	125,000	-	125,000
Window Replacement	South Anna	103,000	-	-	-	-	103,000
Bathroom Renovation (ADA)	South Anna		485,000	-	-	-	485,000
		103,000	485,000	-	625,000	-	1,213,000
Roof Replacement of the 1995 Addition (R1)	Stonewall Jackson	-	115,000	-	-	-	115,000
HVAC in the 1995 Addition	Stonewall Jackson	-	500,000	-	-	-	500,000
HVAC in Kitchen	Stonewall Jackson	-	50,000	-	-	-	50,000
Gym floor replacement & stage improvements	Stonewall Jackson		<u> </u>	-	175,000	-	175,000
		-	665,000	-	175,000	-	840,000
Window Replacement	Washington Henry	140,000	-	-	-	-	140,000
Bathroom Renovation	Washington Henry	-	-	-	300,000	-	300,000
		140,000	<u> </u>	<u> </u>	300,000		440,000
Grand Total by Project		7,048,000	10,000,000	5,800,000	13,000,000	3,000,000	38,848,000

# HANOVER COUNTY PUBLIC SCHOOLS FY2016-2017 Operating Budget

# SCHOOL NUTRITION SERVICES (SNS)



## FY2016-2017 General Fund Operating Budget Four Year Summary by Object

### SCHOOL NUTRITION SERVICES

The School Nutrition Services budget for FY2017-2018 is based upon participation in both the National School Breakfast and Lunch Programs with the appropriate sales revenue and Federal and State funding based upon the anticipated participation levels for free, reduced, and paid meals.

Revenue for meal sales is based on the pricing as determined by the Virginia Department of Education. Each year Hanover County Public Schools is given a formula to set the price for school lunch program. This action item is presented to the Hanover County School Board for consideration and adoption each August.

Meals served to adults are not eligible for federal or state reimbursement, nor do they count toward determining the value of USDA donated food assistance. Meals served to adults must be priced so the payment is sufficient to cover the entire cost of producing the meal. The pricing for a la carte entrees, side dishes, desserts and snacks are determined through the bidding process.

Food Services is proud to share our web-based menu program, powered by Nutrislice. These interactive menus provide photos, ingredient lists, and allergen and nutritional information for all menu items, as well as meal and a la carte pricing.

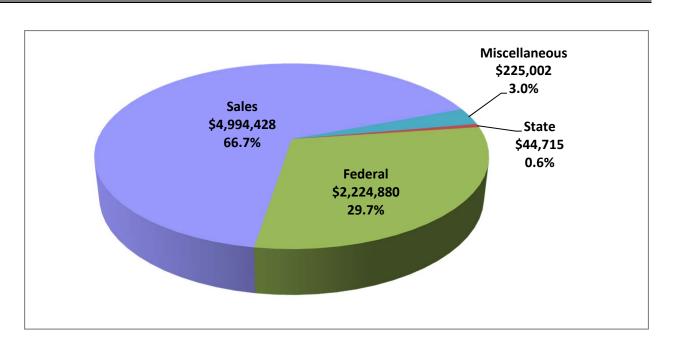
Visit http://hanover.nutrislice.com to find your school's menus.



## FY2016-2017 General Fund Operating Budget Four Year Summary by Object

## **SCHOOL NUTRITION SERVICES**

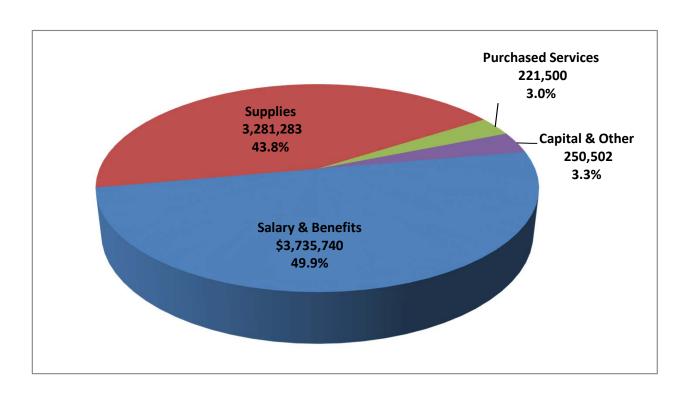
Description	FY2014-15 Actual	FY2015-16 Actual	FY2016-17 Budget	FY2017-18 Budget	Change Dollar
	RFVFNI	JE SUMMARY			
OBJECT SUMMARY	112 7 2 110	)			
Prior Years' Balance	_	_	_	_	\$0
LOCAL REVENUE TOTAL	_	_	_	_	\$0
School Lunch/Breakfast	\$49,443	\$49,443	\$44,716	\$44,715	(\$1)
STATE TOTAL	\$49,443	\$49,443	\$44,716	\$44,715	(\$1)
					_
USDA Donated Commodities	\$231,937	\$231,937	\$329,500	\$315,000	(\$14,500)
Lunch Program - Free	283,807	283,807	292,900	438,020	145,120
Breakfast Program - Free	246,956	246,956	253,900	348,525	94,625
Supplemental Program - Reduced	843,284	843,284	870,500	1,123,335	252,835
USDA Summer Feeding Program	-	-	3,200	-	(3,200)
FEDERAL REVENUE TOTAL	\$1,605,984	\$1,605,984	\$1,750,000	\$2,224,880	\$474,880
Interest	\$1,731	\$1,731	\$4,000	\$0	(\$4,000)
Sales - Elementary Schools	1,384,837	1,384,837	1,460,000	1,424,160	(35,840)
Sales - Middle Schools	963,040	963,040	1,073,914	1,001,290	(72,624)
Sales - High Schools	2,516,550	2,516,550	2,687,370	2,568,978	(118,392)
OTHER REVENUE TOTAL	\$4,866,158	\$4,866,158	\$5,225,284	\$4,994,428	(\$230,856)
					_
Refunds & Rebates	\$25,070	\$25,070	\$22,000	\$225,002	203,002
MISCELLANEOUS REVENUE	\$25,070	\$25,070	\$22,000	\$225,002	203,002.00
TOTAL, SCHOOL NUTRITION	\$6,546,655	\$6,546,655	\$7,042,000	\$7,489,025	\$447,025



## FY2016-2017 General Fund Operating Budget Four Year Summary by Object

## **SCHOOL NUTRITION SERVICES**

Description	FY2014-15 Actual	FY2015-16 Actual	FY2016-17 Budget	FY2017-18 Budget	Change Dollar						
EXPENDITURE SUMMARY											
OBJECT GROUP SUMMARY											
SALARY	\$2,712,590	\$2,767,931	\$3,049,497	\$2,915,871	(\$133,626)						
BENEFITS	850,007	496,809	521,507	819,869	298,362						
PURCHASED SERVICES	347,078	396,036	356,609	221,500	(135,109)						
OTHER CHARGES	1,331	967	600	200,502	199,902						
SUPPLIES/MATERIALS	3,034,540	3,063,787	3,063,787	3,281,283	217,496						
CAPITAL OUTLAY	14,341	50,000	50,000	50,000	-						
TOTAL, SCHOOL NUTRITION SER'	\$6,959,887	\$6,775,530	\$7,042,000	\$7,489,025	\$447,025						



OBJECT	ACTUAL FY16	ADOPTED FY17	PROPOSED FY18	Dollar Change	Percent Change
001 K-12 School Based					
2500 Salaries & Wages	0	0	0	0	0.0 %
2560 Salary - Cafeteria Monitors	0	0	0	0	0.0 %
2701 Fica 635011 Food Services TOTAL	140 140	0	0	0	0.0 % 0.0 %
002 Clearing Account					
9900 Reserve Spec Revenue	0	0	200,002	200,002	0.0 %
·				,	
2500 Salaries & Wages 2701 Fica	0	0 0	251,940 19,273	251,940 19,273	0.0 % 0.0 %
2705 Medical Insurance 2711 Workers' Compensation	0	0 0	195,600 8,793	195,600 8,793	0.0 % 0.0 %
635011 Food Services TOTAL	0	0	475,606	475,606	0.0 %
002 Clearing Account TOTAL	0	0	675,608	675,608	0.0 %
010 Battlefield Park					
2500 Salaries & Wages 2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty 2560 Salary - Cafeteria Monitors 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2716 PT Annuity Benefit 2718 Disability Insurance 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3430 Food Processing Fees 5090 Office Supplies 5100 Food Supplies 5105 Cold Storage And Delivery 5130 Custodial Supplies 5235 Noncapital Equipment (<5,000)	71,992 422 355 25 4,645 5,566 864 100 758 66 0 250 78 2,551 211 7,225 1,209 2,255 1,209 2,255 78 43,224 484 3,747 2,166	73,798 0 0 0 5,646 5,377 0 0 857 0 0 888 0 0 0 0 0 888 0 0 0 0 888 0 0 0 888 0 0 0 0 888 0 0 0 0 888 0 0 0 0 0 0 0 0 0 0 0 0 0 85,766	66,714 0 0 0 5,103 6,984 2,047 0 886 0 1,220 0 0 0 0 0 0 0 0 0 0 0 886 0 1,220 0 0 0 0 0 0 0 0 0 0 0 0 0	(7,084) 0 0 0 (543) 1,607 2,047 0 29 0 1,220 0 (88) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	-9.6 % 0.0 % 0.0 % 0.0 % -9.6 % 29.9 % 0.0 %
2500 Salaries & Wages 2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2716 PT Annuity Benefit 2718 Disability Insurance 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3430 Food Processing Fees 5090 Office Supplies 5100 Food Supplies 5105 Cold Storage And Delivery 5130 Custodial Supplies 5235 Noncapital Equipment (<5,000)	53,498 289 256 3,088 3,298 775 48 406 59 0 500 566 1,399 211 1,791 656 1,627 186 37,145 313 1,719 4,912	54,997 0 0 4,207 2,726 843 0 568 61 0 255 54 0 0 0 0 0 0 0 0 0 0 0 0 0	50,170 0 0 3,839 4,728 938 0 510 0 918 255 0 0 0 0 0 0 0 0 0 0 0 0 0	(4,827) 0 0 (368) 2,002 95 0 (58) (61) 918 0 (54) 0 0 0 0 0 0 0 0 0 0 0 0 0	-8.8 % 0.0 % 0.0 % -8.7 % 73.4 % 11.3 % 0.0 % -10.2 % -100.0 % 0.0 %

ACTUAL FY16	ADOPTED FY17	PROPOSED FY18	Dollar Change	Percent Change
83,550 763 617 6,217 7,423 146 893 0 188 108 3,114 211 2,430 1,209 2,498 189 78,840 534 3,941 174	85,161 0 0,516 7,000 0 1,115 0 0 102 0 0 0 0 0 0 0 0 99,894	86,864 0 0 6,645 9,014 0 1,030 1,589 255 0 0 0 0 0 0 0 0 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0	1,703 0 129 2,014 0 (85) 1,589 255 (102) 0 0 0 0 0 0 0 0 0 0	2.0 % 0.0 % 0.0 % 2.0 % 28.8 % 0.0 % -7.6 % 0.0 % 0.0 % -100.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
66,619 11 231 4,062 6,295 25	68,287 0 0 5,223 4,923 0	69,653 0 0 5,328 7,945 0	1,366 0 0 105 3,022 0	2.0 % 0.0 % 0.0 % 2.0 % 61.4 % 0.0 %
0 500 78 1,703 211 2,560 1,239 1,707 87 58,704 462 2,958	784 0 0 72 0 0 0 0 0 0	813 1,275 0 0 0 0 0 0 0 0 0	29 1,275 0 (72) 0 0 0 0 0 0	3.7 % 0.0 % 0.0 % -100.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
	0 79,289	0 85,014	<u>0</u> 5,725	0.0 % 7.2 %
576 981 4,848 6,220 150 709 0 250 76 576 1,011 211 808 1,239 1,472 101 68,032 580 5,531 174	0 0 5,330 5,024 0 801 0 255 73 0 0 0 0 0	0 0 3,608 5,479 0 511 862 255 0 0 0 0 0 0	0 0 (1,722) 455 0 (290) 862 0 (73) 0 0 0 0	-32.3 %
	83,550 763 617 6,217 7,423 146 893 0 188 108 3,114 211 2,430 1,209 2,498 189 78,840 534 3,941 174 193,045  66,619 11 231 4,062 6,295 25 695 0 500 78 1,703 211 2,560 1,239 1,707 87 58,704 462 2,958 1,707 87 58,704 462 2,958 174  148,321  67,743 576 981 4,848 6,220 150 709 0 250 76 576 1,011 211 808 1,239 1,472 101 68,032 580 5,531	FY16         FY17           83,550         85,161           763         0           617         0           6,217         6,516           7,423         7,000           146         0           0         0           893         1,115           0         0           188         0           108         102           3,114         0           211         0           2,430         0           1,209         0           2,498         0           189         0           78,840         0           534         0           3,941         0           174         0           193,045         99,894           66,619         68,287           11         0           231         0           4,062         5,223           6,295         4,923           25         0           695         784           0         0           500         0           78         72           1,703	FY16         FY17         FY18           83,550         85,161         86,864           763         0         0           617         0         0           6217         6,516         6,645           7,423         7,000         9,014           146         0         0           0         0         1,589           188         0         255           108         102         0           211         0         0           2430         0         0           1,209         0         0           1,209         0         0           1,209         0         0           1,209         0         0           1,209         0         0           1,209         0         0           1,84         0         0           1,89         0         0           1,84         0         0           3,941         0         0           1,74         0         0           231         0         0           4,062         5,223         5,328 <td< td=""><td>FY16         FY17         FY18           83,550         85,161         86,864         1,703           763         0         0         0           617         0         0         0           6217         6,516         6,645         129           7,423         7,000         9,014         2,014           146         0         0         0         0           893         1,115         1,030         (85)         0           0         0         0         255         255         1,08         1,589</td></td<>	FY16         FY17         FY18           83,550         85,161         86,864         1,703           763         0         0         0           617         0         0         0           6217         6,516         6,645         129           7,423         7,000         9,014         2,014           146         0         0         0         0           893         1,115         1,030         (85)         0           0         0         0         255         255         1,08         1,589

OBJECT	ACTUAL FY16	ADOPTED FY17	PROPOSED FY18	Dollar Change	Percent Change
015 John Gandy					
2500 Salaries & Wages 2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty 2583 Stipends 2701 Fica 2702 VRS - Retirement 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance 2751 Professional Improvement 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3430 Food Processing Fees 5090 Office Supplies 5100 Food Supplies 5100 Food Supplies 5105 Cold Storage And Delivery 5130 Custodial Supplies 5235 Noncapital Equipment (<5,000)	60,433 2,885 867 0 3,956 6,545 714 0 77 87 921 211 3,349 1,064 1,260 167 43,766 412 3,291 2,166 132,171	61,939 0 0 4,737 5,062 806 1 73 0 0 0 0 0 0 0 0 72,618	60,218 0 0 374 4,629 7,086 625 1,329 0 0 0 0 0 0 0 0 0 74,261	(1,721) 0 0 374 (108) 2,024 (181) 1,328 (73) 0 0 0 0 0 0 0 1,643	-2.8 % 0.0 % 0.0 % 0.0 % 40.0 % -2.3 % 40.0 % -22.5 % 132,800.0 % -100.0 % 0.3 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
2500 Salaries & Wages 2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2718 Disability Insurance 2800 Other Benefits-OPEB 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3430 Food Processing Fees 5090 Office Supplies 5100 Food Supplies 5100 Food Supplies 5105 Cold Storage And Delivery 5130 Custodial Supplies 5235 Noncapital Equipment (<5,000)	82,477 70 2,609 6,814 5,802 1,673 263 974 127 0 77 5,645 2,159 211 1,869 890 2,671 78 102,849 796 7,039 2,423 227,516	85,072 0 0,0 6,508 6,150 843 0 1,115 61 0 88 0 0 0 0 0 0 0 0 0 99,837	82,433 0 0 6,307 7,045 3,267 0 1,096 0 0 0 0 0 0 0 0 0 0 0 0 1,509 0 0 0 0 0 0 0 0 0 0 0 0 0	(2,639) 0 0 (201) 895 2,424 0 (19) (61) 1,509 (88) 0 0 0 0 0 0 0 1,820	-3.1 %
2500 Salaries & Wages 2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty 2560 Salary - Cafeteria Monitors 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2716 PT Annuity Benefit 2718 Disability Insurance 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3430 Food Processing Fees 5090 Office Supplies 5100 Food Supplies 5105 Cold Storage And Delivery 5130 Custodial Supplies	72,004 1,095 3,288 11 5,607 7,258 0 23 804 0 125 87 3,684 211 1,350 716 2,153 203 43,743 546 2,486	78,210 0 0 0 5,984 5,698 0 0 909 0 0 83 0 0 0 0 0 0	68,625 0 0 0 5,251 7,494 782 0 799 1,256 255 0 0 0 0 0 0	(9,585) 0 0 (733) 1,796 782 0 (110) 1,256 255 (83) 0 0 0 0 0 0 0 0 0	-12.3 %

FY2017-2018 Budget Report Budget Detail by Cost Center

FUND: 980 Food Services Fund

OBJECT	ACTUAL FY16	ADOPTED FY17	PROPOSED FY18	Dollar Change	Percent Change
017 Pearson's Corner					
5235 Noncapital Equipment (<5,000)	174	0	0	0	0.0 %
635011 Food Services TOTAL	145,568	90,884	84,462	(6,422)	-7.1 %
018 Rural Point					
2500 Salaries & Wages	67,875	72,868	54,568	(18,300)	-25.1 %
2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty	400 1,059	0 0	0 0	0 0	0.0 % 0.0 %
2701 Fica 2702 VRS - Retirement	4,654 6,492	5,575 4,808	4,175 5,680	(1, <mark>400)</mark> 872	- <mark>25.1 %</mark> 18.1 %
2704 Opt Out Medical Insurance	200	0	. 0	0	0.0 %
2706 VRS - Life Insurance 2711 Workers' Compensation	812 0	766 0	550 1,219	<mark>(216)</mark> 1,219	-28.2 % 0.0 %
2718 Disability Insurance	83	69	0	(69)	-100.0 %
3100 Professional Services 3115 Subscription Services-IT	2,534 211	0	0	0	0.0 % 0.0 %
3200 Repair & Maintenance	1,120	0	0	0	0.0 %
3250 Maintenance Service Contracts 3430 Food Processing Fees	1,209 1,981	0	0	0	0.0 % 0.0 %
5090 Office Supplies	78	0	0	0	0.0 %
5100 Food Supplies 5105 Cold Storage And Delivery	46,509 591	0	0	0	0.0 % 0.0 %
5130 Custodial Supplies	4,897	0	0	0	0.0 %
5235 Noncapital Equipment (<5,000) 635011 Food Services TOTAL	2,423 143,128	0 84,086	0 66,192	<u> </u>	0.0 % -21.3 %
019 South Anna					
2500 Salaries & Wages	83,342	85,835	85,541	(294)	-0.3 %
2520 Salary - Maintenance Staff	521	0	0	0	0.0 %
2530 Salaries - Extra Duty 2701 Fica	163 5,240	0 6,566	0 6,543	0 (23)	0.0 % -0.4 %
2702 VRS - Retirement	6,829	5,752	7,072	1,320	22.9 %
2706 VRS - Life Insurance 2711 Workers' Compensation	812 0	916 0	733 1,786	<mark>(183)</mark> 1,786	-20.0 % 0.0 %
2716 PT Annuity Benefit	500	510	510	0	0.0 %
2718 Disability Insurance 3100 Professional Services	107 3,228	102 0	0	(102) 0	-100.0 % 0.0 %
3115 Subscription Services-IT	211	0	0	0	0.0 %
3200 Repair & Maintenance 3250 Maintenance Service Contracts	5,897 1,179	0 0	0 0	0	0.0 % 0.0 %
3430 Food Processing Fees	2,768	0	0	0	0.0 %
5090 Office Supplies 5100 Food Supplies	294 69,111	0 0	0 0	0	0.0 % 0.0 %
5105 Cold Storage And Delivery	866	0	0	0	0.0 %
5130 Custodial Supplies 5235 Noncapital Equipment (<5,000)	6,063 174	0 0	0	0	0.0 % 0.0 %
635011 Food Services TOTAL	187,305	99,681	102,185	2,504	2.5 %
020 Washington Henry					
2500 Salaries & Wages	71,952	73,753	80,855	7,102	9.6 %
2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty	663 386	0 0	0 0	0	0.0 % 0.0 %
2701 Fica	5,509	5,642	6,185	543	9.6 %
2702 VRS - Retirement 2704 Opt Out Medical Insurance	7,594 100	6,063 0	8,895 0	2,832 0	46.7 % 0.0 %
2706 VRS - Life Insurance	856	967	899	(68)	-7.0 %
2711 Workers' Compensation 2718 Disability Insurance	0 92	0 88	1,700 0	1,700 (88)	0.0 % -100.0 %
3100 Professional Services	2,717	0	0	0	0.0 %
3115 Subscription Services-IT 3200 Repair & Maintenance	211 3,053	0 0	0 0	0 0	0.0 % 0.0 %
3250 Maintenance Service Contracts	686	0	0	0	0.0 %
3430 Food Processing Fees 5090 Office Supplies	2,251 78	0 0	0 0	0 0	0.0 % 0.0 %
5100 Food Supplies	51,033 520	0	0	0	0.0 %
5105 Cold Storage And Delivery 5130 Custodial Supplies	520 2,567	0 0	0 0	0 0	0.0 % 0.0 %
5235 Noncapital Equipment (<5,000)	174	0	0 524	12.021	0.0 %
635011 Food Services TOTAL	150,442	86,513	98,534	12,021	13.9 %

197

OBJECT	ACTUAL FY16	ADOPTED FY17	PROPOSED FY18	Dollar Change	Percent Change
021 Cool Spring					
2500 Salaries & Wages 2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2716 PT Annuity Benefit 2718 Disability Insurance 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3430 Food Processing Fees 5090 Office Supplies 5100 Food Supplies 5105 Cold Storage And Delivery 5130 Custodial Supplies 5235 Noncapital Equipment (<5,000)	81,119 1,414 163 5,528 6,830 962 309 947 67 0 62 88 5,772 211 2,705 716 3,011 120 76,505 608 5,357 1,902	89,074 0 0 6,813 5,753 955 0 1,069 69 0 0 83 0 0 0 0 0 0	62,965 0 4,818 7,018 0 0 724 0 1,152 255 0 0 0 0 0 0	(26,109) 0 0 (1,995) 1,265 (955) 0 (345) (69) 1,152 255 (83) 0 0 0 0 0	-29.3 %
635011 Food Services TOTAL	194,396	103,816	76,932	(26,884)	-25.9 %
2500 Salaries & Wages 2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2718 Disability Insurance 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3430 Food Processing Fees 5090 Office Supplies 5100 Food Supplies 5105 Cold Storage And Delivery 5130 Custodial Supplies 5235 Noncapital Equipment (<5,000) 635011 Food Services TOTAL	46,715 1,969 1,742 3,751 4,594 520 104 540 40 0 50 3,185 211 2,149 1,209 2,671 105 44,877 692 4,400 174 119,698	75,913 0 5,806 4,617 1,622 0 995 117 0 67 0 0 0 0 0 0 0 0 0 0 89,137	53,740 0 0 4,110 5,962 0 0 538 0 1,204 0 0 0 0 0 0 0 0 0 0 0 0 0	(22,173) 0 0 (1,696) 1,345 (1,622) 0 (457) (117) 1,204 (67) 0 0 0 0 0 0 0 0 0 (23,583)	-29.2 %
2500 Salaries & Wages 2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty 2583 Stipends 2588 Stipends - Discretionary 2701 Fica 2702 VRS - Retirement 2704 Opt Out Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2718 Disability Insurance 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3430 Food Processing Fees 5090 Office Supplies 5100 Food Supplies 5105 Cold Storage And Delivery 5130 Custodial Supplies	80,126 60 223 0 0 5,924 7,947 100 948 0 102 3,920 211 1,392 1,392 1,239 2,710 143 55,510 773 4,699	72,840 0 0 0 367 5,600 5,987 0 953 0 88 0 0 0 0 0	62,049 0 0 374 367 4,798 8,153 0 830 1,149 0 0 0 0 0 0	(10,791) 0 0 374 0 (802) 2,166 0 (123) 1,149 (88) 0 0 0 0 0 0 0 0	-14.8 %

OBJECT	ACTUAL FY16	ADOPTED FY17	PROPOSED FY18	Dollar Change	Percent Change
023 Kersey Creek Elementary					
5235 Noncapital Equipment (<5,000)	174	0	0	0	0.0 %
635011 Food Services TOTAL	166,201	85,835	77,720	(8,115)	-9.5 %
024 Laurel Meadow					
2500 Salaries & Wages 2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2716 PT Annuity Benefit 2718 Disability Insurance 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3430 Food Processing Fees 5090 Office Supplies 5100 Food Supplies 5105 Cold Storage And Delivery 5130 Custodial Supplies	82,510 1,436 211 5,911 7,084 704 125 924 54 0 0 95 3,806 211 786 1,209 2,905 176 76,163 791 5,642	88,694 0 0,0 6,785 6,549 0 1,043 0 0 255 107 0 0 0 0 0	58,480 0 0 4,474 7,730 0 0 778 0 1,070 0 0 0 0 0 0 0 0	(30,214) 0 0 (2,311) 1,181 0 0 (265) 0 1,070 (255) (107) 0 0 0 0 0 0 0	-34.1 %
5235 Noncapital Equipment (<5,000) 635011 Food Services TOTAL	174 190,917	0 103,433	0 72,532	(30,901)	0.0 % -29.9 %
030 Chickahominy Middle	170,717	103,433	12,332	(30,701)	-27.7 70
2500 Salaries & Wages 2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2716 PT Annuity Benefit 2718 Disability Insurance 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3430 Food Processing Fees 5090 Office Supplies 5100 Food Supplies 5105 Cold Storage And Delivery 5130 Custodial Supplies 5235 Noncapital Equipment (<5,000) 635011 Food Services TOTAL	132,691 11,408 3,171 10,134 9,882 845 100 1,655 64 0 500 164 10,572 211 1,423 716 5,248 255 169,826 1,069 9,389 174 369,497	182,532 0 0 13,965 12,460 920 0 1,962 66 1 510 188 0 0 0 0 0 0 212,604	142,315 0 10,888 12,907 2,003 0 1,774 0 2,599 255 0 0 0 0 0 0 0 172,741	(40,217) 0 0 (3,077) 447 1,083 0 (188) (66) 2,598 (255) (188) 0 0 0 0 0 0 0 (39,863)	-22.0 % 0.0 % 0.0 % -22.0 % 3.6 % 117.7 % 0.0 % -9.6 % -100.0 % 259,800.0 % -100.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % -18.7 %
2500 Salaries & Wages 2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2716 PT Annuity Benefit 2718 Disability Insurance 3100 Professional Services	101,838 4,176 624 7,042 8,851 260 38 1,145 18 0 125 122 4,674	110,324 0 0 8,440 9,069 0 0 1,445 0 0 0 133	118,079 0 0 9,031 11,523 1,669 0 1,571 0 2,162 0 0	7,755 0 0 591 2,454 1,669 0 126 0 2,162 0 (133) 0	7.0 % 0.0 % 0.0 % 7.0 % 27.1 % 0.0 % 0.0 % 8.7 % 0.0 % 0.0 % 0.0 % -100.0 % 0.0 %

OBJECT	ACTUAL FY16	ADOPTED FY17	PROPOSED FY18	Dollar Change	Percent Change
031 Liberty Middle					
3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3430 Food Processing Fees 5090 Office Supplies 5100 Food Supplies 5105 Cold Storage And Delivery 5130 Custodial Supplies 5235 Noncapital Equipment (<5,000)	211 538 1,509 4,687 156 128,659 1,052 8,565 174	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
635011 Food Services TOTAL	274,464	129,411	144,035	14,624	11.3 %
2530 Salaries - Extra Duty 2701 Fica	0	0	0	0	0.0 % 0.0 %
653011 xxx TOTAL	0	0	0	0	0.0 %
031 Liberty Middle TOTAL	274,464	129,411	144,035	14,624	11.3 %
032 Stonewall Jackson Middle					
2500 Salaries & Wages 2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty 2583 Stipends 2701 Fica 2702 VRS - Retirement 2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance 2706 VRS - Life Insurance 2708 Disability Hybrid 2711 Workers' Compensation 2716 PT Annuity Benefit 2718 Disability Insurance 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3430 Food Processing Fees 5090 Office Supplies 5105 Cold Storage And Delivery 5130 Custodial Supplies 5235 Noncapital Equipment (<5,000)	114,138 44 227 0 7,863 8,917 704 125 1,185 54 0 250 134 6,497 3,086 1,114 1,209 5,010 335 119,417 1,032 6,296 (2,127) 275,510	117,271 0 0 0 8,972 8,844 1,482 0 1,531 0 1 255 141 0 0 0 0 0 0 1,531 0 1,531 0 1,531 0 1,431 0 1,431 0 0 0 0 0 0 0 0 0 0 0 0 0	119,610 0 0 374 9,173 11,056 1,669 0 1,391 0 2,195 255 0 0 0 0 0 0 0 1,391 0 1,495 2,195 2,195 0 0 0 0 0 0 1,495 0 0 0 0 0 0 0 0 0 0 0 0 0	2,339 0 0 374 201 2,212 187 0 (140) 0 2,194 0 (141) 0 0 0 0 0 0 0 0 7,226	2.0 % 0.0 % 0.0 % 0.0 % 2.2 % 25.0 % 12.6 % 0.0 % -9.1 % 0.0 % -9.1 % 0.0 % -100.0 % 0.0 %
2500 Salaries & Wages 2520 Salary - Maintenance Staff 2530 Salaries - Extra Duty 2701 Fica 2702 VRS - Retirement 2704 Opt Out Medical Insurance 2706 VRS - Life Insurance 2711 Workers' Compensation 2716 PT Annuity Benefit 2718 Disability Insurance 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3430 Food Processing Fees 5090 Office Supplies 5100 Food Supplies 5105 Cold Storage And Delivery 5130 Custodial Supplies 5235 Noncapital Equipment (<5,000)	91,665 5,460 182 6,642 9,338 123 1,125 0 125 126 5,529 211 3,071 716 3,926 13 84,762 931 4,860 174 218,979	105,236 0 8,050 8,650 0 1,379 0 126 0 0 0 0 0 0 123,441	99,163 0 7,586 11,501 0 1,218 1,814 255 0 0 0 0 0 0 0 0 1,218 1,814 255 0 0 0 0 0 0 1,218 1,814 2,55 0 0 0 0 0 0 0 0 0 0 0 0 0	(6,073) 0 0 (464) 2,851 0 (161) 1,814 255 (126) 0 0 0 0 0 0 0 0 0 0 0 0 0	-5.8 % 0.0 % 0.0 % -5.8 % 33.0 % 0.0 % -11.7 % 0.0 % -100.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % -1.5 %
040 Atlee High					
2500 Salaries & Wages	268,434	282,939	242,948	(39,991)	-14.1 % 200

OBJECT		ACTUAL FY16	ADOPTED FY17	PROPOSED FY18	Dollar Change	Percent Change
040 Atlee Hig	jh	1110	1117	1110		
2520 Salary - I 2530 Salaries - 2701 Fica 2702 VRS - Re 2704 Opt Out 2706 VRS - Lift 2711 Workers' 2718 Disability 2800 Other Be 3100 Professic 3200 Repair & 3250 Maintena 5090 Office Su 5100 Food Sup 5130 Custodial	Maintenance Staff Extra Duty  tirement Medical Insurance e Insurance Compensation Insurance nefits-OPEB nal Services Maintenance noce Service Contracts pplies Supplies al Equipment (<5,000)	1,846 4,606 17,681 25,522 25 3,282 0 354 2,096 22,554 2,769 300 715 458,863 14,407	0 0 21,647 23,258 0 3,706 0 339 0 0 0 0 0	0 0 18,584 26,822 0 3,234 4,445 0 0 0 0 0	0 0 (3,063) 3,564 0 (472) 4,445 (339) 0 0 0 0	0.0 % 0.0 % -14.1 % 15.3 % 0.0 % -12.7 % 0.0 % -100.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
041 Lee-Davi		823,628	331,889	296,033	(35,856)	-10.0 /0
2500 Salaries a 2530 Salaries a 2701 Fica 2702 VRS - Re 2703 VRS - Hy 2704 Opt Out a 2706 VRS - Lift 2708 Disability 2711 Workers' 2716 PT Annui 2718 Disability 3100 Professio 3200 Repair & 3250 Maintena 5090 Office Su 5100 Food Sup 5130 Custodial	& Wages - Extra Duty  tirement brid Plan  Medical Insurance e Insurance Hybrid Compensation ty Benefit Insurance nal Services Maintenance ince Service Contracts pplies Supplies al Equipment (<5,000)	198,982 466 14,598 17,784 1,139 300 2,331 87 0 125 236 14,279 4,243 240 261 302,832 11,190 296 569,389	223,216 0 17,075 17,035 0 0 2,714 0 0 255 268 0 0 0 0 255 268	206,246 0 15,779 21,155 4,212 0 2,744 0 3,773 0 0 0 0 0 0 0 0 253,909	(16,970) 0 (1,296) 4,120 4,212 0 30 0 3,773 (255) (268) 0 0 0 0 0 0 (6,654)	-7.6 % 0.0 % -7.6 % 24.2 % 0.0 % 0.0 % 1.1 % 0.0 % -100.0 % -100.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % -2.6 %
042 Patrick H	lenry High					
2530 Salaries 2701 Fica 2702 VRS - Re 2703 VRS - Hy 2704 Opt Out 2706 VRS - Life 2708 Disability 2711 Workers' 2716 PT Annui 2718 Disability 3100 Professio 3200 Repair & 3250 Maintena 5090 Office Su 5100 Food Sup 5130 Custodial 5235 Noncapit 635011 Food Serv	Maintenance Staff Extra Duty  tirement brid Plan  Medical Insurance e Insurance Hybrid Compensation ty Benefit Insurance nal Services Maintenance ince Service Contracts pplies Supplies al Equipment (<5,000)	151,978 5,526 716 10,757 14,001 1,642 175 1,824 125 0 0 167 9,751 2,965 853 194 274,069 4,540 880 480,163	164,164 0 0 12,555 11,708 920 0 2,013 66 0 255 170 0 0 0 0 191,851	154,182 0 0 11,795 15,917 3,892 0 1,950 0 2,821 510 0 0 0 0 0 191,067	(9,982) 0 0 (760) 4,209 2,972 0 (63) (66) 2,821 255 (170) 0 0 0 0 (784)	-6.1 % 0.0 % 0.0 % -6.1 % 35.9 % 323.0 % 0.0 % -3.1 % -100.0 % 100.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 %
2500 Salaries a	& Wages Maintenance Staff - Extra Duty	194,049 544 1,287 12,919 16,649	207,012 0 0 15,836 14,436	195,685 0 0 14,970 20,567	(11,327) 0 0 (866) 6,131	-5.5 % 0.0 % 0.0 % -5.5 % 42.5 %

OBJECT	ACTUAL FY16	ADOPTED FY17	PROPOSED FY18	Dollar Change	Percent Change
	FYIO	FYI/	F110		
043 Hanover High School					
2703 VRS - Hybrid Plan	1,691	920	2,003	1,083	117.7 %
2704 Opt Out Medical Insurance 2706 VRS - Life Insurance	150 2,241	0 2,447	0 2,480	0 33	0.0 % 1.3 %
2708 Disability Hybrid	129	66	0	(66)	-100.0 %
2711 Workers' Compensation	0	0	3,580	3,580	0.0 %
2716 PT Annuity Benefit 2718 Disability Insurance	250 223	255 221	255 0	0 (221)	0.0 % -100.0 %
3100 Professional Services	11,507	0	0	(221)	0.0 %
3200 Repair & Maintenance	4,671	0	0	0	0.0 %
3250 Maintenance Service Contracts	853	0	0	0	0.0 %
5090 Office Supplies 5100 Food Supplies	194 280,367	0	0 0	0	0.0 % 0.0 %
5130 Custodial Supplies	9,310	0	0	0	0.0 %
5235 Noncapital Equipment (<5,000)	174	0	0	0	0.0 %
635011 Food Services TOTAL	537,208	241,193	239,540	(1,653)	-0.7 %
060 Georgetown School					
2500 Salaries & Wages	6,008	6,158	6,281	123	2.0 %
2701 Fica 2702 VRS - Retirement	376 465	471 506	480 516	9 10	1.9 % 2.0 %
2706 VRS - Life Insurance	71	81	84	3	3.7 %
2711 Workers' Compensation	0	0	115	115	0.0 %
2718 Disability Insurance 3100 Professional Services	8 97	7 0	0 0	( <del>7</del> ) 0	-100.0 % 0.0 %
3250 Maintenance Service Contracts	60	0	0	0	0.0 %
5090 Office Supplies	126	0	0	0	0.0 %
5235 Noncapital Equipment (<5,000) 635011 Food Services TOTAL	174 7,385	0 7,223	<u> </u>	0 253	0.0 % 3.5 %
	7,303	7,223	7,470	255	3.3 70
082 Pupil Transportation					
2500 Salaries & Wages 2560 Salary - Cafeteria Monitors	0	0 0	0	0	0.0 % 0.0 %
635011 Food Services TOTAL	0	0	0	0	0.0 %
086 Food Services					
2500 Salaries & Wages	0	0	0	0	0.0 %
2510 Salary - Administrative	91,350	93,636	95,509	1,873	2.0 %
2511 Salary - Clerical 2515 Salary - Other Professional	39,585 118,216	40,576 127,594	41,388 130,146	812 2,552	2.0 % 2.0 %
2520 Salary - Maintenance Staff	0	37,000	0	(37,000)	-100.0 %
2530 Salaries - Extra Duty	0	71,104	0	(71,104)	-100.0 %
2560 Salary - Cafeteria Monitors 2584 Overtime/Extra Hours	0	0 0	0	0	0.0 % 0.0 %
2701 Fica	17,369	25,371	20,429	(4,942)	-19.5 %
2702 VRS - Retirement	31,556	35,154	39,603	4,449	12.7 %
2703 VRS - Hybrid Plan 2704 Opt Out Medical Insurance	5,986 100	6,448 3,330	7,264 0	816 (3,330)	12.7 % -100.0 %
2704 Opt Out Medical Hisdrance	2,955	3,431	3,551	120	3.5 %
2708 Disability Hybrid	107	110	0	(110)	-100.0 %
2711 Workers' Compensation	0	0	4,224	4,224	0.0 %
					100 0 0/
2716 PT Annuity Benefit	0	3,500	0	(3,500)	-100.0 % -100.0 %
2716 PT Annuity Benefit 2718 Disability Insurance 2751 Professional Improvement		3,500 265 2,000	0 0 0	(3,500) (265) (2,000)	-100.0 % -100.0 %
2716 PT Annuity Benefit 2718 Disability Insurance 2751 Professional Improvement 2800 Other Benefits-OPEB	0 270 1,256 0	3,500 265 2,000 3,500	0 0 0 0	(3,500) (265) (2,000) (3,500)	-100.0 % -100.0 % -100.0 %
<ul> <li>2716 PT Annuity Benefit</li> <li>2718 Disability Insurance</li> <li>2751 Professional Improvement</li> <li>2800 Other Benefits-OPEB</li> <li>3100 Professional Services</li> </ul>	0 270 1,256 0 2,376	3,500 265 2,000 3,500 75,000	0 0 0 0	(3,500) (265) (2,000) (3,500) (75,000)	-100.0 % -100.0 % -100.0 % -100.0 %
2716 PT Annuity Benefit 2718 Disability Insurance 2751 Professional Improvement 2800 Other Benefits-OPEB	0 270 1,256 0 2,376 41,932 14,187	3,500 265 2,000 3,500 75,000 42,000 53,000	0 0 0 0 0 0 0 70,000	(3,500) (265) (2,000) (3,500) (75,000) (42,000) 17,000	-100.0 % -100.0 % -100.0 %
2716 PT Annuity Benefit 2718 Disability Insurance 2751 Professional Improvement 2800 Other Benefits-OPEB 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts	0 270 1,256 0 2,376 41,932 14,187 9,117	3,500 265 2,000 3,500 75,000 42,000 53,000 38,000	0 0 0 0 0 0 70,000 30,000	(3,500) (265) (2,000) (3,500) (75,000) (42,000) 17,000 (8,000)	-100.0 % -100.0 % -100.0 % -100.0 % -100.0 % 32.1 % -21.1 %
2716 PT Annuity Benefit 2718 Disability Insurance 2751 Professional Improvement 2800 Other Benefits-OPEB 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3300 Printing & Binding	0 270 1,256 0 2,376 41,932 14,187 9,117 675	3,500 265 2,000 3,500 75,000 42,000 53,000 38,000 3,800	0 0 0 0 0 70,000 30,000 1,000	(3,500) (265) (2,000) (3,500) (75,000) (42,000) 17,000 (8,000) (2,800)	-100.0 % -100.0 % -100.0 % -100.0 % -100.0 % -21.1 % -73.7 %
2716 PT Annuity Benefit 2718 Disability Insurance 2751 Professional Improvement 2800 Other Benefits-OPEB 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts	0 270 1,256 0 2,376 41,932 14,187 9,117 675 90 59,410	3,500 265 2,000 3,500 75,000 42,000 53,000 38,000	0 0 0 0 0 70,000 30,000 1,000 500 120,000	(3,500) (265) (2,000) (3,500) (75,000) (42,000) 17,000 (8,000) (2,800) 0 (24,309)	-100.0 % -100.0 % -100.0 % -100.0 % -100.0 % -21.1 % -73.7 % -0.0 % -16.8 %
2716 PT Annuity Benefit 2718 Disability Insurance 2751 Professional Improvement 2800 Other Benefits-OPEB 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3300 Printing & Binding 3421 Contract Svcs - Vehicle Maint 3430 Food Processing Fees 5090 Office Supplies	0 270 1,256 0 2,376 41,932 14,187 9,117 675 90 59,410 4,263	3,500 265 2,000 3,500 75,000 42,000 53,000 38,000 3,800 500 144,309 6,500	0 0 0 0 0 70,000 30,000 1,000 500 120,000 8,500	(3,500) (265) (2,000) (3,500) (75,000) (42,000) 17,000 (8,000) (2,800) 0 (24,309) 2,000	-100.0 % -100.0 % -100.0 % -100.0 % -100.0 % 32.1 % -21.1 % -73.7 % 0.0 % -16.8 % 30.8 %
2716 PT Annuity Benefit 2718 Disability Insurance 2751 Professional Improvement 2800 Other Benefits-OPEB 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3300 Printing & Binding 3421 Contract Svcs - Vehicle Maint 3430 Food Processing Fees 5090 Office Supplies 5100 Food Supplies	0 270 1,256 0 2,376 41,932 14,187 9,117 675 90 59,410 4,263 21,124	3,500 265 2,000 3,500 75,000 42,000 53,000 38,000 3,800 500 144,309 6,500 2,622,375	0 0 0 0 0 70,000 30,000 1,000 500 120,000 8,500 2,825,183	(3,500) (265) (2,000) (3,500) (75,000) (42,000) 17,000 (8,000) (2,800) 0 (24,309) 2,000 202,808	-100.0 % -100.0 % -100.0 % -100.0 % -100.0 % 32.1 % -21.1 % -73.7 % 0.0 % -16.8 % 30.8 % 7.7 %
2716 PT Annuity Benefit 2718 Disability Insurance 2751 Professional Improvement 2800 Other Benefits-OPEB 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3300 Printing & Binding 3421 Contract Svcs - Vehicle Maint 3430 Food Processing Fees 5090 Office Supplies	0 270 1,256 0 2,376 41,932 14,187 9,117 675 90 59,410 4,263 21,124	3,500 265 2,000 3,500 75,000 42,000 53,000 38,000 3,800 500 144,309 6,500 2,622,375 20,000	0 0 0 0 0 70,000 30,000 1,000 500 120,000 8,500 2,825,183 15,000	(3,500) (265) (2,000) (3,500) (75,000) (42,000) 17,000 (8,000) (2,800) 0 (24,309) 2,000 202,808 (5,000)	-100.0 % -100.0 % -100.0 % -100.0 % -100.0 % 32.1 % -21.1 % -73.7 % 0.0 % -16.8 % 30.8 %
2716 PT Annuity Benefit 2718 Disability Insurance 2751 Professional Improvement 2800 Other Benefits-OPEB 3100 Professional Services 3115 Subscription Services-IT 3200 Repair & Maintenance 3250 Maintenance Service Contracts 3300 Printing & Binding 3421 Contract Svcs - Vehicle Maint 3430 Food Processing Fees 5090 Office Supplies 5100 Food Supplies 5105 Cold Storage And Delivery	0 270 1,256 0 2,376 41,932 14,187 9,117 675 90 59,410 4,263 21,124	3,500 265 2,000 3,500 75,000 42,000 53,000 38,000 3,800 500 144,309 6,500 2,622,375	0 0 0 0 0 70,000 30,000 1,000 500 120,000 8,500 2,825,183	(3,500) (265) (2,000) (3,500) (75,000) (42,000) 17,000 (8,000) (2,800) 0 (24,309) 2,000 202,808	-100.0 % -100.0 % -100.0 % -100.0 % -100.0 % 32.1 % -21.1 % -73.7 % 0.0 % -16.8 % 30.8 % 7.7 % -25.0 %

OBJECT	ACTUAL FY16	ADOPTED FY17	PROPOSED FY18	Dollar Change	Percent Change
086 Food Services					
5171 Fuel & Lubricants 5235 Noncapital Equipment (<5,000) 5291 Local Travel Expense 8201 Capital Equipment > \$5,000 635011 Food Services TOTAL	0 4,279 967 45,108 765,879	600 26,812 600 50,000 3,924,015	600 25,000 500 50,000 3,895,397	(1,812) (100) 0 (28,618)	0.0 % -6.8 % -16.7 % 0.0 % -0.7 %
610 Cafeteria Monitor- Battlefield	700,017	0,721,010	0,070,077	(20,010)	0.7
2560 Salary - Cafeteria Monitors 2701 Fica 2711 Workers' Compensation	7,058 524 0	10,820 827 0	7,505 574 138	(3,315) (253) 138	-30.6 % -30.6 % 0.0 %
635011 Food Services TOTAL	7,582	11,647	8,217	(3,430)	-29.4 %
611 Cafeteria Monitor - Beaverdam					
2560 Salary - Cafeteria Monitors 2701 Fica 2711 Workers' Compensation 2716 PT Annuity Benefit 2718 Disability Insurance 635011 Food Services TOTAL	6,777 501 0 0 0 0	8,091 619 0 0 4 8,714	3,542 270 65 255 0 4,132	(4,549) (349) 65 255 (4) (4,582)	-56.2 % -56.4 % 0.0 % 0.0 % -100.0 % -52.6 %
612 Cafeteria Monitor- Cold Harbor					
2560 Salary - Cafeteria Monitors 2701 Fica 2711 Workers' Compensation	9,540 730 0	11,535 883 0	11,764 899 216	229 16 216	2.0 % 1.8 % 0.0 %
635011 Food Services TOTAL	10,270	12,418	12,879	461	3.7 %
613 Cafeteria Monitor - Elmont					
2560 Salary - Cafeteria Monitors 2701 Fica 2711 Workers' Compensation 2716 PT Annuity Benefit 635011 Food Services TOTAL	5,769 417 0 0 6,186	6,930 530 0 0	3,534 270 65 255 4,124	(3,396) (260) 65 255 (3,336)	-49.0 % -49.1 % 0.0 % 0.0 % -44.7 %
614 Cafeteria Monitor - Henry Clay	.,	, , , , ,	.,	(1)	
2560 Salary - Cafeteria Monitors 2701 Fica 2711 Workers' Compensation	5,928 453 0	6,930 530 0	7,068 540 130	138 10 130	2.0 % 1.9 % 0.0 %
635011 Food Services TOTAL	6,381	7,460	7,738	278	3.7 %
2560 Salary - Cafeteria Monitors 2701 Fica 2711 Workers' Compensation  635011 Food Services TOTAL	6,354 486 0 6,840	6,930 530 0 7,460	7,068 540 130 7,738	138 10 130 278	2.0 % 1.9 % 0.0 % 3.7 %
616 Cafe Monitor - Mechanicsville	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , ,	,		
2500 Salaries & Wages 2560 Salary - Cafeteria Monitors 2701 Fica 2711 Workers' Compensation 635011 Food Services TOTAL	0 8,778 672 0 9,450	0 10,469 800 0 11,269	0 7,142 546 131 7,819	0 (3,327) (254) 131 (3,450)	0.0 % -31.8 % -31.8 % 0.0 % -30.6 %
617 Cafe Monitor- Pearson's Corner					
2560 Salary - Cafeteria Monitors 2701 Fica 2711 Workers' Compensation 635011 Food Services TOTAL	8,659 648 0 9,307	6,930 530 0 7,460	7,068 540 130 7,738	138 10 130 278	2.0 % 1.9 % 0.0 % 3.7 %

OBJECT	ACTUAL FY16	ADOPTED FY17	PROPOSED FY18	Dollar Change	Percent Change
618 Cafeteria Monitor- Rural Point					
2560 Salary - Cafeteria Monitors 2701 Fica 2711 Workers' Compensation	9,135 699 0	10,820 827 0	11,039 844 203	219 17 203	2.0 % 2.1 % 0.0 %
635011 Food Services TOTAL	9,834	11,647	12,086	439	3.8 %
619 Cafe Monitor - South Anna					
2560 Salary - Cafeteria Monitors 2561 Part-Time Teachers 2701 Fica	8,953 0 635	10,395 0 795	10,602 0 810	207 0 15	2.0 % 0.0 % 1.9 %
2711 Workers' Compensation 2716 PT Annuity Benefit	0 0	0 0	195 255	195 255	0.0 % 0.0 %
2718 Disability Insurance	0	8	0	(8)	-100.0 %
635011 Food Services TOTAL	9,588	11,198	11,862	664	5.9 %
620 Cafe Monitor - Washington Henry					
2560 Salary - Cafeteria Monitors	9,215	6,930	7,068	138	2.0 %
2701 Fica 2711 Workers' Compensation	705 0	530 0	540 130	10 130	1.9 % 0.0 %
635011 Food Services TOTAL	9,920	7,460	7,738	278	3.7 %
621 Cafe Monitor - Cool Spring					
2500 Salaries & Wages 2560 Salary - Cafeteria Monitors 2701 Fica 2702 VRS - Retirement 2706 VRS - Life Insurance 2711 Workers' Compensation	0 4,569 349 0 0 0	(81) 10,807 869 45 7 0	0 7,068 540 0 0 130	81 (3,739) (329) (45) (7) 130	-100.0 % -34.6 % -37.9 % -100.0 % -100.0 %
2718 Disability Insurance 635011 Food Services TOTAL	4,918	11,648	7,738	(3,910)	-100.0 <u>%</u> -33.6 %
622 Cafe Monitor - Pole Green	,	,	,	(2)	
2560 Salary - Cafeteria Monitors 2701 Fica 2711 Workers' Compensation	7,590 581 0	10,395 795 0	3,534 270 65	(6,861) (525) 65	-66.0 % -66.0 % 0.0 %
635011 Food Services TOTAL	8,171	11,190	3,869	(7,321)	-65.4 %
623 Cafe Monitor - Kersey Creek					
2560 Salary - Cafeteria Monitors 2701 Fica 2711 Workers' Compensation 2716 PT Annuity Benefit 2718 Disability Insurance	7,947 607 0 0	10,395 795 0 255 4	10,602 810 195 255 0	207 15 195 0 (4)	2.0 % 1.9 % 0.0 % 0.0 % -100.0 %
635011 Food Services TOTAL	8,554	11,449	11,862	413	3.6 %
624 Cafe Monitor - Laurel Meadow	•				
2560 Salary - Cafeteria Monitors 2701 Fica 2711 Workers' Compensation	14,724 1,126 0	15,932 1,219 0	16,253 1,243 298	321 24 298	2.0 % 2.0 % 0.0 %
635011 Food Services TOTAL	15,850	17,151	17,794	643	3.7 %
980 Food Services Fund TOTAL	6,872,870	7,042,000	7,489,025	447,025	6.3 %

# HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

## ENROLLMENT & CAPACITY

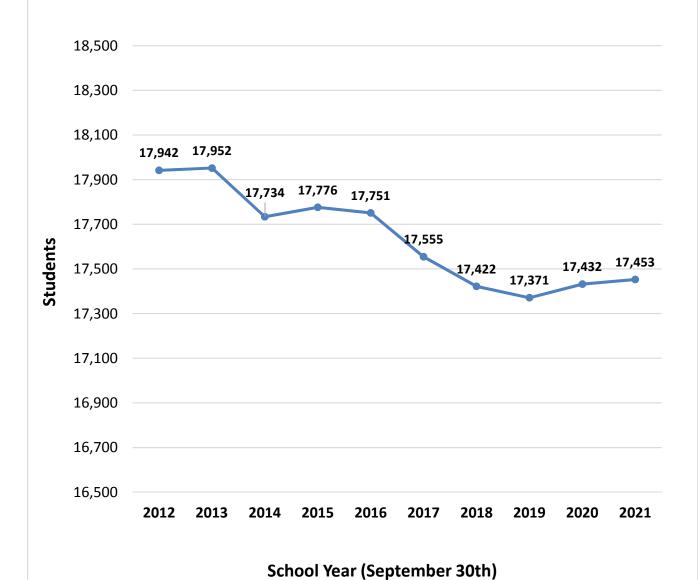


## HANOVER COUNTY PUBLIC SCHOOLS FY 2017-2018 Operating Budget

**Enrollment History and Forecast Summary** 

							* * * (	Cohort S	Survival	Method	<u>* * * k</u>
School	Capacity	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Battlefield Park	643	540	505	463	442	449	420	397	384	380	380
Beaverdam	474	413	367	341	344	334	316	309	318	330	315
Henry Clay	445	319	333	329	353	325	316	295	314	325	336
John Gandy	369	306	286	284	310	328	327	331	317	306	286
Cold Harbor	754	558	566	545	536	538	522	512	509	499	516
Cool Spring	768	657	681	661	649	632	622	630	619	627	619
Elmont	467	392	385	385	396	390	382	367	363	350	351
Kersey Creek	750	591	608	610	645	691	723	759	809	806	838
Laurel Meadow	789	692	655	666	609	586	573	553	538	539	551
Mechanicsville	741	615	605	586	593	583	578	569	560	570	574
Pearson's	687	474	486	486	500	563	574	572	590	609	612
Pole Green	896	578	603	595	611	616	608	620	635	629	635
Rural Point	739	477	446	457	471	472	479	480	504	512	526
South Anna	732	639	624	636	613	591	566	559	548	558	558
Washington-Henry	493	496	508	477	443	440	417	400	390	389	393
Elementary	9,747	7,747	7,658	7,521	7,515	7,538	7,422	7,353	7,399	7,430	7,490
Annual Change		-112	-89	-137	-6	23	-116	-69	46	31	60
Percent Change		-1.4%	-1.2%	-1.8%	-0.1%	0.3%	-1.5%	-0.9%	0.6%	0.4%	0.8%
Chickahominy	1,322	1,237	1,187	1,179	1,179	1,207	1,220	1,183	1,170	1,164	1,184
Liberty	1,131	1,057	1,066	1,056	1,051	1,000	1,035	1,048	1,053	1,007	1,018
Oak Knoll	1,184	904	887	886	877	931	920	910	878	929	956
Stonewall	1,160	1,172	1,133	1,094	1,101	1,110	1,076	1,047	1,054	1,022	962
Middle	4,797	4,370	4,273	4,215	4,208	4,248	4,251	4,188	4,155	4,122	4,120
Annual Change		17	-97	-58	-7	40	3	-63	-33	-33	-2
Percent Change		0.4%	-2.2%	-1.4%	-0.2%	1.0%	0.1%	-1.5%	-0.8%	-0.8%	-0.1%
Atlee	1,699	1,577	1,638	1,677	1,716	1,685	1,617	1,647	1,639	1,648	1,655
Hanover	1,765	1,245	1,299	1,264	1,312	1,330	1,354	1,375	1,375	1,402	1,377
Lee-Davis	1,655	1,547	1,585	1,578	1,571	1,513	1,524	1,501	1,461	1,474	1,440
Patrick Henry	1,669	1,456	1,499	1,479	1,454	1,437	1,387	1,358	1,342	1,356	1,371
High	6,788	5,825	6,021	5,998	6,053	5,965	5,882	5,881	5,817	5,880	5,843
Annual Change		-88	196	-23	55	-88	-83	-1	-64	63	-37
Percent Change		-1.5%	3.4%	-0.4%	0.9%	-1.5%	-1.4%	0.0%	-1.1%	1.1%	-0.6%
District Total	21,332	17,942	17,952	17,734	17,776	17,751	17,555	17,422	17,371	17,432	17,453
Annual Change		-183	10	-218	42	-25		-133	-51	61	21
Percent Change		-1.0%	0.1%	-1.2%	0.2%	-0.1%	-1.1%	-0.8%	-0.3%	0.4%	0.1%

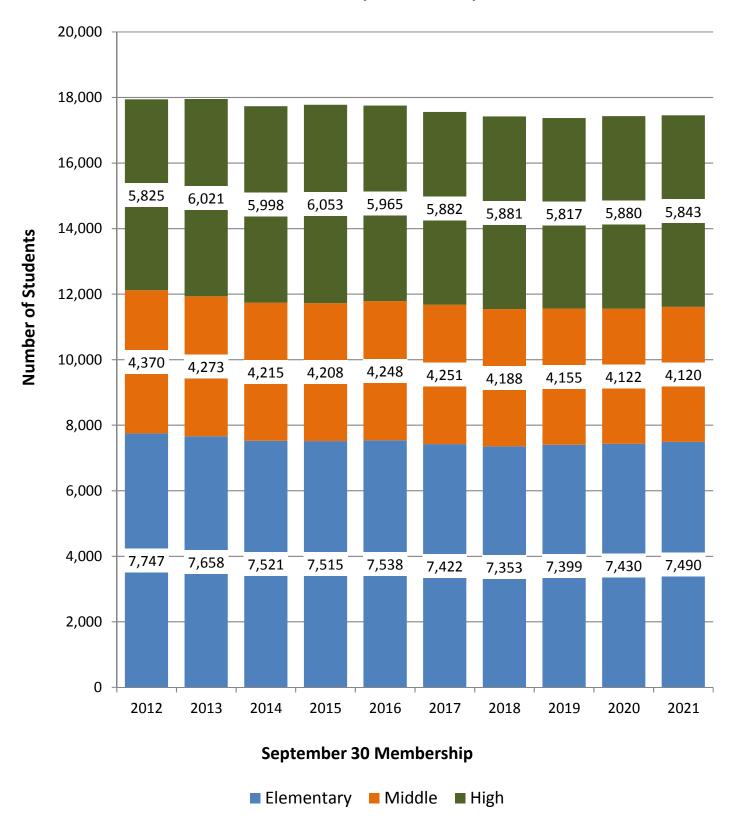
## Enrollment Forecast Summary 2012-2016 Actual Enrollment 2017-2021 Cohort Survival Method



# HANOVER COUNTY PUBLIC SCHOOLS FY 2017-2018 Operating Budget Enrollment History and Forecast Summary

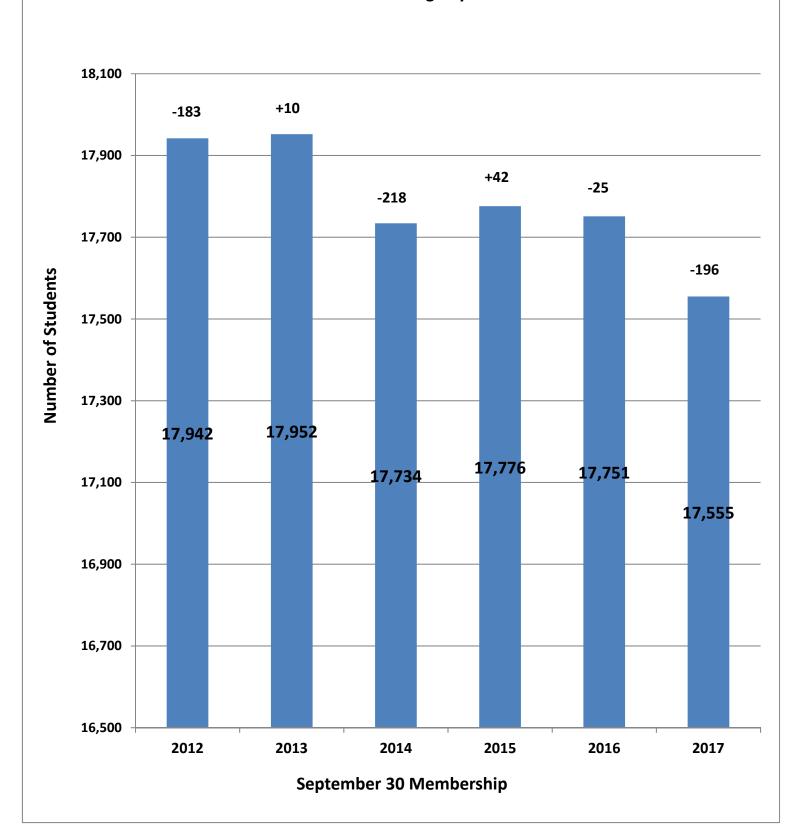
						* * * Cohort Survival Method * * *				<u> </u>
Grade	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Grade K	1,187	1,167	1,129	1,178	1,167	1,084	1,102	1,179	1,196	1,214
Grade 1	1,275	1,196	1,188	1,209	1,207	1,213	1,124	1,146	1,223	1,241
Grade 2	1,233	1,311	1,218	1,223	1,241	1,241	1,249	1,156	1,179	1,258
Grade 3	1,345	1,245	1,320	1,258	1,252	1,272	1,269	1,285	1,184	1,208
Grade 4	1,363	1,364	1,271	1,340	1,302	1,279	1,302	1,300	1,319	1,215
Grade 5	1,344	1,375	1,395	1,307	1,369	1,333	1,307	1,333	1,329	1,354
Total	7,747	7,658	7,521	7,515	7,538	7,422	7,353	7,399	7,430	7,490
Grade 6	1,416	1,376	1,399	1,413	1,370	1,404	1,366	1,339	1,371	1,365
Grade 7	1,443	1,420	1,381	1,401	1,442	1,383	1,416	1,379	1,351	1,384
Grade 8	1,511	1,477	1,435	1,394	1,436	1,464	1,406	1,437	1,400	1,371
Total	4,370	4,273	4,215	4,208	4,248	4,251	4,188	4,155	4,122	4,120
Grade 9	1,542	1,627	1,557	1,530	1,455	1,516	1,545	1,484	1,516	1,477
Grade 10	1,410	1,499	1,554	1,523	1,505	1,414	1,474	1,502	1,444	1,475
Grade 11	1,464	1,409	1,483	1,536	1,483	1,482	1,392	1,451	1,479	1,423
Grade 12	1,409	1,486	1,404	1,464	1,522	1,470	1,470	1,380	1,441	1,468
Total	5,825	6,021	5,998	6,053	5,965	5,882	5,881	5,817	5,880	5,843
Grand Total	17,942	17,952	17,734	17,776	17,751	17,555	17,422	17,371	17,432	17,453

## FY2017-2018 Operating Budget Enrollment History & Forecast by Level





FY2017-2018 Operating Budget Enrollment Change by Year



## Hanover County Public Schools FY2017-2018 Operating Budget Comparison of Membership and Capacity

School	Capacity	2015 September Membership	2016 September Membership	Membership Variance	% of Capacity Fall 2016
Beaverdam	474	344	334	(10)	70.5%
Elmont	467	396	390	(6)	83.5%
Henry Clay	445	353	325	(28)	73.0%
John Gandy	369	310	328	18	88.9%
South Anna	732	613	591	(22)	80.7%
Western Corridor	2,487	2,016	1,968	(48)	79.1%
Cool Spring	768	649	632	(17)	82.3%
Pearson's Corner	687	500	563	63	82.0%
Washington Henry	493	443	440	(3)	89.2%
Central Corridor	1,948	1,592	1,635	43	83.9%
Kersey Creek	750	645	691	46	92.1%
Pole Green	896	611	616	5	68.8%
Rural Point	739	471	472	1	63.9%
Courthouse Corridor	2,385	1,727	1,779	52	74.6%
Battlefield Park	643	442	449	7	69.8%
Cold Harbor	754	536	538	2	71.4%
Laurel Meadow	789	609	586	(23)	74.3%
Mechanicsville	741	593	583	(10)	78.7%
Eastern Corridor	2,927	2,180	2,156	(24)	73.7%
Total - Elementary	9,747	7,515	7,538	23	77.3%
Chickahominy	1,322	1179	1,207	28	91.3%
Liberty	1,131	1051	1,000	(51)	88.4%
Oak Knoll	1,184	877	931	54	78.6%
Stonewall Jackson	1,160	1101	1,110	9	95.7%
Total - Middle	4,797	4,208	4,248	40	88.6%
Atlee	1,699	1716	1,685	(31)	99.2%
Hanover High	1,765	1312	1,330	18	75.4%
Lee-Davis	1,655	1571	1,513	(58)	91.4%
Patrick Henry	1,669	1454	1,437	(17)	86.1%
Total - High	6,788	6,053	5,965	(88)	87.9%
Grand Total	21,332	17,776	17,751	(25)	83.2%

## FY2017-2018 Operating Budget Capacity Summary

School	Available Classrooms	Students per Room	Sq. Foot Adjustment	Functional Adjustment	Special Ed. Adjustment	Capacity
Battlefield ES	28	25	97%	90%	32	643
Beaverdam ES	21	25 25	97%	90%	16	474
Cold Harbor ES	31	25 25	100%	90%	56	754
Cool Spring ES	32	25 25	100%	90%	48	75 <del>4</del> 768
Elmont ES	21	25	92%	90%	32	467
Henry Clay ES	18	25 25	100%	90%	40	445
John M. Gandy ES	13	25 25	88%	90%	112	369
Kersey Creek ES	30	25 25	104%	90%	48	750
Laurel Meadow ES	32	25 25	104%	90%	40	730 789
Mechanicsville, ES	35	25	92%	90%	16	769 741
Pearson's Corner ES	32	25	91%	90%	32	687
Pole Green ES	38	25	101%	90%	32	896
Rural Point ES	31	25	99%	90%	48	739
South Anna ES	30	25	99%	90%	64	732
Washington Henry ES	23	25	89%	90%	32	493
Elementary Capacity	415		97%	90%	648	9,745
, ,						·
Chickahominy MS	60	25	92%	90%	80	1,322
Liberty MS	51	25	93%	90%	64	1,131
Oak Knoll MS	48	25	100%	90%	104	1,184
Stonewall Jackson MS	52	25	93%	90%	72	1,160
Middle Capacity	211		95%	90%	320	4,797
Atlee HS	73	25	100%	90%	56	1,699
Hanover HS	77	25	100%	90%	32	1,765
Lee-Davis HS	74	25	97%	90%	40	1,655
Patrick Henry HS	75	25	97%	90%	32	1,669
High Capacity	299		99%	90%	160	6,787
Total Capacity	925	N/A	97%	90%	1,128	21,330

# HANOVER COUNTY PUBLIC SCHOOLS FY2017-2018 Operating Budget

## SUPPLEMENTAL INFORMATION



### Virginia Department of Education

Projected FY 2017 and FY 2018 State Payments, Based on the Governor's Introduced Amendments to the 2016-2018 Biennial Budget (HB 1500/SB 900)

## Standards of Quality (SOQ), Incentive, Categorical, and Lottery-Funded Programs in Direct Aid to Public Education As of December 16, 2016

042 - HANOVER				
U42 - MAINOVER				
F	Projected FY 2017	Projected FY 2017	Projected FY 2018	Projected FY 2018
	Unadjusted ADM <sup>2</sup>	Adjusted ADM <sup>2</sup>	Unadjusted ADM <sup>2</sup>	Adjusted ADM <sup>2</sup>
042 HANOVER	17,731.50	17,731.50	17,709.40	17,709.40
2016-2018 Composite Index	FY 2017		FY 2018	
0.4285 FY	Y 2017 State Share	FY 2017 Local Share	FY 2018 State Share	FY 2018 Local Share
Standards of Quality Programs:				
⇒   Basic Aid	46,308,133	34,720,971	46,140,643	34,595,390
Sales Tax <sup>4</sup>	18,781,509	N/A <sup>1</sup>	19,144,983	N/A <sup>1</sup>
⇒ Textbooks <sup>5</sup> (Split funded - See Lottery section below)	176,121	132,052	1,111,075	833,063
	506,678	379,897	506,046	379,424
	486,411	364,701	485,804	364,247
	6,688,144	5,014,646	6,679,809	5,008,395
	648,547	486,269	647,739	485,663
⇒   VRS Retirement (Includes RHCC)	5,695,056	4,270,047	6,325,576	4,742,799
⇔ Social Security	2,766,460	2,074,240	2,763,012	2,071,654
	192,537	144,361	192,298	144,181
⇔ English as a Second Language 12 (Split funded - See Lottery section below)	Funded in Lottery in FY 2017		149,811	112,325
Remedial Summer School 7,9	193,553	N/A <sup>1</sup>	192,981	N/A <sup>1</sup>
Subtotal - SOQ Accounts <sup>3</sup>	82,443,149	47,587,184	84,339,777	48,737,141
Incentive Programs:				
Academic Year Governor's School 8	0	N/A <sup>1</sup>	0	N/A <sup>1</sup>
At-Risk (Split funded - See Lottery section below)	Funded in Lottery in FY 2017		176,283	132,174
Bonus Payment <sup>13</sup>	Not Funded in FY 2017		771,437	N/A <sup>1</sup>
Math/Reading Instructional Specialists	0	0	0	0
Early Reading Specialists Initiative	0	0	0	0
Technology - VPSA 10	648,000	129,600	648,000	129,600
Subtotal - Incentive Accounts <sup>3</sup>	648,000	129,600	1,595,720	261,774
Categorical Programs:				
Adult Education <sup>7</sup>	0	N/A <sup>1</sup>	0	N/A <sup>1</sup>
Virtual Virginia <sup>7</sup>	0	N/A <sup>1</sup>	0	N/A <sup>1</sup>
American Indian Treaty Commitment <sup>7</sup>	0	N/A <sup>1</sup>	0	N/A <sup>1</sup>
School Lunch <sup>7</sup>	43,644	N/A <sup>1</sup>	43,644	N/A <sup>1</sup>
Special Education - Homebound <sup>7</sup>	61,979	N/A <sup>1</sup>	63,219	N/A <sup>1</sup>

### Virginia Department of Education

Projected FY 2017 and FY 2018 State Payments, Based on the Governor's Introduced Amendments to the 2016-2018 Biennial Budget (HB 1500/SB 900)

## Standards of Quality (SOQ), Incentive, Categorical, and Lottery-Funded Programs in Direct Aid to Public Education As of December 16, 2016

AS OF December 10, 2010							
	042 - HANOVER ▼						
		Projected FY 2017	Projected FY 2017	Projected FY 2018	Projected FY 2018		
NUM	DIVISION	Unadjusted ADM <sup>2</sup>	Adjusted ADM <sup>2</sup>	Unadjusted ADM <sup>2</sup>	Adjusted ADM <sup>2</sup>		
042	HANOVER	17,731.50	17,731.50	17,709.40	17,709.40		
	2016-2018 Composite Index	FY 2017		FY 2018			
	0.4285	FY 2017 State Share	FY 2017 Local Share	FY 2018 State Share	FY 2018 Local Share		
	Special Education - State-Operated Programs <sup>7</sup>	0	N/A <sup>1</sup>	0	N/A <sup>1</sup>		
	Special Education - Jails <sup>7</sup>	44,324	N/A <sup>1</sup>	43,509	N/A <sup>1</sup>		
	Subtotal - Categorical Accounts 3	149,947	0	150,372	0		

### **Virginia Department of Education**

Projected FY 2017 and FY 2018 State Payments, Based on the Governor's Introduced Amendments to the 2016-2018 Biennial Budget (HB 1500/SB 900)

## Standards of Quality (SOQ), Incentive, Categorical, and Lottery-Funded Programs in Direct Aid to Public Education As of December 16, 2016

	042 - HANOVER	•			
		Projected FY 2017	Projected FY 2017	Projected FY 2018	Projected FY 2018
NUM	DIVISION	Unadjusted ADM <sup>2</sup>	Adjusted ADM <sup>2</sup>	Unadjusted ADM <sup>2</sup>	Adjusted ADM <sup>2</sup>
042	HANOVER	17,731.50	17,731.50	17,709.40	17,709.40
	2016-2018 Composite Index	FY 2017		FY 2018	
	0.4285	FY 2017 State Share	FY 2017 Local Share	FY 2018 State Share	FY 2018 Local Share
Lotter	ry-Funded Programs				
	Foster Care <sup>7</sup>	161,386	N/A <sup>1</sup>	162,629	N/A <sup>1</sup>
⇨	English as a Second Language <sup>12</sup> (Split funded - See SOQ section above)	137,120	102,810	Funded in SOQ in FY 2018	
	At-Risk (Split funded - See Incentive section above)	226,763	170,023	50,683	38,001
	Virginia Preschool Initiative 11	189,024	141,727	395,549	296,575
$\Rightarrow$	Early Reading Intervention	128,758	96,540	128,758	96,540
	Mentor Teacher Program	12,216	N/A <sup>1</sup>	12,216	N/A <sup>1</sup>
	K-3 Primary Class Size Reduction	317,583	238,118	321,476	241,037
	School Breakfast <sup>7</sup>	5,835	N/A <sup>1</sup>	4,273	N/A <sup>1</sup>
₽	SOL Algebra Readiness	88,170	66,108	88,170	66,108
	Project Graduation <sup>14</sup>	36,303	N/A <sup>1</sup>	53,651	N/A <sup>1</sup>
	Alternative Education 7,8	0	N/A <sup>1</sup>	0	N/A <sup>1</sup>
	ISAEP	23,576	N/A <sup>1</sup>	23,576	N/A <sup>1</sup>
	Special Education-Regional Tuition 7,8	0	N/A <sup>1</sup>	0	N/A <sup>1</sup>
	Career and Technical Education 7,8	105,340	N/A <sup>1</sup>	105,340	N/A <sup>1</sup>
	Supplemental Basic Aid	0	N/A <sup>1</sup>	0	N/A <sup>1</sup>
	Supplemental Lottery Per Pupil Allocation <sup>15</sup>	532,620	N/A <sup>1</sup>	2,279,738	N/A <sup>1</sup>
⇨	Textbooks <sup>5</sup> (Split funded - See SOQ section above)	936,340	702,050	Funded in SOQ in FY 2018	
	Subtotal - Lottery-Funded Programs <sup>3</sup>	2,901,034	1,517,376	3,626,059	738,261
	Total State & Local Funds	\$86,142,130	\$49,234,160	\$89,711,928	\$49,737,176

<sup>1 &</sup>quot;N/A" = no local match required for this program.

<sup>&</sup>lt;sup>2</sup> ADM values shown are based on the March 31 ADM projections used in the Governor's Amended budget for FY 2017 and FY 2018.

<sup>&</sup>lt;sup>3</sup> Columns may not add due to rounding.

Projected revenue estimate. Semi-monthly payments will be based on actual sales tax receipts. Pursuant to the Appropriation Act, the Basic Aid state payment calculation is based on the appropriated sales tax distribution and is not adjusted for actual sales tax revenues received.

<sup>&</sup>lt;sup>5</sup> The Governor's Amended budget assigns a portion of funding for Textbooks to the Lottery Service Area. Required Local Effort for Textbooks is based on the combined payments in the SOQ and Lottery Service Areas.

<sup>&</sup>lt;sup>6</sup> VRS Retirement includes payments for the Retiree Health Care Credit (RHCC). Please see the Budget Variables tab for the funded RHCC rate.

<sup>&</sup>lt;sup>7</sup> Projected state payment. Final payments will be based on actual expenditures, up to the projected state payment, subject to the availability of funds.

#### **Virginia Department of Education**

Projected FY 2017 and FY 2018 State Payments, Based on the Governor's Introduced Amendments to the 2016-2018 Biennial Budget (HB 1500/SB 900)

## Standards of Quality (SOQ), Incentive, Categorical, and Lottery-Funded Programs in Direct Aid to Public Education As of December 16, 2016

	042 - HANOVER	-			
		Projected FY 2017	Projected FY 2017	Projected FY 2018	Projected FY 2018
NUM	DIVISION	Unadjusted ADM <sup>2</sup>	Adjusted ADM <sup>2</sup>	Unadjusted ADM <sup>2</sup>	Adjusted ADM <sup>2</sup>
042	HANOVER	17,731.50	17,731.50	17,709.40	17,709.40
	2016-2018 Composite Index	FY 2017 FY 2018			2018
	0 4285	FY 2017 State Share	FY 2017 Local Share	FY 2018 State Share	FY 2018 Local Share

<sup>&</sup>lt;sup>8</sup> Includes state funding for regional vocational, special, and alternative education programs and Academic Year Governor's Schools.

<sup>9</sup> Payments for Remedial Summer School are based on actual FY 2017 enrollment and projected FY 2018 enrollment used in the Governor's Amended budget.

<sup>10</sup> Payments for the VPSA Technology Grants are made from bond proceeds on a reimbursement basis and may begin following each bond issuance. These payments include funding for the school division and the regional programs for which the division serves as the fiscal agent.

<sup>11</sup> Payments for the Virginia Preschool Initiative are based on actual FY 2017 enrollment and projected FY 2018 enrollment used in the Governor's Amended budget.

<sup>12</sup> Funded in Lottery in FY 2017 and SOQ in FY 2018 - Payments for English as a Second Language are based on actual FY 2017 enrollment and projected FY 2018 enrollment.

<sup>13</sup> The Governor's Amended budget calculates the state share of a 1.5% Bonus Payment effective December 1, 2017 for funded SOQ instructional and support positions and Academic Year Governor's Schools. No local match is required under this initiative.

<sup>14</sup> The Governor's Amended budget assigns a distribution formula to Project Graduation funding beginning in FY 2017 (see Supts. Memo 133-16).

<sup>15</sup> The available funds are used to calculate a lottery per pupil amount, distributed based on the state share of the per pupil amount using the division's ADM and composite index used in the Governor's Amended budget. No local match required.

<sup>=</sup> SOQ accounts requiring a local match for purpose of meeting Required Local Effort.

**BOLD** = Account funding based on ADM; any changes in ADM values will result in a change in the state payment amount.

#### **Budget Variables Used in 2016-2018 Direct Aid Budget Calculations**

Based on the Governor's Introduced Amendments to the 2016-2018 Biennial Budget (HB 1500/SB 900)

Division Num	ber:	042			
Division Na	ame:	HANOVER			
BUDGET VARIABLES:		Projected FY 2017	Projected FY 2018		
Unadjusted ADM - Governor's Projections		17,731.50	17,709.40		
Adjusted ADM - Governor's Projections		17,731.50	17,709.40		
Composite Index		0.4285	0.4285		
Basic Aid (PPA)		\$5,629.00	\$5,640.00		
Textbook (PPA)		\$109.78	\$109.78		
Vocational Education (PPA)		\$50.00	\$50.00		
Gifted Education (PPA)		\$48.00	\$48.00		
Special Education (PPA)		\$660.00	\$660.00		
Prevention, Intervention, and Remediation (PPA)		\$64.00	\$64.00		
VRS Retirement (PPA)		\$562.00	\$625.00		
Social Security (PPA)		\$273.00	\$273.00		
Group Life (PPA)		\$19.00	\$19.00		
Remedial Summer School (PPA)		\$501.00	\$501.00		
Bonus Payment		\$0.00	\$76.00		
Supplemental Lottery Per Pupil Allocation		\$52.56	\$225.25		
Governor's School (PPA)		\$4,982.53	\$4,982.53		
English as a Second Language - Governor's Projections		218.00	235.00		
Remedial Summer School - Governor's Projections		676.00	674.00		
FUNDED FRINGE BENEFIT RATES:		Projected FY 2017	Projected FY 2018		
Instructional / Professional Support VRS Retirement (Employer Share) (Does not include RHCC - see below)		14.66%	16.32%		
Instructional / Professional Support VRS Retirement (Employee Share)		5.00%	5.00%		
Total Instructional / Professional Support VRS Retirement Rate		19.66%	21.32%		
Group Life (Employer Share)		0.52%	0.52%		
Retiree Health Care Credit (RHCC) (Paid as part of the VRS per pupil amount)		1.11%	1.23%		
Non-professional Support VRS Retirement <sup>1</sup>		7.11%	7.11%		
Out in I Out with (Franch and Object)		7.050/	7.050/		

Social Security (Employer Share)

Total Instructional / Professional Support Benefits Percent (Employer Share)

Total Non-professional Support Benefits Percent (Employer Share)

Health Care Premium

Funded SOQ Instructional Salaries (without benefits):	Projected FY 2017	Projected FY 2018
Elementary Principals	\$82,846	\$82,846
Elementary Asst. Principals	\$67,119	\$67,119
Elementary Teachers	\$47,185	\$47,185
Secondary Principals	\$92,041	\$92,041
Secondary Asst. Principals	\$72,057	\$72,057
Secondary Teachers	\$49,744	\$49,744
Spec. Ed. Basic Teachers	\$49,744	\$49,744
Voc. Ed. Basic Teachers	\$49,744	\$49,744
Kindergarten Aides	\$17,108	\$17,108

Budget Variables 5 of 24

7.65%

\$4,604

25.72%

7.65%

\$4,604

23.94%

15.28%

<sup>&</sup>lt;sup>1</sup> This statewide prevailing rate is calculated by the Department of Education on a biennial basis during the SOQ rebenchmarking process to serve as the state funded rate for non-professional support positions in the SOQ funding formula. It is based on a linear weighted average of the base year non-professional rates charged to each school division by VRS. Please note that the non-professional VRS rate charged to divisions by VRS differs each year for each division and is not based on the state funded rate.

# Projected FY 2017 and FY 2018 Required Local Effort For Standards of Quality Accounts

Projected FY 2017 and FY 2018 Required Local Effort Based on the Governor's Introduced Amendments to the 2016-2018 Biennial Budget (HB 1500/SB 900)

Division Number:	042	2455
Division Name:	HANG	OVER
	Projected FY 2017	Projected FY 2018
Unadjusted ADM:	17,731.50	17,709.40
Adjusted ADM:	17,731.50	17,709.40
	Required Local Effort	Required Local Effort
Basic Aid	34,720,971.00	34,595,390.00
Textbooks <sup>1</sup>	834,102.00	833,063.00
Vocational Education	379,897.00	379,424.00
Gifted Education	364,701.00	364,247.00
Special Education	5,014,646.00	5,008,395.00
Prevention, Intervention, & Remediation	486,269.00	485,663.00
VRS Retirement	4,270,047.00	4,742,799.00
Social Security	2,074,240.00	2,071,654.00
Group Life	144,361.00	144,181.00
English as a Second Language <sup>1</sup>	102,810.00	112,325.00
Early Reading Intervention <sup>2</sup>	96,540.00	96,540.00
SOL Algebra Readiness <sup>2</sup>	66,108.00	66,108.00
Required Local Effort:	\$48,554,692.00	\$48,899,789.00

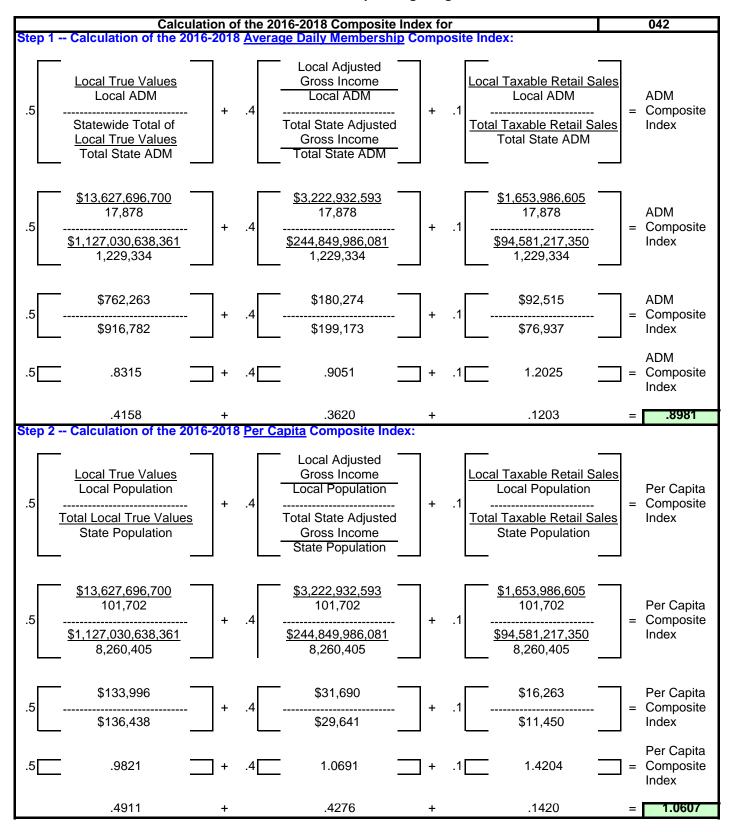
Note: The above amounts represent the projected FY 2017 and projected FY 2018 Required Local Effort based on the Governor's Introduced Amendments to the 2016-2018 Biennial Budget (HB 1500/SB 900). Note: Final Required Local Effort is based on final March 31 ADM and the final per pupil amounts for each fiscal year.

Required Local Effort 6 of 24

<sup>&</sup>lt;sup>1</sup>State funding for English as a Second Language is funded from Lottery in FY 2017 and in the SOQ Service Area in FY 2018. State funding for Textbooks is split-funded between the general fund in the SOQ Service Area and from Lottery in FY 2017, but funded all from the general fund in the SOQ Service Area in FY 2018. The Required Local Effort amount for Textbooks in FY 2017 is split between the SOQ and Lottery Service Areas.

<sup>&</sup>lt;sup>2</sup> English as a Second Language, Early Reading Intervention and SOL Algebra Readiness are mandated as part of the Standards of Quality; therefore, local matching funds for these programs are included in school divisions' Required Local Effort. The Required Local Effort for these programs is based on the payments from the Lottery Service Area. (Note: English as a Second Language is funded from the general fund in the SOQ Service Area in FY 2018)

## HANOVER COUNTY PUBLIC SCHOOLS FY2016-2017 Operating Budget



### HANOVER COUNTY PUBLIC SCHOOLS FY2016-2017 Operating Budget Composite Index Calculation

Step 3 Combining of the Tw	o 2016-2018 Indices of	A	bility-to-Pay:					
(.6667 X ADM Composite Index) + (.3333 X Per Capita Composite Index)								Local Composite Index
		(	.6667 X .8976 )	+	( .3333 X	1.0601 )	=	Local Composite Index
			.5984	+	.3533		=	Local Composite Index
Step 4 Final Composite Index (adjusted for nomina								
state/local shares)			( .9517 )		X 0.45		=	.4285
Input Dat	a:							
2016-201	8		2014-2016		\$ Change	% Change		
Source Data Used in the Calc	<u>ulation:</u>							
School Division:	HANOVER	]					_	
Local True Value of Property	\$13,627,696,700		\$12,157,555,498		\$1,470,141,202	12.1%		
Local AGI	\$3,222,932,593		\$3,022,740,041		\$200,192,552	6.6%		
Local Taxable Sales	\$1,653,986,605		\$1,487,657,144		\$166,329,461	11.2%		
Local ADM	17,878							
Local Population	101,702	Ι.						
State True Value of Property	\$1,127,030,638,361		\$1,048,118,598,246	,	\$78,912,040,115	7.5%		
State AGI	\$244,849,986,081		\$231,703,752,149	Ç	\$13,146,233,932	5.7%		
State Taxable Sales	\$94,581,217,350		\$89,034,614,712		\$5,546,602,638	6.2%		
State ADM	1,229,334							
State Population	8,260,405							

	Funded FTE	<u>Salary</u> <u>Total</u>	<u>Benefit</u> <u>Total</u>	Position Total
750 General Fund				
Accountant	1.00	70,013	5,517	75,530
Adaptive P.E.	2.00	100,001	42,432	142,433
Administrative Assistant I	26.00	900,073	390,394	1,290,467
Administrative Assistant II	34.50	1,427,795	614,504	2,042,299
Agricultural Mechanics	5.00	281,149	106,809	387,958
Alternative Education	8.00	401,853	170,290	572,143
Art	33.00	1,722,216	672,028	2,394,244
Assessment Specialist	1.00	105,658	36,177	141,835
Asst Director, Information Systems	1.00	120,903	39,400	160,303
Asst Director, Special Education	1.00	94,713	33,235	127,948
Asst Director, Transportation	1.00	95,407	34,947	130,354
Asst Principal - Elementary School	15.00	1,067,384	372,648	1,440,032
Asst Principal - High School	13.00	1,047,966	375,007	1,422,973
Asst Principal - Middle School	8.00	610,916	218,647	829,563
Asst Super, Business & Operations	1.00	164,383	48,392	212,775
Asst Super, Human Resources	1.00	150,692	37,785	188,477
Asst Super, Instructional Ldrship	1.00	149,818	45,381	195,199
Athletic Trainer	1.00	57,264	23,169	80,433
Athletic/Activities Director	4.00	297,626	111,106	408,732
Audio-Visual Maintenance Spec	1.00	67,963	26,045	94,008
Autism Consultative Teacher	3.00	157,867	42,436	200,303
Auto Driver	3.00	27	3	30
Auto Driver-Bus Driver	1.00	14,100	5,968	20,068
Automotive Systems C&T	2.00	126,690	49,690	176,380
Band	3.00	149,347	55,662	205,009
Benefits Specialist	1.00	66,856	25,746	92,602
Biology	19.00	955,151	381,135	1,336,286
Biology/Ecology	3.00	159,605	66,230	225,835
Biology/Oceanography	1.00	51,917	13,954	65,871
Blind-Vision Impaired Instruc Tech	1.00	23,137	6,219	29,356
Bookkeeping Assistant	8.00	331,574	151,389	482,963
Building Trades C&T	1.00	52,459	21,878	74,337
Bus Driver	253.50	3,443,280	1,154,111	4,597,391
Business Education	5.00	263,263	94,115	357,378
Business Partnership Specialist	1.00	96,005	33,582	129,587
Business/Marketing	1.00	52,092	21,857	73,949 222

	Funded FTE	<u>Salary</u> <u>Total</u>	<u>Benefit</u> <u>Total</u>	Position Total
750 General Fund				
CSA Assistant Case Manager	1.00	53,591	22,181	75,772
Career Counselor	2.00	123,644	48,786	172,430
Carpenter	3.00	159,503	46,596	206,099
Chemistry	4.00	194,883	83,489	278,372
Communications	1.00	44,620	19,836	64,456
Communications Specialist	1.00	68,666	26,336	95,002
Computer Science	3.00	148,419	55,429	203,848
Coord, Attendance & Support	1.00	65,680	25,431	91,111
Coord, Career & Technical Ed	1.00	99,754	34,590	134,344
Coord, Counseling Services	1.00	80,651	29,454	110,105
Coord, Federal Programs	1.15	73,066	19,642	92,708
Coord, Gifted Services	1.00	75,770	28,142	103,912
Coord, HR/Recruitment	1.00	85,242	30,689	115,931
Coord, Health Services	1.00	67,782	18,220	86,002
Coord, Human Resources	2.00	141,270	53,631	194,901
Coord, Infant (Part C)	1.00	81,819	21,992	103,811
Coord, Professional Development	1.00	78,560	21,117	99,677
Coord, Special Education	2.00	135,112	51,869	186,981
Coord, Specialty Center	1.00	104,592	28,116	132,708
Coord, TV Program and Production	1.00	74,285	27,744	102,029
Coordinator of Safety and Security	1.00	77,520	28,729	106,249
Cosmetology C&T	2.00	102,001	42,969	144,970
Courier/Bus Driver	2.00	48,384	25,620	74,004
Culinary Arts C&T	1.50	72,715	23,362	96,077
Curriculum Spec - English/Read/LA	1.00	77,944	28,728	106,672
Curriculum Spec - Health & PE	1.00	92,626	32,674	125,300
Curriculum Spec - Mathematics	1.00	77,944	28,728	106,672
Curriculum Spec - Media Services	1.00	92,216	32,563	124,779
Curriculum Spec - Performing Arts	1.00	73,876	27,634	101,510
Curriculum Spec - Science	1.00	85,024	30,631	115,655
Curriculum Spec - Social Studies	1.00	76,852	28,434	105,286
Curriculum Spec - Visual Arts	1.00	72,171	27,176	99,347
Curriculum Spec - World Lang & ESL	1.00	78,725	28,937	107,662
Custodial Specialist	2.00	103,229	44,953	148,182
Custodian	95.00	2,439,020	1,101,855	3,540,875
Custodian - Head High School	4.00	134,683	66,118	200,801 223

	Funded FTE	<u>Salary</u> <u>Total</u>	<u>Benefit</u> <u>Total</u>	Position Total
750 General Fund				
Custodian - Head Middle School	4.00	119,725	41,872	161,597
Data Center Operator	1.00	42,985	19,331	62,316
Data Management Specialist	1.00	76,700	28,392	105,092
Director, Accred & Accountability	1.00	110,402	37,228	147,630
Director, Budget & Financial Rpt	1.00	90,515	32,106	122,621
Director, Curriculum & Instruction	1.00	122,748	39,782	162,530
Director, Custodial Services	1.00	101,300	36,627	137,927
Director, Elementary Education	1.00	123,185	39,872	163,057
Director, Facilities	1.00	110,246	37,678	142,674
Director, Federal Pgm & Leadership	1.00	115,888	30,587	146,475
Director, Human Resources	1.00	110,865	37,326	148,191
Director, Pupil Transportation	1.00	110,865	39,100	149,965
Director, School Safe & Discipline	1.00	82,774	30,025	112,799
Director, Secondary Education	1.00	128,996	41,075	170,071
Director, Special Education	1.00	112,966	37,760	150,726
Director, Technology Services	1.00	132,482	41,792	174,274
Division Superintendent	1.00	187,272	63,536	250,808
ESL Teacher	1.00	48,960	21,010	69,970
ESOL - English for Speakers of OL	8.00	395,661	153,287	548,948
Education & Mental Health Pgm Spec	1.00	55,525	22,702	78,227
Educational Diagnostician	3.00	162,559	67,025	229,584
Electrician	2.00	107,325	36,364	143,689
Energy Management Control Spec	1.00	66,264	20,466	86,730
English	47.00	2,368,252	978,927	3,347,179
English/Journalism	1.00	50,130	21,181	71,311
English/Theatre Arts	1.00	51,992	21,752	73,744
Enterprise Network Engineer	1.00	98,242	34,182	132,424
Enterprise Systems Engineer	1.00	96,084	7,571	103,655
Executive AA, Clerk of the Board	1.00	75,050	27,949	102,999
Family Life	4.00	215,402	81,228	296,630
Family Services Specialist	1.00	52,243	14,122	66,365
Federal Account Spec - HPI	1.00	39,106	10,512	49,618
Federal Account Spec - Title I	1.00	49,210	21,003	70,213
Financial Systems Specialist	1.00	49,980	21,286	71,266
French	5.50	270,078	111,415	381,493
German	4.00	193,666	83,227	276,893 224

	Funded FTE	<u>Salary</u> <u>Total</u>	<u>Benefit</u> <u>Total</u>	Position Total
750 General Fund				
Grade 1	61.00	3,132,271	1,261,658	4,393,929
Grade 2	57.00	2,889,395	1,118,897	4,008,292
Grade 3	58.00	2,965,399	1,167,671	4,133,070
Grade 4	61.00	3,134,316	1,231,067	4,365,383
Grade 5	64.00	3,373,035	1,342,240	4,715,275
Grade 6	8.00	428,295	169,490	597,785
Grade 6 LA	14.00	690,874	271,244	962,118
Grade 6 Mathematics	8.00	397,421	153,416	550,837
Grade 6 Science	6.00	294,315	110,129	404,444
Grade 6 Social Studies	11.00	539,280	222,996	762,276
Grade 6/7 Mathematics	2.00	94,725	33,307	128,032
Grade 6/7 Science	1.00	49,938	21,199	71,137
Grade 6/8 LA	1.00	46,833	20,435	67,268
Grade 6/8 Mathematics	1.00	54,049	22,305	76,354
Grade 7	8.00	444,877	166,244	611,121
Grade 7 LA	10.00	519,562	186,455	706,017
Grade 7 Mathematics	12.33	618,518	255,870	874,388
Grade 7 Science	9.00	451,069	175,661	626,730
Grade 7 Social Studies	8.00	391,375	151,983	543,358
Grade 7/8 LA	1.00	49,394	21,053	70,447
Grade 7/8 Science	1.00	50,488	21,347	71,835
Grade 8	8.00	446,099	182,051	628,150
Grade 8 LA	9.00	440,753	180,663	621,416
Grade 8 Mathematics	8.00	404,228	155,312	559,540
Grade 8 Science	9.00	458,849	185,413	644,262
Grade 8 Social Studies	10.00	542,626	215,714	758,340
HPI Teacher	9.00	452,900	184,154	637,054
HVAC Mechanic	8.00	403,643	131,922	535,565
HVAC Teacher	1.00	60,827	12,824	73,651
Health Services Assistant	0.55	7,793	869	8,662
Hearing Impaired	2.40	123,183	45,324	168,507
History	1.00	51,992	21,752	73,744
Human Resources Comps & Compl Ofc	1.00	84,897	30,596	115,493
Human Resources Info Systems Spec	1.00	46,920	20,387	67,307
Human Resources Records Specialist	1.00	51,038	21,494	72,532
IART - Instruction Assess Resource	2.00	96,443	25,080	121,523 225

	Funded FTE	<u>Salary</u> <u>Total</u>	<u>Benefit</u> <u>Total</u>	Position Total
750 General Fund				
IB Coordinator	1.00	49,003	20,948	69,951
ITRT - Instruction Tech Resource	13.00	712,094	273,996	986,090
ITRT Online Learning Developer	1.00	69,029	26,332	95,361
Instructional Assess/Analysis Spec	5.00	293,710	110,053	403,763
Instructional Asst - Alt Ed	1.00	24,586	14,385	38,971
Instructional Asst - Autism	65.00	1,248,450	690,086	1,938,536
Instructional Asst - HPI	9.00	168,871	99,906	268,777
Instructional Asst - ISS	10.00	230,986	132,134	363,120
Instructional Asst - Kindergarten	29.00	589,532	337,399	926,931
Instructional Asst - Special Ed	154.19	3,000,453	1,620,159	4,620,612
Instructional Asst - Title I	2.00	36,506	14,080	50,586
Intern - School Psychologist	1.00	21,420	1,688	23,108
Intervention Counselor	2.00	109,041	44,237	153,278
JROTC Assistant Instructor	4.00	268,120	87,624	355,744
JROTC Instructor	3.00	257,318	92,616	349,934
Job Specialist	0.50	23,427	2,101	25,528
Journalism	2.00	97,336	41,648	138,984
Kindergarten	59.00	3,048,040	1,207,949	4,255,989
Latin	4.50	245,389	74,904	320,293
Lead Driver Specialist	4.00	138,605	62,898	201,503
Lead Teacher Specialist - SPED	2.00	143,406	32,080	175,486
Lead Therapist	1.00	76,521	28,345	104,866
Librarian - Elementary School	14.80	812,157	319,293	1,131,450
Librarian - Secondary School	15.00	923,975	349,196	1,273,171
Maintenance Team Leader	3.00	201,891	51,968	253,859
Maintenance Team Leader - HVAC	1.00	61,550	19,562	81,112
Marketing Education	3.00	140,667	52,844	193,511
Mathematics	66.17	3,266,166	1,286,845	4,553,011
Mathematics Coach	11.00	602,178	247,152	849,330
Mechanical Drawing	1.00	64,399	25,087	89,486
Medicaid Account Specialist	1.00	40,576	18,684	59,260
Music	14.00	747,921	302,223	1,050,144
Music - Band	5.00	259,445	100,876	360,321
Music - Choral	9.00	484,635	184,152	668,787
Music - Strings	4.00	194,341	83,313	277,654
Network Systems Engineer	1.00	73,620	19,787	93,407 226

	Funded FTE	<u>Salary</u> <u>Total</u>	<u>Benefit</u> <u>Total</u>	Position Total
750 General Fund				
Network Technician	4.00	227,081	84,366	311,447
Nursing Instructor	2.00	126,237	49,423	175,660
Occupational Therapist	7.00	457,131	169,532	626,663
Occupational Therapist Assistant	2.00	98,349	41,988	140,337
Oceanography	1.00	46,855	20,370	67,225
Office Assistant I	11.16	233,197	135,605	368,802
Office Assistant II	19.00	549,451	240,971	790,422
Painter	1.00	37,885	15,030	52,915
Parent/Teacher Disability Srv Spec	1.00	42,466	19,192	61,658
Parking Lot Attendant	3.00	50,789	33,897	84,686
Pharmacy Tech Instructor	1.00	49,059	21,038	70,097
Physical Education	57.00	2,903,498	1,182,676	4,086,174
Physical Therapist	4.00	199,606	76,977	276,583
Physics	4.00	212,838	80,479	293,317
Physics/Biology	1.00	50,990	13,705	64,695
Plumber	3.00	148,912	51,844	200,756
Principal - Elementary School	15.00	1,511,848	499,383	2,011,231
Principal - Georgetown School	1.00	100,815	34,876	135,691
Principal - High School	5.00	540,666	183,492	724,158
Principal - Middle School	4.00	454,102	151,203	605,305
Programmer Analyst	1.00	72,902	19,596	92,498
Public Information Officer	1.00	10 <b>5</b> ,8 <b>5</b> 5	34,876	135,691
Reading & Math Resource Teacher	7.00	366,906	153,109	520,015
Reading Coach	4.00	217,145	81,530	298,675
Reading Specialist - Core	17.00	913,622	361,839	1,275,461
Reading Specialist - Supp Recovery	1.00	79,002	28,928	107,930
Reading Specialist - Supplemental	10.00	528,622	204,145	732,767
Reading Tutorial	1.00	70,964	26,851	97,815
Refrigeration Technician	1.00	50,761	17,497	68,258
School Counselor	45.60	2,660,314	1,007,319	3,667,633
School Nurse	23.00	986,294	382,326	1,368,620
School Psychologist	9.00	613,979	219,466	833,445
School Social Worker	7.00	411,885	155,477	567,362
Science	16.00	864,159	341,032	1,205,191
Senior Administrative Assistant I	3.00	136,976	60,146	197,122
Senior Help Desk Technician	2.00	137,332	52,569	189,901
				227

	Funded FTE	<u>Salary</u> <u>Total</u>	<u>Benefit</u> <u>Total</u>	Position Total
750 General Fund				
Senior Programmer Analyst	3.00	275,937	89,861	365,798
Senior School Psychologist	1.00	92,970	32,767	125,737
Senior School Social Worker	1.00	84,672	30,536	115,208
Senior Teacher	13.00	812,025	295,937	1,107,962
Senior Teacher - CSA Case Manager	1.00	66,601	17,902	84,503
Senior Teacher - Special Education	8.00	509,678	199,210	708,888
Social Studies	53.00	2,736,831	1,109,007	3,845,838
Spanish	30.33	1,486,423	590,520	2,076,943
Special Education	231.00	11,607,992	4,644,840	16,252,832
Special Education - Early Childhod	11.00	577,567	240,847	818,414
Special Education - Transition	3.00	188,203	73,919	262,122
Speech Language Pathologist	26.60	1,496,784	599,800	2,096,584
Student Support Services Spec	1.00	77,520	28,613	106,133
Supervisor Network Services	1.00	92,387	24,834	117,221
Talented & Gifted	18.00	937,757	360,709	1,298,466
Teacher - Adv Career Academy (ACA)	1.00	48,626	20,846	69,472
Teacher - Criminal Justice	1.00	49,050	20,960	70,010
Teacher - Emergency Medical Tech	1.00	45,874	20,178	66,052
Teacher - Engineering	1.00	45,507	20,076	65,583
Teacher - Health & Medical Science	1.00	44,182	19,719	63,901
Teacher - Sports Medicine	1.00	49,394	13,276	62,670
Tech Project Spec-Student Info	1.00	92,325	32,593	124,918
Technical Education/Electronics	1.00	68,390	18,383	86,773
Technical Systems Operator	22.00	562,549	283,724	846,273
Technology Education	6.00	315,267	131,469	446,736
Technology Project Specialist	2.00	166,170	35,397	201,567
Theatre Arts	3.00	151,948	64,172	216,120
Traffic Guard	6.00	85,507	26,608	112,115
Traffic Guard/Parking Lot Attndt	1.00	15,388	4,710	20,098
Transportation - Account Spec	1.00	36,803	18,257	55,060
Transportation - Routing Spec	2.00	78,752	37,981	116,733
Transportation - Special Nds Spec	1.00	53,627	15,273	68,900
Transportation - Trng & Saft Spec	1.00	54,353	23,256	77,609
Transportation - Work Hours Spec	1.00	44,236	20,374	64,610
Transportation Attendant	28.00	297,806	78,936	376,742
Transportation Attndt/Intermitt BD	1.00	16,018	12,337	28,355 <b>22</b> 8

	Funded FTE	<u>Salary</u> <u>Total</u>	<u>Benefit</u> <u>Total</u>	Position Total
750 General Fund				
Unassigned Assignment	8.00	402,233	69,516	471,749
Vo. Ag./Biology	1.00	47,396	20,484	67,880
Vocational Agriculture	6.00	359,733	143,360	503,093
Work & Family Studies	4.00	186,292	81,281	267,573
750 General Fund TOTAL	2,511.28	110,486,605	43,649,580	154,136,185
980 Food Services Fund				
Bookkeeping Assistant	1.00	41,388	11,075	52,463
Cafeteria Monitor	34.00	120,857	12,477	133,334
Coord, Food Services/Dietitian	1.00	68,979	19,562	88,541
Director, Food Services	1.00	95,509	27,087	122,596
Food Services Assistant	125.00	1,677,827	295,732	1,973,559
Food Services Assistant Manager	4.00	111,407	31,596	143,003
Food Services Manager I	19.00	574,034	162,760	736,794
Food Services Manager II	4.00	163,235	46,292	209,527
Food Services Specialist	1.00	61,167	17,347	78,514
980 Food Services Fund TOTAL	190.00	2,914,403	623,928	3,538,331



# Hanover County Public Schools

Long Range Educational Technology Plan
2013-2019

#### **Table of Contents:**

I. Introduction II. Long Range Educational Technology Planning Team III. **Executive Summary** IV. The Role of Technology in Hanover County Public Schools ٧. The Technology Planning Process VI. Goals, Objectives, and Action Items VII. Conclusion VIII. Appendix 1: Funding and Budget IX. Appendix 2: Division AUP X. Appendix 3: Focus Group Results and Planning Documents XI. Appendix 4: Summary of Internet Safety Programs XII. Appendix 5: National Educational Technology Standards

#### Introduction

In late 2012, a new Long Range Educational Technology Planning committee was established. The mission of this planning group was to revise the six year educational technology plan for the school division. The goal of this group was to develop a robust plan which would support learning through the integration of technology into the architecture of the modern classroom.

The following guidelines / parameters for the development of the Long Range Educational Technology Plan 2013-2019 were established at the beginning of the planning process:

- Build on the success of previous work and prior investments related to the integration of technology to support teaching and learning
- Be grounded in sound research
- Reflect input from a variety of stakeholders
- Consider the needs of all curriculum areas
- Enhance the framework for educational technology decisions in the future
- Create a plan that will guide technology integration across the division over the next six years

The goals of the 2013-2019 plan are aligned with the Virginia Department of Education 2010 Educational Technology Plan for Virginia as well as with Hanover County Public Schools' 2012-2018 Long-Range Plan.

Members of the planning team were representative of stakeholders throughout the division. The process was facilitated by Dr. Karen Richardson, educational consultant with Ivy Run Consulting.

### The planning team members are:

Assistant Superintendent of Instructional Leadership Dr. Daryl Chesley

Director, Curriculum & Instruction

Director, Elementary Education

Director, Secondary Education

Director, Technology Services

Ms. Debbie Arco

Dr. Tricia Miller

Dr. Robert Staley

Ms. Theresa Hechler

Principal, Atlee High School
Principal, Chickahominy Middle School
Principal, Kersey Creek Elementary School
Ms. Jennifer Cohodas
Mr. Mark Beckett
Dr. Deborah Waters

Professional Development Coordinator Dr. Amy Thompson Instructional Technology Resource Teacher Ms. Rebecca Narron Computer Science / CTE Teacher Ms. Rebecca Dovi

### **Executive Summary**

Hanover County Public Schools is a student-centered, community-driven school district that provides a quality education for lifelong success.

The integration of technology is a division-wide goal to prepare students for a technologically changing world. Our vision for the division is that all students and staff in Hanover County Public Schools will have equitable access to technology that enables, empowers, and encourages quality teaching and enhanced learning for a changing world.

The ability to utilize technology, both in and out of the classroom, is vital to the success of our students. Technology plays an important role in teaching and learning, and our schools strive to integrate technology into all aspects of curriculum, instruction and school management.

The success of the previous six-year plan built a robust technology infrastructure for the division. This infrastructure has provided a strong foundation on which to build a Long Range Educational Technology Plan. The Planning team has developed five goals which are based on a continuous improvement framework for technology planning. These goals are designed to provide an effective learning environment for all students which is enhanced through the purposeful use of technology. Strategies and action targets have been developed for each goal of the plan.

In 2007, the Instructional Technology Advisory Committee [ITAC] was formed. The mission of this group was to act as an executive steering committee for the governance of the Long Range Educational Technology Plan. The 2013-2019 planning team recommends the continuation of an Instructional Technology Advisory Committee [ITAC]. New representatives from stakeholder groups will be appointed to ITAC and will function as an executive steering committee for the 2013-2019 Long Range Educational Technology Plan. Action committees will be formed to work on action plan items throughout the duration of the plan, and will report back to ITAC. ITAC will meet regularly throughout the year to review and assess progress related to the Long Range Educational Technology Plan and will present their recommendations and comments to the division's management team.

#### **Educational Technology Vision**

The integration of technology is a division-wide goal to prepare students for a technologically changing world. The Educational Technology vision for the division is that all students and staff in Hanover County Public Schools will have equitable access to technology that enables, empowers, and encourages quality teaching and enhanced learning for a changing world.

The Long Range Educational Technology Plan and the goals for Hanover County Public Schools directly support the division's vision, mission, goals, and beliefs.

#### Hanover County Public Schools Vision Statement

To be recognized as a leader in education by building on our Tradition of Excellence

#### Hanover County Public Schools Mission Statement

Hanover County Public Schools is a student-centered, community-driven organization that provides a quality education for lifelong success

#### Hanover County Public Schools Long Range Goals

- To provide the highest quality education and appropriate support for each student while meeting and exceeding state, national, and international standards
- To employ and retain highly qualified staff
- To ensure safe, secure and efficient facilities and learning environments
- To increase and sustain family involvement, community partnerships, and student engagement
- To proactively manage resources effectively and efficiently

#### Hanover County Public Schools Statement of Beliefs

- We must foster a learning environment that is safe, caring, healthy and positive
- We believe a quality education encourages each child and challenges him or her to develop an individual path to success
- We believe a safe, supportive and collaborative environment is essential to student development and achievement
- We believe highly qualified staff, and dedicated parents and volunteers, make the greatest positive impact on student learning
- We believe in preparing all children to be contributing, productive members of our diverse, global society
- We believe that excellence is the standard for continuous improvement in teaching and learning
- We believe the continued success of the school system is dependent upon strong community partnerships
- We believe learning is a lifelong process

#### The Role of Instructional Technology in Hanover County Public Schools

The integration of technology into the curriculum in support of the architecture of the modern classroom is an integral part of the teaching and learning environment. A modern classroom is a technologically equipped, globally aware, and student centered classroom with a focus on producing digital citizens who are collaborative creators, critical thinkers, and creative problem solvers.

With the implementation of the 2013-19 Long Range Educational Technology Plan, the division will operate under the following guidelines:

- Technology will be distributed to meet the specific and unique needs of schools, disciplines, and grade levels
- Hardware and software will be managed at the district level to ensure consistency and alignment to the curriculum
- Schools will be provided guidance by the Instructional Leadership Department and ITAC in selecting technological tools to meet the needs of their specific learning communities
- Technology resources will be adapted to the different styles of learning. Teachers will receive
  ongoing professional development to aid with the integration of technology in the classroom
- Building leaders and curriculum specialists will utilize technological tools to assist in the delivery of remedial and accelerated learning opportunities
- Technology resources will be integrated into the curriculum and will support the architecture of the modern classroom
- Software systems and programs will be evaluated annually for efficacy
- Instructional staff will continue to receive deliberate and ongoing professional development in the integration of technology into the learning environment

The Long Range Educational Technology Plan places the highest priority on technology which enhances teaching and learning. The division will continue to provide the following:

- A robust and flexible technological and human infrastructure designed to support and enhance the learning environment in each school
- The division will continue to invest in sustainable and reliable infrastructure to include wired and wireless devices with access to school, division, internet and cloud resources
- Necessary hardware, software and teacher training to implement a technology integrated architecture of the modern classroom

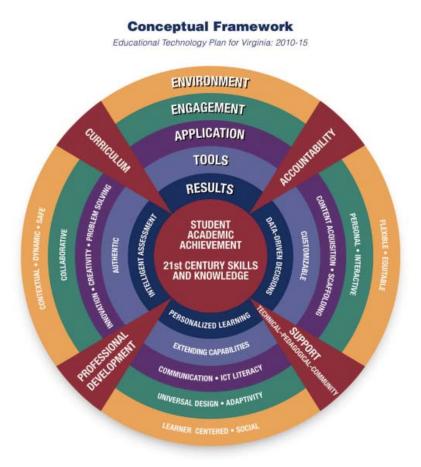
#### **The Technology Planning Process**

The current technology plan was adopted in July 2007 and will be completed in June 2013. A Long-Range Educational Technology Planning Team was assembled in late 2012 to develop a new Long Range Educational Technology Plan for 2013-2019.

The team represented stakeholder groups throughout the division. Dr. Karen Richardson of Ivy Run Consulting was the group facilitator. As Dr. Richardson had helped facilitate the previous plan, she brought experience with and knowledge of the division which helped her provide effective guidance to the team.

The first planning session of the team was used to review the previous plan and discuss the vision for technology integration as it relates to the recently adopted long range plan.

The plan development process was focused around the Essential Conditions developed by the International Society for Technology in Education (ISTE). These are the necessary conditions to effectively leverage technology for learning (www.iste.org/docs/pdfs/netsessentialconditions.pdf). The team used these conditions to identify areas of strength and weakness in Hanover County Schools as well as both opportunities and challenges the division will face as it implements the new plan.



#### Needs Analysis, Data Gathering and Goal Development:

Outside the planning group, a needs analysis was facilitated by Dr. Richardson with various focus groups. A series of questions were asked to a cross-section of stakeholders in face-to-face discussion.

Focus and small group interviews were conducted with students, parent, teachers, principals, Instructional Technology Resource Teachers and the Superintendent.

Each group was asked to consider their experiences with technology use as well as their vision for that use going forward. Parents were asked to consider their child's experience with technology in the division. The interviews were audio-recorded. Aggregated results from these interviews were shared with the planning committee (see appendix 4).

Based on analysis of the data collected, strategies were developed by the planning committee that would help meet the division's long range goals as well as the goals and objectives outlined in the State's Educational Technology Plan. These strategies will serve as the focal points for the new Long Range Educational Technology Plan. These strategies represent the division's continued mission to provide access to high-quality resources for educational technology that support teaching and learning. These goals are depicted in the framework above and are designed to create a cycle of continuous improvement for technology planning.

Goal #1: Provide a safe, flexible, and effective learning environment for all students

### **Objectives:**

1-1. <u>Deliver appropriate and challenging curricula through face-to-face, blended, and virtual learning environments</u>

**Strategy 1-1.1:** Continue to develop online course offerings

Action Plan:

1-1.1-1: By May, 2014 the online cohort will complete development of courses is Algebra I, Geometry, Algebra II, English 12, Oceanography, Spanish 1,

and Education for Employment

**Strategy 1-1.2:** Partner with higher education to develop online courses

Action Plan:

1-1.2-1: Continue online certification cohort partnership with VCU

1-1.2-2: Expand interest for enrollment for additional cohorts

1-1.2-3: Explore the capacity to develop online components for CTE courses

**1-2.** Provide the technical and human infrastructure necessary to support real, blended, and virtual learning environments

**Strategy 1-2.1:** Refine, communicate and monitor division level expectations for

various school-level technology support positions including

technical systems operators, technology coaches,

instructional technology resource teachers, and media specialists

Action Plan:

1-2.1-1: A committee comprised of individuals from Technology Services.

Instructional Leadership, and Human Resources will review and align job descriptions and responsibilities for instructional technology support

positions and communicate to ITAC and stakeholders

**Strategy 1-2.2:** Provide portable computing device to professional teaching staff to

develop additional skill sets and enhance instructional

responsibilities

Action Plan:

1-2.2-1: Conduct a needs assessment for teaching devices and develop an

implementation plan including professional development and acceptable

use

1-2.2-2: Develop a funding initiative for initial purchase, support, and sustained use

of a portable computing device for all professional teaching staff

Strategy 1-2.3: Provide portable computing device to students to develop additional

skill sets and enhance instructional responsibilities

Action Plan:

1-2.3-1: Conduct a needs assessment for instructional devices and develop an

implementation plan including professional development and acceptable

use

1-2.3-2: Develop a funding initiative for initial purchase, support, and sustained use

of a portable computing device for all professional teaching staff

**Strategy 1-2.4:** More effectively meet the Virginia Department of Education

Standards of Quality staffing expectation for a 1 to 1,000 model for

Instructional Technology Resource Teachers (ITRT)

Action Plan:

1-2.4-1: Develop a funding initiative to incrementally fund an additional 10 ITRT

positions

1.3: <u>Provide high-quality professional development to help educators create, maintain, and work in a variety of learner-centered environments</u>

Strategy/Action Plan:

1-3.1-1 Continue to develop and enhance professional development models and modules

Goal #2: Engage students in meaningful curricular content through the purposeful and effective use of technology

#### **Objectives:**

**2-1:** Support innovative professional development practices that promote strategic growth for all educators and collaboration with other educators, content experts, and students

**Strategy 2-1.1:** Build online professional development offerings

Action Plan:

2-1.1-1: Develop an introduction to online teaching module for teachers interested in developing coursework

2-1.1-2: Continue to develop online professional development courses for a planned spring 2014 rollout

2-1.1-3: Establish evaluation criteria for assessing the quality of online professional development offered by outside sources

Strategy 2-1.2: More effectively meet the Virginia Department of Education
Standards of Quality staffing expectation for a 1 to 1,000 model for Instructional Technology Resource Teachers (ITRT)

Action Plan:

2-1.2-1 Develop a funding initiative to incrementally fund an additional 10 ITRT positions

2-2: Actualize the ability of technology to individualize learning and provide equitable opportunities for all learners

**Strategy 2-2.1:** Include technology integration in 21st century skills modules

Action Plan:

2-2.1-1: Ensure that all professional development sessions are designed to reinforce the integration of technology into the architecture of the modern classroom

2-3: Facilitate the implementation of high-quality Internet safety programs in schools

**Strategy 2-3.1:** Review and continue a heightened awareness of the current iSafe program

Action Plan:

2-3.1-1: Continue defining instructional roles to clearly ascertain the appropriate instructional staff for iSafe instruction

2-3.1-2: Conduct ongoing professional development for iSafe instructors

**Strategy 2-3.2:** Update content in the iSafe program to meet changing demands of

social media

Action Plan:

2-3.2-1: Review objectives of the program to support the student learning

environment

2.3.2-2: Develop new iSafe units to target content such as Digital Citizenship

(grade 5), Virtual Citizenship (grades 7-8), and Online Learning (high

School)

**Strategy 2-3.3:** Review and revise the Acceptable Use Policy to meet demands of

new technologies and increased network access

Action Plan:

2-3.3-1: Institute a sub-committee of ITAC to study and make revisions

2-3.3-2 Revise the divisions BYOD (Bring Your Own Device) Policy to meet

instructional needs

Goal #3: Afford students with opportunities to apply technology effectively to gain knowledge, develop skills, and create and distribute artifacts that reflect their understandings

### **Objectives:**

Provide and support professional development that increases the capacity of teachers to design and facilitate meaningful learning experiences, thereby encouraging students to create, problem-solve, communicate, collaborate, and use real-world skills by applying technology purposefully

**Strategy 3-1.1:** Provide teachers with portable computing device to access online professional development

Action Plan:

3-1.1-1: Conduct a needs assessment for teaching devices and develop an implementation plan including professional development and acceptable use

3-1.1-2: Develop a funding initiative for initial purchase, support, and sustained use of a portable computing device for all professional teaching staff

**Strategy 3-1.2:** Continue the division's 21<sup>st</sup> Century Skills initiative (Architecture of the Modern Classroom)

Action Plan:

3-2.2-1: The division will continue to develop and enhance professional development opportunities to support the architecture of the modern classroom

3-2: Ensure that students, teachers, and administrators are Information and Communications Technologies (ICT) literate

**Strategy 3-2.1:** Identify relevant ICT literacy skills and practices for students, teachers, and administrators

Action Plan:

3-2.1-1: Develop continuum of skills for students based on the state student technology standards

3-2.1-2: Provide professional development for instructional staff on student technology standards

3-2.1-3: Develop continuum of skills for teachers and leaders based on the National Education Technology Standards (NETS)

- 3-3: Implement technology-based formative assessments that produce further growth in content knowledge and skills development
  - **Strategy 3-3.1:** Continue the development of formative assessments with an emphasis on TEI (technology enhanced items)

#### Action Plan:

3-3.1-1 ITRTs and lead teacher specialists (curriculum leads) will continue to provide relevant professional development related to content and technical development

Goal # 4: Provide students with access to authentic and appropriate tools to gain knowledge, develop skills, extend capabilities, and create and disseminate artifacts that demonstrate their understandings

### **Objectives:**

- **4-1:** Provide resources and support to ensure that every student has access to a computing device
  - **Strategy 4-1.1:** Evaluate the inventory of division and school-based resources and determine the use of student-provided devices as well as access patterns

Action Plan:

- 4-1.1-1: Review data collection for division provided devices
- 4-1.1-2: Develop data collection tool for use during the 2013-2014 school year discovery of student-owned devices
- 4-1.1-3: Analyze data and make recommendations for instructional use of personal devices to ITAC
- **Strategy 4-1.2:** Sustained funding over time to provide technology and human infrastructure to support demands

Action Plan:

- 4-1.2-1: Continue to develop capacity plans for sustained programs and investigate needs for new initiatives
- **4-2:** Provide technical and pedagogical support to ensure that students, teachers, and administrators can effectively access and use technology tools
  - **Strategy 4-2.1:** Share best practices related to instructional use of computing devices

Action Plan:

- 4-2.1-1: Develop, revise and implement professional development to communicate best practices for use of mobile and standard computing devices
- **Strategy 4-2.2:** Develop instructional expectations for use of student-owned computing devices

Action Plan:

4-2.2-1: Form a committee of K-12 classroom teachers and building administrators to assist in creating guidelines

- 4-3: <u>Identify and disseminate information and resources that assist educators in selecting authentic and appropriate tools for all grade levels and curricular areas</u>
  - **Strategy 4-3.1:** Create division level guidelines for use of technology funds available at the school level

Action Plan:

4-3.1-1: Institute an ITAC sub-committee to clarify and communicate guidelines

Goal 5#: Use technology to support a culture of data-driven decision making that relies upon data to evaluate and improve teaching and learning

5-1: Use data to inform and adjust technical, pedagogical, and financial support

**Strategy 5-1.1:** Fully implement the SchoolNet assessment system and

PowerSchool student information system

Action Plan:

5-1.1-1: Train administrators on SchoolNet and PowerSchool data analysis

5-1.1-2: Establish measurement tools to assist administrators in their evaluation

process

**5-2:** Provide support to help teachers disaggregate, interpret, and use data to plan, improve, and differentiate instruction

**Strategy 5-2.1:** Provide initial and ongoing professional development on the use of

the SchoolNet data repository and use data to differentiate

instruction

Action Plan:

5-2.1-1: Set ongoing expectations for teacher analysis of student data and

differentiation in instruction

5-2.1-2: Conduct a study to determine the feasibility of providing half

day professional development sessions in future school calendars

5-2.1-3: Assist teachers in utilizing the tools available to them for teacher

evaluation

5-3: Promote the use of technology to inform the design and implementation of nextgeneration standardized assessments

**Strategy 5-3.1:** Fully implement the SchoolNet assessment system feature to

create next-generation standardized assessments

Action Plan:

5-3.1-1: Engage Lead Teacher Specialists in further developing assessment tools

5-3.1-2: Provide ongoing professional development for teachers in creating

classroom-based assessments

#### Closing

The primary focus of the Educational Technology Long Range Plan 2013-2019 is to enhance the teaching and learning environment using technology tools while supporting the architecture of the modern classroom.

The development of the plan involved various stakeholder groups to help formulate a comprehensive long range plan for educational technology for Hanover County Public Schools. This cooperative effort assisted the planning team in developing the new Long Range Educational Technology Plan.

The Long Range Technology planning team feels that this plan will address the educational technology needs of Hanover County Public Schools teachers, staff, and students for the next six years and will provide a comprehensive planning tool for the future. In addition, all goals and targets for the plan are aligned with the Virginia Department of Education's Educational Technology Plan as well as the division's long range goals and strategies.

Finally, the Long Range Technology planning team would like to thank all those who contributed to the planning process. The information provided us was invaluable in the formulation of the plan and we appreciate the efforts of everyone involved.

# Hanover County Public Schools

## **APPENDIX 1**

Educational Technology Long Range Plan 2013-2019

Funding and Budget

## HANOVER COUNTY PUBLIC SCHOOLS

## FY2013-2014 Operating Budget Capital Improvements Program

#### Process

The Capital Improvements Program (CIP) is the School's plan for expenditures on facilities, equipment, and vehicles over the next five fiscal years. Capital improvements are separated from the annual operating budget because they include any proposed public construction, acquisition of land, buildings and accessory equipment, or vehicles or equipment with a unit cost greater than \$50,000. The Code of Virginia provides that a CIP be prepared to carry out policies adopted through the Comprehensive Plan. The CIP performs this function by outlining anticipated projects by year, by cost and by recommended funding source. The Comprehensive Plan includes the Community Facilities Plan, which along with the CIP provides for capital improvements necessitated by growth for a twenty year period. Hanover County Schools has maintained compliance with capital outlay programs as stated in Section 15.2-2239 of the Code of Virginia as follows:

"Local planning commissions to prepare and submit annually capital improvement programs to governing body or official charged with preparation of budget. -- A local planning commission may, and at the direction of the governing body shall, prepare and revise annually a capital improvement program based on the comprehensive plan of the locality for a period not to exceed the ensuing five years. The commission shall submit the program annually to the governing body, or to the chief administrative officer or other official charged with preparation of the budget for the locality, at such time as it or he shall direct.

The capital improvement program shall include the commission's recommendations, and estimates of cost of the facilities, including any road improvement and any transportation improvement the locality chooses to include in its capital improvement plan and as provided for in the comprehensive plan, and the means of financing them, to be undertaken in the ensuing fiscal year and in a period not to exceed the next four years, as the basis of the capital budget for the locality. In the preparation of its capital budget recommendations, the commission shall consult with the chief administrative officer or other executive head of the government of the locality, the heads of departments and interested citizens and organizations and shall hold such public hearings as it deems necessary."

The purpose of having a CIP is to assess the existing condition and identify needs which must be addressed to accomplish planning goals. A principal goal is to provide for the orderly and timed development of land consistent with the ability to provide services in accordance with the Comprehensive Plan.

### HANOVER COUNTY PUBLIC SCHOOLS

FY 2013-14 Operating Budget Summary of Sources and Uses - Capital Improvement Plan

Funding Sources												
County Transfer	s	2.300,000	s	3.590.000	s	3,702,000	s	4,450,000	s	4,633,000	s	18,675,00
Debt	•	1,000,000	•	1,000,000	•	1,000,000	•	27,400,000	•	31,200,000	•	61,600,00
Total Funding Sources	\$	3,300,000	\$	4,590,000	\$	4,702,000	\$	31,850,000	\$	35, 833, 000	\$	80,275,00
Funding Uses												
Battlefield Park Renovation	s		s		s		s	-	s	15,600,000	s	15,600,00
Be averdam Renovation		-		-		-		11,400,000				11,400,00
Computer Replacement		1,300,000		1,550,000		1,637,000		1,670,000		1,520,000		7,677,00
Facilities Renovation		1,000,000		1,000,000		1,000,000		1,000,000		1,000,000		5,000,00
Henry Clay Renovation		-		-		-				14,600,000		14,600,00
School Buses		1,000,000		2,040,000		2,065,000		2,780,000		3,113,000		10,998,00
Washington Henry												
Renovation		-		-		-		15,000,000		-		15,000,00
Total Funding Uses	5	3,300,000	•	4,590,000	•	4,702,000	•	31,850,000	•	35, 833,000	•	80,275,00

The amounts reflected for fiscal years 2014-15 through 2017-18 are estimated. Funding estimates for these projects will be updated in the adopted budget after revised funding estimates are received from the County.

## HANOVER COUNTY PUBLIC SCHOOLS

## FY 2013-14 Operating Budget Capital Improvement Plan

PROJECT: Computer Replacement

LOCATION: All Schools

DESCRIPTION/ This request provides for a phased replacement of computer units at various facilities. Provisions

made for Specialty Center equipment replacement cycle. JUSTIFICATION:

Annual purchase of computers and related hardware TIMETABLE:

PRIOR YEAR ALLOCATION: Ongoing project

FINANCIAL

OPERATING IMPACT: FY14 FY15 FY16 FY17 FY18 Total Impact

NON-FINANCIAL OPERATING IMPACT:

Maintaining an annual replacement cycle for computers allows the district to provide the proper

technology to enhance the education of our students.

	_	FY14		FY15		FY16		FY17		FY18		Totals	
Funding Sources County Transfer	\$	1,300,000	\$	1,550,000	\$	1,637,000	\$	1,670,000	\$	1,520,000	\$	7,677,000	
Total Funding Sources	\$	1,300,000	\$	1,550,000	\$	1,637,000	\$	1,670,000	\$	1,520,000	\$	7,677,000	
Funding Uses													
Equipment	\$	1,300,000	\$	1,550,000	\$	1,637,000	\$	1,670,000	\$	1,520,000	\$	7,677,000	
Total Funding Uses	\$	1,300,000	\$	1,550,000	\$	1,637,000	\$	1,670,000	\$	1,520,000	\$	7,677,000	

# Hanover County Public Schools

## **APPENDIX 2**

Educational Technology Long Range Plan 2007-2013

Division Acceptable Use Policy

#### POLICY 6-3.15 TECHNOLOGY PROGRAM

#### **HAN (Hanover Academic Network)**

The responsible use of computers and computer networks is a powerful tool in support of the instructional program. Regulation 6-3.15 outlines acceptable and unacceptable use of the HAN, a wide area network linking the schools, administrative office, and the Internet. As used in this Policy and any accompanying regulations, HAN shall include but not be limited to, hardware, software, software data, communication lines and devices, terminals, printers, CD-ROM devices, tape drives, servers, main frames, and personal computers, the Internet and other internal or external networks.

The division superintendent or his designee shall establish regulations in the form of an Acceptable Use Policy for the School Board's approval, containing the appropriate uses, ethics and protocol for the computer system. This policy shall include:

- 1. a prohibition against use by division employees and students of the Division's computer equipment and communications services for sending, receiving, viewing or downloading inappropriate and/or illegal material via the Internet and World Wide Web;
- 2. Provisions for the selection and operation of technology protection measures for the Division's computers having Internet access through such computers, which protects against access through such computers to
  - a. child pornography, as set out in Virginia Code § 18.2-374.1:1 or as defined in 18 U.S.C. § 2256;
  - b. obscenity, as defined in Virginia Code § 18.2-372 or 18 U.S.C. § 1460;
  - c. material that Hanover County Public Schools deems to be harmful to juveniles, as defined in Virginia Code § 18.2-390, material that is harmful to minors, as defined in 47 U.S.C. § 254(h)(7)(G), and material that is otherwise inappropriate for minors;
- 3. provision establishing that the technology protection measure is enforced during any use of the Division's computers by minors;
- 4. a provision establishing that the online activities of minors will be monitored;
- 5. a provision designed to protect the safety and security of minors when using electronic mail, chat rooms, and other forms of direct electronic communications;
- 6. a prohibition against unauthorized access, including "hacking" and other unlawful activities, by minors online;
- 7. provision for a internet safety component that is integrated into the division's instructional program as set out in Virginia Code § 22.1-70.2;
- 8. a prohibition against the unauthorized disclosure, use, and continued dissemination of personal identification information regarding minors.

The failure of any student, teacher or administrator to follow the terms of this policy, the accompanying regulation, including the Acceptable Use Policy, may result in the loss of HAN privileges, disciplinary action and/or appropriate legal action.

#### Liability

The School Board makes no warranties for the computer system it provides. The School Board shall not be responsible for any damages to the user from use of the computer system including loss of data, non-delivery or missed delivery of information, or service interruptions. The school division shall not be responsible for the accuracy or quality of information obtained through the computer system. The user agrees to indemnify the School Board for any losses, costs or damages incurred by the School Board relating to or arising out of any violation of this policy of the accompanying regulation(s).

#### **Website Privacy**

The following information explains the Internet Privacy Policy which the Hanover County School Board has adopted for its website (web pages at addresses beginning with "http://www.hanover.k12.va.us"). The following is intended to explain the School Board's current Internet privacy practices, but shall not be construed as a contractual promise. The School Board reserves the right to amend its Internet Privacy Policy Statement at any time without notice.

#### **Legal Requirements**

The School Board protects its records in accordance with its obligations as defined by applicable Virginia statutes, including, but not limited to, the "Virginia Privacy Protection Act of 1976", the "Virginia Freedom of Information Act", and by applicable federal laws.

#### **Links to Other Websites**

The Hanover County School Board website may contain links to other public or private entities' websites, whose privacy practices the School Board does not control.

#### **Information We Collect**

When you access the Hanover County School Board website, the routing or client information, and the essential and nonessential technical information listed below, is automatically collected. No other information is collected through the School Board website except when you deliberately decide to send it to the School Board website (for example, by clicking on a link to send the School Board an email). The information you might choose to send the School Board is listed below as "optional information."

Routing, or client, information: the Internet domain and Internet address of the computer you are using.

Essential technical information: identification of the page or service you are requesting, type of browser and operating system you are using, and the date and time of access.

Nonessential technical information: the Internet address of the website from which you linked directly to the School Board website.

Optional information: when you send the School Board an e-mail, your name, e-mail address, and the content of your e-mail; when you fill out online forms, all the data you choose to fill in or confirm.

Cookies: The Hanover County School Board website does not place any "cookies" on your computer.

#### How the Collected Information is used

Routing information is used to route the requested web page to your computer for viewing. The School Board sends the requested web page and the routing information to the School Board Internet service provider or other entities involved in transmitting the requested page to you. The School Board does not control the privacy practices of those entities. Essential and nonessential technical information helps the School Board respond to your request in an appropriate format and helps the School Board plan website improvements.

Optional information enables the School Board to provide services or information tailored more specifically to your needs or to forward your message or inquiry to another entity that is better able to do so, and also allow the School Board to plan website improvements.

The School Board may keep its information indefinitely, but ordinarily deletes the transaction routing information from its computer within 60 days after the web page is transmitted and does not try to obtain any information to link it to the individuals who browse the website. However, on rare occasions when a "hacker" attempts to breach computer security, logs of routing information are retained to permit a security investigation and in such cases may be forwarded together with any other relevant information in the School Board's possession to law enforcement agencies. The School Board uses this transaction routing information primarily in a statistical summary type format to assess site content and server performance.

Optional information is retained in accordance with the records retention schedules at the Library of Virginia.

Under the "Virginia Freedom of Information Act", any records in the School Board's possession at the time of a "Freedom of Information Request" might be subject to inspection by, or disclosure to, members of the public. However, all identifiable confidential/personal information will be removed prior to releasing the routing information.

#### Choice to Provide Information

There is no legal requirement for you to provide any information at the Hanover County School Board website. However, the website will not work without routing information and the essential technical information. Failure of your browser to provide nonessential technical information will not prevent your use of the website, but may prevent certain features from working. Failure to provide optional information will mean that the particular feature or service associated with that part of the web page will not be available to you.

#### **Customer Comments or Review**

If you have questions about this privacy statement or the practices of this website, or if you choose to review or correct any information you previously submitted, please contact the School Board administration at www.hanover.k12.va.us.

**LEGAL REFERENCE:** Code of Virginia, 1950, as amended, §§ 18.2-372, 18.2-374.1:1, 18.2-390, 22.1-70.2, 2.1-380, 22.1-70.2; 18 U.S.C. §§ 1460, 2256; 47 U.S.C. § 254

Recodified: August 2000

Amended: April 23, 2001, October 9, 2001

Amended: May 14, 2007

#### **ACCOMPANYING REGULATIONS**

REGULATION 6-3.15(A) HAN - ACCEPTABLE USE POLICY

REGULATION 6-3.15(B) REGULATIONS FOR STUDENTS ENROLLED IN ON-LINE INSTRUCTION

#### REGULATION 6-3.15(A) HAN - ACCEPTABLE USE POLICY

This regulation governs the use of the Hanover Academic Network (HAN). In support of the Hanover County Public Schools' educational mission, Internet access will provide connections to worldwide resources and will facilitate local, regional, and worldwide communications.

#### Acceptable Use

- 1. The HAN is established solely for educational purposes and other legitimate Hanover County Public Schools business.
- 2. The HAN is a shared resource that will fulfill its mission only when used appropriately.
- 3. Each HAN account owner is responsible for all activities under his account. The School Board is not responsible for any unauthorized charges or fees resulting from access to the HAN.
- 4. Any HAN user's traffic which traverses another network may be subject to that network's acceptable use policy.
- 5. Approved photographs of students may be included in World Wide Web documents provided no identifying personal information is included. The unauthorized disclosure, use and dissemination of any personal identification information regarding students is prohibited.

#### **Unacceptable Use**

- 1. The HAN is not a public forum.
- 2. Any use of the HAN that is in violation of the Hanover County Public Schools Code of Conduct is prohibited.
- 3. Any use of the HAN for commercial purposes or for political lobbying is prohibited.
- 4. Any use of the HAN for illegal, inappropriate, or sexually explicit materials/activities, or in support of such activities, is prohibited. Illegal activities shall be defined as a violation of local, state, or federal laws. Inappropriate use shall be defined as a violation of the intended use of the network, including the intentional introduction of viruses, and the corruption of systems, files, and resources. The term "sexually explicit" shall include obscene, pornographic, of a sexual nature and not age appropriate material. Sexually explicit material will be determined by the staff of each school based on acceptable community standards.

- 5. Any use of the HAN for purposes in conflict with approved School Board policies and procedures is prohibited. (School Board Policy prohibits the illegal copying of documents, software, and other materials.)
- 6. Unauthorized downloading of software.
- 7. Wastefully using resources, such as file space.
- 8. Posting material authorized or created by another without his consent.

#### **Violations**

HAN Users shall have no expectation of privacy in their accounts. The network is solely the property of the School Board. The School Board retains the right to audit, inspect, and/or monitor the user's internet/intranet access at any time. The online activities of students will be internet access through such computers to child pornography, obscenity or material that is harmful to or otherwise inappropriate for minors. This technology protection measure will be enforced during any student's use of the HAN. HAN users who violate any provisions of this Acceptable Use Policy shall be subject to discipline including loss of HAN privileges, appropriate discipline under the Student Code of Conduct, and termination of employment, and appropriate legal action; however, all students, educators, and parents have the responsibility to contact the school administrator as they become aware of unacceptable usage.

**Periodically**, Hanover County Public Schools will make decisions on whether specific uses of the HAN are consistent with this Policy. The Hanover County Public Schools shall remain the final authority on use of the network and the issuance of user accounts.

#### **Guidelines for HAN Access and Accounts**

- 1. Access to the HAN is considered a privilege and is permitted to the extent that resources are available.
- 2. All Hanover County Public School personnel are eligible for a HAN account.
- 3. Students in grades 6-12 will have access to the HAN through a classroom account managed by school personnel. Each student <u>may</u> also be granted an individual email account held jointly by the student and parent/guardian.

Amended: October 9, 2001 Amended: May 14, 2007

# Hanover County Public Schools

## **APPENDIX 3**

Educational Technology Long Range Plan 2013-2019

Summary of Internet Safety Programs

Hanover's internet safety resources are located online at http://hcpstraining.org/isafe/ and are organized into the following categories: Elementary, Secondary, Parents, and Educators. The purpose of the site is to provide information and resources to assist students, parents, and educators in understanding the importance of being safe on the internet. Hanover is using iSafe™, Netsmartz™, Cybersmart™, Commonsense Media™, and Simple K12™ internet curriculum resources. Some of the materials are password protected due to copyright requirements. These materials can be accessed through Hanover's Blackboard content management system. Blackboard is used as a vehicle for integrating internet safety into the curriculum and for educator training.

The elementary curriculum is interactive. Videos and activities were developed for each grade level which includes integration into the core curriculum and use of available software programs. The elementary materials are located on the district's website. ITRTs, librarians, and teachers integrate the lessons into the curriculum where it is appropriate.

The secondary curriculum includes videos, suggested activities and reflection surveys in Blackboard. The videos have been delivered through public service announcements at each middle and high school. The teachers provide follow up discussion within the core content classes and are provided with supplementary lesson activities. Teachers integrate materials within their curriculum where it is appropriate to their lessons.

The parent link provides resources for parents that support Hanover's Internet Safety program. Presentations are also given at PTA meetings at the schools and at community meetings. The Internet Safety program is aligned with Hanover's initiative with our crisis and safety planning and will provide support to all schools in effectively communicating this information to the community.

Since 2008, Hanover educators and administrators have been provided with an online internet safety course in Blackboard consisting of seven modules: iSafe certification, personal safety, internet citizenship, cyber bullying, intellectual property, predator identification and homeland security. Upon successful completion of the course, educators receive recertification points. Educators are encouraged to submit their own lesson plans that integrate Internet safety into the curriculum to create a bank of lessons to share across the division.

The division offers a blended course for teachers and administrators titled Internet Safety and Ethics for Educators. The online component of the course is offered through Blackboard and is administered by the division's instructional technology resource teachers. The course consists of one face-to-face session and five online modules including personal safety, internet citizenship/ethics, cyber bullying/sexting, social networking/online predators, and internet security. Upon successful completion of the course, educators receive recertification points. The course is offered once each semester and during the summer.

The Family Life educators have worked with the ITRTs to coordinate the material that is covered within the family life curriculum and is also relevant to internet safety instruction. This collaboration and communication has been extremely helpful in ensuring that relevant content is covered in grades four through eleven. The guidance counselors integrate the OLWEUS bullying prevention program which includes cyber bullying prevention. There are plans to work with the CTE director to integrate internet safety lessons that are relevant to the CTE computer curriculum to reach as many students as possible in the secondary schools. Hanover engaged in the the FBI-SOS internet safety and cyber citizenship program for third through eighth grade students throughout the division.

# Hanover County Public Schools

## **APPENDIX 4**

Educational Technology Long Range Plan 2013-2019

Focus Group Results and Planning Documents

#### **Planning Meetings**

Early organizational meetings to discuss the formation of the plan were held on October 18, 2012, November 13, 2012, and December 12, 2012. This group consisted of the Director of Curriculum & Instruction, the Director of Technology Services, the Chief Academic Officer, and Karen Richardson, Facilitor.

All-day planning sessions of the Educational Technology Planning Group were held on January 16, 2013 and March 13, 2013. Online collaborative sessions took place during the months of January, February, and March 2013 via the group's blog/wiki site: <a href="http://hcpstechlongrangeplan.pbworks.com/w/page/62136321/FrontPage">http://hcpstechlongrangeplan.pbworks.com/w/page/62136321/FrontPage</a>. Workgroup tools such as popplet were used during the planning and discussion phase.

Stakeholder focus group sessions took place throughout the month of February, 2013 and were conducted by Karen Richardson. The results of the meetings were summarized and are included in the following pages. Teacher sessions were conducted in November 2012 and January 2013, and student focus group studies were conducted in November 2012 during the Student Advisory Council meetings.

#### **FOCUS GROUP OVERVIEW:**

Interviews were conducted during February, 2013 with various Focus Groups. These groups represented a broad cross section of stakeholders

The following Focus Groups were interviewed:

- Superintendent
- ITRT Group
- High School Principal Group
- Middle School Principal Group
- Elementary School Principal Group
- Elementary Parent Group
- Middle/Secondary Parent Group
- Teacher Group
- Student Group

Four main areas of concern emerged as part of the interview process:

- Due to lack of division-level funding for new initiatives, technology has been purchased and implemented using school-level funds in a somewhat piecemeal fashion leading to uneven access and skill development. School-based funding has led to disparities in access to technology.
- In order to ensure that students are learning technology skills, benchmarks for student skills should be set for grade levels. Expectations for all students need to be articulated across the division.
- Greater oversight is needed from the central office including the development of instructional policies for "Bring Your Own Device" implementation, purchasing guidelines and technical support.
- Ongoing professional development is needed for all professional staff. School-based professional
  development provided by the Instructional Technology Resources Teachers is needed to support
  teachers in their integration of technology. Teachers need greater access to technology in order to
  learn to use it effectively.

#### **FOCUS GROUP COMPOSITION AND QUESTIONS:**

#### Superintendent

Interview

#### Parent Focus Group

Q: What is your child's experience with technology in the classroom?

Session 1: HPI Council

Session 2: Family Life Community Involvement Committee

#### Principals Focus Group

Q: Describe your experiences observing teachers in integrating technology in the classroom?

Session 1: Elementary School Session 2: Middle School Session 3: High School

#### Teacher Group (one representative from each school)

Q: Describe your experiences with working with teachers in integrating technology in the classroom?

#### ITRT Group

Q: Describe your experiences with working with teachers in integrating technology in the classroom?

#### Student Group (one representative from each school)\*

- Q: Describe your experiences with technology in your classrooms?
- Q: How well do you think the school is preparing you for the future?
- Q: Can you give some examples of how you are being prepared for the future?

<sup>\*</sup>Questions posed to students at the November 2012 Student Advisory council meeting Minutes and notes from meeting utilized by the Planning Group

## **APPENDIX 5**

Educational Technology Long Range Plan 2013-2019

National Educational Technology Standards



#### 1. Creativity and Innovation

Students demonstrate creative thinking, construct knowledge, and develop innovative products and processes using technology.

- Apply existing knowledge to generate new ideas, products, or processes
- b. Create original works as a means of personal or group expression
- Use models and simulations to explore complex systems and issues
- d. Identify trends and forecast possibilities

#### 2. Communication and Collaboration

Students use digital media and environments to communicate and work collaboratively, including at a distance, to support individual learning and contribute to the learning of others.

- a. Interact, collaborate, and publish with peers, experts, or others employing a variety of digital environments and media
- Communicate information and ideas effectively to multiple audiences using a variety of media and formats
- Develop cultural understanding and global awareness by engaging with learners of other cultures
- d. Contribute to project teams to produce original

#### 3. Research and Information Fluency

Students apply digital tools to gather, evaluate, and use information.

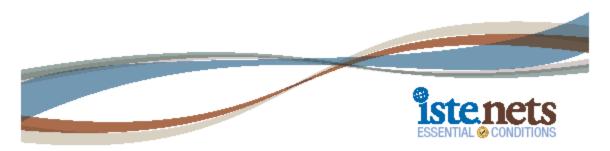
- a. Plan strategies to guide inquiry
- Locate, organize, analyze, evaluate, synthesize, and ethically use information from a variety of sources and media
- Evaluate and select information sources and digital tools based on the appropriateness to specific tasks
- d. Process data and report results

#### 4. Critical Thinking, Problem Solving, and Decision Making

Students use critical thinking skills to plan and conduct research, manage projects, solve problems, and make informed decisions using appropriate digital tools and resources.

- a. Identify and define authentic problems and significant questions for investigation
- b. Plan and manage activities to develop a solution or complete a project
- Collect and analyze data to identify solutions and/or make informed decisions
- d. Use multiple processes and diverse perspectives to explore alternative solutions





## Essential Conditions

## Necessary conditions to effectively leverage technology for learning:

#### Shared Vision

Proactive leadership in developing a shared vision for educational technology among all education stakeholders, including teachers and support staff, school and district administrators, teacher educators, students, parents, and the community

#### **Empowered Leaders**

Stakeholders at every level empowered to be leaders in effecting change

#### Implementation Planning

A systemic plan aligned with a shared vision for school effectiveness and student learning through the infusion of information and communication technology (ICT) and digital learning resources

#### Consistent and Adequate Funding

Ongoing funding to support technology infrastructure, personnel, digital resources, and staff development

#### Equitable Access

Robust and reliable access to current and emerging technologies and digital resources, with connectivity for all students, teachers, staff, and school leaders

#### Skilled Personnel

Educators, support staff, and other leaders skilled in the selection and effective use of appropriate ICT resources

#### Ongoing Professional Learning

Technology-related professional learning plans and opportunities with dedicated time to practice and share ideas

#### Technical Support

Consistent and reliable assistance for maintaining, renewing, and using ICT and digital learning resources

#### Curriculum Framework

Content standards and related digital curriculum resources that are aligned with and support digital age learning and work

#### Student-Centered Learning

Planning, teaching, and assessment centered around the needs and abilities of students

#### Assessment and Evaluation

Continuous assessment of teaching, learning, and leadership, and evaluation of the use of ICT and digital resources

#### Engaged Communities

Partnerships and collaboration within communities to support and fund the use of ICT and digital learning resources

#### Support Policies

Policies, financial plans, accountability measures, and incentive structures to support the use of ICT and other digital resources for learning and in district school operations

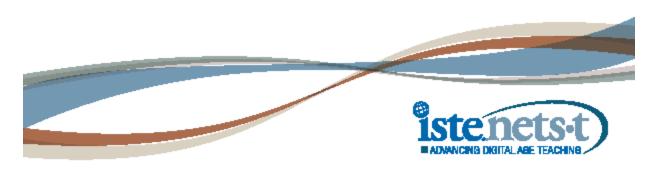
#### Supportive External Context

Policies and initiatives at the national, regional, and local levels to support schools and teacher preparation programs in the effective implementation of technology for achieving curriculum and learning technology (ICT) standards

iste.org/nets

Cupyright & 2009 International Society for Technology in Education
All rights reserved. No past of this malarial may be reproduced without written permission from capyright owner. Contact permissional@bits.org





Effective teachers model and apply the NETS·S as they design, implement, and assess learning experiences to engage students and improve learning; enrich professional practice; and provide positive models for students, colleagues, and the community. All teachers should meet the following standards and performance indicators.

#### Facilitate and Inspire Student Learning and Creativity

Teachers use their knowledge of subject matter, teaching and learning, and technology to facilitate experiences that advance student learning, creativity, and innovation in both face-to-face and virtual environments.

- a. Promote, support, and model creative and innovative thinking and inventiveness
- Engage students in exploring real-world issues and solving authentic problems using digital tools and resources
- Promote student reflection using collaborative tools to reveal and clarify students' conceptual understanding and thinking, planning, and creative processes
- Model collaborative knowledge construction by engaging in learning with students, colleagues, and others in face-to-face and virtual environments

#### 2. Design and Develop Digital Age Learning Experiences and Assessments

Teachers design, develop, and evaluate authentic learning experiences and assessment incorporating contemporary tools and resources to maximize content learning in context and to develop the knowledge, skills, and attitudes identified in the NETS-S.

 Design or adapt relevant learning experiences that incorporate digital tools and resources to promote student learning and creativity

- Develop technology-enriched learning environments that enable all students to pursue their individual curiosities and become active participants in setting their own educational goals, managing their own learning, and assessing their own progress
- Customize and personalize learning activities to address students' diverse learning styles, working strategies, and abilities using digital tools and resources
- d. Provide students with multiple and varied formative and summative assessments aligned with content and technology standards and use resulting data to inform learning and teaching

#### 3. Model Digital Age Work and Learning

Teachers exhibit knowledge, skills, and work processes representative of an innovative professional in a global and digital society.

- Demonstrate fluency in technology systems and the transfer of current knowledge to new technologies and situations
- Collaborate with students, peers, parents, and community members using digital tools and resources to support student success and innovation
- Communicate relevant information and ideas effectively to students, parents, and peers using a variety of digital age media and formats
- Model and facilitate effective use of current and emerging digital tools to locate, analyze, evaluate, and use information resources to support research and learning



#### 1. Visionary Leadership

Educational Administrators inspire and lead development and implementation of a shared vision for comprehensive integration of technology to promote excellence and support transformation throughout the organization.

- a. Inspire and facilitate among all stakeholders a shared vision of purposeful change that maximizes use of digital-age resources to meet and exceed learning goals, support effective instructional practice, and maximize performance of district and school leaders
- Engage in an ongoing process to develop, implement, and communicate technology-infused strategic plans aligned with a shared vision
- Advocate on local, state and national levels for policies, programs, and funding to support implementation of a technology-infused vision and strategic plan



#### 2. Digital Age Learning Culture

Educational Administrators create, promote, and sustain a dynamic, digital-age learning culture that provides a rigorous, relevant, and engaging education for all students.

- Ensure instructional innovation focused on continuous improvement of digital-age learning.
- Model and promote the frequent and effective use of technology for learning
- Provide learner-centered environments equipped with technology and learning resources to meet the individual, diverse needs of all learners
- d. Ensure effective practice in the study of technology and its infusion across the curriculum
- Promote and participate in local, national, and global learning communities that stimulate innovation, creativity, and digital age collaboration

#### 3. Excellence in Professional Practice

Educational Administrators promote an environment of professional learning and innovation that empowers educators to enhance student learning through the infusion of contemporary technologies and digital resources.

- Allocate time, resources, and access to ensure ongoing professional growth in technology fluency and integration
- Facilitate and participate in learning communities that stimulate, nurture and support administrators, faculty, and staff in the study and use of technology
- Promote and model effective communication and collaboration among stakeholders using digital age tools
- d. Stay abreast of educational research and emerging trends regarding effective use of technology and encourage evaluation of new technologies for their potential to improve student learning



#### 1. Knowledge of Content

Computer Science Educators demonstrate knowledge of Computer Science content and model important principles and concepts.

- Demonstrate knowledge of and proficiency in data representation and abstraction
  - i. Effectively use primitive data types
  - Demonstrate an understanding of static and dynamic data structures
  - Effectively use, manipulate, and explain various external data stores: various types (text, images, sound, etc.), various locations (local, server, cloud), etc.
  - iv. Effectively use modeling and simulation to solve real-world problems
- b. Effectively design, develop, and test algorithms.
  - Using a modern, high-level programming language, construct correctly functioning programs involving simple and structured data types; compound boolean expressions; and sequential, conditional, and iterative control structures
  - Design and test algorithms and programming solutions to problems in different contexts (textual, numeric, graphic, etc.) using advanced data structures
  - Analyze algorithms by considering complexity, efficiency, aesthetics, and correctness.
  - iv. Demonstrate knowledge of two or more programming paradigms

- Effectively use two or more development environments
- vi. Demonstrate knowledge of varied software development models and project management strategies
- Demonstrate knowledge of digital devices, systems, and networks
  - Demonstrate an understanding of data representation at the machine level
  - Demonstrate an understanding of machine-level components and related issues of complexity
  - Demonstrate an understanding of operating systems and networking in a structured computer system
  - Demonstrate an understanding of the operation of computer networks and mobile computing devices
- Demonstrate an understanding of the role computer science plays and its impact in the modern world
  - Demonstrate an understanding of the social, ethical, and legal issues and impacts of computing, and attendant responsibilities of computer scientists and users
  - ii. Analyze the contributions of computer science to current and future innovations in sciences, humanities, the arts, and commerce



### FY 2016-2017 Operating Budget Average Per Pupil Expenditures

This information is being provided pursuant to the Code of Virginia Section § 22.1-92. Estimate of moneys needed for public schools; notice of costs to be distributed.

Sources of Financial Support	FY2017-18 Budget	FY2016-17 Budget	F	Y2015-16 Budget	F	Y2014-15 Actual
For Operations *						
State Funds		\$ 3,838.00	\$	3,793.00	\$	3,821.00
Sales & Use Tax		1,088.00		1,088.00		1,008.00
Federal Funds		\$ 415.00		415.00		433.00
Local Funds **		4,491.00		4,512.00		4,287.00
Total		\$ 9,832.00	\$	9,808.00	\$	9,549.00

- \* Operations include regular day school, school food services, summer school adult education, and other educational programs, but do not include facilities debt service, and capital outlay additions.
- \*\* Includes local appropriation, fees for service, student lunch sales, tuition and other revenue not identified elsewhere.

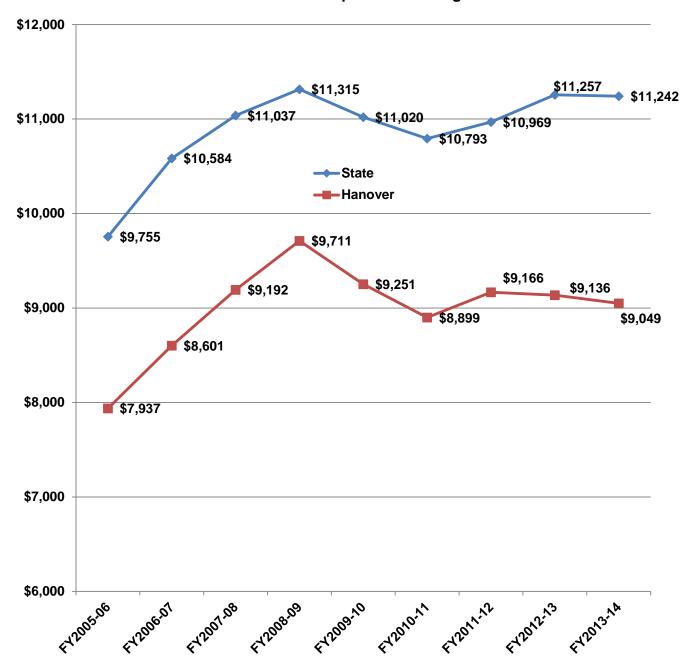
### FY 2016-2017 Operating Budget Total Cost Per Pupil

	FY2017-18 Budget	FY2016-17 Budget	FY2015-16 Actual	FY2014-15 Actual	FY2013-14 Actual
Total Per Pupil					
Hanover	\$10,227	\$9,832	\$9,644	\$9,549	\$9,049
Chesterfield			\$9,592	\$9,486	\$9,023
Henrico			\$9,644	\$9,305	\$8,978
Richmond			\$13,843	\$13,413	\$12,731
Goochland			\$11,304	\$11,378	\$11,089
King William			\$10,449	\$10,388	\$10,038
Louisa			\$11,324	\$11,469	\$11,628
Statewide Average			<i>\$11,745</i>	#DIV/0!	\$11,2 <i>4</i> 2
Local Per Pupil					
Hanover	\$4,672	\$4,491	\$4,512	\$4,287	\$4,147
Chesterfield			\$3,931	\$3,938	\$3,792
Henrico			\$4,934	\$4,698	\$4,435
Richmond			\$4,957	\$5,996	\$5,860
Goochland			\$8,035	\$8,129	\$7,653
King William			\$4,004	\$4,067	\$4,094
Louisa			\$6,593	\$6,652	\$5,810
Statewide Average			<i>\$6,084</i>	#DIV/0!	\$5,823
State Per Pupil	•		•		•
Hanover	\$3,980	\$3,838	\$3,793	\$3,821	\$3,532
Chesterfield			\$4,087	\$4,060	\$3,803
Henrico			\$3,114	\$3,044	\$2,888
Richmond			\$4,288	\$1,296	\$3,818
Goochland			\$1,463	\$1,296	\$1,584
King William			\$4,866	\$4,752	\$4,420
Louisa			\$3,079	\$3,089	\$3,170
Statewide Average			\$3,813	#DIV/0!	\$3,676
Sales Tax Per Pupil	<b>#4.050</b>	<b>#4.000</b>	<b>#4.000</b>	<b>#4.000</b>	<b>#</b> 000
Hanover	\$1,056	\$1,088	\$1,088	\$1,008	\$963
Chesterfield			\$1,017 \$4,020	\$985	\$946 \$068
Henrico			\$1,039 \$4,040	\$1,010 \$4,050	\$968 \$000
Richmond			\$1,049 \$4,070	\$1,059 \$4,204	\$996
Goochland			\$1,270 \$4,866	\$1,291	\$1,234
King William			\$4,866 \$4,056	\$940	\$911 \$4.036
Louisa			\$1,056 \$4,036	\$1,033	\$1,036 *050
Statewide Average			\$1,036	#DIV/0!	\$959
Federal Per Pupil	¢510	<b>C</b> 115	<b>C</b> 11E	<b>ተ</b> ለጋጋ	¢40 <del>7</del>
Hanover	\$519	\$415	\$415 \$557	\$433 \$504	\$407 \$404
Chesterfield Henrico			\$557 \$557	\$504 \$553	\$481 \$687
Richmond Goochland			\$2,319 \$535	\$2,159 \$662	\$2,057 \$619
King William			\$535 \$621	\$628	\$614
Louisa			\$596	\$694	\$1,612
			\$390 \$812		\$1,012 \$784
Statewide Average			φο 12	#DIV/0!	φ10 <del>4</del>

Reference: Table 15 of the "Superintendent's Annual Report for Virginia"

Data for surrounding districts will be added after it is released by the Virginia Department of Education.

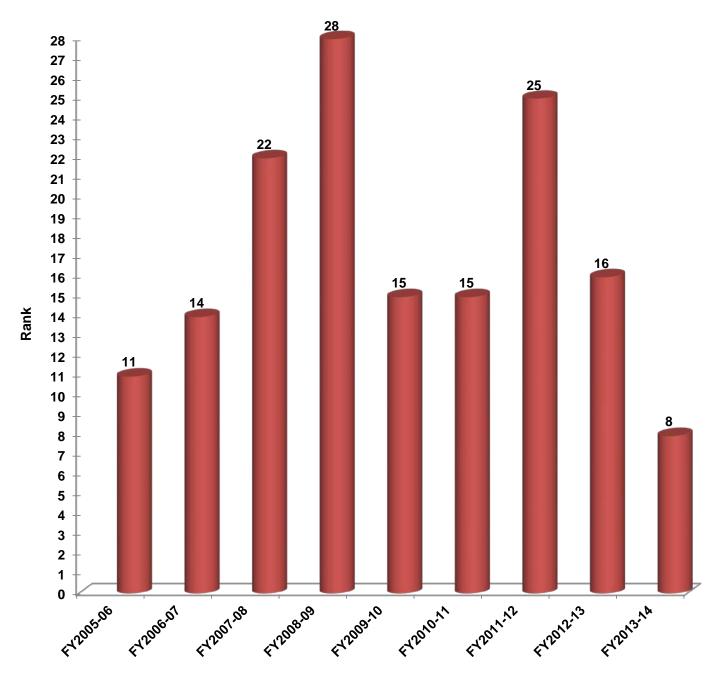
FY 2016-2017 Operating Budget Annual Per Pupil Cost Ranking



Hanover's cost per pupil was the 8th lowest in Virginia in FY2013-14

Reference: Table 15 of the "Superintendent's Annual Report for Virginia"

# FY 2016-2017 Operating Budget Annual Per Pupil Cost Ranking



Hanover's cost per pupil was the 8th lowest in Virginia in FY2013-14

### 2017-2018 Miscellaneous Fee Schedule

	Elementary	Middle	High	Forwarded To District
Regular Instructional Fees				
Music				
Band - Maximum of one (1) Band fee per stude	ent		\$20.00	
Chorus - Maximum of one (1) Chorus fee per s	student		\$20.00	
Orchestra - Maximum of one (1) Orchestra fee	per student		\$20.00	
Theater - Maximum of one (1) Theater fee per	student		\$20.00	
Band and String Instrument Rental		\$40.00	\$40.00	
Recorder Fee	\$6.00			\$6.00
Art				
Grades K-5	\$5.00			
Grades 6, 7 & 8 (semester/year)		\$8.00/\$16.00		
Grades 8 - 12 (year)		\$16.00	\$16.00	
Graphic Arts I and II			\$16.00	
Photography			\$25.00	
Physical Education				
Gym Suit		\$12.00	\$12.00	
Lost Lock Fee	* * * F	Replacement Cost	* * *	
Exploratory				
Grade 6		\$5.00		
Grades 7 & 8 (semester/year)		\$8.00/\$16.00		
STEM				
Applied STEM Investigations		\$5.00		
Career & Technical Education				
Agriculture, Horticulture (semester / year)		\$15.00/\$25.00	\$25.00	
Family & Consumer Sciences (semester / y	•	\$15.00/\$25.00		
Technology & Engineering (semester / year	·)	\$15.00/\$25.00	\$20.00	
Business/Information Technology		\$6.00	\$12.00	
Marketing (except introduction Marketing &	Business)		\$15.00	
Teacher Cadet 1 & 2			\$15.00	
Consumable Materials at The Hanover Cen	ter for Trades & Te	echnology	\$26.00	
Hanover Specialty Center			<b>#</b> 00.00	
Web Design			\$30.00	
HN4010 Engineering Exploration 1 & 2; HN4011 Engineering Concepts and			\$35.00	
Process and Studies			φ33.00	
HN101 Electronics Level 1; HN102E				
Electronics Level 2; HN103E Electronics			\$35.00	
Level 3				
SPM300 Sports Medicine 1; SPN301			\$30.00	
Sports Medicine 2			ψ50.00	
HN9300 & HN9310 Nurse Aide 1&2 (one fee for both)			\$200.00	
Advance College Academy (per year)			\$250.00	\$250.00
Dual Enrollment (Per Credit Hour)			\$85.00	\$85.00
Non-ACA student -ACA class Fee (Per Credit	Hour) \$85 per cre	dit hour	\$85.00	\$85.00
Driver Education Fee			\$200.00	\$200.00
Mass Communications: TV Production II, III, and			\$10.00	
Lost Textbook/Library Book Fee	* * * F	Replacement Cost	* * *	273

### 2017-2018 Miscellaneous Fee Schedule

	Elementary	Middle	High	Forwarded To District
<u>Tuition</u>				
Nonresident Tuition				
Regular	\$6,274.00	\$6,274.00	\$6,274.00	\$6,274.00
School Division Employees	\$1,488.00	\$1,488.00	\$1,488.00	\$1,488.00
Summer School Tuition - Daily Rate (Total Tuition	n depends upon len	gth of Session)		
Resident	\$160.00	\$170.00	\$300.00	Forwarded
Nonresident	\$230.00	\$255.00	\$360.00	Forwarded
Enrichment Classes - resident	\$65.00	varies	varies	Forwarded
Enrichment Classes - non-resident	\$130.00	varies	varies	Forwarded
Adult Education				
Adult Basic Education/General Education Diploma (Preparatory Class) \$60.00				\$60.00
English as a Second Language \$60.0			\$60.00	\$60.00
Tuition for evening classes at the Georgetown School (per course)			\$175.00	\$175.00
Other Fees				
Student Parking Permits			\$75.00	\$60.00
AP Examination Fee (per subject)	Fees Determined	annually by The	College Board	
IB Examination Fee (per subject)	Fees determined Baccalaureate Or		International	

## FY2017-2018 Operating Budget Division Manager Listing

	Division	Divi	sion Manager
010	Battlefield Park	Principal	Judy Bradley
011	Beaverdam	Principal	Chip Joseph
012	Cold Harbor	Principal	Cheryl Fisher
012	Elmont	Principal	Pam Harvey
014	Henry Clay	Principal	Teresa Keck
015	John M Gandy	Principal	Leigh Finch
013	Mechanicsville	Principal Principal	Amy Robinson
010	Pearson's Corner	Principal	Dawn Armstrong
017	Rural Point	•	Nicolle Currie
019	South Anna	Principal Principal	Alicia Todd
		Principal	
020	Washington Henry	Principal	Dana Jackson
021	Cool Spring	Principal	Paula Brown
022	Pole Green	Principal	Rhonda Voorhees
023	Kersey Creek Laurel Meadow	Principal	Lisa Thompson Sandra Crowder
024		Principal	
030	Chickahominy	Principal Principal	Mark Beckett
031	Liberty Stangual Jackson	Principal Principal	Donald Latham
032 033	Stonewall Jackson Oak Knoll	Principal Principal	Quentin Ballard Caroline Harris
040	Atlee	Principal Principal	John Wheeler
041	Lee Davis	Principal	Charles Stevens
042	Patrick Henry	Principal	Elizabeth Smith
043	Hanover	Principal	Kristina Reece
048	Hanover Specialty Center	Principal	Chandra Rhue
049	Hanover Center for Trades and Technology	Principal	Justin Roerink
050	Instructional Leadership	Assistant Superintendent	Jennifer Greif
051	Curriculum and Instruction	Director	Debbie Arco
052	Elementary Instruction	Director	Tricia Miller
053	Secondary Instruction	Director	Bob Staley
054	Infants and Toddlers	Director	Diane Brown
055	Special Education	Director	Diane Brown
056	Gifted & Talented	Coordinator	Connie Foreman
058	Business Partnerships Technical Education	Specialist Coordinator	Margaret Hill
059			Barbara Hancock-Henley Brian Ford
060	Georgetown School	Principal	
062	Accreditation & Accountability	Director	Nancy Disharoon
063	Federal Programs & Instr. Leadership	Director	Dana Gresham
064	Health Services	Coordinator	Terry Woody
070	School Board	Superintendent	Michael Gill
071	Superintendent	Superintendent	Michael Gill
072	School Board Attorney	Assistant Superintendent	Terry Stone
073	Communications	Public Information Officer	Christopher Whitley
074	Human Resources	Assistant Superintendent	Mandy Baker
076	Fiscal Services	Director	Amanda Six
077	Technology - Management	Director	Terri Hechler
079	Technology - Instructional	Director	Terri Hechler
080	Safety and Security	Coordinator	Kerri Wright
081	Custodial Services	Director	Tom Vaughan
082	Pupil Transportation	Director	Michael Ashby
083	Building Services	Director	Ed Buzzelli
085	Facilities	Director	Ed Buzzelli
086	Food Services	Director	Dana Whitney

Each Cost Center Manager is charged with the responsible spending and monitoring of the funds allocated as their programs resources. Monthly reports are issued by email to each of these individuals who then must coordinate with the Director of Budget and Financial Reporting to address any discrepancies or potential shortfalls. School Financial Operations provides monthly reports to the School Board as well as quality projections to the County and School Finance Committees. Our fiscal status in the current year determines the stability of our Capital Improvements Plan as year end cash surplus funds the next year cash capital purchases.

# FY2015-2016 Operating Budget Description of Hanover County

Formed as an Independent County Present Form of Government	November 26, 1720
	471 square miles
	\$48,136
	41.0
Unemployment Rate (Nov 2014)	4.1%
Hanover County Tax Rates (2014 rates p	
	\$.81
	\$3.57
	\$3.57 \$1.90
·	
Town of Ashland overlapping Tax Rates	(2014 rates per \$100 assessed value)\$.09
Education	
	15
•	4
	4
	1
K-12 Enrollment September 2014	17,734
Libraries (County served by the Pumunk	ey Regional Library
Number of Libraries	6
Active Borrowers (2014 actual)	80,642
Parks and Recreation	
	10
	4
Park Visitation (2014 actual)	1,516,628
Public Safety	
Sheriff	
Number Sworn Officers (2016 budget)	229
Fire/EMS	450
` ,	600 12
•	4
Full Time Equivalent Employment 2016	S Pudgot
Full Time Equivalent Employment – 2016 County	1,086.1

# FY2016–2017 Operating Budget Glossary

#### ADA

Americans with Disabilities Act

#### AΡ

Advanced Placement

#### Accrual Basis of Accounting

Accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

#### Appropriation

Legal authority from a governing board or legislative body to incur obligations and make payments for specified purposes. An appropriation is usually limited in amount and has a specified time frame for when it may be expended.

#### Average Daily Membership (ADM)

The average daily number of students who are enrolled in the school division.

#### Adequate Yearly Progress (AYP)

Represents the minimum level of improvement that schools and school division must achieve each year as determined by the No Child left Behind Act of 2001. AYP applies to all students and to the following subgroups of students: students with disabilities, limited English Proficient students; economically disadvantaged students; students in major racial/ethnic groups (white, African-American and Hispanic)

#### **Balanced Budget**

The Superintendent of Schools annually proposes, and the School Board adopts, a budget and for the upcoming year in which the revenues available (including any available fund balance from prior years) match or exceed the projected expenditures. The School Board also adopts and executes the annual budget each year so that expenditures will not exceed revenues.

#### Base Budget

The cost of continuing the existing levels of service in the current budget year.

#### Budget

A plan of financial activity for a specific period of time indicating all planned revenues and expenses for the budget period.

#### **Budget Amendment**

An adjustment to the original budget through a supplemental appropriation. Examples include transferring funding from one department to another or from an existing capital project to a new capital project; decreasing funding of a fund or department; providing supplemental funding to a fund or department or for the establishment of a new capital project.

#### **Budget Calendar**

The schedule of key dates which a government follows in the preparation and adoption of the budget.

# FY2016–2017 Operating Budget Glossary

#### **Budgetary Basis**

Refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash or modified accrual. The County utilizes the GAAP basis.

#### **Budgetary Control**

The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

#### Cooperative Office Education (COE)

High school students are assigned to various school offices where they engage in work experiences.

#### Capital Expenditure

Any expenditure for public construction, acquisition of land, buildings and accessory equipment, or vehicles or equipment with a unit cost greater than \$50,000.

#### Capital Improvement Plan (CIP)

A 10-year plan for public facilities in Hanover County resulting in the construction or acquisition of capital or fixed assets that have a useful life of several years.

#### Capital Outlay

Fixed assets which have a value of \$5,000 or more and a useful economic life of more than one year; or, assets of any value if the nature of the item is such that it must be controlled as a fixed asset for custody purposes.

#### Cash Basis

A basis of accounting in which transactions are recognized only when cash is increased or decreased.

#### Composite Index

A measure of a locality's ability to generate tax revenue currently used by the State of Virginia to distribute State education funding. It requires the State to pay a greater percentage of education costs of the Standards of Quality in relatively poor localities. A higher index indicates greater local capacity and a higher local share; a lower index indicates less local capacity and a lower local share.

#### **Debt Service**

Expenditures to pay interest and repay principal to owners of debt issued by an entity.

#### Encumbrance

The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

#### FSL

English as a Second Language

# FY2016–2017 Operating Budget Glossary

#### Expenditure

The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

#### **Expenditure Object**

An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, supplies and furniture.

#### **Expense**

Charges incurred (whether paid immediately or unpaid) on operations, maintenance, interest or other charges.

#### **FAMO**

Federal annual measurable objective

#### F.I.C.A.

Initials for the Federal Insurance Contributions Act. It is the tax withheld from salary income that funds the Social Security and Medicare programs.

#### Fiscal Year

A twelve-month financial operating period designated by an organization for accounting and budgeting purposes. The County's fiscal year begins July 1 and ends June 30.

#### Flow Through Funds

Federal entitlements to school divisions that flow through the state.

#### Fringe Benefits

Contributions made for the government's share of costs for Social Security and the various pension, medical and life insurance plans.

#### FTE (Full-time Equivalent)

Staff, including full-time and part-time benefitted employees.

#### Function

A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible. Examples include instruction, transportation and technology.

#### Fund

A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

#### Fund Balance

The excess of the assets of a fund over its liabilities, reserves and carryover.

#### **GED**

General Educational Development

# FY2016–2017 Operating Budget Glossary

#### General Fund

The chief operating fund of the School Division. This fund encompasses over 80% of the district's financial resources.

#### **General Obligation Bonds**

General Obligation bonds are secured by a pledge of the issuer's full faith and credit from tax revenue.

#### GFOA (Government Finance Officers Association)

The purpose of the GFOA is to enhance and promote the professional management of governments for the public benefit.

#### **HVAC**

Heating, ventilation, and air conditioning.

#### Individualized Education Program (IEP)

A written plan designed to meet the unique needs of children found eligible to receive special education services.

#### ΙB

#### International Baccalaureate

A program of studies that is governed by international standards.

#### <u>ISS</u>

In school suspension

#### **JROTC**

Junior Reserve Officers Training Corps

#### <u>JSR</u>

J. Sergeant Reynolds Community College, a two-year higher education institution serving the greater Richmond area.

#### No Child Left Behind Act of 2001 (NCLB)

Federal legislation signed into law by President Bush in 2002 "designed to improve students achievement and change the culture of America's schools."

#### Non-recurring Expenses

One-time expenses that do not continue from year to year.

#### Operating Expenses

The cost for personnel, materials and equipment required for a school/department to function.

#### Operating Revenue

Funds received to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

### HANOVER COUNTY PUBLIC SCHOOLS FY2016–2017 Operating Budget Glossary

OT

Occupational Therapist

PT

Physical Therapist

#### Recurring Operating Expenses

Expenses that continue from year to year.

#### Revenue

Sources of income financing the operations of government. Budgeted revenue is categorized by its source, such as county transfer, Virginia Department of Education, fees, or federal and state grants.

#### Self-sustaining Fund

A fund used for a program that operates solely on external funding such as grants, federal funds, or fees. Such programs are not directly supported by local tax sources.

#### Special Revenue Fund

Refers to revenue sources that are legally restricted to expenditures for specific purposes. This includes resources obtained and used relating to State and Federal grants such as Title I and Head Start.

#### Standards of Learning (SOL)

Statements of knowledge and skills that students are expected to know and accomplish at each grade level in the core subject areas of English, math, science, history and social studies, and computer technology. The standards are adopted by the State Board of Education and required by the State for all Virginia public education students.

#### Standards of Quality (SOQ)

Standards that prescribe the minimum foundation program that all public schools in Virginia must meet. The Standards are established in the Constitution of Virginia and defined in state law. Standards address areas such as staffing, facilities, and instructional programs.

#### State Categorical Aid

Funding for mandatory education programs required by state or federal law for a mandated purpose, other than state funding for the Standards of Quality.

#### State SOQ Funding

Funding for the state share of the cost required to meet the state's Standards of Quality or the minimum foundation program that all public schools in Virginia must meet.

#### State Sales Tax

The one percent of state sales tax returned to localities for public education, distributed based on each locality's school age population.

## FY2016–2017 Operating Budget Glossary

#### **Support Positions**

Non-instructional positions necessary for the operation of a school, for instance, clerical positions, school bus drivers and cafeteria workers would be considered support positions.

#### TDA

Tax Deferred Annuity

#### Title I

A federal program that supplements remedial services for economically disadvantaged students. Previously known as Chapter 1.

#### USDA

United States Department of Agriculture

#### VHSL (Virginia High School League)

The governing body of high school athletics

#### VPSA (Virginia Public School Authority)

An agency of the state government that pools and issues debt on behalf of a consortium of school districts.

#### VRS (Virginia Retirement System)

The retirement program that the School Division is statutorily required to participate in, which is overseen by the General Assembly who has the authority to set the rates.